



CITY OF COLLEGE STATION
APPROVED ANNUAL BUDGET
FISCAL YEAR 2001-2002

**CITY OF
COLLEGE STATION**

**APPROVED BUDGET
FOR FISCAL YEAR
OCTOBER 1, 2001 TO SEPTEMBER 30, 2002**

MAYOR

LYNN MCILHANEY

**JAMES MASSEY, COUNCILMAN
RON SILVIA, COUNCILMAN
WINNIE GARNER, COUNCILMAN
LARRY MARIOTT, MAYOR PRO-TEM
DENNIS MALONEY, COUNCILMAN
ANNE HAZEN, COUNCILMAN**

THOMAS E. BRYMER, CITY MANAGER

**JEFF KERSTEN, BUDGET AND STRATEGIC
PLANNING DIRECTOR**

CITY OF COLLEGE STATION, TEXAS

PRINCIPAL CITY OFFICIALS

OCTOBER 2001

ELECTED OFFICIALS:

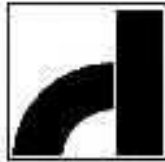
MAYORLYNN R. MCILHANEY
COUNCIL MEMBERSLARRY MARIOTT, MAYOR PRO-TEM
RON SILVIA
WINNIE GARNER
JAMES MASSEY
DENNIS MALONEY
ANNE HAZEN

CITY ADMINISTRATION:

CITY MANAGER.....THOMAS E. BRYMER
ASSISTANT CITY MANAGER GLENN BROWN
DIRECTOR OF PUBLIC UTILITIES JOHN C. WOODY
POLICE CHIEFEDGAR R. FELDMAN
FIRE CHIEFDAVID GIORDANO
DIRECTOR OF FISCAL SERVICES..... CHARLES CRYAN
BUDGET AND STRATEGIC PLANNING DIRECTORJEFF KERSTEN
DIRECTOR OF PUBLIC WORKSMARK SMITH
DIRECTOR OF PARKS AND RECREATION.....STEPHEN C. BEACHY
DIRECTOR OF DEVELOPMENT SERVICESJIM CALLAWAY
DIRECTOR OF THE OFFICE OF TECHNOLOGY
AND INFORMATION SERVICES.....LINDA S. PIWONKA
DIRECTOR OF HUMAN RESOURCESJULIE O'CONNELL
DIRECTOR OF ECONOMIC DEVELOPMENTKIM FOUTZ
CITY ATTORNEY HARVEY CARGILL, Jr.
CITY SECRETARYCONNIE L. HOOKS

The Government Finance Officers Association of the United States and Canada (GFOA) presented a Distinguished Budget Presentation Award to the City of College Station, Texas for its annual budget for the fiscal year beginning October 1, 2000.

In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan, and as a communications device. This award is valid for a period of one year only. We believe our current budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another award.



GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished
Budget Presentation
Award*

PRESENTED TO
City of College Station,
Texas

For the Fiscal Year Beginning
October 1, 2000

Timothy Brewer
President

Jeffrey L. Esser
Executive Director

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The City of College Station, Texas

Embracing the Past, Exploring the Future.

P.O. Box 9960 • 1101 Texas Avenue • College Station, TX 77842 • (979) 764-3500
www.ci.college-station.tx.us

November 6, 2001

Honorable Mayor and City Council,

In accordance with the City Charter and on behalf of the Management Team, I am pleased to present the Approved Fiscal Year 2001-2002 Annual Budget totaling \$163,458,944 for all funds. Of this amount, \$119,629,411 is approved for operations and maintenance expenditures and \$43,829,533 is approved for capital improvement projects. This approved budget includes the modifications made and approved by the City Council to the proposed budget.

There are 3 key themes in the preparation of the approved FY 02 budget.

- The first overarching theme is the preparation of the budget in the context of the City's **strategic planning** efforts.
- The second theme is the budget was prepared as a **current services budget**.
- The third theme is finding ways to **strategically expand certain services and activities**.

The 3 theme areas are all key in making the budget a primary tool for implementing the strategic plan and helping move College Station toward the vision the City Council has for the community.

The City of College Station is at a critical juncture. The City has seen significant population and economic growth over the past 10 years and is now the largest City in Brazos County. This presents both opportunities and challenges for the future. Developing the approved budget this year was especially challenging due to changes in the local economy, and continued demands for services. As the growth in the local economy has slowed, the ability to have resources for new projects has been limited. At the same time a number of new key projects are scheduled that require expansion in service levels.

Strategic Planning has continued to be a driving force in the preparation of the budget. The City Mission and Vision Statements are the framework for the preparation of the strategic plan. At their annual strategic planning retreat in May, the City Council identified the key strategies they want to focus on over the next several years to move the City toward meeting the Mission and Vision Statements.

The approved budget was prepared using the strategic plan as an overall guide to provide resources to implement the plan. The annual budget is a tool to ensure the strategic plan is implemented. The plan shows that over \$50 million in new capital and operations and maintenance costs will be needed to implement the strategic plan in the next 3-5 years. Over \$14 million in existing resources are available to carry out the plan. Many of the new resources are included in the approved FY 02 budget. Much of this cost is capital cost for new capital projects in the future.

The approved budget provides primarily for maintaining current service levels and meeting current Council policies. It also includes limited funding to expand service levels. The following outlines some of the key items included in the FY 02 approved budget by vision statement.

Vision Statement #1 - As a result of our efforts citizens will benefit from and have access to the highest quality of customer focused services at reasonable cost.

Through the strategic planning process attracting and retaining well qualified employees is identified as a priority. The approved budget provides resources to continue funding a market based pay system. This is the third year of implementing a market based compensation policy Council adopted in March 2000. Funds have also been included in the approved budget to provide additional resources for the employee health plan to address steeply escalating medical costs. The pay and benefit plans have used most of the ongoing capacity available in the FY 02 budget.

Vision Statement #2 - As a result of our efforts citizens will benefit from living in a safe, secure and healthy environment. The approved budget includes a number of one time expenditures for equipment in the Police and Fire Departments. This includes funds to address recently approved legislation on racial profiling. The Fire Station #5 capital project is scheduled to begin in FY 02, and a key budget decision point was to begin phasing in the funding of the operations and maintenance of this facility. The first of three phases for the operations and maintenance of this facility was included in the approved budget.

One time funds are also included for equipment replacement and additions in the Water and Wastewater Funds. There are also additional resources for new ongoing operations and maintenance costs associated with the expansion of the Lick Creek Wastewater Treatment Plant which is expected to be completed next fiscal year. Maintaining and expanding the infrastructure of the water and wastewater systems is also a key part of this budget. The budget also includes funds to prepare an annexation service plan in FY 02 as outlined in the approved strategic plan.

Vision Statement #3 - As a result of our efforts citizens will benefit from living in a clean environment that enhances and protects the quality of life. The approved budget includes funds to continue the noise abatement program in the Police Department. The budget also continues funding for the code enforcement program which has been a strategic item for the City in recent years. Also included is an effort to accelerate the implementation of the Wolf Pen Creek project. The proposal being made is to issue short term debt that will be repaid over the remaining life of the Wolf Pen Creek TIF in order to complete more of the Wolf Pen Creek trail system sooner. Funds are also approved for a sculpture and a marquee sign in the park as well. The approved budget also includes a proposal for the development an urban forestry plan.

Vision Statement #4 - As a result of our efforts citizens will benefit from being enriched by a range of cultural arts and recreational opportunities provided through citywide initiatives and collaborative efforts. Additional funds are included to address the parks maintenance standards through the expansion of the funding available for the replacement of items in parks. Also included in the approved budget is funding for neighborhood park location incentives. This is designed to promote development of neighborhood parks at the best location within a subdivision. The first phase of the Veteran's Park project is scheduled to be complete in FY 02. A key budget decision was on funding the additional costs associated with the operations and maintenance of that facility. These costs were included in the approved budget.

Vision Statement #5 - As a result of our efforts citizens will benefit from participating and contributing to the well being of our community. Efforts will be made in FY 02 through existing resources to continue to increase citizen participation in College Station. A number of new programs started in FY 01 to engage citizens in their city government are continued in the approved FY 02 Budget.

Vision Statement #6 - As a result of efforts citizens will benefit from easily traveling to, within and from the community.

Transportation and street maintenance issues have consistently been identified as areas that need improvement in our most recent citizen survey. Transportation issues are addressed through the implementation of the current street capital project plan. This includes resources to address North/South mobility in College Station. Projects include the extension of Longmire, the George Bush East Extension and widening projects, and the Dartmouth Extension. The budget also includes funds to continue expanding the street markings program identified in the strategic plan last year. Transportation issues are also addressed through the continued work with the City's transportation public policy consultant.

Additional resources of nearly \$9 million for transportation capital projects were added to the budget. These projects include the widening of Greens Prairie Road, the Extension of Dartmouth, the College Station portion of the design of University Drive East widening, and the design of the Barron Road overpass. The last 2 projects will be Texas Department of Transportation projects. The debt service portion of the tax rate was increased by 3 cents to fund the debt service for these projects.

Infrastructure maintenance and expansion is another key area included in the approved budget. The street operations budget continues to provide funds for the residential rehabilitation program, crack sealing, and other street maintenance. The budget included a proposal that was approved to expand the funds available for street maintenance by shifting the drainage operations and maintenance costs from the General Fund to the Drainage Utility Fund. This will provide additional resources in the General Fund approved to be used to expand street maintenance by adding an additional street crew and an additional pothole truck. These additions will significantly expand the street maintenance operations and provide better streets in College Station.

Vision Statement #7 - As a result of our efforts citizens will contribute to and benefit from living in a strong and diverse economic environment. The approved budget continues to emphasize economic development. Funds are included to begin developing a new Class A business park, and to complete the existing park. The budget also includes funds to continue the Hotel/Conference project and to continue moving ahead on the Performing Arts Center. Another significant expansion in service level included in FY 02 is the operations and maintenance of the parking garage in the Northgate. Additional resources are included in the budget to operate and maintain this parking garage. This is a significant project that is anticipated to have a positive impact on the Northgate area.

Vision #8 - As a result of our efforts citizens will live in well-planned neighborhoods suited to community interests and lifestyles.

The budget includes resources to rehabilitate residential streets in the Northgate area. The capital budget in the water and wastewater funds provides funds to continue the Eastgate water and wastewater rehabilitation projects. It also provides resources to complete a master plan of the southside area infrastructure. Funds are also included in the budget to revise the Northgate Redevelopment Plan. Small area planning efforts are approved to continue in FY 02 as well.

Key Budget Decisions

The tax rate approved by the City Council is 47.77 cents per \$100 assessed valuation. This is an increase of 4.84 cents per \$100 assessed valuation. There were two key budget decision points the City Council made that resulted in the approved tax rate for FY 02.

First, during the strategic planning retreat the City Council expressed an interest in moving forward on some additional capital projects not contained in the 1998 G.O. Bond Program, in particular

transportation projects. A total of just under \$9 million in transportation projects have been identified for the City Council to consider. In order to fund these projects and still maintain the capacity to do \$30-\$35 million in future capital projects in the next 5 year CIP, an additional 3 cents on the debt service tax rate was approved. This additional 3 cents will also provide the debt service capacity to fund part of the additional capital the City Council approved for the Veteran's Park project. The additional transportation projects described above were included in the approved budget. This was a key decision point in the FY 02 budget.

The **second** key decision point was on the operations and maintenance portion of the tax rate. The operations and maintenance of Veteran's Park, and the first of three phases for staffing Fire Station #5 were considered. The impact of these two projects is the equivalent of 1.84 cents on the ad valorem tax rate. These items were added to the approved budget and resulted in a tax increase of 1.84 cents per \$100 assessed valuation. This provided funds to begin the operations and maintenance of two major capital projects approved by the voters in the 1998 bond authorization.

The approved budget also includes a wastewater rate increase of 7%. This rate increase is needed due to the additional debt service associated with the expansion of the Lick Creek Wastewater Treatment Plant. **The approved budget also includes a sanitation rate increase for commercial customers of 8%.** This increase is needed to fund an additional commercial collection route and to meet the fiscal policies of the City.

The following is a summary of the additions made to the proposed budget by the City Council:

• Interim Transportation Capital Projects	\$8,891,000
• Phase 1 Veteran's Park Operations and Maintenance	219,404
• Phase 1 of 3 Fire Station #5 Operations and Maintenance	229,583
• Sister Cities Funding	4,500
Total Additions	\$9,344,487

Developing the approved budget is a true team effort that requires the participation of our citizens, the City Council, and the city staff. We were pleased to work with the City Council on reviewing this budget and incorporating the changes directed by the Council. There were a number of critical decisions made in this budget process that the City Council carefully considered, and made in the best interest of the future of College Station. I want to thank the staff for their effort and diligence in putting this budget together. There were many difficult decisions made. I would also like to thank the staff in the Office of Budget and Strategic Planning for the hard work and long hours put into this process. Finally I would like to thank the City Council for providing the leadership to make the decisions necessary to move the City of College Station forward this next year, and for the next years to come.

Sincerely,



Thomas E. Brymer
City Manager

CITY OF COLLEGE STATION

2001-02 BUDGET

EXECUTIVE SUMMARY

"On behalf of the citizens of College Station, a unique community and home of Texas A&M University, the City Council will promote the safety, health and general well-being of the community within the bounds of fiscal responsibility while preserving and advancing the quality of life resulting in exceptional civic pride."

City of College Station Mission Statement

Vision Statements

- *Customer Focused Services*
- *Safe, Secure and Healthy Environment*
- *Clean Environment that Enhances and Protects Quality of Life*
- *Cultural Arts and Recreational Opportunities*
- *Participate and Contribute to the Well Being of Our Community*
- *Easily Travel, To Within and From the Community*
- *Strong and Diverse Economic Environment*
- *Well Planned Neighborhoods*

The following is a summary of key elements included in the Fiscal Year 2001-2002 Approved Budget for the City of College Station. The budget provides the framework to implement the Strategic Plan and meet the Mission Statement outlined by the City Council. It also provides the resources for quality city services in College Station. The 2001 fiscal year begins October 1, 2001 and ends September 30, 2002.

This document is presented by function or program as they address one of the eight Vision Statements, or overall goals, established by the City Council to meet the City's Mission Statement. The organization of the document allows the reader to review changes in programs as they relate to the Strategic Plan and goals the City Council has set.

This year the City Council began a strategic planning process that focuses on the overall policy direction of the City of College Station. This budget was prepared in the context of providing resources to implement the Strategic Plan in FY 02. The strategic planning process will be described in more detail later in this Executive Summary.

The budget was also prepared in the context of the Financial Forecast which predicts the fiscal impact of current and future budgetary decisions in a five year forecast. The budget also continues the implementation of decisions made by the City Council over the past year. These decisions will be outlined later in this summary.

The budget document is intended to provide decision makers with a better view of the City's resources and their utilization to accomplish the policy direction of the City Council as set out in the Strategic Plan and other policy direction. The intent is also to demonstrate the City's near term commitments and to meet the financial policies approved by the City Council. The document is designed to show citizens the services being provided and their associated costs.

The following is a summary of the FY 02 Budget.

FY 02 Approved Net Budget Summary	
Fund Type	Approved Net Budget
Governmental Funds	\$40,871,030
Enterprise Funds	71,589,737
Special Revenue Funds	7,168,644
Subtotal O&M	\$119,629,411
Fund Balance/Working Cap. Transfers to CIP Subtotal	\$9,061,000
Capital Projects Subtotal	\$34,768,533
Total Approved Net Budget	\$163,458,944

Budget Format

Budget Summary Section

The approved budget is broken into four main sections. The first is the *Budget Summary*. It includes the Executive Summary, Overall Funds Summary, and Strategic Plan Summary. This section provides the reader with a general overview of the approved budget and identifies the key changes from the prior year.

Vision Statements Section

The *Vision Statements* section of the budget provides the reader with a view of the various services provided by the City and is organized around the eight Council Vision Statements and the Strategic Plan.

Performance expectations are shown in the form of service levels and performance measures for each major activity. This information is organized by Vision Statement within the budget document. The service levels show the services that the different functions and programs in the organization provide. The performance measures illustrate how well those levels of service are being met. This occurs through the creation of specific measures designed to show what levels of service are being achieved. Efforts continue to refine and improve the performance measures to make sure they are meaningful.

Also included in this section is a budget summary organized by service levels. The budget summary provides a brief description of the activity, the approved budget, and the number of personnel included in the activity.

Financial Section

Following the Vision Statements is the *Financial Section* of the budget. It provides a more traditional "*fund accounting*" view of the City's budget. Fund summaries and department summaries are provided. These summaries include prior year actual revenues and expenditures, revised FY 01 budget revenues and expenditures, FY 01 year end estimates, FY 02 base departmental requests, FY 02 Service Level Adjustments, and the total FY 02 budget.

The financial section of the document is broken into four fund types. These are *Governmental Funds*, *Enterprise Funds*, *Special Revenue Funds*, and *Internal Service Funds*.

Budget Basis

The budgets for the Governmental Funds and Special Revenue Funds are prepared on the

modified accrual basis of accounting. Under this basis revenues are recognized when they become measurable and available to finance expenditures of the current period. Expenditures are recognized when the related fund liability is incurred with the exception of several items. The full listing of these items can be found in the Financial Policies on page F-1.

The budgets for the Enterprise and Internal Service Funds are similarly prepared on the modified accrual basis where cash transactions are included in the budget presentation in lieu of non cash transactions such as depreciation. The focus is on the net change in working capital.

The City organization is composed of various departments or general service areas. Several departments are represented within more than one fund, i.e., the Utilities Department encompasses the Electric, Water, and Wastewater Funds. Each department consists of one or more divisions and each division may have one or more activity (cost) center. Routine budget controls are exercised within activity centers at the category level (groupings of accounting objects into the items personnel, supplies, maintenance, services, and capital). On an annual basis, fiscal control is at the Department level in the General Fund and at the fund level for other funds.

Also included in the Financial Section of the Budget is a summary of the approved Capital Improvement Projects Budget for FY 02. This includes the General Government Capital Projects and the Utility Capital Projects. A summary of the operational impact the approved capital projects will have on the operations budget is provided.

Appendices

The fourth major section of the budget is the *Appendices*, which contains supplemental information to meet specific Charter requirements and to help the reader better understand the community. The appendices include a detail of salaries and positions approved in the budget, the Financial and Budget Policies, and other schedules necessary for a comprehensive budget document.

A shortened version of the budget, summarizes the big budget issues and is designed to be more user friendly. It excludes many of the appendices and detailed financial summaries.

The budget is submitted to the City of College Station City Council approximately 45 days prior to

the end of the fiscal year. Copies are placed with the City Secretary and in the College Station branch library for citizen review. The approved budget is also available on the City's Internet site: www.ci.college-station.tx.us.

Strategic Planning and Budgetary Management

Strategic Planning

In December 1999 the City Council made the decision to begin a strategic planning process for College Station. The first step in that process was a City Council retreat in early January 2000. The City Council spent time assessing the City's overall strengths, weaknesses, opportunities and threats; and developed a new Mission and Vision Statements, or overall goals, for the City. The Mission Statement and Vision Statements have provided the framework for the rest of the strategic planning process and the preparation of this approved budget.

The next step in the process involved reviewing a series of existing plans and assessing their strengths, weaknesses, opportunities and threats. The review also examined whether these plans were moving toward the new mission and vision statements.

Input from some of the Council-appointed boards was gathered as part of the strategic planning process. These committees provided input on what they felt were significant priorities for the next several years. Also, the City departments put together a list of preliminary budget priorities this spring. This information, along with the results of the annual citizen survey was presented to the City Council.

In May of this year the City Council held their annual planning retreat. At the retreat the City Council identified strategies for each of the vision statements. These strategies are the more specific objectives to fulfill the vision. The City Council then ranked the strategies within the vision statements. Next, implementation plans were identified for each of the strategies. These implementation plans are the specific means of meeting the strategies, and each of the overall vision statements identified. Each of the implementation plans include the following information: plan leader, a brief summary, what policy change if any is involved, resources needed, and key meaningful milestones. This budget document addresses the resources needed to carry out the implementation plans that require additional resources.

A total of 36 strategies and 80 implementation plans were identified by the City Council. A draft of the Strategic Plan with these strategies and implementation plans was presented to the City Council in July. As the budget process continues, there will be further discussion of the strategic plan and the resources that will be included to implement it.

Page 31 and *Appendix L* includes a summary of the Strategic Plan.

Budgetary Management

The strategic planning process and the budget process are integrated to ensure that the policy direction provided in the Strategic Plan is implemented through the budget process. A basic flow chart showing the strategic plan and budget development process may be found in the Appendices on page I-1.

The budget process begins early in the calendar year with the Budget staff preparing salary and benefit information for the upcoming budget year. The process continues through the Spring and early Summer as departments prepare their budget requests. Budget requests are analyzed and reviewed, and the City Manager's Budget is developed using the strategic plan and existing levels of service.

The FY 02 Budget continues the practice of not appropriating funds for anticipated vacant positions. All salary and benefit amounts are budgeted approximately 3% lower than actual salary costs, due to existing or anticipated vacancies that will occur in the year. The budget for salaries continues the pay policy approved by the City Council in March 2000. Also included in the budget are significant increases in the City contribution to the health benefits fund due to increasing health care costs.

The Budget staff evaluated the current budget prior to developing target budgets for FY 02. Part of the analysis was to identify and reduce budget targets for all "one-time" types of expenditures (expenditures for capital, special studies and other like items) included in current budgets. This analysis provided reductions totaling approximately \$2.5 million from departmental targets.

A detailed review of departmental submissions was conducted to insure that requests were complete and within the guidelines of the City Council and the City Manager. The Budget Office prepared budget estimates for many costs including equipment replacement and utilities and provided those to the

departments. The department target budgets also included a 2% increase in all other non-salary and benefit accounts. This was done to account for increased costs and increased demands for service. The budgets submitted by the departments were reviewed and in some cases reduced. A review was also conducted of the City's fleet. Several vehicles were identified that could be removed from the fleet. This results in savings to the City because the replacement costs and the maintenance costs for vehicles can be reduced.

Items determined to be in excess of the target budget were submitted and reviewed as Service Level Adjustments (SLAs). The SLAs were reviewed by the City Manager, Assistant City Manager, Fiscal Services Director, and Budget and Strategic Planning Manager. The list was also reviewed with affected department directors and with the Management Team as a whole. The finalized list is included in this budget. Also included in the budget is a list of all service level adjustments requested by departments but not included in the approved budget.

SLA's were approved to be added to the budget based on several basic criteria: a) mandates due to federal or state statutes or regulations, contractual agreements, local policies, and capital projects; b) items directly included in an implementation plan in the strategic plan document; c) items needed to continue or enhance the ability of the City to carry

out the City Council's Strategic Plan; d) other items of general value to the City either as replacements or added efficiencies or improved services; e) items that maintain existing service levels approved by the City Council in light of increasing demands for service due to growth. Most of the approved service level adjustments are for one time expenditures rather than for programs that have ongoing costs.

The strategic planning and budget processes are truly integrated and the budget is designed to become one of the implementing tools of the Strategic Plan developed by the City Council.

The following chart provides a comparison of the operating budgets of the major operating funds. The comparison shows the percent change from the Revised FY 01 Budget to the Approved Base FY 02 budget. The base number does not include service level adjustments. Also shown is a comparison between the total approved budget including service level adjustments and the revised FY 01 Budget. This comparison shows a 13.96% increase in the operating portion of the budget. The primary factor driving this increase is the increase in the cost of purchased power in the Electric Fund. This increase is also due to the approved service level adjustments, as well as the additional costs associated with the pay plan changes approved earlier this year.

Operating Budget Expenditure Comparisons

Fund	Revised FY 01 Budget	Approved FY 02 Budget	Percent Change
General	35,153,197	37,552,849	6.83%
Combined Utility	36,382,804	44,254,189	21.63%
Sanitation	3,731,414	3,950,806	5.88%
BVSWMA	4,104,860	4,765,056	16.08%
Utility Billing	1,409,778	1,550,183	9.96%
Internal Services	1,859,583	1,958,910	5.34%
Other Operating Funds	243,937	423,818	73.74%
Totals	82,885,573	94,455,811	13.96%

Fiscal and Budgetary Policies

Each year as part of the budget process the Fiscal and Budgetary Policies are reviewed. The approved policies are included as *Appendix F* in this document. These policies are the framework for preparing the budget as well as for the financial management of the City.

During the budget process changes to these policies will be reviewed with the City Council.

Key Budget Themes

There are three overall themes in this budget.

The overarching theme is ***Strategic Plan Implementation***. The budget and strategic planning efforts have become very integrated. A more structured strategic planning process will ensure that the budget reflects the priorities identified by the City Council. These priorities include continuing to provide competitive salaries. Several areas being addressed through the capital program include economic development, and transportation. If additional projects are going to be pursued while still maintaining the capacity to fund \$30 - \$35 million in a future capital campaign, additional resources will be needed.

A second budget theme is the budget is a ***Current Service Level Budget***. Due to slower economic growth, the resources for the expansion and creation of new programs is limited this year. This has made the budgeting process more difficult this year than in the recent past. Funds for the operations and maintenance costs of new capital projects including Fire Station #5 and Veteran's Park are not included in this budget. This budget continues decisions made by the City Council over the past 2 years regarding employee compensation. One of the most important aspects of a service-oriented organization is the people who provide the services. The budget continues funding the compensation system, which is designed to pay employees based on market conditions. This is being done to attract and retain high quality employees. The approved budget also includes significant additional funds for the health benefit plan. The pay plan and health plan increases have utilized most of the available ongoing resources in FY 02.

Infrastructure maintenance, replacement, and expansion are also prominent in this budget. Significant funding is also included for capital

projects. The budget includes \$35 million for capital projects. Key projects include significant enhancements to the water and wastewater systems.

The third budget theme addresses the ***Expansion of Service Levels*** to meet the demands of growth. Funds are approved to expand the street maintenance programs. This expansion is approved to be funded by moving the drainage maintenance activity from the General Fund and to the Drainage Utility Fund. The budget also includes additional funds to continue to move toward meeting the Parks Maintenance Standards, as well as provide resources for neighborhood park location incentives. The approved budget also provides a strategy to accelerate the work that can be done in the Wolf Pen Creek corridor.

Key Service Level Expansion Increases

All of the items mentioned above were included in the proposed budget. The next 2 items were added to the approved budget and were key decision points for the City.

The following Service Level Expansions were added to the budget. First is the operations and maintenance costs associated with the first phase of Veteran's Park, and second is the first of three phases of operating costs for Fire Station #5. In order to fund these projects, the tax rate was increased by 1.84 cents. These projects were included in the 1998 General Obligation Bond authorizations.

Another key budget decision point the Council made, was to fund a new short term capital project plan. Earlier in the budget process when the capital budget was presented, an interim CIP proposal was made to fund approximately \$9 million of transportation projects. These include the widening of Greens Prairie Road, the extension of Dartmouth, and the design work for the widening of University Drive East, and the Barron Road overpass. In order to fund these projects and still maintain the capacity to issue \$30 - \$35 million in a future capital campaign, additional resources will be needed. The debt service portion of the tax rate was raised 3 cents to fund these projects.

College Station: Moderating Growth

The following sections highlight some of the key factors used in the preparation of the FY 02 approved budget. These include a summary of the City's key **economic indicators**, the **financial**

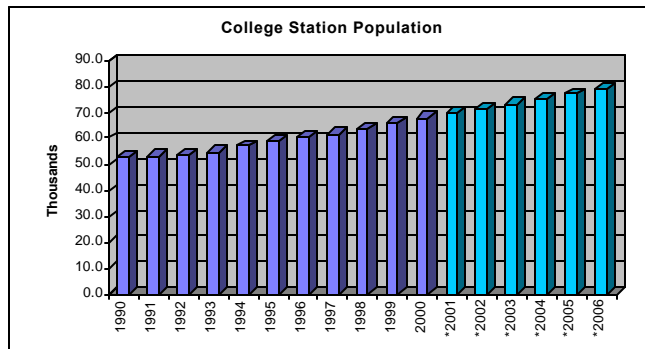
forecast, and a summary of the results of the **2001 citizen survey**.

Economic Indicators

College Station continues to grow, although some areas of the economy have slowed. This slower growth has a direct impact on the resources available to the City to provide services to the community. Indicators of growth include population increases, building activity, unemployment rate, ad valorem tax revenues, and sales tax revenues.

The population of College Station has grown throughout the 1990's. At the 1990 Census, the population of College Station was 52,456. The 2000 Census brings the population to 67,890. This is a 29% increase in population over the past 10 years. Population is projected to grow by 2%-3% per year over the next 5 years to a range of 75,200 to 79,100 by 2006.

The following graph shows population growth in College Station over the last 10 years and projections through the year 2006.

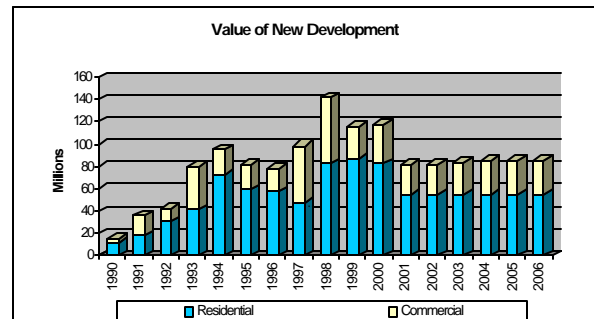


The pace of new development has continued to grow over the last several years. Through the first 6 months of 2001 development has been higher compared to the same period in 2000. New construction permits are a key indicator of the health of the economy since slower construction tends to be one of the first indicators of an economic downturn. It also relates closely to increased property values for ad valorem tax purposes.

For several years during the early 1990s, growth was primarily due to retail development as College Station became a regional shopping center. Both residential and commercial development have been strong in recent years. Other economic indicators continue to demonstrate a strong local economy.

1. **Building Permits and Development** -- The new property value added to the ad valorem tax base in 2000 was approximately \$174 million. The City is on track to be near this level again in 2001. Both single family and multi family residential construction continues to be strong. Through June 2001, 348 single family residential permits were issued. For the same period of 2000, 272 single family residential permits were issued.

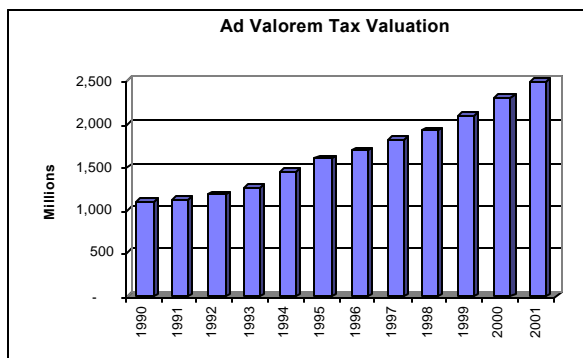
From January through June 2001, the City permitted approximately \$85.7 million of new property. For the same period in 2000 \$61.5 million in new property was permitted. The chart below shows dramatic year to year changes have occurred in permitted construction value in the 1990's. It also projects future new development of \$80 million per year through 2004. Commercial construction also remains strong in College Station. Through the 1st 6 months of 2001



\$18.6 million in new construction was permitted compared to \$10.2 million through the same period of 2000.

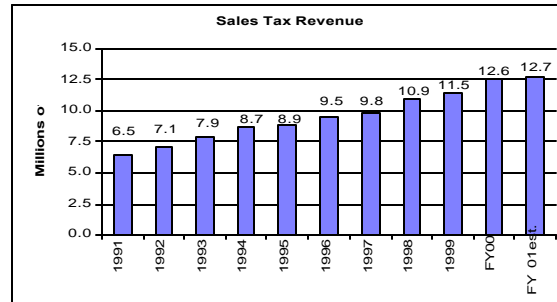
2. **Unemployment Rate**--Brazos County has maintained an unemployment rate of less than 4% since 1990. As of June 2001 the rate was 1.5%. The local economy has one of the lowest unemployment rates in the state and the nation. Locally employment remains strong, however there have been some signs of weakening with recent layoffs in the community.
3. **Ad Valorem Valuations**-- Ad valorem tax values remained relatively level from the mid 1980's until 1991. Beginning in 1991, total taxable

assessment rose from approximately \$1.10 billion to approximately \$2.5 billion. The City has experienced a 109% increase since 1992 and a 7.5% increase in the last year. The increase in ad valorem value is directly related to new construction in the City. Increasing values reflect an overall healthy local economy. Developments such as the Kroger shopping center and the Gateway have brought in additional property value to College Station. Other projects currently underway are anticipated to add to the ad valorem tax base next year. As taxable ad valorem value increases, particularly through growth, it provides additional resources for both the General Fund and General Debt Service Fund of the City. This increase provides resources needed to meet increasing service demands associated with the City's growth. The following graph shows the increase in Ad Valorem tax valuations from 1990 to 2001.



4. Sales Tax Revenues-- The sales tax is the largest single revenue source for the City's General Fund, accounting for approximately 43% of General Fund revenues. This is one reason why a fiscally conservative approach is taken to estimate future sales tax revenues. Sales tax revenues have been flat in FY 01 compared to FY 00. This reflects the overall slowing of retail sales at the state and national level. Sales tax revenues are projected to grow minimally over the FY 00 actual, and then grow 4% in FY 02. Given the continued growth in the local population and the retail economy, this increase is reasonable. Moderate, steady growth is expected to continue in the near future. Changes in the sales tax law continue to be monitored to determine the impact they will have. These changes include the sales tax holiday and the expansion of items that are tax exempt to include over the counter medications.

The preceding chart demonstrates the continuing



rise in sales tax revenues experienced by the City of College Station.

5. Total Utility Revenues--Utility revenues continue to increase from year to year. The City has experienced fairly consistent customer growth that has helped keep annual sales growing. The number of customers has risen steadily over the past ten years. Changes in revenues have been affected by purchased power costs, rate changes, and weather conditions. Growth in customers and sales contribute to the City's ability to maintain stable rates and to provide needed resources for the City's General Fund.

Economic and fiscal indicators demonstrate that the local economy has shown moderate and sustained growth. This growth has slowed considerably in the past year, and this has a direct impact on the ability to provide services. This growth results in both revenue growth for the City and increased demand for services. Revenue growth appears equal to the costs of maintaining the current service levels throughout the City, however the margin is much smaller than in prior years. Staff continues to monitor various indicators of economic and fiscal health of the community. Monitoring is also done in order to better respond to economic conditions that may indicate a weakening in the local economy. Any such weakening could adversely affect the fiscal health of the City. If the economy does have an adverse effect on the City's fiscal health, choices on revenues and expenditures will have to be made to address the impact.

Although much growth is occurring, fiscally conservative estimates are made in anticipating future revenues. This approach is important to ensure that any slow down in growth, or change in economic conditions does not adversely affect the financial position of the City.

Financial Forecast

The financial forecast is a tool used to indicate the actual and possible results of decisions made by the City Council over a number of years. The forecast has become an integral part of the planning and budgetary forecast.

Current and anticipated growth in the community has resulted in increased demands for services provided by the City. These include increased public safety needs, increased pressures on the transportation systems in College Station, increased demands for Parks and Recreation services, increased demands to keep up with the development activity in Development Services, and others. As growth occurs in the next several years, it will become more difficult to find additional resources to meet the service demand increases that result. It will be necessary to examine and consider alternatives on how services are delivered, as well as how some of these additional needs are funded in the future.

The forecast indicates it will be difficult over the next several years to add enough ongoing revenues to keep up with the anticipated expenditure demands of the growing community.

The forecast shows the operating funds of the City are sound. The General Fund forecast takes into account the changes in this budget. It also includes the continuation of the Council approved pay plan. The forecast does not include additional funding for the operations and maintenance projects scheduled to be completed in the next several years. The most significant projects not included in the forecast are the operations and maintenance costs associated with Fire Station #5, and the operations and maintenance costs associated with Veteran's Park.

In the utility funds, the most significant issue is in the Wastewater Fund. The capital costs associated with the expansion of the Lick Creek Wastewater Treatment Plant will result in the need for a rate increase in FY 02 of 7% and in FY 03 of 7%. This rate increase is included in the FY 02 approved budget.

The Electric and Water Fund forecasts do not show the need for any rate increases. Previously, in the Electric Fund resources were projected to be available to fund all of the capital projects. This assumption has changes and most capital projects are approved to be funded through the issuance of debt. This has occurred as a result of a significant increase in capital projects projected as a result of the electric utility build out study. Significant resources in the Water Fund will also be used to

fund a large portion of the capital projects included in the forecast. The water capital projects are needed to continue to meet the capacity demands of the water system as a result of a growing community.

The forecast provides an indication of the additional resources that may be available in future years for ongoing operations and maintenance costs. It also projects the resources available for one time expenditures. Ongoing resources include new revenue streams that are anticipated to remain constant or grow. One time resources, including excesses in fund balance and revenues, are not anticipated to continue into the future. Most of the resources projected in the future are for one time expenditures. This distinction is important to avoid adding more ongoing expenditures than revenue growth can support.

The forecast provides an opportunity to think strategically about the best ways to address growing service demand issues in the next several years. It will also serve as the foundation for continued planning in the next 12 to 18 months.

2001 Citizen Survey Results

The Survey Research Center at the University of North Texas was hired to perform the annual citizen survey in 2001. This is the fifth year this survey has been conducted. It was conducted as a random sample telephone survey with 506 respondents. The survey focused on satisfaction with service delivery by different departments of the City, rather than desire for additional services.

Respondents continue to hold a very favorable view of City services. 92% of respondents said that overall they are either satisfied or very satisfied with services provided by the City.

One area of the survey that demonstrates very favorable results for the City is the section addressing how safe our citizens feel. The public safety section of the survey indicates the vast majority of residents feel safe in College Station.

The survey also showed high satisfaction with Public Safety services, Parks and Recreation services, and Utility services.

The one area that received relatively lower levels of satisfaction is street and transportation issues. The satisfaction with the overall condition of City streets was 71% in the 2001 survey. Traffic and transportation concerns were also mentioned most

often when survey respondents were asked what is the single greatest need for the City of College Station.

The results of this annual survey are used as one tool to garner feedback from citizens regarding satisfaction with services. Areas that receive lower satisfaction rates are examined to determine the resource allocation changes that may be needed.

The approved budget includes proposals that address some of the transportation related concerns raised. Projects currently underway should improve traffic conditions. These include the George Bush East Widening and Extension projects, the Dartmouth Extension, and the Longmire Extension. Other transportation capital projects have been identified as priorities, and could be funded if additional resources are available.

Tax and Rate Changes

The ad valorem (property) tax rate is approved to be \$0.4777 per \$100 valuation. This tax rate will meet the debt service obligations of the City and provide operations and maintenance funding in the General Fund and anticipates continued implementation of the Wolf Pen Creek Tax Increment Financing district. The debt service portion of the tax rate is approved to be \$0.2931 per \$100 valuation. This is 3 cents higher than last years debt service tax rate. The additional 3 cents is for the short term, capital projects program for transportation projects. The operations and maintenance portion of the tax rate is approved to be \$0.1846 per \$100 valuation. This is 1.84 cents higher than the FY 01 tax rate. The increase is necessary to fund the operating and maintenance of Veteran's Park Phase 1, and to fund Phase 1 of 3 of the operations and maintenance of Fire Station #5.

The Wastewater utility rate increases by 7% in FY 02 as a result of the additional debt service associated with the Lick Creek Wastewater Treatment Plant expansion capital project.

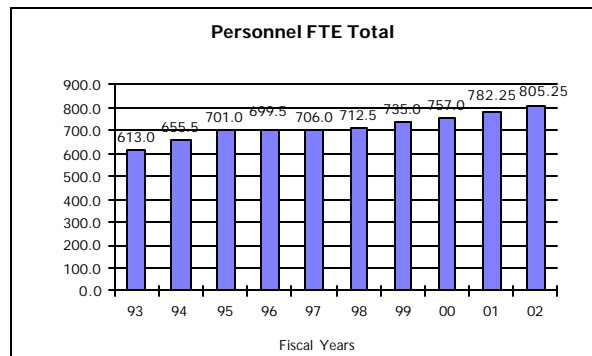
The commercial sanitation rates increase by 8%. This is due to the addition of a commercial sanitation route as a result of growth.

Positions in the FY 02 Budget

As a service organization, salaries and benefits are the largest category of operating expense for a city. College Station is similar to other cities in this

respect. Human resources are also one of the primary assets of the City of College Station. When the cost of purchased power is excluded, personnel expenditures account for approximately 60% of total City operating and maintenance expenditures.

A total of 805.25 positions are in the approved budget. This is a net increase of 24 full time equivalent positions from the base budget, or 1.8%. 17 of these positions are in the General Fund, 2 in the Wastewater Fund, 1 in the Sanitation Fund, and 4 in the Parking Enterprise Fund.



The chart above shows the change in the number of positions over the last 10 years.

The additional 24 positions approved are:

- One (1) Animal Control Officer in the Police Department;
- Three (3) Public Service Workers and one (1) Pot-hole Truck Operator for Streets Maintenance;
- One half (0.5) Part Time Secretary for Parks and Recreation Administration Division, one (1) Parks Crew Leader, one (1) Light Equipment Operator, one (1) Grounds Worker, one (1) Part-time Groundswoker for Parks Operations Division and two (2) Forestry/Horticulture Workers for Park's Forestry Division ;
- One (1) Secretary for the City Manager's Office, one half (0.5) position for a part time Economic Development Intern in the Economic Development Department;
- Four (4) Full Time Fire Fighters for Phase 1 of 3 for Fire Station #5
- Two (2) Full Time Treatment Plant Operators for Wastewater;
- One (1) Commercial Route Manager for Sanitation

- Two (2) Full Time Parking Enforcement Officers, and two (2) part time parking officers for the operations of the Parking Garage.

The City of College Station also budgets for temporary/seasonal positions. The Parks Department makes extensive use of these funds for many of their seasonal programs. Other departments also utilize these resources. The City accounts for temporary/seasonal funds by calculating the number of hours worked, and approximating the number of full-time equivalent (FTE's) positions. One position was deleted from the FY 02 budget in the Community Development Department.

Capital Improvement Projects

Capital projects approved for FY 02 total nearly \$44 million of new budget authorization. Projects scheduled to be underway in FY 02 include the Conference Center, the Municipal Court/Administration Building, the Second Street Pedestrian Plaza, the Jones/Butler Road project, the development of Veteran's Park, greenway acquisition projects, and the of a future City Center site. Additionally, there are several significant utility projects necessary to address the growth occurring in College Station that will continue in FY 02, including several water transmission and distribution projects. These projects will increase the water transmission capacity from just over 18 million gallons per day to 24 million gallons per day. Also for FY 02 is funding to complete the Lick Creek Wastewater Treatment Plant expansion project. This is a significant project that will expand the wastewater treatment capacity at the plant from 500,000 gallons per day to 2 million gallons per day. Additionally, several electrical projects designed to meet in increasing demand for electricity, including development for 3 substations over the next few years.

In November 1998, the citizens of College Station approved a \$24.24 million general government bond authorization. Information provided to citizens suggested that the City would issue the debt so as to retain the existing debt service tax rate or its effective equivalent. The current plan is to issue the voter approved debt over five years. This will allow the City to construct the projects included in the bond authorization and meet the goal of maintaining the debt service ad valorem tax rate based on the debt requirement and the increase in taxable property values in College Station.

In 1999, the first group of bonds from the 1998 authorization was issued. It was advantageous to issue the debt early due to lower interest rates and allowed some of the projects to get started earlier than anticipated.

Existing City Council policies allow the City to continue to utilize other types of debt instruments for items such as computers and the College Station Business Park. Alternative debt instruments are planned for authorized uses and the debt service for those issues is included in the analysis of the appropriate debt service funds. The City has the capacity to continue to issue all authorized general obligation debt without increasing the ad valorem tax rate for debt service.

During the budget process, the City Council added approximately \$9 million in transportation related capital projects. These projects include Greens Prairie Road Widening, Dartmouth Extension, the design of the Barron Road Overpass, and the design of the University Drive East Widening. The debt service tax rate was increased by 3 cents to fund these projects.

Utility projects are funded through the issuance of debt repaid through the rates of the various utilities and/or through the use of operating revenues generated by the utilities. In FY 96, the Electric Utility began a practice of using revenues and current unobligated resources to pay for certain capital projects. This practice will help reduce future debt requirements and provide a more stable basis for future rate payers. This practice is also being utilized in the Water Fund and Sewer Fund. In FY 02, nearly \$711,000 in electric operating revenues and working capital is approved to be used for capital projects. \$7.8 million in water operating revenues and working capital is approved to be used for capital projects.

A more detailed description of the capital projects is included later in the Budget Overview and in the Capital Projects section of this document.

City of College Station
Net Budget Expenditure Comparison

Fund	FY 01 Budget	FY 02 Budget	Percent Change
General Combined	\$29,710,670	\$32,441,712	9.19%
Utilities	51,582,878	60,645,005	17.57%
Sanitation	4,511,168	4,733,237	4.92%
BVSWM	6,445,429	5,207,949	(19.2%)
General			
Debt Svc.	7,121,950	8,039,853	12.89%
Hotel/Motel	2,035,406	2,347,008	15.31%
Parking Fund	166,887	1,003,546	501.33%
Parks Xtra Ed.	101,403	105,365	3.91%
Police Seizure	0	11,000	NA
Court Sec. Fund	81,000	81,100	0%
Court Tech Fund	100,000	192,000	92%
Comm. Dev.	4,567,917	4,821,636	5.5%
Subtotal O&M Expenditures	\$106,424,708	\$119,629,411	12.41%
Combined			
Utilities	\$15,750,000	\$8,461,000	(46.28%)
Sanitation	370,000	0	(100%)
Hotel/Motel	0	600,000	NA
Fund Balance/Working Capital			
Transfers to CIP	\$16,720,000	\$9,061,000	(45.81%)
Cap. Imp Proj.			
Gen. Govt.	\$13,382,524	\$14,434,139	7.86%
Utilities	25,317,012	11,971,694	(52.71%)
Drainage	4,210,201	1,415,000	(66.39%)
Convention Center	95,700	3,180,000	3,222.88%
College Main Prkg Garage	5,337,498	375,000	(92.97%)
Wolf Pen TIF	900,000	3,167,700	33.74%
Melrose TIF	0	225,000	NA
Subtotal Cap. Expenditures	\$49,242,935	\$34,768,533	(29.39%)
Total	\$172,387,643	\$163,458,944	(5.18%)

Net Operating Budget Change

The previous table shows the City's net operating and maintenance expenditures for FY 02 are anticipated to be \$119,629,411, which is an increase of 12.41% over the FY 01 budget. Transfers from fund balance for capital projects in FY 02 are \$9,061,000. The net Capital Budget is \$34,768,533 which is 29.39% below the FY 01 capital budget. The latter 2 items will provide a total of \$43,829,533 for all capital projects. The total approved budget of \$163 million is 5.18% below the current year original budget.

The Operations and Maintenance Funds increase is due primarily to increases in the Electric Fund due to increases in the purchased power costs, the General Fund due to increases in pay plan costs, the Debt Service Fund, and the Parking Enterprise Fund. The General Fund net operating budget will increase by approximately 9% from the FY 01 net operating budget. The increase is due to the costs associated with employee salary and benefits, and the service level adjustments in the General Fund implement the strategic plan to maintain and enhance the levels of service. It is also due to the additional costs associated with the operations and maintenance of Veteran's Park, and Phase 1 of 3 operations and maintenance for Fire Station #5.

The increase in the net budget is also a result of higher capital spending. Capital spending tends to change significantly from year to year. Many of the capital projects included in the approved FY 02 budget are continued from FY 01. There are several significant projects continuing or beginning in FY 02. These include the Conference Center Project. Other key capital projects include the construction of additional water transmission capacity, and the completion of the expansion of the Lick Creek Waste Water Treatment Plant to provide additional wastewater capacity. Several drainage projects are also scheduled in FY 02 including additional work on the Bee Creek drainage basin. Also included is approximately \$9 million for transportation capital projects.

Each fund will be discussed in detail in the Financial section of this budget.

Over the next several years there will be considerable capital project activity as these funds are spent and the various infrastructure in College Station is improved and expanded.

Changes from the Proposed Budget

The following changes were made to the proposed budget during the review of the budget and are included in the approved budget.

- Fire Station #5 Operations and Maintenance (Phase 1 of 3) \$229,583
- Veteran's Park Phase 1 Operations and Maintenance \$219,404
- Outside Agency Funding- Sister Cities \$4,500
- Interim Transportation Capital Projects \$8,891,000

These additions total \$9,344,487.

Budget Overview

The discussion below focuses on the various City departments and functions provided by each department. It is intended to discuss the approved changes and to identify the basic functions of the various city departments. A number of departments have functions that cross both the Visions Statements and among the various funds of the City. The overlaps between departments, funds and Vision Statements will be noted for the reader. The Department totals represent the operating portion of the budget.

Police Department

\$8,847,111

The Police Department provides a number of services that help make the community safe. Among the services provided are 1) police patrol with certified police officers who are equipped with police vehicles and all necessary equipment, and assigned to specific areas of the city; 2) criminal investigation which investigates reported crimes; 3) animal control; 4) jail and communications support for officers on the street and short term detention facilities that reduce the processing time of arrests; and 5) a professional standards division that serves a support and training function for the Department.

The Police Department's budget of \$8,847,111 includes 6 service level adjustments totaling \$228,975. The first SLA provides \$20,875 for audio recording devices for officers on foot, motorcycles, and bicycles as approved by the racial profiling bill. In addition, \$51,000 has been designated to provide funding to replace the current audio/video recorders in the patrol cars at an accelerated rate. The current recorders are scheduled to be replaced every three years. This purchase will replace the recorders in a six-year cycle, offsetting the cost with longer life. A approved SLA of \$21,450 for the replacement of a building security camera and public address system is included in the approved budget. The Department is also the recipient of two grants. The first, an ITC/STEP grant (\$26,069) provides overtime pay for officers targeting drunk driving, speeding, and seat belt use. The second grant, Safe and Sober STEP (\$41,248) also provides overtime pay for officers targeting speeding and DWI violations. The final approved SLA of \$68,333 is for an additional full-time animal control officer and required equipment. The addition of this officer will allow for extended hours of service and for more uncommitted time for proactive patrol and enforcement.

Fire Department

\$6,618,055

The Fire Department provides services to College Station, to our neighbors in Bryan through an automatic aid program, and to rural areas around College Station. The Fire Department operates out of four stations located throughout the City.

The basic services of the Fire Department are 1) fire response 2) emergency medical response, 3) fire prevention services, including commercial fire safety inspections and fire prevention training at local schools and various functions; 4) code enforcement activities performed by the community enhancement action center and 5) hazardous material response.

There are 7 Service Level Adjustments, totaling \$373,718 that have been approved for the Fire Department in FY02. The first SLA will provide \$4,635 for a laptop computer, software and necessary connection cards for use in the Emergency Operating Center during activations. \$78,000 is approved to replace all S.C.B.A. (Self-Contained Breathing Apparatus) equipment on currently used air packs in the fire department. To complete the second half of a two year request, \$12,500 has been approved for the purchase of two additional S.C.B.A. units as mandated by OSHA and the Texas Commission on Fire Protection. An additional SLA for \$5,000 will be used for the replacement and maintenance of the fire station living equipment and office equipment for fire and EMS personnel. Another \$20,000 has been approved for the purchase of a Life Pack 12 Heart Monitor/Defibrillator. This will provide the third ambulance with the same type of equipment used on the other two front line ambulances, and provide for consistent level of care by all first run ambulances. Another SLA proposes \$24,000 for a Fire Safety Trailer. The Safety Trailer simulates and demonstrates the dangers of smoke inhalation, usage of detectors and demonstration of how a sprinkler system works in the home. Finally, \$229,583 for phase one of three for the operation and maintenance of Fire Station #5 in South

College Station. This will add the first four of twelve firefighters to operate this facility.

Public Works (Inc BVSWMA) \$10,269,899

The Department of Public Works maintains streets, drainage ways, and the City's traffic control system. It is also responsible for refuse collection, monitoring capital project engineering and construction, as well as fleet and facilities maintenance. Also included is the budget for the Brazos Valley Solid Waste Management Agency.

The City of College Station has a fleet of 440 vehicles and heavy equipment to provide services to the citizens of College Station. Nearly every City department depends on having a reliable fleet of vehicles to provide services. Some of these services include Police and Fire services, Solid Waste Collection, Public Utilities, among many others. The Fleet Services Division manages the fleet and performs preventive maintenance and vehicle repair.

Fleet Services has two SLAs for FY02. The first SLA approved \$7,500 for a heavy-duty truck and equipment tire machine. The second SLA, \$5,500 for a replacement freon recycling station, will replace the five year old refrigerant recycler.

The Facilities Maintenance function provides support services to City departments through the maintenance of City facilities. This includes all City buildings and equipment such as air conditioning units. Additionally, Facilities Maintenance performs some minor building construction and remodeling activities. The Division also manages facility repair funds to ensure that facilities and equipment are repaired and replaced in a timely manner to avoid higher repair costs that would otherwise occur.

The Brazos Valley Solid Waste Management Agency (BVSWMA) is a cooperative arrangement between the Cities of College Station and Bryan to provide solid waste disposal service. BVSWMA is responsible for running the landfill, developing and implementing alternative disposal programs for waste that cannot be placed into the current landfill site, and providing for long-term disposal for the two cities and other customers of the agency. One SLA totaling \$463,255 is approved for BVSWMA's FY02 budget. These funds will be used for the design, construction, and quality assurance testing of approximately 900 linear feet of embankment that will constitute the southern

sidewall of the approved landfill expansion area. This SLA will provide the resources to comply with current TNRCC Solid Waste regulations regarding solid waste disposal.

Sanitation is provided as an enterprise service with service fees that are intended to cover the cost of service. The Sanitation Division in College Station provides a number of services to meet local needs and desires in providing collection of municipal solid waste. These include providing residential containers, curbside recycling, brush and grass clipping collection, street sweeping and the removal of virtually any waste that may be disposed of in the local landfill or through composting. Commercial service is also a self supporting service provided to local businesses. The Commercial service provides collection in small and large plastic containers serviced with side load automated collection equipment. Customers with greater volumes can use roll off containers that hold a larger capacity and are serviced by front load collection equipment.

The approved Sanitation budget includes two Service Level Adjustments totaling \$254,660. The first SLA will provide \$247,560 for an additional commercial route manager and front-end loading cab and chassis. This additional route is needed due to the continued growth of College Station's business areas. The second SLA will provide funds (\$7,100) for the implementation of a recycling rewards program, also known as "Cash for Trash". The program will consist of a monthly cash award of \$250, based on participation, to a resident on a randomly selected street and is designed to encourage recycling in College Station. A commercial rate increase of 8% was approved as a result of the additional commercial route being approved.

Drainage issues have been critical in the last several years in College Station. Drainage issues can impact both health and public safety, as well as Transportation and Mobility issues. The Drainage service level provides a drainage maintenance program that keeps the storm carrying capacity of the system adequate in College Station. Mowing of rights of way and creek cleaning are the primary ways this service level is provided.

Drainage Operations proposes only one SLA. This SLA will shift the expenditures from the General Fund to the Drainage Utility Fund. The division will add an "enhanced maintenance and construction

section" and take more responsibility for completion of drainage related CIP projects.

The Street strives to ensure that the street system within the City of College Station is properly maintained. This is done through a number of programs including a street rehabilitation program to address the needs of streets before more expensive reconstruction measures are needed. The Streets Division coordinates with the Engineering Division to plan and develop major street capital projects that involve rebuilding roadways that need upgrades.

The Street Division also provides routine pothole patching and other maintenance services. The effectiveness of this service is measured by determining whether 95% of the streets in the City have a grade of "C" or better, using the Pavement Management System. In addition, the recently completed citizen survey indicated that the overall level of satisfaction with the streets in College Station is 70.8%.

The FY02 approved budget includes four service level adjustments for \$371,497. The first approved SLA, \$20,000 for street markings will carry out the plans for year two to increase funding for pavement markings over a five-year period. This item is included in the strategic plan.

The following three SLAs are funded as a result of resources freed up in the General Fund as a result of moving the Drainage Operations to the Drainage Utility Fund. Drainage Maintenance Activity if moved to the Drainage Utility Fund. This will provide additional General Fund resources for Street Maintenance activities. A SLA for three additional personnel and a crew truck (\$115,755) is approved to increase the number of street repair orders. Another \$150,000 is approved for both pot-hole truck and operator. \$75,742 is approved to expand Seal Coat operations.

The traffic signal system in College Station is one of the key mechanisms that controls traffic flow through the City. The system is critical during peak traffic times, such as during the A&M football season. The Traffic Signal Division is responsible for maintaining and repairing traffic signals and school warning devices in order to provide safe and efficient movement of vehicles and pedestrians.

One service level adjustment is approved for the FY02 budget \$6,000 is approved for routine

maintenance on the department's aerial device (Bucket Truck), as recommended by the manufacturer.

Parks & Recreation Department \$6,096,461

The Parks and Recreation Department is responsible for the park facilities and recreation programs in College Station. Among the services provided are athletics, recreation and instruction programs for youth and adults in activities including softball, swimming and tennis.

Also provided are programs and special events at the Wolf Pen Creek Amphitheater and other park locations throughout the City. The Parks Department operates a number of special facilities including 3 City-owned swimming pools and the CSISD Natatorium.

The Conference Center is operated to provide meeting space for organizations. The Lincoln Center is a community center that provides positive drug-free programming, and serves as a satellite center for social services. The Xtra Education program provides citizens of all ages the opportunity to enhance their quality of life through continuing education.

Parks Operations maintains park facilities, including ballfields and pool sites, through regular mowing and maintenance. The Forestry Division, through horticultural and landscaping efforts, ensures that City property is maintained in an aesthetically pleasing manner. The City Cemetery is included in the property maintained by the Forestry Division.

The approved budget includes 7 service level adjustments totaling \$614,409.

The first SLA for \$25,000 is for additional replacement funding of park items in order to help meet the recently approved parks maintenance standards.

One of the approved SLAs will contribute to the Administrative division's service provision. An SLA for the resources to upgrade a part-time secretarial position to a fulltime position. This SLA has no effect on the budget because other line items were cut to compensate for the upgrade of this secretarial position.

The Recreation division has one Service Level Adjustment, totaling \$5,000. These funds will be used to support a study conducted by the

Eisenhower Leadership Foundation Program for a Senior Center Feasibility Study to address future space and facility needs.

There are two SLAs pertaining to the Special Facilities division, totaling \$281,255. The first Service Level Adjustment proposes \$277,255 for the renovation of Thomas Pool. These repairs include plaster, new gutters, new decks, a main drain, removal of the baby pool, filter cleaning and some mechanical system repairs, and the cost associated with stopping current leaks. The second SLA proposes \$4,000 for the replacement of the gym floor scrubber in the Lincoln Center gym.

Forestry has approved one service level adjustment, for \$30,000 that will provide the funding to develop an Urban Forest Management Plan through the use of an Urban Forestry Consultant. Parks has applied for a \$10,000 grant from Texas Forestry Services to help with this expense.

\$209,404 has been approved for the operations and maintenance of Veteran's Park. This will provide funding for six personnel in both Operations and Forestry divisions.

Development Services \$1,919,378

The Development Services Department provides oversight for new development in the City. Development Services works to ensure that there is compliance with zoning, subdivision, drainage and other ordinances. This ensures the community develops in a manner consistent with the policies established by the City Council. The development process includes planning and construction functions as well as development coordination activities. Also involved in the development process are other areas such the Fire Department and the Public Utilities Department.

There is one service level adjustment in the FY02 approved Development Services budget. The approved SLA provides \$20,000 to fund the Annexation Service Plan.

Office of Technology And Information Services \$2,424,749

The Office of Technology and Information Services (OTIS) provides a number of internal services to the City organization. In addition, the Department manages the franchise agreements that the City of College Station has with telecommunication, cable and natural gas providers in the community. Services provided from General Fund revenues

include OTIS Administration, Management Information Services (MIS) for micro to mid-range computer users, and Geographic Information Services (GIS). The OTIS internal service funds include Communication Services, Print/Mail, and Utility Billing.

Two OTIS Service Level Adjustments are approved for FY02. The first is for \$100,000 to cover legal and consulting services for renewal of the cable franchise with COX Communications. The second approved SLA in the amount of \$50,000 will be used for the legal and consulting fees associated with establishing a franchise with BTU.

The approved FY02 budget also includes one service level increase in the Management Information Services Division for \$20,305 to purchase imaging system software and hardware for electronic records retention and management.

The Communications Division is responsible for the maintenance of telephone, radio, and other communications systems used by the City of College Station.

The Print/Mail Division is responsible for providing printing and mail services to City Departments.

Utility Billing is responsible for the metering, billing, and collection of electric, water, wastewater, sanitation, and drainage utility fees.

In FY02, one SLA for \$100,000 is approved to provide credit card services that will allow utility customers to pay bills with credit cards.

Library services are provided in College Station through an agreement with the City of Bryan Library System, allowing a branch of that library to operate in College Station. The College Station branch experienced increases in collection size, circulation and visitors in 2001. The FY 02 approved budget includes a service level adjustment of \$28,000 to cover the cost of the purchase of a Library self check out unit.

Fiscal Services \$2,062,300

The Fiscal Services Department provides Fiscal Administration, Accounting, Purchasing, and Risk Management services to the City organization. It also oversees the operations of the Municipal Court.

Fiscal Services Administration oversees other areas of the Department and handles cash and debt issues

for the City while ensuring all funds are invested prudently. The Accounting and Purchasing Divisions work closely together to ensure that purchases are made and recorded according to guidelines. The Risk Management function seeks to ensure that the City's exposure to physical and financial losses is minimized through a number of programs addressing worker safety.

Municipal Court collects the fines and fees for the City.

General Government **\$3,295,558**

The City Secretary's Office is responsible for elections, records management, City Council support and other activities.

The City Manager's Office is responsible for the day to day operations of the City, making recommendations on current and future issues to the City Council, and providing long-term organizational direction for the organization. One service level adjustment, in the amount of \$27,300 is approved in FY02. This SLA will add one full-time secretary to the office to assist in the increasing workload.

Another key support area for the organization is the Legal Office. The Legal Office provides legal services and support to the City Council and the City staff. Among the services provided by this office are legal advice, contract writing, and litigation.

The Office of Budget and Strategic Planning prepares, monitors, and reviews the annual budget. This office also coordinates the City's strategic planning process, which is closely tied to the City's budget. In addition, the Office of Budget and Strategic Planning provides management and organization review services to City departments.

The Human Resources Department assists in recruiting, hiring, and retaining the most appropriate candidates for City positions. Human Resources provides employee training and administers the compensation and benefits program.

The Economic Development Department is responsible for coordinating economic development activities in College Station. The department director serves as the staff liaison to the Economic Development Corporation.

The Economic Development FY02 approved operating budget is \$251,414. The approved budget includes three service level adjustments. An

SLA for \$25,000 is approved to produce and market a Business Park Brochure. A second SLA is approved in the amount of \$1,500 to cover the costs associated with operating a booth at the Brazos Valley Technical Expo. The third SLA for \$10,085 is approved to fund a part-time temporary position to assist the Economic Development staff with administrative activities.

Public Communications and Marketing is a division of the General Government Division that provides timely, factual, and understandable information to College Station residents, both directly and through the news media.

The Community Development Department helps provide low-cost housing and other public assistance through community development block grant funds from the federal government. These funds are used to assist low to moderate income residents of College Station. Assistance is provided through housing services, public agency funding, public facility improvements, and economic development activities. Community Development grants for FY 02 include \$1,227,000 in CDBG funds; \$598,000 in HOME funds; and \$20,000 in program income. \$198,127 has also been appropriated from the Cedar Creek Project.

The approved Community Development Department operating budget for FY02 is \$538,530. This includes one service level adjustment for \$1,750 to provide a new facsimile machine for their office.

Public Utilities Department **\$44,254,189**

Public Utilities is the largest department in the City both in personnel employed and total Operations & Maintenance expenditures. It is comprised of three services: Electric, Water, and Wastewater. Each is accounted for in a separate fund and operated as an enterprise with fees covering the cost of services provided. Each service has its own unique characteristics and challenges.

Electric Operations & Maintenance (O&M)

The Electric Division is responsible for providing cost efficient and reliable electric service to the citizens, businesses, and institutions in College Station. Electric service is critical to the ability to encourage new employment and prosperity in the City.

The approved FY 02 Electric Division budget is \$37,383,044. Of this, \$31,500,000 is recommended for purchased power. The approved electric operating budget includes eight service level

adjustments totaling \$608,674. \$113,223 is approved for laptops for electric system maps and AS400 live communications. \$31,636 is approved for a safety and training program in the Public Utilities Department. This program is anticipated to result in some savings as costs for sending employees to training sessions outside the City will be reduced. \$25,380 is approved for a minivan for use by the Energy Department. An SLA for \$53,435 to provide replacement test equipment to be utilized by the electric division substation. A approved SLA for \$25,000 will provide the resources for a communications recording system. This communication recording system will maintain accurate records of all incoming and outgoing communications of the 24/7 Utility Dispatch Operations Center. \$60,000 is approved to continue outsourcing GIS easement creation. This will be the third year of a three-year process. Another \$200,000 is approved to implement the Electric Strategic Plan. These funds will be used for a Modified Image Building and Customer Education Program, Marketing Program Phase I. The final SLA proposes \$100,000 for the development and implementation phase of the Strategic Plan for the Electric Division.

Water O&M

A reliable and safe supply of potable water is necessary for any community. The City of College Station has the capacity to produce approximately 18.29 million gallons per day of potable water. The Water Division has developed high standards of reliability, assuring customers that their needs will be met with supplies that meet or exceed all federal and state mandated standards. As a City enterprise, the full cost of service for water production, transmission, and distribution is recovered by charging customers for consumption on a per unit basis.

There are 4 water production service level adjustments approved. The first SLA proposes \$25,000 to rebuild the current dilapidated workshop. \$169,500 is approved to purchase a truck mounted vacuum/high pressure water jet unit for potholing utility locates and use as a cleaning unit. An SLA for \$76,000 will provide the funds for the replacement of existing chlorinators at the Dowling Road Pump Station. The final SLA approved for a Safety Trailer Unit (\$8,500) will increase the safety and effectiveness of water/wastewater system repairs, while complying with State and Federal regulations.

Wastewater O&M

Effective sanitary sewer collection and treatment is essential to public health in an urban environment. Over the last several decades, the standards have increased for this infrastructure. The past upgrades to the Carter Creek Wastewater Treatment Plant were directly related to those changing standards. As the system continues to grow, additional capital is needed for line extensions. The existing system will have to be maintained with line replacements and plant enhancements and expansions. Wastewater services are provided as an enterprise function with service related fees paying for the cost of service.

The approved budget includes \$54,550 in service level adjustments, including \$25,300 for two additional full time operators (for the duration of six months), due to the expansion of the Lick Creek Wastewater Treatment Plant; and \$29,250 to upgrade network server hardware.

Other Funds and Capital Projects Funds

The City uses a number of other funds to account for various types of activities and programs that do not strictly fall under one of the operating departments. These funds and the capital project budgets approved for FY 02 are described below.

General Debt Service Fund

The General Debt Service Fund is used to account for ad valorem taxes collected to pay for authorized general government debt. The debt service portion of the ad valorem tax rate is approved to be \$0.2931 cents per \$100 valuation. That rate will produce approximately \$7,266,000 in ad valorem tax revenue. This tax rate is 3 cents higher than the FY01 rate. The increase is being used to fund the debt service for \$9 million of transportation related Capital projects. By state law this tax rate is what is necessary to pay debt service on existing debt requirements for FY 02. The approved tax rate is projected to be sufficient to allow the City to issue all currently authorized debt over the next five years.

Economic Development Fund

The City created an Economic Development Fund to account for resources and expenditures directed at providing incentives for businesses and industries to locate in the College Station/Bryan area. All resources set aside for these purposes will be transferred into this fund and will remain in the fund until expended for the intended purpose. The City has a number of potential and real prospects

indicating a desire to locate in the Business Center. Resources in this fund will allow the City to meet its obligations to those and future prospects within the limits of the funds available. There is \$900,000 approved in this fund for economic development incentives.

Court Security and Court Technology Funds

In 1999 the City adopted 2 new Municipal Court fees as authorized by the State Legislature. The Court Security Fee is designed to pay for security related projects at the Municipal Court facility. The Court Technology Fee is designed to pay for technology related projects for the Municipal Court operation.

It is anticipated that the Court Security Fee will generate \$81,100 in FY 02, and the Court Technology Fee is projected to generate \$109,800 in FY 02. These funds are approved to be appropriated for security and technology projects at the Municipal Court.

Hotel/Motel Tax Fund

The City receives a tax of 7% of room rental rates from persons staying in hotels or motels within the City. The City's use of the taxes received is limited by state statutes to support of tourism and has a number of allowable uses specified in the law. The tax is used by the City to support the Convention and Visitors Bureau, to pay for operations of the City's conference center, support activities in the Wolf Pen Creek Amphitheater, support the Arts Council of Brazos Valley, support of certain parks activities, and support for the George Bush Presidential Library. The total anticipated revenues are \$2.108 million and anticipated expenditures are \$2.947 million.

The approved FY 02 Hotel/Motel Fund budget includes \$1,786,608 for City Operations including the Conference Center, Wolf Pen Creek Operations, and other Parks programs and events that are eligible for Hotel/Motel Funds. Also included is \$600,000 for the future conference center project.

The Arts Council recommended budget for FY 02 is \$260,400. The Arts Council request is below the 15% limit that can be spent on art programs out of the Hotel/Motel Fund. These funds are for the operations of the Arts Council. Funding is also included to continue the art in public places program, and the arts festival in Northgate. Funds are also available for the arts center project.

The Convention & Visitors Bureau recommended budget is \$668,000. This is below the budget request of \$710,000. The recommended budget includes \$577,000 for ongoing operations. Also included is \$61,000 to purchase bureau management software, and \$30,000 for necessary building repairs.

The approved budget for the Brazos Valley Sports Foundation is \$192,000. This includes \$150,000 for sports tourism development. Also included is \$20,000 for the Holiday on the Brazos program. This program was previously administered through the Parks and Recreation Department. This item will shift the funds from the Parks budget to the Sports Foundation. Also included is \$10,000 for the Fall Classic Special Olympics, and \$12,000 for the Texas Police Games.

Parks Xtra Education Fund

The Parks Xtra Education Fund was established in FY 96 and is a joint effort between the City of College Station and the College Station Independent School District to provide community based education programs.

Registration fees provide the primary funding for the Parks Xtra Education Fund. Revenues are projected to be \$60,300.

Approved program funding for FY 02 is \$105,365. These funds include \$78,630 to cover the costs of instructors, supplies, equipment, and various other program related costs. The remaining \$26,735 is to be allocated for the payment of half the salary and benefits associated with the position responsible for administering the program.

Parking Enterprise Fund

The Parking Enterprise Fund was created to account for revenues and expenditures resulting from operation of the City's parking facilities. In FY 02 these revenues will come from the Patricia Street parking lot and the College Main Parking Garage. The parking garage is scheduled to open in the fall of 2001.

Revenues from the Patricia Street parking lot fees are estimated to be \$98,400 and parking fines are projected to be \$25,300. The College Main Parking Garage is expected to generate \$1,075,100 in revenue for FY 02. This estimate is based on

projected customer demand for parking at the facility multiplied by the hourly charges per parking space. Expenditures related to the Patricia Street parking lot and the College Main Parking Garage are forecast to be \$458,188. Also, an SLA is approved for the operation of the parking garage in the amount of \$136,877. This SLA includes additional staff for the facility. Also, included in the approved budget are two maintenance relate SLAs for the city's parking facilities. The first SLA is for \$12,000 for cleaning and upkeep on the Second Street Pedestrian Plaza. The second SLA is for \$35,175 to provide routine maintenance for the parking garage and promenade.

Equipment Replacement Fund

The City has a fund that serves to accumulate resources for the replacement of vehicles and large motorized equipment, the telephone and radio systems, and to provide replacement assets for the existing major technological infrastructure, and the replacement of copiers.

Base budget revenues for the fund reflect the above policies. The revenues are automatically transferred from departmental budgets on a monthly basis to ensure that sufficient funds will be available to fund expenses related to the specific functions. The approved FY 02 total revenues are \$3,066,552, 17% higher than the FY 01 revised budget. This increase includes 10 approved service level adjustments for new vehicles and equipment totaling \$557,275. The new items are accounted in this manner so the equipment and vehicles become assets in the Equipment Replacement Fund.

The approved FY 02 total expenditures are \$2,071,975, a 4.4% decrease from the FY 01 revised budget.

FY 02 approved SLAs, totaling \$579,775, include: \$22,125 for a truck for the approved animal control officer; \$24,000 for a fire safety education house/trailer; \$150,000 to purchase a pothole patch truck; \$21,000 for the minivan for the energy auditor; \$145,000 for vacuum high pressure water jet unit; \$8,500 for an equipment trailer for the Wastewater Department; and \$186,650 for the purchase of a front end load refuse truck.

Internal Services Fund

Over the past several years the City has established 3 internal services funds for Fleet Services, Print/Mail and Communications. Each of these funds receives revenues from the departments to

whom they provide services. Fleet Services is responsible for maintaining the rolling stock of the City of College Station. Print/Mail provides printing and mail services to the departments. The print services are provided based on the cost of providing the services. Departments have the option of either using the City print shop or taking the work to an outside print shop. The Communications Fund provides all of the phone and radio maintenance in the City system.

Base budget revenues for the fund reflect the above policies. The revenues are transferred from departmental budgets on a monthly basis to ensure that sufficient funds will be available to fund all expenses related to the specific functions. The total revenues for FY 02 are \$2,221,444; an increase of 7% over the FY 01 revised budget.

The FY 02 approved expenditures are \$2,169,934, an increase of 16% over the FY 01 revised budget. The increase includes two approved SLA's totaling \$13,000.

Approved SLA's for FY 02 include \$7,500 to purchase a heavy duty truck and equipment fire machine, and \$5,500 to replace a freon recycling station.

Self Insurance Fund

The City of College Station is partially self-insured for employee health, accident, disability and life insurance, property casualty and general liability, worker's compensation and unemployment compensation. Actuarially-based charges are made to each of the operating funds using relevant bases (i.e., health insurance is charged monthly per full-time participating employee, while unemployment and worker's compensation are charged as a percentage of gross salary). This method of funding allows the City to more accurately reflect the costs of claims against the various funds and to minimize potential risks.

FY 02 revenues are based on the actual amounts assigned to the various operating activity centers. There is a 21% increase in expected FY 02 revenues over FY 01 year end estimates due to changes in rates, number of employees, covered equipment, buildings and other factors. An increase in health insurance premiums is approved in FY 02 as part of the effort to address continued cost increase. The approved budget includes an increase in the City contribution to the Employee Benefits Fund of \$75 per month per employee.

Full family dependant, dependent only, and spouse only coverage are also approved to increase by \$35 per month per family. These changes will move the Employee Benefits Fund to a position of being self-sufficient.

FY 02 expenditures are based on estimates of future claims, premiums, and other miscellaneous costs. Total approved expenditures are \$4,652,628, an increase of 28% over the FY 01 revised budget. This increase is a result of rising medical costs, changes in the health care plan and an increase in property claims. Through education and training programs, efforts are being made to reduce the claims incurred. The City will continue to monitor claims to determine what additional plan changes need to be made.

Capital Projects Funds

The City has a number of capital project funds. General obligation bonds form the basic resource for general government projects such as streets, parks, traffic, public facilities, drainage and other such needs. However, the City has several other resources that may be used to supplement those resources, and help to hold down the ad valorem tax necessary to pay for general obligation bonds.

In addition to the general government projects, the City has bond funds for each of the utilities operated by the City. Operating funds from both the Electric and Water Funds will be used to fund over \$16 million in capital projects.

Other resources to fund capital projects include the Wolf Pen Creek Tax Increment Financing District, the Drainage Utility, and Parkland Dedication Funds. Each will provide resources that will be used to complete a number of projects over the next 5 years. The parking garage is planned as an enterprise fund activity with fees covering debt service and operating costs.

General Capital Projects

The following is a brief summary of some of the key general government projects scheduled for FY 02.

The City has the authority to issue \$24,240,000 from an election held in November of 1998. It is approved that \$7.42 million of the 1998 authorization be issued FY 02.

Street Rehabilitation Projects

In FY 02, several rehabilitation projects are approved. These include: \$446,000 to complete

the Tarrow Street rehabilitation project and \$789,250 to complete the First and Maple Street rehabilitation project in Northgate. Also, \$780,000 is included for street rehabilitation projects.

Street Extension Projects

Street extension projects approved include: \$2,029,000 for the extension of Jones Butler Road, \$400,000 for widening George Bush Dr. from Texas Avenue to Harvey Road, \$739,000 for Oversized Participation on Victoria, \$1,956,000 to extend Longmire.

Additionally, four transportation related projects were approved for FY 02. These projects include \$4,639,000 for widening Greens Prairie Road, \$3,600,000 to continue extending Dartmouth south, \$247,000 for design associated with widening University Drive, and \$675,000 to design the Barron Road Overpass. These transportation projects were approved a part of the Interim CIP or group of capital improvement projects not included in the 5 year CIP program but identified as high priority. An ad valorem tax increase of 3 cents per \$100 valuation was necessary to incur the debt to cover to cost of these high priority projects.

All of these street projects should address some of the traffic issues that have been highlighted in the citizen survey and other feedback received from College Station citizens.

Street TxDOT Projects

In FY 02, \$350,000 is projected for medians along George Bush Drive.

TxDOT timing on this project will determine when these expenditures will be made. The City pays 10% of right-of-way costs, and also pays for any enhancements, such as the application of any streetscape standards desired in the project.

Traffic Projects

In FY 02, there is a approved budget of \$538,000 for traffic signal enhancements. Improvements considered include new signal installations, implementation of intelligent transportation systems, school warning devices, system upgrades, communication enhancements, development driven signal issues and traffic engineering. Signal locations will be determined by traffic studies. Additionally, \$182,000 is approved for traffic management improvement. Intersections that may

be addressed will be determined according traffic study.

Sidewalks and Trails Projects

The City of College Station has worked over the years to ensure adequate transportation infrastructure for pedestrians and bicyclists. The City has an adopted sidewalk and bike loop plan. As new development occurs, sidewalks are an important aspect that must be considered. In FY 02, two capital projects are approved: \$75,000 for neighborhood capital improvements and \$29,250 to convert J&D Miller Park sidewalk to a rubberized jogging track.

Parks Capital Projects

In FY 02 several significant capital projects are approved. Included in the list are: \$1,325,000 to continue construction of the Veteran Park Athletic Complex and \$398,000 to continue development of Lick Creek Park.

Parkland Dedication Capital Projects

In FY 02, projects approved using parkland dedication funds include \$512,000 for Woodway Park development, \$62,000 for a park in the Shenandoah neighborhood and \$136,560 for Wolf Pen Creek area parks projects. Additionally, land acquisition for a park in the Northgate area is slated to begin in FY 02.

General Government

And Capital Equipment Capital Projects

General government and capital equipment projects are planned assets that have value to more than one specific area of City operations. Two main divisions within this category are public facilities and technology projects. In FY 02, significant approved projects include: \$250,000 to begin development for Fire Station # 5; \$100,000 for the next phase of the fiber optic loop project; \$2,950,000 for the construction of a new Municipal Court/Fire Administration building and \$129,948 (raised from private donations) for the purchase of Library books, equipment, and furniture.

Each year the City prepares a technology plan that projects significant technology projects for the next 5 years. The following are some of the key projects on that plan.

Approved technology projects in FY 02 include

\$1,291,000 for the replacement of the City's Public Safety Computer System. The Public Safety System is used to collect and maintain public safety information so that it can be quickly retrieved and analyzed. The new system will be utilized by both the Police and Fire Departments and will replace the current Public Safety System.

Also approved in the FY 02 budget is \$67,000 for the third year of the record storage project with an estimated total cost of \$326,000. The record storage project is designed to find ways to store many of the records in the City electronically. This should result in a reduced need to keep paper copies of many records.

Also, \$107,000 is projected expense to complete the implementation of the Automated Utility Billing and Citation Payment System, which has total cost estimate of \$207,000. This system will allow citizens to pay utility bills and other city relate fees and fines via the internet.

Convention Center Capital Projects

In FY 02, \$4,600,000 is the projected expense for the Conference Center project. This project is the construction of a conference center facility in conjunction with the development of a full service hotel. Of the \$4,600,000 in projected expenditures, \$3,500,000 will be used for construction of conference center, and \$1,100,000 will be used to build associated infrastructure

Parking Garage Capital Projects

In FY 02, the city is projected to spend \$675,000 to construct a pedestrian plaza in the Northgate area, directly adjacent to the new parking garage.

Business Park Projects

FY 02, there are two significant business park related projects are approved. These include \$225,000 for the design preparation of new class A business center and \$898,000 for development of a new class B business center.

General Capital Project Summary

Streets, Traffic Sidewalks and Trails	\$12,413,575
Parks Capital Projects	1,441,389
General Government and Capital Equipment	1,175,000
Business Park	275,000
Conference Center	3,780,000

Second Street Pedestrian Plaza	375,000	Wastewater capital projects totaling \$13,842,000
Melrose TIF	225,000	are included in the approved budget. This includes
Wolf Pen Creek TIF	3,287,706	\$7,427,000 to complete the Lick Creek
		Wastewater Treatment Plant expansion. This plant
Total	\$22,972,664	expansion is needed to keep pace with the growth

Utility Capital Projects

The following is a brief summary of some of the utility capital projects scheduled for FY 02. These capital projects are funded either through existing revenues from these funds, through the issuance of Utility Revenue Bonds, or through drainage utility funds.

Electric Capital Projects

Major capital projects planned in FY 02 include the following. New services and system extensions are anticipated to cost \$1,400,000 as new customers are added. Both Residential and Thoroughfare Lighting projects are included in the approved Electric Fund Capital budget and total \$711,000 in projected expense. \$1.5 million is approved for various overhead system improvement projects, and \$790,000 is approved for various underground system improvement projects.

Current revenues from operations to fund these projects are approved to be \$711,000 to cover the cost of Residential and Thoroughfare Lighting projects.

Water Capital Projects

Water capital projects scheduled for FY 02 include \$628,000 for phase 5 of the Eastgate system rehabilitation project, and \$250,000 for distribution system rehabilitation.

Several significant water transmission and distribution expansions are also included in the approved budget. These include beginning construction of water well #7, \$1,000,000; and the parallel transmission line phase I \$7,116,318. These projects are all designed to expand the water capacity in College Station. Other significant projects include \$3,200,000 for Westside Water Services, \$3,380,000 to complete the relocation of the Park Place Water Tower, and \$2,000,000 to build the Rock Prairie elevated water storage project.

\$3,500,000 in current revenues from operations are approved to fund water capital projects.

Wastewater Capital Projects

Drainage Capital Projects

Major drainage projects planned for next year include 2 significant Bee Creek projects totaling \$2,854,616. Also included in the FY 02 budget, \$555,000 for channel construction in the Wolf Pen Creek area. Additionally, \$785,000 is approved for Greenways Projects.

Also included in the budget for Drainage Capital Projects is \$50,000 for various minor drainage projects to be identified in FY 02.

Utility Capital Project Summary

Electric Projects	\$5,419,000
Water Projects	12,178,000
Wastewater Projects	2,835,694
Drainage Projects	1,415,000

Total	\$21,847,694
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Conclusion

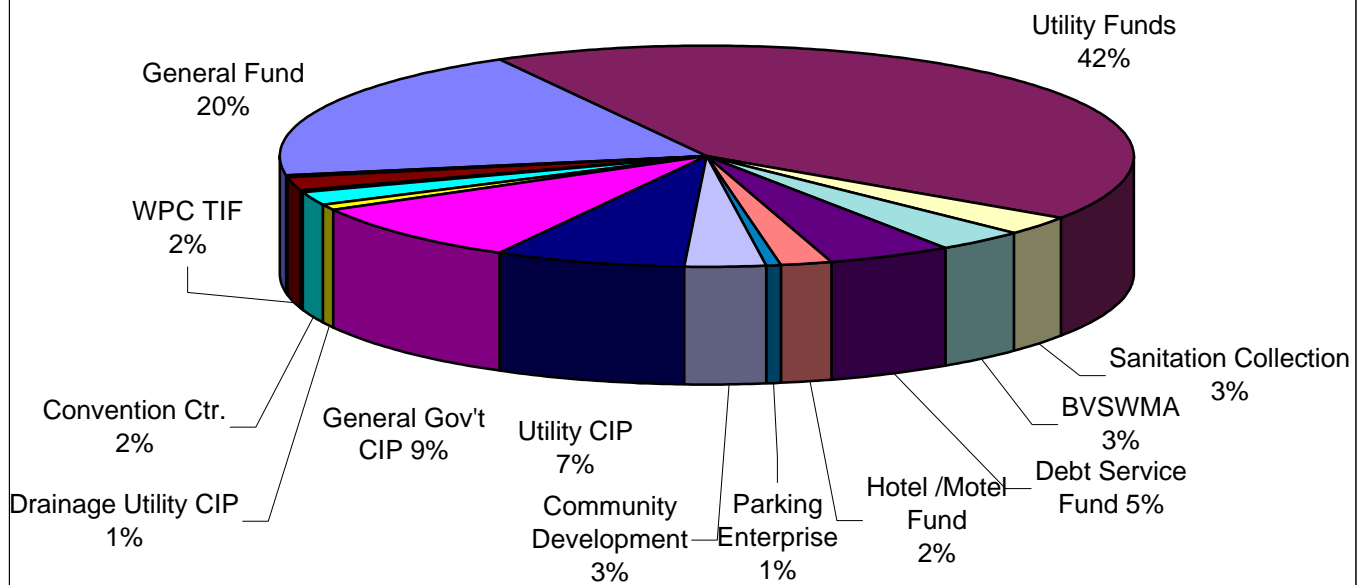
The previous discussion provided the reader with an overview of the approved FY 02 budget and the key changes from the FY 01 budget. The following sections of the budget provide a more detailed discussion of the approved budget both by Council Vision Statement and by Fund.

CITY OF COLLEGE STATION FISCAL YEAR COMPARISON SUMMARY

FISCAL YEAR 2001-2002 APPROVED BUDGET	FY 02 APPR. TOTAL SOURCES OF FUNDS	FY 02 APPR. TOTAL USES OF FUNDS	TRANSFERS IN	NET OPERATING & CAPITAL BUDGET	% CHANGE FROM PRIOR FISCAL YEAR
GENERAL FUND	\$ 37,764,201	\$ 38,346,347	\$ (5,904,635)	\$ 32,441,712	9.19%
UTILITY FUNDS	78,499,850	60,645,005	0	60,645,005	17.57%
SANITATION COLLECTION	6,238,520	4,733,237	0	4,733,237	4.92%
BVSWMA	13,525,832	5,207,949	0	5,207,949	(19.20%)
UTILITY BILLING FUND	2,194,824	2,175,670	(2,175,670)	0	NA
ECONOMIC DEVELOPMENT	1,004,707	900,000	(900,000)	0	NA
INSURANCE FUND	4,919,476	4,652,628	(4,652,628)	0	NA
DEBT SERVICE FUND	12,174,133	9,063,263	(1,023,410)	8,039,853	12.89%
HOTEL/ MOTEL TAX FUND	2,789,105	2,347,008	0	2,347,008	15.31%
PARKING ENTERPRISE FUND	1,213,800	1,003,546	0	1,003,546	501.33%
PARKS XTRA EDUCATION	126,516	105,365	0	105,365	3.91%
POLICE SEIZURE FUND	22,685	11,000	0	11,000	NA
INTERNAL SERVICES	9,738,067	4,303,920	(4,303,920)	0	NA
COURT SECURITY FUND	174,922	81,100	0	81,100	0.12%
COURT TECHNOLOGY FUND	194,030	192,000	0	192,000	92.00%
COMMUNITY DEVELOPMENT	5,103,614	4,821,636	0	4,821,636	5.55%
SUB TOTAL OF O&M	\$175,684,282	\$138,589,674	\$ (18,960,263)	\$119,629,411	12.41%
UTILITY FUNDS	\$ 8,461,000	\$ 8,461,000	\$ -	\$ 8,461,000	(46.28%)
SANITATION COLLECTION	0	0	0	0	(100.00%)
HOTEL/ MOTEL TAX FUND	600,000	600,000	0	600,000	0.00%
FUND BALANCE/WORKING CAPITAL TRANSFERS TO CIP	\$ 9,061,000	\$ 9,061,000	\$ -	\$ 9,061,000	(45.81%)
UTIL CAP IMPROV PROJECTS	\$ 42,139,931	\$ 20,432,694	\$ (8,461,000)	11,971,694	(52.71%)
GEN GOVT CAP IMPROV PROJ	31,228,872	15,305,464	(871,325)	14,434,139	7.86%
DRAINAGE UTIL CAP IMPROV PROJ	6,324,232	1,415,000	0	1,415,000	(66.39%)
CONVENTION CENTER CIP	9,447,257	3,780,000	(600,000)	3,180,000	3222.88%
COLLEGE MAIN PARKING CIP	651,056	375,000	0	375,000	(92.97%)
WOLF PEN CREEK TIF	3,288,544	3,287,700	(120,000)	3,167,700	251.97%
MEL ROSE TIF	274,038	225,000	0	225,000	NA
SUB TOTAL OF CAPITAL	\$ 93,353,930	\$ 44,820,858	\$ (10,052,325)	\$ 34,768,533	(29.39%)
TOTALS	\$278,099,212	\$192,471,532	\$ (29,012,588)	\$163,458,944	(5.18%)

FISCAL YEAR 2000-2001 APPROVED BUDGET	FY 01 APPR. TOTAL SOURCES OF FUNDS	FY 01 APPR. TOTAL USES OF FUNDS	TRANSFERS IN	NET OPERATING & CAPITAL BUDGET	% CHANGE FROM PRIOR FISCAL YEAR
GENERAL FUND	\$ 34,461,075	\$ 35,241,714	\$ (5,531,044)	\$ 29,710,670	8.44%
UTILITY FUNDS	71,702,674	51,582,878	0	51,582,878	3.74%
SANITATION COLLECTION	5,766,645	4,511,168	0	4,511,168	8.27%
BVSWMA	14,213,614	6,445,429	0	6,445,429	56.63%
UTILITY BILLING FUND	2,194,055	2,168,342	(2,168,342)	0	NA
ECONOMIC DEVELOPMENT	887,963	887,000	(887,000)	0	NA
INSURANCE FUND	4,084,224	3,622,515	(3,622,515)	0	NA
DEBT SERVICE FUND	11,547,398	7,819,002	(697,052)	7,121,950	38.63%
HOTEL/ MOTEL TAX FUND	2,436,024	2,035,406	0	2,035,406	(12.30%)
PARKING ENTERPRISE FUND	264,289	166,887	0	166,887	142.66%
PARKS XTRA EDUCATION	141,879	101,403	0	101,403	4.11%
THOROUGHFARE REHAB	0	0	0	0	NA
INTERNAL SERVICES	7,943,996	3,918,921	(3,918,921)	0	NA
COURT SECURITY FUND	82,800	81,000	0	81,000	NA
COURT TECHNOLOGY FUND	103,500	100,000	0	100,000	NA
COMMUNITY DEVELOPMENT	4,827,365	4,567,917	0	4,567,917	5.11%
SUB TOTAL OF O&M	\$160,657,501	\$123,249,582	\$ (16,824,874)	\$106,424,708	9.30%
UTILITY FUNDS	\$ 15,750,000	\$ 15,750,000	\$ -	\$ 15,750,000	103.54%
SANITATION COLLECTION	370,000	370,000	0	370,000	NA
HOTEL/ MOTEL TAX FUND	600,000	600,000	0	600,000	NA
FUND BALANCE/WORKING CAPITAL TRANSFERS TO CIP	\$ 16,720,000	\$ 16,720,000	\$ -	\$ 16,720,000	116.08%
UTIL CAP IMPROV PROJECTS	\$ 32,679,353	\$ 32,267,012	\$ (6,950,000)	25,317,012	92.53%
GEN GOVT CAP IMPROV PROJ	20,516,073	18,902,524	(5,520,000)	13,382,524	(25.55%)
DRAINAGE UTIL CAP IMPROV PROJ	4,228,225	4,210,201	0	4,210,201	(15.82%)
CONVENTION CENTER CIP	10,136,497	4,345,700	(4,250,000)	95,700	(96.88%)
COLLEGE MAIN PARKING CIP	5,338,153	5,337,498	0	5,337,498	63.33%
WOLF PEN CREEK TIF	1,067,778	900,000	0	900,000	33.74%
SUB TOTAL OF CAPITAL	\$73,966,079	\$65,962,935	\$ (16,720,000)	\$49,242,935	14.16%
TOTALS	\$251,343,580	\$205,932,517	\$ (33,544,874)	\$172,387,643	16.29%

**CITY OF COLLEGE STATION
NET OPERATING BUDGET
\$163,458,944**



CITY OF COLLEGE STATION

ALL FUNDS

SUMMARY

EXPENDITURE BY FUND						
FUND	ACTUAL FY 99-00	REVISED BUDGET FY 00-01	ESTIMATED YEAR END FY 00-01	BASE BUDGET FY 01-02	APPROVED BUDGET FY 01-02	% CHANGE IN BUDGET FROM FY 01 TO FY 02
GENERAL FUND	\$ 30,617,558	\$ 35,153,197	\$ 34,781,678	\$ 33,987,580	\$ 37,552,849	6.83%
PARKING ENTERPRISE FUND	117,438	166,887	155,084	154,100	345,188	106.84%
XTRA EDUCATION FUND	47,273	77,050	50,000	78,630	78,630	2.05%
ELECTRIC FUND	4,589,706	5,361,185	4,758,285	5,087,348	5,883,044	9.73%
WATER FUND	3,526,296	3,082,739	3,229,896	3,553,124	3,899,945	26.51%
WASTEWATER FUND	2,856,230	2,938,880	2,812,895	2,842,471	2,971,200	1.10%
PURCHASED POWER	23,576,798	25,000,000	31,490,785	31,500,000	31,500,000	26.00%
SANITATION FUND	3,356,566	3,731,414	3,711,570	3,593,738	3,950,806	5.88%
UTILITY BILLING FUND	1,306,484	1,409,778	1,430,043	1,386,044	1,550,183	9.96%
FLEET FUND	1,018,267	1,062,309	1,064,111	1,062,862	1,119,881	5.42%
PRINT/MAIL FUND	301,088	306,371	292,314	298,401	305,422	-0.31%
COMMUNICATIONS FUND	497,194	490,903	492,693	522,636	533,607	8.70%
BVSWMA FUND	2,701,339	4,104,860	4,669,080	4,229,806	4,765,056	16.08%
COMBINED FUND TOTAL	\$ 74,512,237	\$ 82,885,573	\$ 88,938,434	\$ 88,296,740	\$ 94,455,811	13.96%

EXPENDITURE BY CLASSIFICATION						
CLASSIFICATION	ACTUAL FY 99-00	REVISED BUDGET FY 00-01	ESTIMATED YEAR END FY 00-01	BASE BUDGET FY 01-02	APPROVED BUDGET FY 01-02	% CHANGE IN BUDGET FROM FY 01 TO FY 02
SALARIES & BENEFITS	\$ 30,420,850	\$ 33,686,324	\$ 33,248,967	\$ 33,712,202	\$ 36,747,466	9.09%
SUPPLIES	3,175,152	3,764,292	3,588,146	3,766,729	4,058,748	7.82%
MAINTENANCE	4,616,433	4,911,856	5,117,922	4,895,716	5,273,884	7.37%
PURCHASED SERVICES	11,696,304	14,234,559	14,509,863	14,118,352	15,250,448	7.14%
CAPITAL OUTLAY	1,026,700	1,288,542	982,751	303,741	1,625,265	26.13%
PURCHASED POWER	23,576,798	25,000,000	31,490,785	31,500,000	31,500,000	26.00%
COMBINED FUND TOTAL	\$ 74,512,237	\$ 82,885,573	\$ 88,938,434	\$ 88,296,740	\$ 94,455,811	13.96%

PERSONNEL SUMMARY BY FUND						
FUND	ACTUAL FY 98-99	ACTUAL FY 99-00	REVISED BUDGET FY 00-01	BASE BUDGET FY 01-02	APPROVED BUDGET FY01-02	% CHANGE IN BUDGET FROM FY 01 TO FY 02
GENERAL FUND	499.0	519.0	535.3	534.25	551.25	2.99%
PARKING ENTERPRISE FUND	3.0	3.0	4.0	4.0	8.0	100.00%
XTRA EDUCATION FUND	0.0	0.0	0.0	0.0	0.0	0.00%
ELECTRIC FUND	53.5	54.5	59.5	59.5	59.5	0.00%
WATER FUND	30.5	32.5	31.0	31.0	31.0	0.00%
WASTEWATER FUND	36.0	34.0	36.0	36.0	38.0	5.56%
SANITATION FUND	31.5	32.5	34.5	34.5	35.5	2.90%
UTILITY BILLING FUND	30.0	30.0	30.5	30.5	30.5	0.00%
FLEET FUND	15.0	15.0	15.0	15.0	15.0	0.00%
PRINT/MAIL FUND	5.0	5.0	5.0	5.0	5.0	0.00%
COMMUNICATIONS FUND	5.0	5.0	5.0	5.0	5.0	0.00%
BVSWMA FUND	26.5	26.5	26.5	26.5	26.5	0.00%
COMBINED FUND TOTAL	735.0	757.0	782.3	781.25	805.25	2.94%

**ANALYSIS OF TAX RATE
FY 01-02**

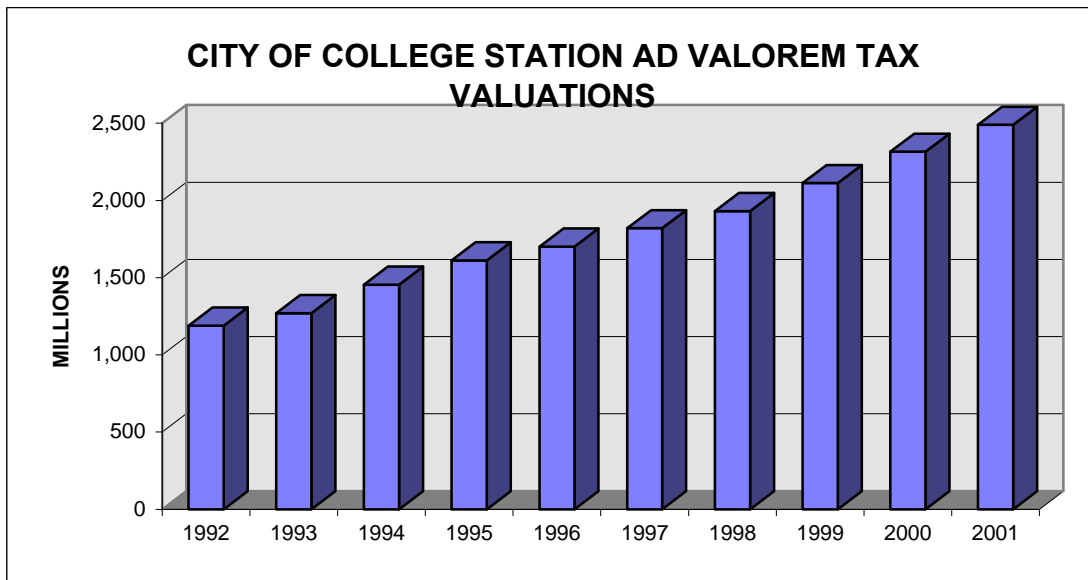
	APPROVED FY 01	APPROVED FY 02
Assessed Valuation of Real and Exempt Property (Based on 100% of Market Value)	\$2,661,115,250	\$2,870,510,984
Less: Exempt Property	\$237,314,190	\$271,472,526
Less: Agricultural Loss	\$29,854,260	\$32,002,350
Less: Over 65 and Veterans Exemptions	\$39,034,580	\$40,593,070
Less: House Bill 366	\$89,300	\$113,172
Less: Abatements	\$33,597,108	\$28,950,135
Less: Proration	\$3,710	\$85,478
Less: Freeport	\$5,859,740	\$7,734,170
Taxable Assessed Value	<u>\$2,315,362,362</u>	<u>\$2,489,560,083</u>
O&M and Debt Service Portion	\$2,273,664,174	\$2,450,180,223
TIF Captured Value	\$41,698,188	\$39,379,860
Total	<u>\$2,315,362,362</u>	<u>\$2,489,560,083</u>
Apply Tax Rate per/\$100 Valuation	0.4293/\$100	0.4777/\$100
Total Tax Levy	\$9,939,851	\$11,892,629
Estimate 100% Collection	<u>\$9,939,851</u>	<u>\$11,892,629</u>

	<u>Tax Rate Per \$100 Valuation</u>	<u>Percent Of Levy</u>	<u>Estimated Collections</u>
Debt Service	0.2931	61.4%	\$7,191,965
General Fund	0.1846	38.6%	\$4,529,638
Wolf Pen Creek TIF #	0.4777	100%	\$121,026
Melrose TIF	0.4777	100%	\$50,000

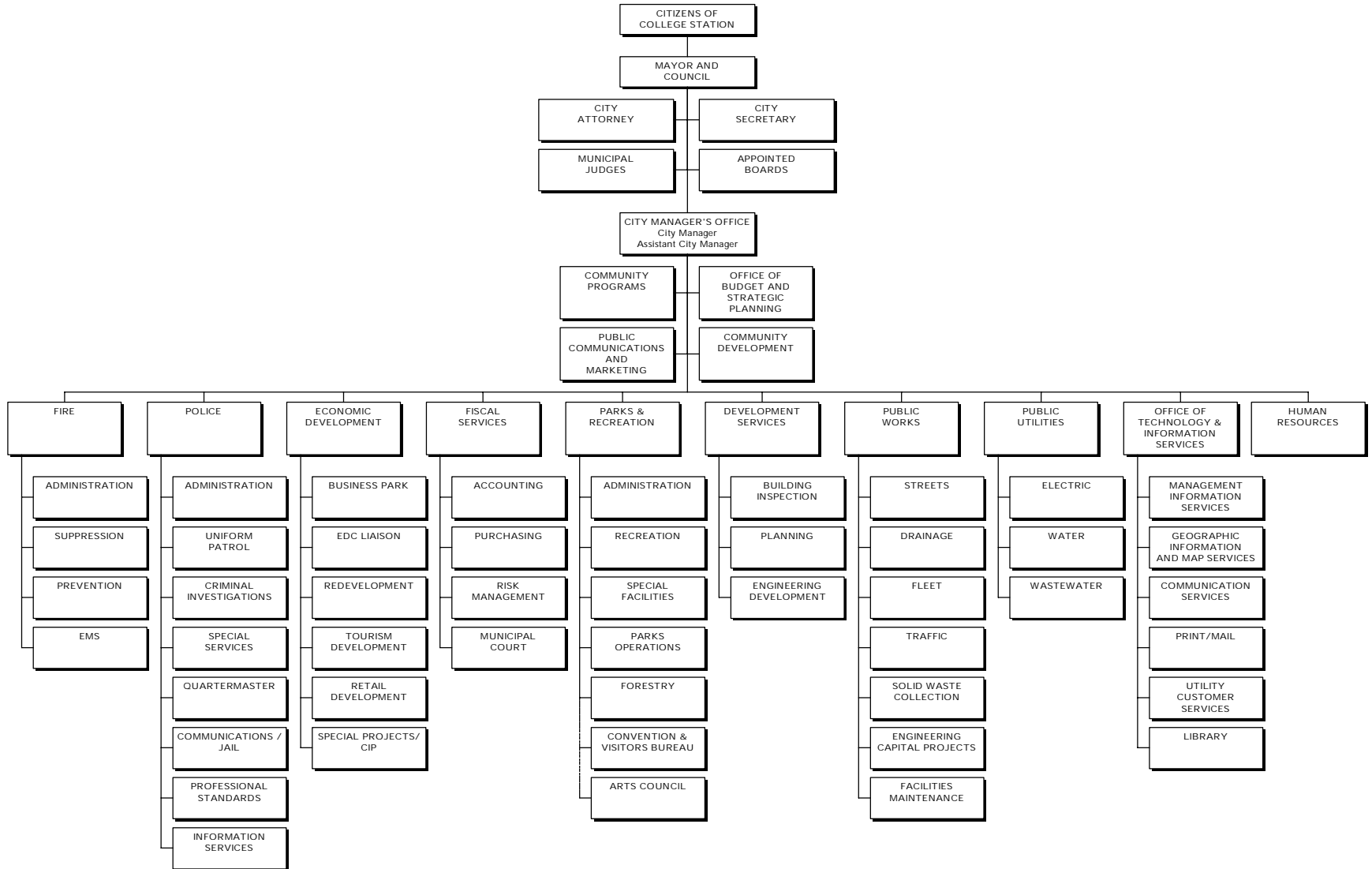
ANALYSIS OF PROPERTY VALUATIONS

APPRAISAL YEAR	TOTAL MARKET VALUATION	EXEMPT VALUE	TOTAL TAXABLE VALUE *
1992	1,353,127,372	164,570,381	1,188,556,991
1993	1,446,692,180	177,229,893	1,269,462,287
1994	1,648,484,066	194,215,922	1,454,268,144
1995	1,814,639,141	203,017,772	1,611,621,369
1996	1,935,322,710	234,121,234	1,701,201,476
1997	2,065,133,267	245,085,209	1,820,048,058
1998	2,208,019,033	276,453,209	1,931,565,824
1999	2,420,818,924	308,471,247	2,112,347,677
2000	2,661,115,250	345,752,888	2,315,362,362
2001	2,870,510,984	380,950,901	2,489,560,083

* Assessed value is 100% of the estimated value.



CITY OF COLLEGE STATION



CITY OF COLLEGE STATION

FY2001-2002 STRATEGIC PLAN

One of the primary roles of the College Station City Council is to determine the direction that the City of College Station will follow into the future. A long-term strategic plan can help the City Council set this course for the future. Strategic planning is especially important in a community like College Station, where the growth that has been experienced in recent years is expected to continue.

Strategic planning is a process that requires decision makers to focus on the overall mission of the City and the goals to be achieved. College Station's strategic planning process facilitates the City Council and City staff's ability to:

- Align the City's priorities with changing condition and new opportunities;
- Create shared commitments among Council members, City staff, and College Station residents regarding present and future endeavors; and develop new goals and strategies;
- Assess the City's strengths, weaknesses, opportunities, and threats.

It is important to remember that strategic planning is only a set of concepts, procedures, and tools. It takes the combined efforts of the City Council and City of College Station employees to make any strategic planning effort meaningful and successful.

The FY 2002 Strategic Plan is a document that compiles the results of the City of College Station's strategic planning process.

The Strategic Plan establishes the City's Council's Mission and a series of Vision Statements that describe where the City Council would like the community to be in the future. The document outlines specific strategies and implementation plans to fulfill these visions.

The City of College Station has integrated the annual budgeting process with the strategic planning process. The Strategic Plan assists the City to prioritize how the organization will use current and future resources to achieve identified goals. In this way, the Strategic Plan drives budget preparation decisions and service delivery implementation.

The City's strategic plan is reviewed and updated on annual basis to ensure that it remains current and reflects the needs and desires of the residents of College Station.

The following pages include a summary of the College Station City Council's Mission and eight Vision Statements, and an overview of the existing and new resources that will be necessary to implement the Strategic Plan. This overview is organized according to the resources needed to accomplish each specific Vision Statement. Because the Strategic Plan looks several years into the future, not all "new" resources have been utilized for funding in FY01. A more detailed list of all of the implementation plans required to carry out each strategy in the Strategic Plan is in *Appendix L*.

MISSION OF THE CITY OF COLLEGE STATION CITY COUNCIL

On behalf of the citizens of College Station, a unique community and home of Texas A&M University, the City Council will promote the safety, health and general well-being of the community within the bounds of fiscal responsibility while preserving and advancing the quality of life resulting in exceptional civic pride.

CITY OF COLLEGE STATION VISION STATEMENTS

Vision Statement #1

As a result of our efforts, citizens will benefit from and have access the highest quality of customer-focused city services available at reasonable cost.

- Customer service
- Value for Cost
- Effectiveness/efficiency
- Convenience, accessibility
- Professional, competent staff
- Communication

Vision Statement #2

As a result of our efforts, citizens will benefit from living in a safe, secure, and healthy environment

- Effective, efficient fire and police protection
- Adequate water and sewer services, drainage
- Sanitation
- Adequate lighting
- Community policing
- Public health services
- Emergency management

Vision Statement #3

As a result of our efforts, citizens will benefit from living in a clean environment that enhances and protects the quality of life

- Air quality
- Water quality
- Open space
- Greenways
- Litter control/sanitation
- Noise abatement

Vision Statement #4

As a result of our efforts, citizens will benefit from being enriched by a range of cultural arts and recreational opportunities provided through citywide initiatives and collaborative efforts.

- Libraries
- Performing arts
- Teen center
- Parks
- Athletic activities
- Recreation
- Public art
- Festivals
- Museum

Vision Statement #5

As a result of our efforts, citizens will benefit from participating and contributing to the well-being of our community.

- Efficient access to information and services via technology and media
- Volunteer programs
- Community education programs
- Advisory boards and committees
- Focus group

Vision Statement #6

As a result of our efforts, citizens will benefit from easily travel to, within, and from the community.

- Well maintained and clean streets, sidewalks and pedestrian paths
- Public Transit
- Thoroughfare plan
- Traffic flow
- Air/rail

Vision Statement #7

As a result of our efforts, citizens will contribute to and benefit from living in a strong and diverse economic environment.

- Economic development compatible with community values
- Protection of property values
- Tourism, conventions
- Adequate transportation
- Business center
- Strong retail
- Job opportunities
- Reasonable cost of living

Vision Statement #8

As a result of our efforts, citizens will live in well-planned neighborhoods suited to community interests and lifestyles.

- Village concept
- Gentrification of older neighborhoods
- Planning/zoning
- Neighborhood parks for multi-generation use
- Traffic management
- Pedestrian mobility

Mission Statement

On behalf of the citizens of College Station, a unique community and home of Texas A&M University, the City Council will promote the safety, health and general well-being of the community within the bounds of fiscal responsibility while preserving and advancing the quality of life resulting in exceptional civic pride.

Vision #1 Customer Focused Services	Vision #2 Safe, Secure and Healthy Environment	Vision #3 Clean Environment that Enhances and Protects Quality of Life	Vision #4 Cultural Arts and Recreational Opportunities
Strategies	Strategies	Strategies	Strategies
1. Primary revenue stability - 3 Implementation Plans - Resources: New :\$0 Existing: Existing staff Total: Existing staff	1. Protection of Life and Property - 3 Implementation Plans - Resources: New:\$0 Existing: \$120,000 Total: \$120,000	1. Neighborhood Quality & Code Enforcement - 2 Implementation Plans - Resources: New: \$0 Existing :\$61,316 Total: \$61,316	1. Performing Arts Center - 1 Implementation Plan - Resources: New: \$20,465,000 Existing: Existing staff Total: \$20,465,000
2. Intergovernmental Cooperation - 1 Implementation Plans - Resources: New: \$0 Existing: Existing staff Total: Existing staff	2. Annexation - 1 Implementation Plans - Resources: New: \$20,000 Existing: Existing Staff Total: \$20,000	2. Greenways - 2 Implementation Plans - Resources: New: \$0 Existing: Existing staff Total: Existing staff	2. Parks Maintenance Standards - 1 Implementation Plans - Resources: New: \$0 Existing: Existing staff Total: Existing staff
3. Development Policies - 3 Implementation Plans - Resources: New: \$0 Existing: Existing staff Total: Existing staff	3. Public Safety - 6 Implementation Plans - Resources: New: \$580,759 Existing: \$31,490 Total: \$612,249	3. Protect Environment-Storm Water Quality - 1 Implementation Plan - Resources: New: \$0 Existing: Existing staff Total: Existing staff	3. Intergenerational Parks - 1 Implementation Plan - Resources: New: \$0 Existing: Existing staff Total: Existing staff
4. Motivating Work Environment - 5 Implementation Plans - Resources: New: \$2,520,848 Existing: \$36,000 Total: \$2,556,848	4.Poverty/ Social Services - 1 Implementation Plans - Resources: New: \$0 Existing: Existing staff Total: Existing staff	4. Protect Environment-Air Quality - 2 Implementation Plans - Resources: New: \$30,000 Existing: Existing staff Total: \$30,000	4. Comprehensive Parks Planning - 4 Implementation Plans - Resources: New: \$0 Existing: Existing staff Total: Existing staff
5. Competitive Electric Environment - 1 Implementation Plan - Resources: New: \$100,000 Existing: \$100,000 Total: \$200,000	5. Protect Environment - 1 Implementation Plans - Resources: New: \$0 Existing: Existing staff Total: Existing staff		5. Comprehensive Leisure Programs - 2 Implementation Plans - Resources: New: \$5,000 Existing: Existing staff Total: \$5,000
6. Ensure Excellent Customer Service - 4 Implementation Plan - Resources: New: \$61,417 Existing: \$1,802,000 Total: \$1,863,417			6. Enhance Cultural Opportunities Through Existing Art Program - 2 Implementation Plans - Resources: New: \$50,000 Existing: \$20,400 Total: \$70,400
			7. Connect Greenways - 2 Implementation Plans - Resources: New: \$5,258,000 Existing: \$3,677,000 Total: \$8,935,000
			8. Improve Communication between Boards - 1 Implementation Plan - Resources: New: \$0 Existing: Existing staff Total: Existing staff

Mission Statement

On behalf of the citizens of College Station, a unique community and home of Texas A&M University, the City Council will promote the safety, health and general well-being of the community within the bounds of fiscal responsibility while preserving and advancing the quality of life resulting in exceptional civic pride.

Vision #5 Participate and Contribute to the Well Being of Our Community	Vision #6 Easily Travel To, Within and From the Community	Vision #7 Strong and Diverse Economic Environment	Vision #8 Well Planned Neighborhoods
Strategies	Strategies	Strategies	Strategies
1. Facilitate Civic and Citizen Involvement - 4 Implementation Plans - Resources: New: \$0 Existing: \$8,150 Total: \$8,150	1. Travel to, Within, and From the Community - 3 Implementation Plans - Resources: New: \$9,000,000 Existing: \$9,000,000 Total: \$18,000,000	1. Regional Approach to Air/ Airport Transportation - 1 Implementation Plan - Resources: New: \$0 Existing: Existing staff Total: Existing staff	1. Prevent Residential Decline/ Create Dev. Policies - 4 Implementation Plans - Resources: New: \$1,123,325 Existing: Existing staff Total: \$1,123,325
2. Increase Communication and Citizen Involvement - 1 Implementation Plan - Resources: New: \$0 Existing: \$10,000 Total: \$10,000	2. Future Transportation - 1 Implementation Plan - Resources: New: \$0 Existing: Existing staff Total: Existing staff	2. Protective Retail Recruiting - 2 Implementation Plans - Resources: New: \$40,000 Existing: Existing staff Total: \$40,000	2. Improve Construction Standards/Infrastructure - 1 Implementation Plans - Resources: New: \$0 Existing: Existing staff Total: Existing staff
	3. Bike/Pedestrian Friendliness - 4 Implementation Plans - Resources: New: \$0 Existing: \$500,000 Total: \$500,000	3. Promote Economic Development - 4 Implementation Plans - Resources: New: \$5,965,000 Existing: \$1,210,000 Total: \$7,175,000	3. Ensure Well Planned Neighborhoods/Standards - 2 Implementation Plans - Resources: New: \$62,500 Existing: Existing staff Total: \$62,500
	4. Improve Public Transit System - 1 Implementation Plan - Resources: New: \$0 Existing: \$240,000 Total: \$240,000	4. Enhance Tourism Economy and Industry Growth - 3 Implementation Plans - Resources: New: \$5,800,000 Existing: \$6,600,000 Total: \$12,400,000	

1. CUSTOMER-FOCUSED CITY SERVICES

\$ 12,852,768

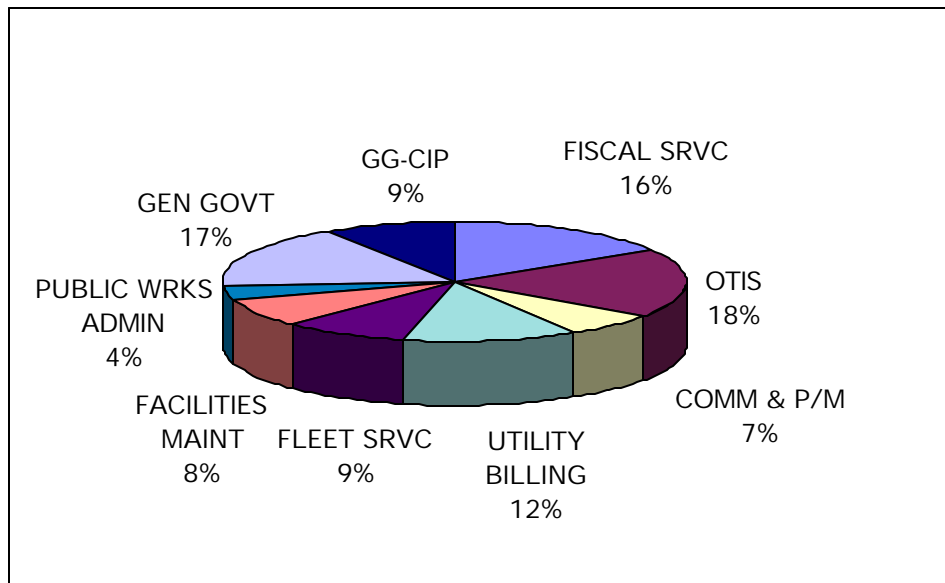
As a result of our efforts, citizens will benefit from and have access to the highest quality of customer-focused city services at reasonable cost.

Strategic Plan Summary:

The City will provide accessible, efficient, and effective service to the residents of College Station. In addition, the organization will maximize its financial and human resources to provide the highest value service for a reasonable cost. This will be accomplished through the creation of a motivating work environment that attracts, develops, and retains professional, competent staff. City Services will be made more accessible to residents through consolidating services in fewer locations and implementing appropriate electronic technologies. The organization will also monitor the legislative environment to anticipate changes in tax policy and other policy areas, such as utility deregulation, that affect the residents of College Station. The city will also review the Fiscal and Budgeting Policies and Franchise agreements to help maintain the stability of revenue streams. A work plan will also be created to establish intergovernmental priorities in order to take advantage of opportunities to cooperate with other government agencies.

One of the keys to successfully accomplishing this vision is a responsive and innovative internal support structure. Many of the divisions that serve internal customers are essential to both day-to-day operations and determining long-term policy direction, fiscal health, and compliance with the law. The quality of the service provided to internal customers determines both the quality of service that residents receive and the quality of the environment in which all City employees work.

APPROPRIATIONS – CUSTOMER-FOCUSED CITY SERVICES



Fiscal Services

\$2,062,300

The Fiscal Services Department provides Fiscal Administration, Accounting, Purchasing, and Risk Management services to the City organization. It also oversees the operations of the Municipal Court.

Fiscal Services Administration oversees the other areas of the Department and handles cash and debt issues for the City while ensuring all funds are invested prudently. The Accounting and Purchasing Divisions work closely together to ensure that purchases are made and recorded according to guidelines. The Risk Management function seeks to ensure that the City's exposure

to physical and financial losses is minimized through a number of programs addressing worker safety.

Municipal Court collects the fines and fees for the City.

2001 Operational Improvements
The Accounting Division stopped automatically printing reports (i.e. Month end Reports). Instead, these reports are stored as electronic files, recoverable by every department, saving \$2,628 annually.

Office of Technology and Information Services **\$2,424,749**

The Office of Technology and Information Services (OTIS) provides a number of internal services to the City organization. In addition, the Department manages the franchise agreements that the City of College Station has with telecommunication, cable and natural gas providers in the community. Services provided from General Fund revenues include OTIS Administration, Management Information Services (MIS) for micro to mid-range computer users, and Geographic Information Services (GIS). The OTIS internal service funds include Communication Services, Print/Mail, and Utility Billing.

2001 Operational Improvements
In FY01, OTIS offered a number of new services to utility customers. Included in these are: application for automatic withdraw for payment of utility bill from bank draft available via internet, utility bills available for reviewing on Internet, Welcome letters in Spanish, budget billing and shift in hours for meter services from 8-5, to 8:30-5:30 to accommodate the average customers' schedule.

Two OTIS Administrative Service Level Adjustments are approved for FY02. The first is for \$100,000 to cover legal and consulting services for renewal of the cable franchise with COX Communications. The second approved SLA in the amount of \$50,000 will be used for the legal and consulting fees associated with establishing an electric franchise with BTU.

The approved FY02 budget also includes one service level increase in the Management

Information Services Division for \$20,305 to purchase imaging system software and hardware for electronic records retention and management.

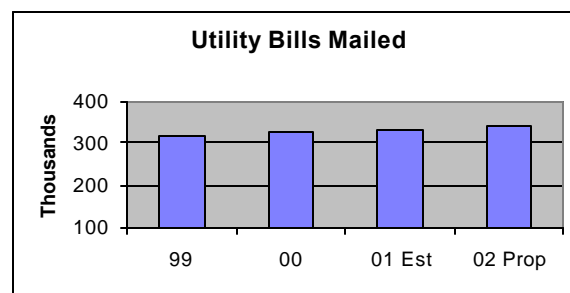
Communications & Print/Mail **\$839,029**

The Communications Division is responsible for the maintenance of telephone, radio, and other communications systems used by the City of College Station. \$533,607 is the approved funding level for the Communications Division.

The Print/Mail Division is responsible for providing printing and mail services to City Departments. \$305,422 is the approved funding level for the Print/Mail Division.

Utility Billing **\$1,550,183**

Utility Billing is responsible for the metering, billing, and collection of electric, water, wastewater, sanitation, and drainage utility fees.



The above chart demonstrates the steady growth in the number of utility bills mailed annually by Utility Billing.

In FY02, one SLA for \$100,000 is approved to provide credit card services that will allow utility customers to pay bills with credit cards.

Fleet Services **\$ 1,119,881**

The City of College Station has a fleet of 440 vehicles and heavy equipment to provide services to the citizens of College Station. Nearly every City department depends on having a reliable fleet of vehicles to provide services. Some of these services include Police and Fire services, Solid Waste Collection, Public Utilities, among many others. The Fleet Services Division manages the fleet and performs preventive maintenance and vehicle repair.

Fleet Services has two SLAs for FY02. The first SLA approved provides \$7,500 for a heavy-duty

truck and equipment tire machine. The second SLA, \$5,500 for a replacement freon recycling station, will replace the five-year-old refrigerant recycler.

Facilities Maintenance \$ 989,418

The Facilities Maintenance function provides support services to City departments through the maintenance of City facilities. This includes all City buildings and equipment such as air conditioning units. Additionally, Facilities Maintenance performs some minor building construction and remodeling activities. The Division also manages facility repair funds to ensure that facilities and equipment are repaired and replaced in a timely manner to avoid higher repair costs that would otherwise occur.

Public Works Administration \$ 492,807

This is the administrative division of the Public Works Department, which includes Streets, Drainage, Fleet, Traffic, and Solid Waste Collection. Public Works Administration is the primary customer contact point for these activities.

General Government \$2,198,901

The City Secretary's Office is responsible for elections, records management, City Council support and other activities.

The City Manager's Office is responsible for the day to day operations of the City, making recommendations on current and future issues to the City Council, and providing long-term organizational direction for the organization. One service level adjustment, in the amount of \$27,300 is approved in FY02. This SLA will add one full-time secretary to the office to assist in the increasing workload.

Strategic Plan 2001-2002

To ensure the City uses its resources to their fullest potential, staff will develop a work plan to establish and address intergovernmental priorities.

Another key support area for the organization is the Legal Office. The Legal Office provides legal services and support to the City Council and the City staff. Among the services provided by this office are legal advice, contract writing, and litigation.

The Office of Budget and Strategic Planning prepares, monitors, and reviews the annual budget. This office also coordinates the City's strategic planning process, which is closely tied to the City's budget. In addition, the Office of Budget and Strategic Planning provides management and organizational review services to City departments.

Strategic Plan 2001-2002

To ensure the stability of the City's revenue sources, Fiscal Services will work with the Office of Budget and Strategic Planning in FY02 to conduct a complete review of current fiscal and budgetary policies and franchise agreements. This review is outlined in the 2001-2002 Strategic Plan as a means of protecting and optimizing our revenue stream.

The Human Resources Department assists in recruiting, hiring, and retaining the most appropriate candidates for City positions. Human Resources provides employee training and administers the compensation and benefits program.

Strategic Plan 2001-2002

In FY02, the city will continue to attract and retain professional and competent employees by ensuring employees are compensated with competitive pay rates and high quality, cost effective health insurance benefits.

**General Government and
Capital Equipment CIP \$ 1,175,500**

General government and capital equipment projects are planned assets that have a value to more than one specific area of City operations. The two main divisions within this category are public facilities and technology projects.

In FY 02, \$780,000 in new appropriations has been approved for the land acquisition for new City Center.

Other General Government Projects underway include the Municipal Court/Fire Administration Building and its replacement if the Public Safety Computer System.

The following pages in this section detail the service levels and performance measures for

the operating divisions in the Customer-Focused City Services Vision Statement. Also included are the budget and position summaries for each of the divisions.

FISCAL SERVICES ADMINISTRATION

Description & Budget Explanation

The Fiscal Services Administration Division assists departments in delivering services through effective financial management. This activity is accomplished through the review of financial aspects of contracts, and administration of the finance, accounting, purchasing, risk management, and municipal court functions. Cash and debt management is also performed by this office.

	FY 99 Actual	FY 00 Actual	FY 01 Estimate	FY 02 Approved
Budget Summary	\$280,200	\$277,962	\$291,318	\$312,940
Position Summary	3	3	3	3

Program Name: Fiscal Services - Information

Service Level: Provide accurate and timely information to the council and staff for use in planning, setting goals, and monitoring programs.

Performance Measures	FY 99 Actual	FY 00 Actual	FY 01 Estimate	FY 02 Approved
Effectiveness				
- Annual internal/ external survey of satisfaction rate.	83%	N/A	N/A	N/A
Efficiency				
- Percent of all contracts reviewed within 2 working days of receipt.	87%	81%	85%	90%
- Percent of reports completed within 20 working days of the end of the period	75%	75%	100%	100%
Output				
- No. of contracts reviewed annually.	252	309	245	250
- No. of quarterly reports.	4	4	4	4

Program Name: Fiscal Services - Operations

Service Level: Administer cash and debt operations of City through management of cash flows, investments, and payments.

Performance Measures:	FY 99 Actual	FY 00 Actual	FY 01 Estimate	FY 02 Approved
Effectiveness				
- Portfolio rate of return as a percentage of similarly weighted average maturity treasury notes.*	107%	104%	100%	100%
Efficiency				
- Percent of available cash invested.	99%	99%	99%	99%
Output				
- Provide monthly market-to-market report.	12	12	12	12
- Annual dollar amount of interest earned.	\$4,740,186	\$5,699,231	\$6,500,000	\$6,750,000

*An index created by using a constantly maturing treasury note with a weighted average maturity that approximated the weighted average maturity of the City's portfolio.

FISCAL SERVICES ACCOUNTING

Description & Budget Explanation:

The Accounting Division is responsible for processing, recording, and reporting all financial transactions of the City.

	FY 99 Actual	FY 00 Actual	FY 01 Estimate	FY 02 Approved
Budget Summary	\$560,703	\$601,486	\$618,652	\$713,455
Position Summary	11	11	10.5	11.5

Program Name: Accounting

Service Level: Provide accurate and timely information to customers.

Performance Measures	FY 99 Actual	FY 00 Actual	FY 01 Estimate	FY 02 Approved
Effectiveness				
- Receive the Certificate of Achievement for Excellence in Financial Reporting from GFOA for the Comprehensive Annual Financial Report.	YES	YES	YES	YES
- Receive an unqualified audit opinion from external auditors.	NO	YES	YES	YES
- Satisfaction rate on annual customer survey.	90%	95%	90%	90%
Efficiency				
- Percent of month-end transactions recorded by the 10th business day of each month.	95%	97%	95%	95%
- Submit CAFR to GFOA by March 31	YES	YES	YES	YES
- Complete financial statements by January 31	N/A	N/A	YES	YES
Output				
- No. of month-end transactions recorded by the 10th business day of each month.	189	222	425	425

* Year-end takes precedence over month-end close.

(a) We were granted a 30 day extension.

Service Level: Process and record all financial transactions for the City in an accurate, efficient, and timely manner.

Performance Measures:	FY 99 Actual	FY 00 Actual	FY 01 Estimate	FY 02 Approved
Effectiveness				
- Percent of vendor invoices paid within 30 days of invoice date.	90%	89%	90%	90%
- Receive an unqualified audit opinion from external auditors.	NO	YES	YES	YES
- Satisfaction rate on annual customer survey.	90%	95%	90%	90%
- Percent of completed general ledger reconciliation's and updated within 30 days of the period close date.	80%	60%	90%	90%
- Ratio of correcting journal entry transactions to total journal entry transactions.	0.27%	0.39%	<1%	<1%
Efficiency				
- No. of A/P transactions per person.	25,120	25,861	25,000	25,000
- No. of journal entry transactions per person.	415,281	239,674	240,000	240,000
- Admin. cost per A/P transaction.	\$2.55	\$2.60	\$2.90	\$2.20
- Admin. cost per A/P check.	\$4.44	\$6.41	\$6.10	\$8.06
- Admin. cost per vendor invoice.	\$3.38	\$3.78	\$4.03	\$3.05
- No. of payroll checks per person/dollar amount per check.	11,503/ \$3.14	13,459/ \$2.85	23000/ \$3.30	36000/ \$2.88
- Accounts receivable collection rate.	88%	93%	90%	90%
- No. of billing transactions per person/dollar amount per transaction.	14,501/ \$1.00	14,296/ \$1.08	13,000/ \$3.30	13000/ \$1.76
- No. of cash receipts per person/dollar cost per transaction.	32,348/ \$2.41	33,234/ \$2.50	32,000/ \$1.01	32000/ \$0.48
- No. of reconciliation's per person.	493	582	560	560
Output				
- No. of A/P transactions.	50,239	52,433	50,000	50,000
- No. of journal entry transactions.	415,281	239,674	240,000	240,000
- No. of correcting journal entry transactions.	1,123	932	850	850
- No. of A/P checks.	28,878	21,277 (c)	18,000	18,000
- No. of vendor invoices paid.	37,913	36,094	36,000	36,000
- No. of payroll checks.	23,006	26,918	23,000	23,000
- Amounts collected.	\$5,591,806	\$8,433,405	\$7,770,000	\$8,000,000
- No. of billing transactions.	14,501	14,296	13,000	13,000
- No. of cash receipt transactions.	32,348	33,234	32,000	32,000
- No. of general ledger reconciliation's.	493	582	560	560

* Increase due to the decrease in the number of checks as a result of changing to one check run per week instead of two per week.

(b) Increase due to the decrease in the number of checks as a result of changing to one check run per week instead of two per week.

FISCAL SERVICES

PURCHASING

Description & Budget Explanation:

The Purchasing Division assists City departments in acquiring quality products and services in an efficient manner and at favorable prices. Purchasing also maintains open communication with City departments and vendors.

	FY 99 Actual	FY 00 Actual	FY 01 Estimate	FY 02 Approved
Budget Summary	\$208,049	\$227,362	\$243,974	\$273,103
Position Summary	4.5	4.5	4.5	4.5

Program Name: Purchasing

Service Level: Acquire quality goods and services in a timely and efficient manner within legal parameters for continued City operations.

Performance Measures	FY 99 Actual	FY 00 Actual	FY 01 Estimate	FY 02 Approved
Effectiveness				
- Satisfaction percentage on annual survey of departments.	81%	N/A	80%	80%
- Satisfaction percentage on annual vendor survey.	N/A	92%	N/A	90%
- Percent of total expenditures done through cooperative purchasing agreements.	8.60%	5%	9%	10%
- Percent of City's purchase transactions processed through field purchase orders.	94%	94%	95%	90%
- Percent of City's dollars handled through the purchasing department.	86%	90%	90%	90%
- Percent of total dollars utilizing blanked contracts.	13.80%	15%	15%	15%
- Percent of active suppliers accounting for 80% of City expenditures.	4%	4%	7%	7%
Efficiency				
- Average cost per purchase order.	\$126.64	\$156	\$250	\$250
Output				
- Total dollar value of all City purchases.	\$37,676,357	\$51,399,638	\$55,000,000	\$55,000,000
- No. of cooperative agreements in which the City participates.	15	8	12	15
- No. of FPO's processed by departments.	25,755	22,235	22,000	20,000
- Dollar value of P.O.'s processed by Purchasing staff.	\$32,448,740	\$46,400,543	\$50,000,000	\$50,000,000
- No. of the following purchasing activities:				
one-time bids	84	85	80	75*
annual bids	29	34	30	30**
formal contracts/agreements	218	250	200	200
- Total Number of active suppliers.	1,995	3,052	2,500	3,000

* % of active suppliers accounting for 90% of City expenditures is being changed to 80%, will provide correct % of 99 & 00 actual

** I am anticipating the Legislature to increase the competitive bidding limit to \$25,000.

Service Level: Effectively and efficiently manage and dispose of surplus assets to obtain the greatest value for the City.

Performance Measures:	FY 99 Actual	FY 00 Actual	FY 01 Estimate	FY 02 Approved
Effectiveness				
- Percentage of all surplus disposed within 6 months of being identified as surplus.	100%	100%	100%	100%
Efficiency				
- Recovery Percentage on surplus property.	17.90%	20%	20%	20%
- % of original value of heavy equipment and vehicles recovered through disposal methods.	27%	22%	25%	25%
Output				
- Net amount received after expenses of disposition.	\$154,492	\$169,166	\$277,500	\$250,000

FISCAL SERVICES

RISK MANAGEMENT

Description & Budget Explanation:

The Risk Management Division is responsible for providing programs that minimize the City's exposure to physical and financial loss. The Division resolves claims filed against the City and has programs established to reduce potential claims to the City. These programs include safety classes and inspections.

	FY 99 Actual	FY 00 Actual	FY 01 Estimate	FY 02 Approved
Budget Summary	\$107,691	\$131,082	\$134,563	\$154,287
Position Summary	2	2.5	2	2.5

Program Name: Risk Management

Service Level: Resolve claims filed against the City in a consistent and expedient manner.

Performance Measures	FY 99 Actual	FY 00 Actual	FY 01 Estimate	FY 02 Approved
Effectiveness				
- Percent of claims that are settled with no appeal.	N/A	98%	98%	98%
- % of claims filed with Risk Management resulting in a lawsuit.	N/A	2%	2%	2%
Efficiency				
- Percent of P/C claims open after 30 days.	N/A	10%	10%	20%
- Percent of P/C claims open after 60 days.	N/A	5%	5%	5-10%
- Administrative cost per P/C claim filed.	N/A	\$50	N/A	N/A
- Administrative cost per W/C claim filed.	N/A	\$200	N/A	N/A
Output				
- Total number of P/C claims reviewed.	N/A	375	N/A	0
- Total number of W/C claims reviewed.	N/A	125	N/A	0

* Current P/C insurance carrier is handling most of the administrative work.

**This is due to the unusually low number of claims.

Service Level: Reduce total number and dollar amount of claims filed through monitoring and mitigation programs.

Performance Measures:	FY 99 Actual	FY 00 Actual	FY 01 Estimate	FY 02 Approved
Effectiveness				
- % of eligible claims that are subrogated with some effectiveness.	N/A	90%	N/A	N/A
- % of eligible funds that are recovered in subrogation.	N/A	90%	N/A	N/A
- No. of site inspections conducted by RM.	N/A	24	24	24
- No. of departmental safety meetings attended by RM.	N/A	100	50	50
- No. of employee-hours of training conducted by RM.	N/A	1400	1500	1500
Efficiency				
- Average payout per P/C claim filed.	N/A	\$600	\$600	\$600
- Average payout per W/C claim filed.	N/A	\$800	\$2,000	\$2,500
Output				
- Total P/C fund claims dollars paid.	N/A	\$225,000	\$175,000	\$175,000
- Total W/C fund claims dollars paid.	N/A	\$100,000	\$200,000	\$50,000

** Current W/C insurance policy has a zero deductible – all claims filed this year are covered by the carrier for the life of the claim at 100%.

*** This includes \$46,098 in claims overruns from previous years. The P/C insurance premiums for FY 01 totaled \$221,200. insurance premiums for FY 01 totaled \$221,200.

**** This only represents claims overruns from previous years since this year's claims are covered 100% by our current policy. The W/C insurance premium for FY 01 was \$199,965.

FISCAL SERVICES MUNICIPAL COURT

Description & Budget Explanation:

Municipal Court provides a competent court system with quality service through the utilization of effective and efficient operating procedures.

	FY 99 Actual	FY 00 Actual	FY 01 Estimate	FY 02 Approved
Budget Summary	\$463,162	\$514,793	\$593,970	\$608,515
Revenue Summary	\$1,208,499	\$1,393,505	\$1,640,700	\$1,690,000
Position Summary	12.5	11	13.5	13.5

Program Name: Case Maintenance

Service Level: Provide quality service while providing the City with administration for cases filed for enforcement of Class C misdemeanors.

Performance Measures	FY 99 Actual	FY 00 Actual	FY 01 Estimate	FY 02 Approved
Input				
- Total of new cases filed.	N/A*	N/A*	N/A*	48,000
Effectiveness				
- % of non-parking citations entered within 24 hours of being filed in the court.	90%	86%	95%	N/A**
- % of parking citations entered within 24 hours of being filed in the court.	88%	75%	98%	N/A**
- Percent of citizen survey respondents rating Court personnel as somewhat or very courteous.	86.80%	85%	91%	85%
- Percent of citizens survey respondents rating Court personnel as somewhat or very knowledgeable.	89.40%	89%	93%	85%
Efficiency				
- No. of non parking citations entered per worker hour.	30	30	30	N/A**
- No. of parking citations entered per worker hour.	53	41	50	N/A**
- Percent of cases disposed.	N/A*	N/A*	N/A*	90%
Output				
- No. of cases disposed.	N/A*	N/A*	N/A*	43,200
- No. of non parking citations processed.	24,000	26,500	28,500	29,500
- No. of parking citations processed.	11,640	14,400	10,000	15,000
- No. of failure to appear cases processed.	N/A	3,500	4,000	4,500
- No. of walk-in customers.	N/A	18,000	31,000	25,000

*New performance measures for FY02.

**Discontinued performance measures for FY02.

Program Name: Case Information/Processing

Service Level: Provide public with accurate information regarding their dealings with the court.

Performance Measures:	FY 99 Actual	FY 00 Actual	FY 01 Estimate	FY 02 Approved
Effectiveness				
- Percent of payments processed within 48 hours received through the mail.	80%	77%	97%	100%
- Percent of bonds processed the same day received from the jail.	95%	98%	98%	98%
- Percentage of pled cases processed at the front window & through correspondence.	N/A*	N/A*	N/A*	90%
- Percentage of pled cases processed in walk-in arraignment.	N/A*	N/A*	N/A*	10%
Efficiency				
- No. of payments processed by mail per worker hour.	8	9	9	9
- No. of bonds, received from the jail, processed per worker hour.	4	5	5	5
- Collection Rate.	N/A	40%	53%	55%
Output				
- No. of bonds received from jail	1,524	1,500	1,700	1,800
- No. of pieces of mail received	18,000	18,000	22,000	22,000
- Amounts collected.	N/A	2,180,000	3,000,000	2,350,000

Program Name: Hearing Process

Service Level: Maintain effective and efficient court procedures in order to earn a high level of public confidence.

Performance Measures:	FY 99 Actual	FY 00 Actual	FY 01 Estimate	FY 02 Approved
Effectiveness				
- Percent of contested hearings cases set for hearing within 60 days of request.	90%	90%	90%	N/A**
- Percent of case paperwork prepared with notification to all parties ready at least 3 weeks prior to trial.	90%	95%	95%	95%
Efficiency				
- No. of contested cases set for hearing per worker hour	3.5	4	5	N/A**
Output				
- No. of contested cases set.	2,736	3,630	4,300	3,800
- No. of summons issued.	540	336	850	650
- No. of subpoenas issued.	300	184	750	650

*New performance measures for FY02.

**Discontinued performance measures for FY02.

OFFICE OF TECHNOLOGY AND INFORMATION SERVICES ADMINISTRATION

Description & Budget Explanation

The Administration Division is responsible for administrative support of the Office of Technology and Information Services. The Division also serves as the primary point of contact for all divisions through the Action Center.

	FY 99 Actual	FY 00 Actual	FY 01 Estimate	FY 02 Approved
Budget Summary	\$322,637	\$360,398	\$419,224	\$537,836
Position Summary	6	6	6	6

Program Name: Office of Tech. and Info. Services Action Center

Service Level: Coordinate Administration, MIS/GIS, Communication service request and provide administrative support to OTIS.

Performance Measures	FY 99 Actual	FY 00 Actual	FY 01 Estimate	FY 02 Approved
Effectiveness				
- Percent satisfied on internal service survey.	81%	85%	85%	85%
Efficiency				
- Communication requests per staff member. (3)	76	92	70	70
- MIS/GIS requests per staff member. (3)	930	709	667	667
- No. of requests resolved by Action Center per staff member*	N/A	N/A	N/A	400
Output				
- Communication requests processed.	228	273	400	400
- MIS/GIS request processed.	2,789	2,126	2,000	2,000
- No. of requests resolved by Action Center*	N/A	N/A	N/A	1,200

*New for FY02

OFFICE OF TECHNOLOGY AND INFORMATION SERVICES

MANAGEMENT INFORMATION SERVICES

Description & Budget Explanation:

The Management Information Services Division is responsible for the maintenance of the City's microcomputers, mid range computers, networks, operating systems, application software, and networking software.

	FY 99 Actual	FY 00 Actual	FY 01 Estimate	FY 02 Approved
Budget Summary	\$1,381,104	\$1,404,627	\$1,681,745	\$1,674,522
Position Summary	14	15	15	15

Program Name: Management Information Systems - MIS

Service Level: Provide professional and helpful customer service to city computer and users.

Performance Measures	FY 99 Actual	FY 00 Actual	FY 01 Estimate	FY 02 Approved
Effectiveness				
- % satisfied on bi-annual customer survey.	76%	N/A	70%	70%
- Problem resolution/repair of computer systems percent within one business day.	90%	92%	90%	90%
- Percent service calls for priority one applications closed within 4 hours.	100%	100%	99%	99%
- Non-Problem request for service.	N/A	N/A	600	700
Efficiency				
- Public Safety Dispatch System up-time 7 days/week, 24 hrs./day	100%	100%	99%	99%
- Midrange systems and wide area networks up-time, 5 days/week, 9 hrs./day	99%	100%	98%	98%
Output				
- No. of hrs. of up-time for Midrange systems/applications.	17,782	15,534	53,100	53,496
- No. of hrs. of up-time for Midrange systems/applications.	N/A	15,534	53,100	53,496
- No. of hrs. of up-time for WAN Servers/applications.	43,271	64,284	61,400	85,596

* Internal survey not done for this year

OFFICE OF TECHNOLOGY AND INFORMATION SERVICES

GEOGRAPHIC INFORMATION SYSTEMS

Description & Budget Explanation:

This Division is responsible for the development and maintenance of the Geographic Information System (GIS).

	FY 99 Actual	FY 00 Actual	FY 01 Estimate	FY 02 Approved
Budget Summary	\$133,388	\$189,746	\$199,794	\$212,391
Position Summary	2	2	2.5	2.5

Program Name: Geographic Information Service - GIS

Service Level: Design, implement, provide, and maintain up-to-date, geographically accurate and complete coverage's with associated attribute information for all City departments.

Performance Measures	FY 99 Actual	FY 00 Actual	FY 01 Estimate	FY 02 Approved
Effectiveness				
- Percent satisfied on internal survey.	87%	87%	80%	80%
Efficiency				
- Percent of coverage's completed.	39%	40%	43%	43%
Output				
- No. of maps produced.	1,390	1,540	1,800	1,700
Input				
- No. of mapping elements added or updated.	N/A	45	40	40

OFFICE OF TECHNOLOGY AND INFORMATION SERVICES

COMMUNICATION SERVICES

Description & Budget Explanation:

The Communication Services Division is responsible for maintaining the city's telecommunications infrastructure. This includes the telephone and radio systems of the City. These systems are crucial to areas including Public Safety, Public Utilities, and Public Works.

	FY 99	FY 00	FY 01	FY 02
	Actual	Actual	Estimate	Approved
Budget Summary	\$387,230	\$497,193	\$492,693	\$533,607
Position Summary	5	5	5	5

Program Name: Communications

Service Level: Provide professional and helpful customer service to City staff requiring phone, radio, and cable needs.

Performance Measures	FY 99	FY 00	FY 01	FY 02
	Actual	Actual	Estimate	Approved
Effectiveness				
- Percent of emergency work orders responded to within 2 hours.	100%	100%	98%	98%
- Percent of routine work orders responded to within one business day.	98%	97%	95%	95%
- Percent satisfied on survey.	94%	94%	90%	90%
Efficiency				
- No. of work orders per staff annually.	246	287	280	280
Output				
- Total number of work orders.	N/A	1,433	1,400	1,400

OFFICE OF TECHNOLOGY AND INFORMATION SERVICES

PRINT /MAIL

Description & Budget Explanation:

The Print/Mail Division is responsible for the delivery of interoffice and external mail received at City Hall and the 14 offsite locations. Print/Mail is also responsible for in-house printing needs, sign making, and microfilming.

	FY 99	FY 00	FY 01	FY 02
	Actual	Actual	Estimate	Approved
Budget Summary	\$244,437	\$301,088	\$292,314	\$305,422
Position Summary	5	5	5	5

Program Name: Print/Mail

Service Level: Provide professional and helpful customer service to City staff requiring printing and design needs, mail guidance, and signage.

Performance Measures	FY 99	FY 00	FY 01	FY 02
	Actual	Actual	Estimate	Approved
Effectiveness				
- % satisfied on annual customer survey.	98%	85%	80%	80%
Efficiency				
- % of incoming mail delivered within 24 hrs.	99%	100%	99%	99%
- % of print work orders completed within 5 days.	96%	97%	90%	90%
- No. of annual print work orders per staff.	694	734	N/A	N/A
Output				
- No. of printing services work orders.	2,014	2,202	1,700	1,800
- No. pieces of outgoing mail (w/o utility bills).	240,153	243,822	210,000	220,000

OFFICE OF TECHNOLOGY AND INFORMATION SERVICES

UTILITY BILLING

Description & Budget Explanation:

The Utility Billing Division is responsible for connecting and disconnecting water and electric meters, reading those meters and provide billing and collection services for the city to all customers of electric, water, sewer, sanitation and drainage services.

	FY 99	FY 00	FY 01	FY 02
	Actual	Actual	Estimate	Approved
Budget Summary	\$1,315,660	\$1,306,484	\$1,029,375	\$1,550,183
Position Summary	30	29.5	30.5	30.5

Program Name: Utility Customer Service

Service Level: Provide exceptional customer service to support the delivery of electric, water, sewer, sanitation, and drainage services to the citizens of College Station.

Performance Measures	FY 99	FY 00	FY 01	FY 02
	Actual	Actual	Estimate	Approved
Effectiveness				
- Percent satisfied on citizen survey.	94%	93%	90%	88%
Efficiency				
- No. of customers per day per walk-up employee.	57	84	71	70
- Annual number of processed bills per employee.	15,543	16,018	16,250	16,300
- Cost per bill.	\$4.12	\$3.85	\$4.20	\$4.25
- Percent of bad debt expense annually.	0.45%	0.1%	0.5%	0.5%
Output				
- No. of incoming calls.	85,583	79,741	80,000	82,000
- No. of bills annually.	318,624	328,365	335,000	341,000
- No. of payments.	326,166	369,001	385,000	392,000
- No. of walk-up customers.	56,311	63,261	60,000	62,000
- No. of service orders.	62,343	73,002	65,000	70,000

Program Name: Meter Service

Service Level: Provide timely connection and disconnection of electric and water services.
Maintain service installations to ensure accurate recording of utility consumption.
Obtain accurate and timely readings for all electric and water meters.

Performance Measures	FY 99 Actual	FY 00 Actual	FY 01 Estimate	FY 02 Approved
Effectiveness				
- Read accuracy percentage.	N/A	100%	100%	100%
Efficiency				
- No. of completed service orders per person.	N/A	24,193	22,500	23,000
- No. of completed routine checks of electric meters per person annually.	N/A	1,118	1,300	1,400
- No. of meters read daily, per person.	N/A	351	370	370
- Cost per meter read	N/A	\$0.31	\$0.35	\$0.35
Output				
- No. of service orders completed.	N/A	48,385	44,500	45,000
- No. of meters/readings checked out.	N/A	2,236	2,400	2,600
- No. of theft/tampering incidents discovered.	N/A	15	12	10
- No. of utility payments taken in the field.	N/A	1,098	1,400	1,400
- No. of meters read annually.	N/A	482,920	495,000	510,000
Input				
- No. of full-time technicians.	N/A	2	2	2
- No. of full-time meter readers.	N/A	6	6	6
- No. of full-time commercial meter readers.	N/A	1	1	1

PUBLIC WORKS ADMINISTRATION

Description & Budget Explanation:

The Administration Division serves as the primary customer contact point, and provides administrative support for the nine divisions of the Public Works Department.

	FY 99 Actual	FY 00 Actual	FY 01 Estimate	FY 02 Approved
Budget Summary	\$258,484	\$329,161	\$389,577	\$492,807
Position Summary	5	6	7	7

Program Name: Administration

Service Level: Provide prompt and reliable service to our customers both internal and external.

Performance Measures	FY 99 Actual	FY 00 Actual	FY 01 Estimate	FY 02 Approved
Effectiveness				
- Percent of internal customers satisfied on customer survey.	97%	95%	95%	95%
Efficiency				
- No. of output items per support staff.	4,500	3,640	3,750	3,750
Output				
- No. of purchase requests submitted annually.	1,650	1,478	1,500	1,500
- No. of work orders assigned annually.	12,374	12,488	12,500	12,500
- No. of quarterly reports annually.	4	4	4	4

PUBLIC WORKS

FACILITIES MAINTENANCE

Description & Budget Explanation:

The Facilities Maintenance Division is responsible for the maintenance of the City's office spaces and buildings.

	FY 99	FY 00	FY 01	FY 02
	Actual	Actual	Estimate	Approved
Budget Summary	\$797,618	\$856,858	\$959,605	\$989,418
Position Summary	6	6	6	6

Program Name: Facilities Maintenance

Service Level: Maintain clean, safe, and comfortable working environment for City employees, customers, and citizens.

Performance Measures	FY 99	FY 00	FY 01	FY 02
	Actual	Actual	Estimate	Approved
Effectiveness				
- Percent satisfied on customer survey.	76%	85%	85%	85%
Efficiency				
- Average response time to emergency repairs.	1 DAY	1 DAY	1 DAY	1 DAY
- Ratio of emergency repair hours to total of all maintenance hours.	4%	3%	8%	10%
- Work orders per employee.	381	337	425	425
- Total direct dollar cost/square foot of all maintained facilities.	\$3.00	\$2.65	\$2.75	\$2.75
- Custodial cost per square foot.	\$1.35	\$1.19	\$1.20	\$1.20
Output				
- No. of Work orders annually.	1,908	1,497	1,600	1,900
- Total No. of labor hours to Work orders.	7,632	6,582	7,600	8,000
- Labor hrs to preventative maintenance.	480	488	600	1,500
- No of labor hrs to maintenance projects.	2,250	2922	2,800	3,000
- No of labor hours to emergency repairs.	362	157	200	157

PUBLIC WORKS

FLEET

Description & Budget Explanation:

The Fleet Services Division is responsible for the care and maintenance of all vehicles and equipment in the City fleet.

	FY 99	FY 00	FY 01	FY 02
	Actual	Actual	Estimate	Approved
Budget Summary	\$946,633	\$1,026,095	\$1,064,111	\$1,119,881
Position Summary	15	14	15	15

Program Name: Fleet Services

Service Level: Provide prompt, reliable maintenance service at cost effective rates.

Performance Measures	FY 99	FY 00	FY 01	FY 02
	Actual	Actual	Estimate	Approved
Effectiveness				
- Vehicle downtime.	5%	5%	5%	5%
- % satisfied on customer service survey.	90%	85%	85%	85%
Efficiency				
- Percent of repairs requiring rework.	1%	1%	1%	1%
- Mechanic efficiency percentage.	72%	78%	78%	78%
Output				
- No. of vehicles per mechanic.	52	50	45	45
- No. of hours logged to work orders.	12,060	11,345	11,500	11,500
- Shop rate per hour.	\$44.00	\$45.00	\$45.00	\$49.00

GENERAL GOVERNMENT CITY SECRETARY

Description & Budget Explanation:

The City Secretary's office maintains archival records for the City of College Station, including ordinances resolutions, council meeting packets, and council and committee agendas and minutes. The City Secretary's office is also responsible for records of cemetery ownership, birth and death certifications, and a vast array of other council related information. This office also presides over local elections. In addition, the City Secretary coordinates the membership of several boards and committees made up of College Station residents who volunteer their time to improve and maintain the College Station community.

	FY 99 Actual	FY 00 Actual	FY 01 Estimate	FY 02 Approved
Budget Summary	\$186,074	\$270,928	\$283,787	\$301,272
Position Summary	3.5	4	4	4

Program Name: Council Support

Service Level: Provide coordination and timely administrative support to the Council and Mayor.

Performance Measures	FY 99 Actual	FY 00 Actual	FY 01 Estimate	FY 02 Approved
Effectiveness				
- Council satisfaction:				
CSO immediate response to questions.	N/A	90.0%	90.0%	90.0%
- Satisfaction rate on coordination and administration functions on Council survey.	90%	90.0%	90.0%	90.0%
Efficiency				
- No. of staff hours per Council packet.	64	48	20	20
- No. of Council meeting agendas prepared.	50	50	35	40
- No. of Council events with meals provided.	35	40	45	50
- No. of Mayor's special events.	15	20	10	20
- No. of proclamations created.	50	55	54	54
- No. of Mayor & Council appointments schedu	500	550	300	325

Program Name: Public Records and Information

Service Level: To maintain and provide public information in an efficient manner.

Performance Measures:	FY 99 Actual	FY 00 Actual	FY 01 Estimate	FY 02 Approved
Effectiveness				
- Percent of customers satisfied on annual customer survey.	98%	98%	98%	98%
- Percent of Vital Statistics reported to State accurately.	99%	99%	99%	99%
Efficiency				
- Avg. time per death record request processed.	20 min	20 min	20 min	20 min
- Avg. time per birth record request processed.	10 min	10 min	10 min	10 min
- No. of birth and death records reported to State Health Dept.	766	800	825	900
- No. of birth certificates from hospital.	502	966	600	700
- No. of birth certificate request processed	585	875	450	500
- No. of death certificate request processed.	1562	2000	1855	2000
- Median no. of days for open records request to be completed.	3	3	3	3
- No. of open records request received.	350	250	175	250
- No. of ordinances filed.	42	38	45	50
- Total No. of records processed.	2539	2988	2480	2750
- Avg. No. of public notices posted/month.	16	18	20	25
- No. of Cu. Ft. records boxes authorized for destruction.	192 boxes	200 boxes	300 boxes	325 boxes

GENERAL GOVERNMENT CITY MANAGER'S OFFICE

Description & Budget Explanation:

The City Manager's Office is responsible for the day to day administration of the City and for providing the City Council with recommendations on current and future issues. This is achieved by providing timely, complete and accurate information to the City Council. The City Manager's Office also involves providing the overall management philosophy and direction to the organization. The Community Relations Program is also part of the City Manager's Office. This program provides citizens with the opportunity to learn about and take part in their local government. Teen Courts, Citizens University, FRIENDS Mentors, and the Municipal Volunteer Program are some of the projects run by Community Relations.

	FY 99 Actual	FY 00 Actual	FY 01 Estimate	FY 02 Approved
Budget Summary	\$532,676	\$450,752	\$474,567	\$623,421
Position Summary	5.5	5.5	5	6

Program Name: Administration

Service Level: Facilitate communication between the Council, citizens, and staff on City related matters.

Performance Measures:	FY 99 Actual	FY 00 Actual	FY 01 Estimate	FY 02 Approved
Effectiveness				
- Overall satisfaction with City services on Citizen Survey.	93.80%	90%	92%	92%
- Number of items removed from consent agenda for clarification.	N/A	>5%	>5%	>3%
- Maintenance of City of College Station bond rating.	A+/A1	A1/A+	Aa1/AA-	Aa1/AA-
Efficiency				
- Percent of Strategic Plan implementation plans completed on or before final milestone.	100%	<5%	100%	100%
- Percent of Council packets that go out on time with all supporting documentation.	N/A	N/A	90%	100%
Output				
- No. of meetings w/CSISD.	N/A	4	4	4
- No. of meetings with City of Bryan/Brazos Cc	N/A	12	15	12
- No. Of meetings with Chamber of Commerce/Econ Development Corp.	N/A	4	4	4
- No. of Monthly City Manager's Reports published.	N/A	12	15	12
- No. of Council Updates written.	N/A	24	24	24
- At least one retreat with Management Team annually.	N/A	YES	YES	YES
- Review Strategic Plan w/City Council on semi-annual basis.	N/A	YES	YES	YES

* The first bond rating is from Moody's and the second bond rating is from Standard's & Poor's

**Standard Response Time - depending upon type of complaint, average three to five business days.

GENERAL GOVERNMENT

LEGAL

Description & Budget Explanation:

The Legal Department is responsible for providing legal services to the City Council and to the city staff. Legal advice as to the best position for the City, contract writing, and litigation are some of the activities performed by the legal staff. The City Attorney's Office actively enforces ordinances as directed by the City Council, acquires real estate for easements, and handles real estate transactions.

	FY 99	FY 00	FY 01	FY 02
	Actual	Actual	Estimate	Approved
Budget Summary	\$470,988	\$516,676	\$557,422	\$595,204
Position Summary	8	8	8	7.75

Program Name: Legal Department

Service Level: Provide in-house legal services to the City Council, staff, and boards and commissions; to maintain cost efficiencies in protecting the City from threatened or actual litigation; and effective preventative/proactive legal services.

GENERAL GOVERNMENT HUMAN RESOURCES

Description & Budget Explanation:

The Human Resources Department is responsible for helping hire and retain the most suitable candidate, within available resources, for each position, providing the City with a highly motivated, well trained and efficient staff. The areas of selection and recruitment, employment, benefits, compensation, training and development, and employee relations are all administered by Human Resources.

	FY 99 Actual	FY 00 Actual	FY 01 Estimate	FY 02 Approved
Budget Summary	\$316,589	\$377,225	\$356,439	\$388,100
Position Summary	6	6	6	6

Program Name: Compensation and Benefits

Service Level: Provide a competitive, quality benefit and compensation plan.

Performance Measures:	FY 99 Actual	FY 00 Actual	FY 01 Estimate	FY 02 Approved
Effectiveness				
- (Benefits) Percent within standard dollar amount for claims per employee.	2.60%	+ .01%	+/-5%	+/-5%
- Percent of employees satisfied with claims handling.	60%	82%	70%	70%
- Percent of Health providers satisfied with claims processing.	88%	90%	90%	90%
- Pay-related turnover rate.	N/A	4%	2%	2%
- Number of skill increases.	N/A	226	300	250
- Number of competency increases.	58%	99	95	110
- Number of performance increases.	N/A	N/A	94	225
- Number of employees receiving more than one skill increase.	N/A	N/A	120	100
- Exempt employee % from midpoint.	N/A	N/A	7%	7%
- Non-exempt employees % from midpoint.	N/A	N/A	11%	10%
- Average % increase-performance (non-exempt)	N/A	N/A	3%	3%
- Average % increase-competence (exempt).	N/A	N/A	4%	4%
- Percent of employees participating in Tuition Reimbursement.	N/A	N/A	17%	17%
Efficiency				
- Insurance claims cost per employee.	\$280.00	\$327.00	\$400.00	\$393.00
- Administration costs per claim (based on number of claims filed.).	\$11.00	\$8.33	\$15.00	\$15.00
- Insurance claims cost per employee on optional plan.	\$18.45	\$15.53	\$25.00	\$25.00
Output				
- Number. of Insurance claims processed.	10,279	11,647	17,000	17,000
- Number of positions salary surveyed.	14	60	85	80
- Number of salary surveys responded to.	123	78	40	25
- Number of positions reviewed.	88	14	10	10

* Changed salary procedures.

Program Name: Training/ Development

Service Level: Provide training and communication to city staff to develop quality service delivery.

Performance Measures	FY 99 Actual	FY 00 Actual	FY 01 Estimate	FY 02 Approved
Effectiveness				
- Satisfaction rate from training participants.	95%	95%	95%	95%
- Satisfaction rate from managers of training participants.	N/A	86%	90%	90%
Efficiency				
- Total cost of in-house training per employee.	\$23.44	\$19.26	\$21.00	\$22.00
- Cost per employees participating.	\$33.31	\$18.52	\$19.00	\$20.00
- No. of development hours per program.	2	3	3	4
Output				
- Total contact training hours.	4,248	4,436	6,000	5,500
- No. of employees participating in training.	451	728	1,000	1,000
- Total training programs completed.*	48	35	50	50

* Changed salary survey procedures.

**Changed the criteria for testing - can test every week.

Program Name: Recruitment and Selection

Service Level: Provide an adequate number of applicants for a department filling an open position in a timely manner.

Performance Measures:	FY 99 Actual	FY 00 Actual	FY 01 Estimate	FY 02 Approved
Effectiveness				
- Percent of open positions reposted. (due to inadequate pool).	10%	10%	8%	10%
- Percent of open jobs requested posted within 24 hrs.	99%	98%	98%	98%
- Percent of time completed applications are available on the closing day of the posted job.	99%	99%	99%	99%
- Number of ads placed in local paper.	N/A	N/A	60	50
- Number of ads placed in other papers or publication.	N/A	N/A	25	15
- Annual turnover rate.	N/A	16%	14%	14%
Efficiency				
- Percent of posted jobs that were tested.	29%	32%	12%	20%
- Percent of promotional jobs that were tested compared to all internal promotions.	29%	31%	8%	15%
- No. of applications received per posted position.	21	25	25	25
Output				
- No. of applications processed.	4,150	3,970	3,600	4,000
- No. of posted jobs that were tested.	44	40	26	25
- No. of promotional jobs that were tested.	8	5	6	8

GENERAL GOVERNMENT

OFFICE OF BUDGET AND STRATEGIC PLANNING

Description & Budget Explanation:

The Office of Budget and Strategic Planning is responsible for the preparation, monitoring and review of the annual budget. The budget activity involves working to ensure the overall policy goals of the City are reflected in the way funds are allocated and spent. OB&SP also reviews expenditures to determine whether the overall policy goals were met. The office is also responsible for the City's Strategic Planning efforts. This involves working with the City Council and departments on a strategic planning effort to proactively plan for the future. The office is responsible for ongoing organizational review. The ongoing organizational review involves the development and monitoring of service levels and performance measures as well as the ongoing review and improvement of City processes.

	FY 99 Actual	FY 00 Actual	FY 01 Estimate	FY 02 Approved
Budget Summary	\$193,052	\$208,624	\$273,124	\$290,904
Position Summary	5.5	4.5	4.5	4.5

Program Name: Budget Preparation, Monitoring and Review

Service Level: Prepare, monitor and review all aspects of the annual budget.

Performance Measures	FY 99 Actual	FY 00 Actual	FY 01 Estimate	FY 02 Approved
Effectiveness				
- Percent of annual actual expenditures of budget.	92%	92%	95%	96%
- Percent of respondents satisfied or very satisfied with services provided by Budget Office.	86%	Survey not Complete	92%	95%
Efficiency				
- Time per budget adjustment.	5 days	3 days	7 days	3 days
- Time per budget analysis project.	5 days	5 days	7 days	5 days
Output				
- No. of budget and contingency transfers processed.	N/A	N/A	25	30
- No. of budget amendments processed.	1	2	2	2
- No. of budget analysis reviews completed.	10	10	8	15

Program Name: Strategic Planning

Service Level: Coordinate organizational review functions to improve the performance of the organization.

Performance Measures:	FY 99 Actual	FY 00 Actual	FY 01 Estimate	FY 02 Approved
Effectiveness				
- Percent of departments surveyed satisfied or very satisfied with Strategic Planning Services.	N/A	N/A	88%	90%
- Percent of implementation plans completed on schedule.	N/A	N/A	70%	90%
Efficiency				
- Development Time per Department 5 year Plan.	N/A	N/A	6 months	4 months
Output				
- Number of Department 5 year Plans Complete.	0	0	2	5
- Number of Strategic Plan implementation plans.	20	23	75	81
- Strategic Plan Updates completed.	N/A	N/A	6	4

Program Name: Organization Review and Improvement

Service Level: Conduct organizational review functions to improve the performance of the organization.

Performance Measures:	FY 99 Actual	FY 00 Actual	FY 01 Estimate	FY 02 Approved
Effectiveness				
- Percent of departments surveyed satisfied or very satisfied with organizational review.	82%	N/A	88%	90%
- Percent of organizational reviews conducted resulting in marked improvement in process.	N/A	N/A	N/A	100%
Efficiency				
- Cost per review conducted.	\$12,580	\$10,000	N/A	\$10,000
- Percent of review cost covered by cost savings or new revenues.	10%	60%	N/A	60%
Output				
- No. of organization reviews conducted.	2	2	0	3
- No. of process improvement teams.	5	5	7	10

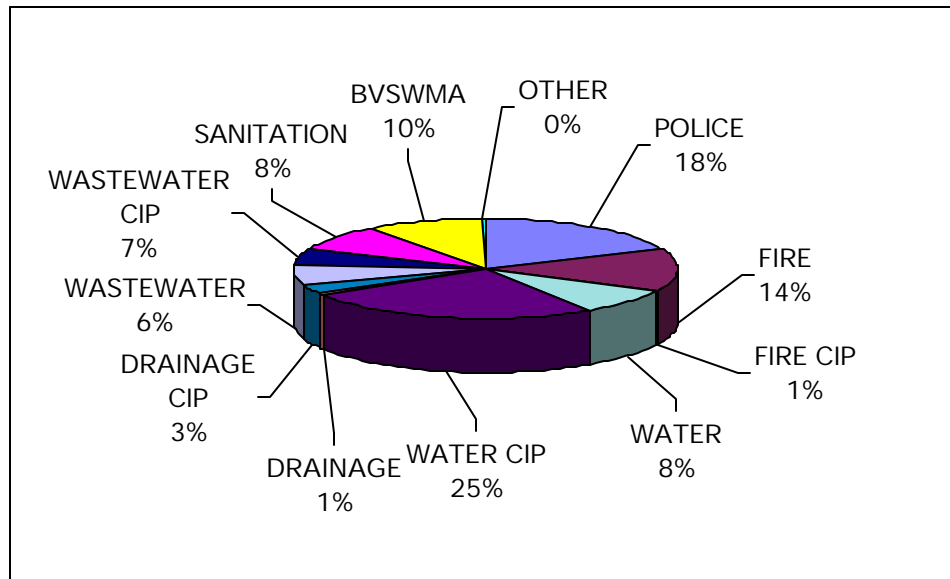
2. **SAFE, SECURE AND HEALTHY ENVIRONMENT** **\$48,195,706**

As a result of our efforts citizens will benefit from living in a safe, secure, and healthy environment.

Public health and safety are safeguarded through several municipal functions. Effective and efficient fire and police protection is provided through well-trained, adequately equipped Fire and Police Departments that strive to work in partnership with residents. The community's well being is also protected through adequate, well-planned water, sewer, drainage, and sanitation services.

Security reaches beyond fulfilling basic needs for protection and a healthy physical environment. This vision also encompasses strategies to attack the cycle of poverty and meet the needs of families in crisis. Working to accomplish this broad vision will require shared resources and collaborative efforts among many community partners, including the City of College Station.

APPROPRIATIONS – SAFE, SECURE AND HEALTHY ENVIRONMENT



Police Department **\$8,847,111**

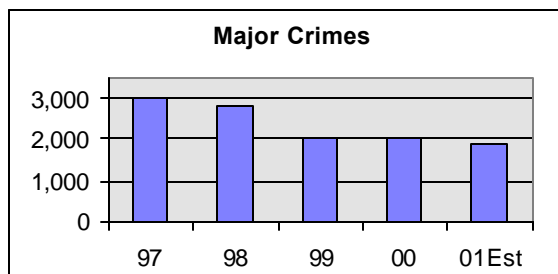
The Police Department provides a number of services that help make the community safe. Among the services provided are 1) police patrol with certified police officers who are equipped with police vehicles and all necessary equipment, and assigned to specific areas of the city; 2) criminal investigation division which investigates reported crimes; 3) animal control; 4) jail and communications support for officers on the street and short term detention facilities that reduce the processing time of arrests; and 5) a professional standards division that serves a support and training function for the Department.

The Police Department's approved budget of \$8,847,111 includes 6 service level adjustments totaling \$228,975. The first SLA provides \$20,875 for audio recording devices for officers on foot, motorcycles, and bicycles as proposed by the racial profiling bill. In addition, \$51,000 has been designated to provide funding to replace the current audio/video recorders in the patrol cars at an accelerated rate. The current recorders are scheduled to be replaced every three years. This purchase will replace the recorders in a six-year cycle, offsetting the cost with longer life. An approved SLA of \$21,450 for the replacement of a building security camera and public address system is included in the approved budget. The Department is also the recipient of two grants.

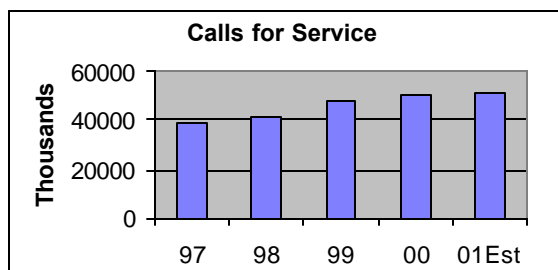
The first, an ITC/STEP grant (\$26,069) provides overtime pay for officers targeting drunk driving, speeding, and seat belt use. The second grant, Safe and Sober STEP (\$41,248) also provides overtime pay for officers targeting speeding and DWI violations. The final approved SLA of \$68,333 is for an additional full-time animal control officer and required equipment. The addition of this officer will allow for extended hours of service and for more uncommitted time for proactive patrol and enforcement.

Strategic Plan 2001-2002

The CSPD strives to provide a level of service that safeguards public safety and also enhances residents' overall quality of life. This is reflected in Vision Statement 2: Safe, Secure, and Healthy Environment. In 2000, the Police Department retrofitted red light indicators at major accident intersections. For fiscal year 2001-02, the Police Department has implemented a plan to have officers to work intersections that have high accident rates.



The above graph illustrates an anticipated decrease in major offenses in 2001.



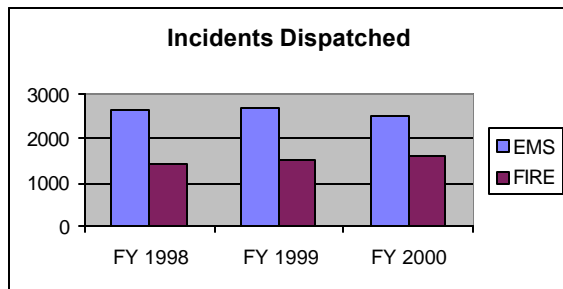
The above graph illustrates a steady increase in calls for service over the past five years. A "Call for Service" is defined as any event or situation, reported by a citizen, which requires a response from the Police Department.

Fire Department

\$6,618,055

The Fire Department provides services to College Station, to our neighbors in Bryan through an automatic aid program, and to rural areas around College Station. The Fire Department operates out of four stations located throughout the City. The basic services of the Fire Department are 1) fire response 2) emergency medical response, 3) fire prevention services, including commercial fire safety inspections and fire prevention training at local schools and various functions; 4) code enforcement activities performed by the community enhancement action center and 5) hazardous material response.

There are 7 Service Level Adjustments, totaling \$373,718 approved for the Fire Department in FY02. The first SLA provides \$4,635 for a laptop computer, software and necessary connection cards for use in the Emergency Operating Center during activations. \$78,000 is approved to replace all S.C.B.A. (Self-Contained Breathing Appartatus) equipment on currently used air packs in the fire department. To complete the second half of a two-year request, \$12,500 has been approved for the purchase of two additional S.C.B.A. units as mandated by OSHA and the Texas Commission on Fire Protection. An additional SLA for \$5,000 is approved for the replacement and maintenance of the fire station living equipment and office equipment for fire and EMS personnel. Another \$20,000 has been approved for the purchase of a Life Pack 12 Heart Monitor/Defibrillator. This will provide the third ambulance with the same type of equipment used on the other two front line ambulances, and provide for consistent level of care by all first run ambulances. Another SLA approved provides \$24,000 for a Fire Safety Trailer. The Safety Trailer simulates and demonstrates the dangers of smoke inhalation, usage of detectors and demonstration of how a sprinkler system works in the home. Finally, \$229,583 will be used to provide the operations and maintenance of Fire Station #5. Four additional personnel will be equipped to operate the new Fire Station. This is Phase 1 of 3 phases to provide the operations and maintenance for this facility. A total of 12 personnel will be needed to run this facility.



The preceding graph illustrates the increase/decrease in incidents responded to by the Fire Department over the last three years.

Fire - CIP \$250,000

In FY02, capital improvement funds of \$250,000 are approved for design of Fire Station #5. Additionally, \$229,583 is approved to begin personnel phase in for the new fire station.

Water Division - Operations \$3,899,945

A reliable and safe supply of portable water is necessary for any community. The City of College Station has the capacity to produce approximately 18.29 million gallons per day of potable water. The Water Division has developed high standards of reliability, assuring customers that their needs will be met with supplies that meet or exceed all federal and state mandated standards. As a City enterprise, the full cost of service for water production, transmission, and distribution is recovered by charging customers for consumption on a per unit basis.

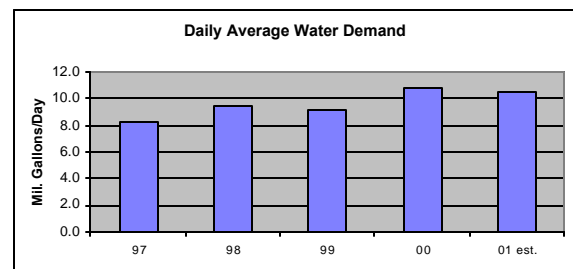
There are 4 water operation service level adjustments approved. The first SLA is for \$25,000 to rebuild the current dilapidated workshop. \$169,500 is approved to purchase a truck mounted vacuum/high pressure water jet unit for potholing utility locates and use as a cleaning unit. A SLA for \$76,000 will provide the funds for the replacement of existing chlorinators at the Dowling Road Pump Station. The final SLA approved for a Safety Trailer Unit (\$8,500) will increase the safety and effectiveness of water/wastewater system repairs, while complying with State and Federal regulations.

Water - CIP \$12,178,000

This year's approved CIP budget includes \$12,178,000 in new appropriations for projects that will increase the City's water resources and further enable water distribution. These are significant projects that will increase the City's

ability to supply water to a growing College Station. \$1,000,000 is approved for FY 02, out of a total of \$2,500,000 for Well #7. Another \$560,000 is approved for Parallel Well Field Collection Line, and \$1,800,000 for the Rock Prairie Road water extension. Also included is \$3,200,000 of \$4.28 million project to provide water service to the west side of the City, as well as enhance water service in the Northgate area. In addition to projects that will expand the water services delivery ability, the CIP also includes several rehabilitation projects. In FY02, \$628,000 is approved to complete Phases Four and Five of the Eastgate water rehabilitation project.

Other projects currently underway and scheduled to continue are the water utility relocation necessary for the expansion of Texas Ave from Dominick to Harvey Mitchell Parkway, the completion of Phase I of Parallel Water



Transmission project, and the Reclaim Water/Irrigation Program.

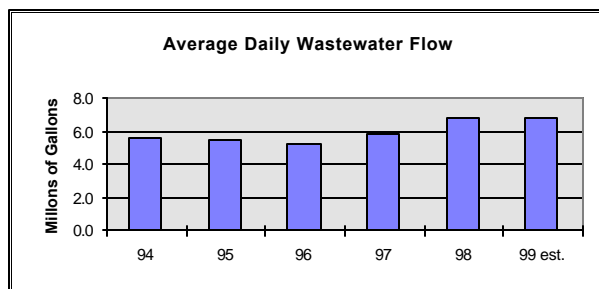
The preceding graph illustrates an increase in the daily average water demand since 1997.

Wastewater - Operations \$2,971,200

Effective sanitary sewer collection and treatment is essential to public health in an urban environment. Over the last several decades, the standards have increased for this infrastructure. The past upgrades to the Carter Creek Wastewater Treatment Plant were directly related to those changing standards. As the system continues to grow, additional capital is needed for line extensions. The existing system will have to be maintained with line replacements and plant enhancements and expansions. Wastewater services are provided as an enterprise function with service related fees paying for the cost of service.

The approved budget includes \$54,550 in recommended service level adjustments, including \$25,300 for two additional full time operators (for the duration of six months), due to the expansion

of the Lick Creek Wastewater Treatment Plant; and \$29,250 to upgrade network server hardware.



The chart above shows the daily annual wastewater flow in millions of gallons.

Wastewater - CIP \$2,835,694

The Wastewater CIP approved budget for FY 02 includes funds for both collection and treatment projects. \$2,853,000 is approved for completion of Northeast Trunk Expansion project, and \$650,000 for the West Side Sewer Service project. Funding is also approved for the following rehabilitation projects: Collection System (\$285,000) and Hensel Park improvements (\$350,000). The approved CIP budget includes \$483,694 to complete the rebuild and expansion of the Lick Creek Wastewater Treatment Plant in order to maintain adequate sewer capacity as development occurs in College Station. \$232,000 is approved for sludge handling projects. These Wastewater projects will result in rate increases of 7% in FY 02 and of 7%.

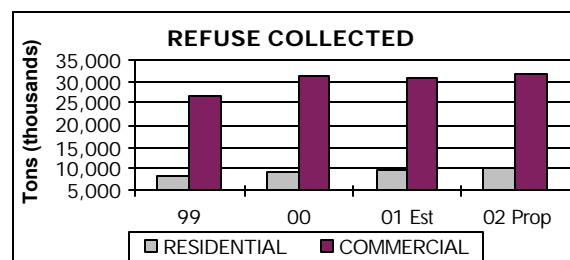
Other Wastewater Collection projects underway include \$1,245,000 for phase five for Eastgate residential system rehabilitation.

Sanitation \$3,950,806

Sanitation is provided as an enterprise service with service fees that are intended to cover the cost of service. The Sanitation Division in College Station provides a number of services to meet local needs and desires in providing collection of municipal solid waste. These include providing residential containers, curbside recycling, brush and grass clipping collection, street sweeping and the removal of virtually any waste that may be disposed of in the local landfill or through composting. Commercial service is also a self supporting service provided to local businesses. The Commercial service provides collection in small and large plastic containers serviced with side load automated collection equipment.

Customers with greater volumes can use roll off containers that hold a larger capacity and are serviced by front load collection equipment.

The approved Sanitation budget includes two Service Level Adjustments totaling \$254,660. The first SLA will provide \$247,560 for an additional commercial route manager and front-end loading cab and chassis. This additional route is needed due to the continued growth of College Station's business areas. The second SLA will provide funds (\$7,100) for the implementation of a recycling rewards program, also known as "Cash for Trash". The program will consist of a monthly cash award of \$250, based on participation, to a resident on a randomly selected street and is designed to encourage recycling in College Station. A commercial rate increase is being approved as a result of the additional commercial route being approved.



The above graph illustrates the increasing volumes, in tons, of refuse collected and disposed of by the Sanitation Division.

Drainage - Operations \$351,341

Drainage issues have been critical in the last several years in College Station. Drainage issues can impact both health and public safety, as well as Transportation and Mobility issues. The Drainage service level provides a drainage maintenance program that keeps the storm carrying capacity of the system adequate in College Station. Mowing of rights of way and creek cleaning are the primary ways this service level is provided.

Drainage Operations proposes only one SLA. This SLA will shift the expenditures from the General Fund to the Drainage Utility Fund. The division will add an "enhanced maintenance and construction section" and take more responsibility for completion of drainage related CIP projects.

Drainage capital projects are funded through a drainage utility fee. Significant drainage utility projects.

Drainage projects already underway are approved for next year include Greensways projects (\$785,000). These projects are designed to improve the drainage system in College Station. construction of two Bee Creek projects and Phases IV and V of Bee Creek, totaling \$2,854,616.

Expenditures **\$113,498**

The Health Department provides health services to the citizens of Brazos County. These services include restaurant inspection and health approved
FY 02 Health Department budget is \$113,498.

2001 Operational Improvements
BVSWMMA found a way to cut costs and improve the satisfaction level with streets in College Station. Working with Street Maintenance, they use a new process which diverts debris (rocks, brick and mortar) from the working face, and utilizes this material in road construction.

The Brazos Valley Solid Waste Management Agency (BVSWSMA) is a cooperative arrangement between the Cities of College Station and Bryan to provide solid waste disposal service. BVSWSMA is responsible for running the landfill, developing and implementing alternative disposal programs for waste that cannot be placed into the current landfill site, and providing for long-term disposal for the two cities and other customers of the agency.

One SLA totaling \$463,255 is approved for BVSWM's FY02 budget. These funds will be used for the design, construction and quality assurance testing of approximately 900 linear feet of embankment that will constitute the southern sidewall of the proposed landfill expansion area. This SLA will provide the resources to comply with current TNRCC Solid Waste regulations regarding solid waste disposal.

the operating divisions in the Safe, Secure, and Healthy Environment Vision Statement. Also included are the budget and position summaries for each of the divisions.

The following pages of this section detail the service levels and performance measures for

POLICE DEPARTMENT ADMINISTRATION

Description & Budget Explanation

The Administration Division is responsible for the administrative support of all divisions in the Police Department.

	FY 99 Actual	FY 00 Actual	FY 01 Estimate	FY 02 Approved
Budget Summary	\$373,899	\$392,518	\$575,966	\$651,098
Position Summary	6	6	8	9

*One sworn position has been moved to Uniform Patrol and the technical coordinator position has been moved from Communication.

Program Name: Administration

Service Level: To ensure that Departmental programs and activities are in line with the department mission statement and accomplished within budgetary limitations.

Performance Measures:	FY 99 Actual	FY 00 Actual	FY 01 Estimate	FY 02 Approved
Effectiveness				
- Ensure other divisions within the Police Department meet their performance measures.	80%	92%	85%	85%
Efficiency				
- The Department stays within budget overall.	100%	100%	100%	100%
Output				
- Percent of chapters of policy revised annually.	100%	100%	100%	100%

POLICE DEPARTMENT UNIFORM PATROL

Description & Budget Explanation:

The Uniform Patrol Division is responsible for providing police patrol and traffic enforcement duties.

	FY 99 Actual	FY 00 Actual	FY 01 Estimate	FY 02 Approved
Budget Summary	\$3,475,727	\$3,435,417	\$3,805,020	\$3,978,420
Position Summary	63	66.5	67.5	67.5

Program Name: Uniform Patrol

Service Level: Provide timely initial police services on a 24 hour basis incorporating a community policing philosophy with an emphasis on problem solving.

Performance Measures:	FY 99 Actual	FY 00 Actual	FY 01 Estimate	FY 02 Approved
Effectiveness				
- Percent of time Patrol Officers' time that is:				
Proactive	40%	28%	45%	50%
Reactive	60%	72%	55%	50%
Efficiency				
- Average response time on high priority calls.	5.87 mins	6.16 mins	6.00 mins	6.00 mins
- Average response time on low priority calls.	14.18 mins	16.68 mins	15.90 mins	16.00 mins
- Percentage of total accidents that are alcohol related.	2.89%	3.21%	3.00%	2.90%
Output				
- No. of high priority calls handled.	5,117	5,025	5,250	5,420
- No. of low priority calls handled.	42,545	45,434	45,550	46,150
- Total number of calls handled.	47,662	50,459	50,800	51,570
- No. of DWI arrests.	422	430	375	360
- No. of DUI arrests.	144	90	50	60
- No. of problems addressed.	164	139	130	125
- No. of problems resolved.	78	70	65	60

*Reactive and proactive time was adjusted to reflect fiscal year 2000 time which was 28% for proactive and 72% for reactive.

**Response times were adjusted to reflect fiscal year 2000 response times of 6.16 minutes for high priority calls and 16.68 minutes for low priority calls.

Program Name: Special Enforcement Section

Service Level: Provide traffic safety services.

Performance Measures:	FY 99 Actual	FY 00 Actual	FY 01 Estimate	FY 02 Approved
Effectiveness				
- No. of injuries at high accidents locations.	244	323	375	350
Output				
- No. of enforcement actions for high accident locations.	1,041	1,648	3,250	3,375
- No. of directed traffic patrols performed.	185	112	110	100

POLICE DEPARTMENT CRIMINAL INVESTIGATION

Description & Budget Explanation:

The Criminal Investigation Division is responsible for investigation of serious criminal offenses, provide victim, witness, and suspect interviews, monitor criminal gang activity, and provide narcotic substance investigations.

	FY 99 Actual	FY 00 Actual	FY 01 Estimate	FY 02 Approved
Budget Summary	\$940,648	\$925,621	\$974,957	\$903,029
Position Summary	18	17	15	14

*One sworn position has been moved to Professional Services.

Program Name: Criminal Investigations

Service Level: To provide efficient assignment and investigation of serious criminal offenses within a reasonable amount of time. Ensure that victims of assigned criminal offenses be contacted within 10 days of assignment. To provide effective investigations to clear maximum number of offenses with the resources available.

Performance Measures:	FY 99 Actual	FY 00 Actual	FY 01 Estimate	FY 02 Approved
Effectiveness				
- % satisfied on customer survey.	91%	92%	90%	90%
- % cleared on follow-up cases.	74%	78%	75%	75%
- Percent cleared by arrest.	39%	50%	45%	45%
Efficiency				
- 75% of assigned cases will be disposed of within 30 days.	N/A	79%	75%	N/A
- 70% of assigned cases cleared.	N/A	78%	79%	80%
- 45% of cleared cases will be by arrest.	N/A	50%	45%	45%
Output				
- No. of assigned cases.	2,010	2,041	1,900	2,000
- No. of cases cleared.	1,491	1,601	1,500	1,600
- No. of cases cleared by arrest.	778	799	650	700

*Survey will be conducted later in the year

POLICE DEPARTMENT PROFESSIONAL STANDARDS

Description & Budget Explanation:

The Professional Standards Division recruits, selects and trains sworn and civilian employees. Additionally, the Division provides continuing training to employees and is responsible for the Management of the Accreditation Process.

	FY 99 Actual	FY 00 Actual	FY 01 Estimate	FY 02 Approved
Budget Summary	\$236,691	\$242,442	\$277,156	\$311,130
Position Summary	3	3	4	4

*One position was moved from CID.

Program Name: Recruiting & Training

Service Level: To provide continuing education and training for the enhancement of the professional skills of current employees.

Performance Measures:	FY 99 Actual	FY 00 Actual	FY 01 Estimate	FY 02 Approved
Effectiveness				
- Percentage of sworn employees that receive an average of 80 hours of in-service training each.	100%	100%	100%	100%
Efficiency				
- Average number of training hours provided per employee, including part-time employees and FTO Program.	130	130	130	80*
Output				
- No. of in-house training hours.	8,629	6,627	9,000	9,000
- No. of outside training hours.	7,685	3,391	8,000	8,000

POLICE DEPARTMENT QUARTERMASTER

Description & Budget Explanation:

The Quartermaster Division is responsible for equipment, supplies, and maintenance purchased for the Police Department. The duties include the ordering and dispersal of supply and equipment items for use by all Department employees, and coordinating repairs for all the Department's facility and fleet needs.

	FY 99 Actual	FY 00 Actual	FY 01 Estimate	FY 02 Approved
Budget Summary	\$280,330	\$822,618	\$835,353	\$749,295
Position Summary	0	1	1	1

Program Name: Quartermaster

Service Level: Provide equipment, supplies and maintenance for the Department.

Performance Measures:	FY 99 Actual	FY 00 Actual	FY 01 Estimate	FY 02 Approved
Effectiveness				
- % satisfied on employee survey.	95%	95%	N/A	95%
Efficiency				
- % of Supply requests filled within 5 working days.	81%	95%	95%	95%
Output				
- No. of supply requests filled within 5 working days.	502	759	750	750

*Survey will be conducted later in the year.

POLICE DEPARTMENT COMMUNICATIONS/JAIL

Description & Budget Explanation:

The Communications/Jail Division is responsible for police communications and dispatch, provides safe and secure detention operations, and provides report taking capabilities for low priority calls.

	FY 99 Actual	FY 00 Actual	FY 01 Estimate	FY 02 Approved
Budget Summary	\$901,699	\$905,978	\$1,088,353	\$1,142,503
Position Summary	26	27	27	27

Program Name: Public Safety Communications

Service Level: Processing of Police, Fire, and EMS calls for service.

Performance Measures:	FY 99 Actual	FY 00 Actual	FY 01 Estimate	FY 02 Approved
Effectiveness				
- % satisfied on Citizen Survey.	75%	92%	90%	90%
Efficiency				
- Percent of priority 1 police calls dispatched within 3 minutes.	96%	98%	98%	98%
- Percent of priority 1 fire calls dispatched within 1 minute.	96%	97%	98%	98%
Output				
- Phone calls processed monthly.	20,369	25,326	24,750	25,250
- Phone calls processed monthly (8am-5pm).	9,999	12,462	12,500	12,750
- 911 phone calls monthly	975	1,210	1,234	1,260
- Total phone incidents monthly.	8,032	8,397	8,565	8,736
- Total fire incidents monthly.	354	344	350	360

*Survey will be conducted later in the year

Program Name: Jail

Service Level: Processing of prisoners allowing patrol officers to reduce transport and processing time of prisoners; keeping an officer in service by taking low priority calls for service over the phone or in person.

Performance Measures	FY 99 Actual	FY 00 Actual	FY 01 Estimate	FY 02 Approved
Effectiveness				
- Length of time to process arrestees.	30 mins	30 mins	30 mins	30 mins
Efficiency				
- Percent of priority 4 calls handled by PSO's.	7%	6%	6%	6%
Output				
- No. of reports taken by PSO's monthly.	177	166	170	170
- No. of prisoners processed monthly.	580	569	570	570

POLICE DEPARTMENT SPECIAL SERVICES

Description & Budget Explanation:

The Special Services Division is responsible for coordination of the Tech-Prep Criminal Justice Program at A&M Consolidated High School. The Division is also responsible for a number of programs that involve the community, and the public school system, in crime prevention education for our children.

	FY 99 Actual	FY 00 Actual	FY 01 Estimate	FY 02 Approved
Budget Summary	\$467,019	\$480,036	\$624,510	\$721,906
Position Summary	8	9	10	11

Program Name: Tech-Prep Criminal Justice Program

Service Level: Coordinate the Tech-Prep Criminal Justice Program at A&M Consolidated High School while establishing positive relationships with students, faculty, staff and interviewing At-Risk Students.

Performance Measures:	FY 99 Actual	FY 00 Actual	FY 01 Estimate	FY 02 Approved
Effectiveness				
- Annual faculty and staff survey approval rate.	93%	95%	95%	95%
Efficiency				
- Percentage of students enrolled receiving a passing (70%) grade.	N/A	95%	95%	95%
Output				
- No. of students in Tech-Prep Criminal Justice Courses.	182	288	350	350
- No. of at-risk students helped with mentoring sessions.	644	686	800	800

*Annual survey conducted in May.

Program Name: Drug Resistance Education (DARE)

Service Level: To provide a quality D.A.R.E. program to students in selected grades in the CSISD system, for the purpose of educating students of the consequences of substance use and abuse.

Performance Measures:	FY 99 Actual	FY 00 Actual	FY 01 Estimate	FY 02 Approved
Effectiveness				
- Annual faculty and staff survey approval rate.	96%	95%	95%	95%
Efficiency				
- Percentage of students in 5th grade D.A.R.E. program that scored at least 70% on final written exam.	99%	99%	91%	95%
Output				
- No. of students taught in the 5th Grade curriculum.	515	575	N/A	N/A

*Annual survey will be conducted in May.

Program Name : Animal Control

Service Level: To provide adequate and professional animal control services to the citizens and visitors to the City of College Station.

Performance Measures:	FY 99 Actual	FY 00 Actual	FY 01 Estimate	FY 02 Approved
Effectiveness				
- Percent of citizens satisfied with service.	76%	74%	80%	80%
Efficiency				
- Percent of on-duty, animal calls responded to within 15 minutes.	81%	74%	75%	75%
Output				
- Calls for service per year.	3,852	3,026	3,400	3,600
- No. of animals handled per year.	2,239	1,545	1,400	1,600

*Annual satisfaction survey will be conducted later in the year.

POLICE DEPARTMENT INFORMATION SERVICES

Description & Budget Services

The Information Services Division is responsible for processing and maintaining police records and evidence.

	FY 99 Actual	FY 00 Actual	FY 01 Estimate	FY 02 Approved
Budget Summary	\$282,577	\$309,424	\$353,928	\$389,730
Position Summary	8	8	9	9

Program Name: Information Services

Service Level: Process and maintain accurate police records and evidence and provide for the effective and efficient retrieval, distribution, and storage of departmental records and evidence so that information requested by other divisions of the department, prosecutors, and the citizens is readily available.

Performance Measures:	FY 99 Actual	FY 00 Actual	FY 01 Estimate	FY 02 Approved
Effectiveness				
- Percent satisfied on annual customer survey.	97%	97%	95%	95%
- Percent of time that all incoming records/evidence are processed correctly.	99%	98%	98%	98%
Efficiency				
- Percent of time reports and supplements received by 9 a.m. are processed by 3 p.m.	85%	82%	95%	95%
- Percent of time all citations are processed by 5 p.m. the day following the citation.	85%	80%	95%	95%
- No. of evidence/property items disposed during measured month.	136	229	210	210
Output				
- No. of reports processed annually.	13,920	13,860	13,127	13,500
- No. of Record Technicians used to process reports.	3.5	3.63	4	4
- No of citations processed annually.	35,704	40,540	45,807	46,000
- No. of Record Technicians used to process citations.	1	1	1	1
- No. of evidence/property items processed annually.	4,552	5,751	5,059	5,200
- No. of evidence/property items disposed annually.	1,628	2,682	5,531	2,160

*Survey will be conducted later in the year.

FIRE DEPARTMENT ADMINISTRATION

Description & Budget Explanation:

This is the administration and training function of the Fire Department. General administrative support is provided to the department. Requests for service by citizens and Fire Department employees are also handled in this area.

	FY 99 Actual	FY 00 Actual	FY 01 Estimate	FY 02 Approved
Budget Summary	\$286,652	\$303,148	\$304,349	\$414,427
Position Summary	4	3.5	5	5

Program Name: Administration

Service Level: Provide comprehensive planning, operational oversight, and budget preparation and monitoring services to the Fire Department.

Performance Measures:	FY 99 Actual	FY 00 Actual	FY 01 Estimate	FY 02 Approved
Effectiveness				
- Compliance of adopted state and federal regulations by CSFD within 180 days of implementation.	N/A	90%	90%	90%
- Insurance Service Office rating.	N/A	3	3	3
Efficiency				
- Percent of staff time devoted to research, compliance, and implementation of federal and state regulations.	N/A	40%	25%	25%
Output				
- No. of federal and state regulations adopted within 180 days of implementation.	N/A	2	2	2
- No. of federal and state regulations which CSFD is in compliance within 180 days of implementation.	N/A	2	2	2
- Percent of policies and procedures reviewed annually.	N/A	95%	90%	90%
- Monthly evaluation of budgetary reports with identifiable problems being corrected within 45 days.	N/A	90%	90%	90%

Service Level: Provide necessary support services and information to internal and external customers.

Performance Measures:	FY 99 Actual	FY 00 Actual	FY 01 Estimate	FY 02 Approved
Effectiveness				
- Percent of EMS reports entered into the billing system within 48 hours of reception of reports.	N/A	95%	85%	85%
- Approval percent on citizen satisfaction survey.	N/A	94%	90%	90%
- % of purchase orders and invoices entered in the system in the weeks received.	N/A	92%	90%	90%
- % of time payroll data are entered into the system accurately.	N/A	98%	95%	95%
- Percent of time citizen inquiries/complaints are resolved within 72 hours.	N/A	93%	90%	90%
Efficiency				
- Percent of staff time devoted to entry of EMS reports in the billing system.	N/A	80%	80%	80%
- Percent of staff time devoted to the entry of accounting and purchasing invoices	N/A	75%	75%	75%
- Percent of staff time devoted to the entry of Prevention Inspections**	N/A	30%	45%	45%
Output				
- No. of EMS reports entered into the billing system.	N/A	1,568	1,700	1,750
- No. of purchase orders and invoices, correspondence entered.	N/A	9,411	10,200	10,200
- No. of citizen inquiries/complaints responded to by the d+B564epartment.	N/A	3,800	5,200	6,000

*Impact of responsibility for Emergency Management on available support staff time unknown

**Impact of implementation of procurement card program on number of accounting entries unknown

FIRE DEPARTMENT FIRE SUPPRESSION

Description & Budget Explanation:

The Operations Division provides emergency response to fire and hazardous materials incidents. Safety surveys of structures in the community are also performed by this function to help ensure that fire protection systems will work properly during an emergency. Automatic and mutual aid agreements with neighboring entities allows more integrated fire and hazardous materials response to the community. EMS operations were previously accounted for by this cost center but are assigned a separate division in FY 00 for increased tracking capabilities.

	FY 99 Actual	FY 00 Actual	FY 01 Estimate	FY 02 Approved
Budget Summary	\$4,184,357	\$2,838,797	\$3,119,576	\$3,679,918
Position Summary	47	47	50	54

Program Name: Fire Department Suppression

Service Level: Provide prompt, effective, and efficient response and mitigation for fire, rescue, and Haz-Mat emergencies.

Performance Measures:	FY 99 Actual	FY 00 Actual	FY 01 Estimate	FY 02 Approved
Effectiveness				
- Percent of response time, which consists of dispatch to first arriving unit on scene (Response time consist of dispatch time*, turnout time, and drive time)				
>6	N/A	31%	42%	43%
<6	N/A	69%	58%	57%
<5	N/A	47%	38%	37%
<4	N/A	24%	20%	19%
<3	N/A	7%	6%	6%
- Percent of time fire damage is confined to the room/structure of origin.	N/A	98%	98%	98%
- Percent of time fire fighting agent is applied within 6 mins of first fire unit arrival on scene.	N/A	35%	35%	35%
- Percent of time a stop loss*** on Haz-Mat incidents are achieved within 1 hour of on scene time.	N/A	98%	98%	98%
Efficiency				
- Percent of funds for billable time and expendables recouped on Haz-Mat responses. ****	N/A	5%	75%	75%
Output				
- Total number of unit responses.	N/A	2,249	2,146	2,250
- Total number of incidents.	N/A	1,607	1,550	1,600

*Dispatch time is tracked in Police Department's Communication Service Level

**Extrication is the removal of all victims from vehicles involved in an accident

***Stop loss is the point in time in which the spread of a material has been contained

****Response times have been negatively influenced by two major factors (1)The Spreading population base is further from our stations (2)Problems with the MDT automated status system

Service Level: Provide services which enhance the survivability of citizens, visitors and emergency response personnel in our community during fires and other emergencies.

Performance Measures:	FY 99 Actual	FY 00 Actual	FY 01 Estimate	FY 02 Approved
Output				
- Total no. of station tours.	N/A	131	55	125
- Percent of pre-scheduled station tours.	N/A	49%	65%	65%
- Percent of "walk-in" station tours.	N/A	51%	35%	35%
- Total no. of station tour visitors.	N/A	1036	600	600
- Staff hours committed to station tours.	N/A	199	200	200
- Total no. of public education appearances.	N/A	73	75	75
- Staff hours committed to public education appearances.	N/A	346	500	500
- Total no. of EMS riders.	N/A	100	100	300
- % of EMS riders who are city employees.	N/A	73%	50%	30%
- % of EMS riders who are EMS trainees.	N/A	100%	98%	98%
- Total hours committed by EMS riders.	N/A	3906	2500	4000

***These performance measures are new for FY 02

Program Name: Training

Service Level: Coordinate training, testing, and support necessary to provide prompt, effective and efficient response and mitigation for fire, rescue and Haz-Mat emergencies.

Performance Measures:	FY 99 Actual	FY 00 Actual	FY 01 Estimate	FY 02 Approved
Effectiveness				
- Required/actual continuing education hours:				
Fire	N/A	1280/4696	1200/2000	1200/2000
ARFF (Aircraft Rescue Fire Fighting)	N/A	558	140/500	140/500
Haz-Mat (Hazardous Materials)	N/A	909	500/600	500/600
- No. of required/actual certifications maintained.	N/A	165/200	161/200	160/215
Efficiency				
- Cost per internal/external training hour.	N/A	\$1.66/\$3.92	8.16/11.22	8.25/11.40
Output				
- No. of TXFIRS reports generated by CSFD.	N/A	4130	4000	4000
- No. of total fire training hours.	N/A	6163	4000	4000

*Texas Fire Incident Reporting System

**Standard Operating Procedures

***Computer program problems have slowed this program

FIRE DEPARTMENT

FIRE PREVENTION/COMMUNITY ENHANCEMENT

Description & Budget Explanation:

The Fire Prevention/Community Enhancement Division does a number of things related to safety to prevent fires as well as investigative services to determine the cause and origin of fires. Also included in this function is the maintenance and enforcement of city ordinances relating to zoning, sanitation, drainage, nuisance abatement and parking related violations. Fire Prevention is involved in the development process through the inspection of new buildings to ensure compliance with the fire code. Public safety and education programs are provided to the citizens of College Station.

	FY 99 Actual	FY 00 Actual	FY 01 Estimate	FY 02 Approved
Budget Summary	\$408,159	\$463,292	\$587,155	\$629,521
Position Summary	9	10	10	10

Program Name: Fire Prevention

Service Level: Provide prompt and thorough system acceptance tests and conduct building fire safety inspections to ensure code compliance.

Performance Measures:	FY 99 Actual	FY 00 Actual	FY 01 Estimate	FY 02 Approved
Effectiveness				
- Percent of surveyed customers rating the fire new inspection service good to very good.	98%	98%	98%	98%
- Percent of time acceptance tests are conducted within 1 working day of requests.	100%	90%	95%	95%
- Percent of time new business final inspections are held within one working day of requests.	100%	95%	95%	95%
Efficiency				
- Time per inspection.	1 hour	1 hour	1 hour	1 hour
- No. of inspections per month per officer.	41	32	30	35
- Staff time cost per inspection.	\$19	\$22	\$22	\$24
- Per capita operating expenditures (for all Fire Prevention/Code Enforcement activities).*	\$6.17	\$6.97	\$8.59	\$8.44
Output				
- No. of visits per construction-renovation sites.	3 per week	2 per week	2 per week	2 per week
- Total # of construction-renovation sites.	N/A	747	750	1,000
- No. of systems tests conducted per year.	128	100	160	165
- No. of fire safety inspections of businesses.	973	777	1,000	1,200
- Major violation follow-up time.	1 day	1 day	1 day	1 day
- Minor violation follow-up time.	3 days	1 day	3 days	3 days

Service Level: Determine fire cause and origin of all fires responses and location by occupancy of fire injuries/deaths.

Performance Measures:	FY 99 Actual	FY 00 Actual	FY 01 Estimate	FY 02 Approved
Effectiveness				
- Percent of time fire cause and origin are determined when an investigator is called.	99%	98%	98%	98%
- Haz-Mat and fire code compliance cases initiated within 24 hours.	N/A	100%	100%	100%
Efficiency				
- Avg. time spent per fire investigation	5 hours	4 hours	3 hours	3 hours

Service Level: Provide public safety education programs.

Performance Measures:	FY 99 Actual	FY 00 Actual	FY 01 Estimate	FY 02 Approved
Effectiveness				
- Percent of class participants satisfied or very satisfied with public safety education programs.	99%	98%	98%	98%
Efficiency				
- Avg. time per class.	1 hour	1 hour	1 hour	1 hour
- Avg. cost per student for fire safety training.	\$1.90	\$1.00	\$1.10	\$1.10
Output				
- No. of participants in fire safety classes.	*3,614	13,747	13,000	14,000
- No. of fire safety/code compliance classes.	50	151	204	200

*Public Education Position was vacant for five months

Program Name: Community Enhancement (Code Enforcement)

Service Level: Ensure a healthy and safe community through the timely, proactive, and reactive enforcement of property standards, codes and ordinances.

Performance Measures:	FY 99 Actual	FY 00 Actual	FY 01 Estimate	FY 02 Approved
Effectiveness				
- Percent of staff time spent on proactive code enforcement.	58%	30%	30%	30%
- Percent of calls investigated within 48 hours of call.	95%	90%	95%	95%
- Percent of cases resolved within 90 days.	99%	98%	98%	99%
- Percent of cases resolved by voluntary compliance.	98%	97%	98%	98%
- % of cases requiring administrative action.	2%	3%	2%	2%
Efficiency				
- No. of cases resolved per code employee.	3676	3210	2000	2400
- Cost per parking contract.**	\$2.20	\$1.70	N/A	N/A
- Cost per enforcement of parking violations.	\$2.10	\$2.00	\$1.30	\$1.30
Output				
- Total no. of community enhancement cases.	7,352	9,224	8,000	9,200
- No. of premise* cases resolved.	3,848	6,375	6,000	6,800
- No. of proactive cases (including PITY).	4,300	5,892	3,500	4,700
- No. of cases taking 90 days or more.	42	102	100	100
- No. of cases resolved by voluntary compliance.	3,700	6,142	7,500	7,500
- No. of cases requiring administrative action.	148	233	200	200
- No. of Weeds & Grass cases.	2,314	2,330	2,100	2,100
- No. of Open storage cases.	N/A	N/A	N/A	1,200
- No. of sanitation related cases.	433	1,397	1,000	1,200
- No. of Junk/abandoned vehicle cases.	445	557	300	300
- No. of landscape and land-use zoning cases.	973	47	200	200
- No. of signs-handbills zoning cases.	N/A	2,651	3,000	3,000
- No. of PITY (parking in the yard) cases.	51	128	200	200
- No. of other code enforcement cases.	1,347	641	1,000	1,000
- No. of public information contacts.	1,840	3,255	3,000	4,000
- Patrol fire lanes (days per week).	6	6	6	6
- No. of parking citations per year.	26,790	N/A	N/A	12,000

*Premise cases are nuisance issues like weeds and grass, junk vehicles, and litter. They also include zoning, sanitation and drainage ordinances.

**Information no longer collected

FIRE DEPARTMENT EMERGENCY MEDICAL SERVICE

Description & Budget Explanation:

The Emergency Medical Service division provides emergency response to medically related emergency calls for assistance. Automatic and mutual aid agreements with neighboring entities allows more integrated EMS response to the community. EMS operations were previously accounted for by the Fire Suppression Division but is assigned a separate division in FY 00 to promote increased management capabilities of this critical service.

	FY 99 Actual	FY 00 Actual	FY 01 Estimate	FY 02 Approved
Budget Summary	N/A	\$1,524,073	\$1,741,546	\$1,894,189
Position Summary	N/A	29	31	31

Program Name: Emergency Medical Services

Service Level: Provide timely response, prompt patient assessment, quality treatment, and transport.

Performance Measures:	FY 99 Actual	FY 00 Actual	FY 01 Estimate	FY 02 Approved
Effectiveness				
- Percent of ALS response time, which consists of dispatch to first arriving unit on scene (Response time consist of dispatch time*, turnout time, and drive time)				
>6	N/A	38%	33%	34%
<6	N/A	62%	67%	66%
<5	N/A	42%	46%	45%
<4	N/A	23%	25%	24%
<3	N/A	7%	7%	6%
- Percent of time patient's condition remained the same or improved during transport.	N/A	98%	98%	98%
Output				
- No. of ALS/BLS responses.**	N/A	969/2003	970/525	980/530
- Total no. of unit responses.	N/A	4,556	4,326	4,568
- Total no. of incidents.	N/A	2,495	2,550	2,554

*Dispatch time is tracked in Police Department's Communication Service Level.

**Advanced life support (ALS) treatment including the administration of medications, defibrillation/cardioversion (electric shocks to the heart), intravenous (IV) fluid therapy, advanced airway management, such as incubation, and blood pressure control with MAST (military anti-shock trousers). Basic life support (BLS) treatment including CPR, splitting, bandaging, spinal immobilization, and oxygen therapy.

***These numbers cannot be separated by MIS at this time.

Service Level: Coordinate training, medical direction, and support necessary to provide timely response, prompt patient assessment, quality treatment and transport.

Performance Measures:	FY 99 Actual	FY 00 Actual	FY 01 Estimate	FY 02 Approved
Effectiveness				
- Required/actual continuing education hours:				
EMT-Basic	N/A	20/22	20/20	20/20
EMT-Intermediate	N/A	30/22	30/30	30/30
EMT-Paramedic	N/A	40/22	40/40	40/40
- Percent of EMS patient reports reviewed for completeness, protocol compliance and safety adherence.	N/A	70%	75%	85%
- No. of required/actual certifications maintained.	N/A	193/227	193/227	193/227
Efficiency				
- Cost per internal/external training hour.	N/A	\$7.43/\$2.86	10.00/29.50	11.00/30.00
Output				
- No. of EMS patient reports generated by CSFD.	N/A	2,975	3,000	3,000
- No. of EMS training hours.	N/A	8,240	6,070	5,000

*These numbers represent the total cost including salary/benefits

WATER FUND

WATER OPERATIONS

Description & Budget Explanation:

The Water Operations Division is responsible for the supply and delivery of water.

	FY 99	FY 00	FY 01	FY 02
	Actual	Actual	Estimate	Approved
Budget Summary	\$2,792,185	\$3,526,296	\$3,229,896	\$3,899,945
Revenue Summary	\$7,966,360	\$9,809,773	\$9,044,500	\$9,176,300
Position Summary	30.5	32.5	31	31

Program Name: Water Production

Service Level: Provide and economical water supply in adequate quantities to meet or exceed demand.

Performance Measures:	FY 99	FY 00	FY 01	FY 02
	Actual	Actual	Estimate	Approved
Effectiveness				
- Maintain avg. costs (within +/- 10% of .50/1000 gal).	\$0.35	\$0.44	\$0.44	\$0.45
Efficiency				
- Operations and Maintenance Cost/1000 gal.	\$0.13	\$0.38	\$0.35	\$0.32
Output				
- Maximum production capacity (MGD).	18	18	20	24
- Daily avg. demand (MGD),	9.15	10.75	10.5	11.03
- Maximum peak demand (MGD).	17.6	20.82	21.9	22.9
- Annual system demand (Billion gallons).	3.34	3.924	4	4.2

Program Name: Water Distribution

Service Level: Provide a superior water system reliability through a program of distribution accountability that will ensure unaccounted water will be 10% or less annually as recommend by the American Water Works Association.

Performance Measures:	FY 99 Actual	FY 00 Actual	FY 01 Estimate	FY 02 Approved
Effectiveness				
- Percent of unaccounted water (industry avg. of unaccounted water 10.1%)	8.6%	10.8%	10.0%	10.0%
Efficiency				
- Cost per meter repair.	\$44	\$103	\$50	\$55
- Cost per meter replacement.	\$70	\$81	\$100	\$125
- Cost per water main leak repair.	\$468	\$926	\$525	\$550
- Cost per service line repair.	N/A	\$285	\$252	\$260
- Cost per water tap.	\$201	\$225	\$260	\$260
- Cost per hydrant maintenance.	N/A	\$28	\$28	\$28
- Cost per hydrant replacement.	N/A	\$2,140	\$2,000	\$2,140
- Cost per valve maintenance.	N/A	\$20	\$20	\$20
- Cost per valve repair/replacement.	N/A	\$284	\$740	\$750
Output				
- No. of meter repairs.	136	164	100	100
- No. of meter replacement.	622	341	650	700
- No. of water main repairs.	105	165	180	180
- No. of service line repairs.	N/A	114	135	135
- No. of water taps.	N/A	185	350	350
- No. of hydrants maintained.	N/A	330	330	330
- No. of hydrants replaced.	N/A	75	75	75
- No. of valves maintained.	N/A	1000	1000	1000
- No. of valves repaired/replaced.	N/A	70	50	70

WASTEWATER FUND

WASTEWATER OPERATIONS

Description & Budget Explanation:

The Wastewater Operations Division is responsible for the collection and treatment of wastewater in the City.

	FY 99	FY 00	FY 01	FY 02
	Actual	Actual	Estimate	Approved
Budget Summary	\$2,424,122	\$2,856,228	\$2,812,895	\$2,971,200
Revenue Summary	\$6,878,576	\$7,402,301	\$7,135,040	\$7,349,000
Position Summary	36	34	36	38

Program Name: Wastewater Treatment

Service Level: Provide safe and effective wastewater treatment while maintaining compliance with all State and Federal regulations regarding wastewater treatment and OSHA safety requirements.

Performance Measures:	FY 99	FY 00	FY 01	FY 02
	Actual	Actual	Estimate	Approved
Effectiveness				
- Maintain avg. costs (within +/- 10% of .70/1000 gal).	\$0.79	\$0.92	\$0.81	\$0.85
Efficiency				
- Operations and maintenance costs/1000 gal.	\$0.46	\$0.54	\$0.47	\$0.49
Output				
- Maximum treatment capacity (MGD).	10	10	10	10
- Daily avg. flow (MGD).	5.5	5.8	5.9	6.5
- Maximum peak flow (MGD).	13.6	7.5	17.5	11.1
- Annual system flow (Billions).	2	2.11	2.13	2.14

Program Name: Wastewater Collection

Service Level: Provide a safe and cost effective method of collecting and transporting wastewater to insure a healthy and safe environment.

Performance Measures:	FY 99 Actual	FY 00 Actual	FY 01 Estimate	FY 02 Approved
Effectiveness				
- Maintain avg. costs (within +/- 10% .40/1000gal).	\$0.31	\$0.31	\$0.35	\$0.35
Efficiency				
- Cost per collection line repair.	\$669	\$1,130	\$680	\$800
- Cost per collection line TV inspection.	\$110	\$149	\$450	\$450
- Cost per collection line HV cleaning.	\$53	\$216	\$200	\$225
- Cost per service line repair.	\$224	\$286	\$381	\$400
- Cost per man hole repair.	\$122	\$254	\$250	\$260
- Cost per collection line tap.	\$201	\$200	\$275	\$275
Output				
- No. of collection line repairs.	32	20	35	35
- No. of collection line TV inspections.	254	319	350	350
- No. of collection line HV cleanings.	328	152	150	200
- No. of service line repairs.	59	58	60	60
- No. of man hole repairs.	105	14	50	50
- No. of collection line taps.	412	506	500	525

PUBLIC WORKS SANITATION

Description & Budget Explanation:

The Sanitation Division is responsible for the collection of all municipal refuse, recycling and commercial refuse.

	FY 99 Actual	FY 00 Actual	FY 01 Estimate	FY 02 Approved
Budget Summary	\$3,060,941	\$3,356,566	\$3,711,570	\$3,950,806
Revenue Summary	\$3,748,637	\$3,953,915	\$4,198,950	\$4,324,500
Position Summary	31.5	32.5	34.5	35.5

Program Name: Residential Collection

Service Level: Provide residential solid waste collection to College Station citizens.

Performance Measures	FY 99 Actual	FY 00 Actual	FY 01 Estimate	FY 02 Approved
Effectiveness				
- Percent of missed collection reports per week.	0.12%	0.23%	0.15%	1.00%
Efficiency				
- No. of labor hours per ton of household garbage.	0.57	1.42	1.58	1.58
- No. of labor hours per ton of bulky waste.	2.74	3.2	4.86	4.86
- No. of labor hours per ton of Clean Green.	2.77	5.91	6.46	6.46
- Cost per ton of household garbage.	\$73.20	\$73.28	\$77.52	\$77.52
- Cost per ton of bulky waste.	\$124.45	\$164.89	\$238.32	\$238.32
- Cost per ton of Clean Green.	\$192.96	\$305.46	\$316.81	\$316.82
- Residential monthly rate.	\$10.50	\$10.20	\$10.70	\$10.70
Output				
- No. of household tons collected.	8,654	9,371	9,596	9,980
- No. of bulky tons collected.	3,787	3,667	3,438	3,576
- No. of Clean Green tons collected.	2,252	1,961	1,620	1,685

Program Name: Residential Recycling

Service Level: Provide residential recycling collection to College Station citizens.

Performance Measures	FY 99 Actual	FY 00 Actual	FY 01 Estimate	FY 02 Approved
Effectiveness				
- Percent of Residential Municipal Solid Waste (MSW) diverted annually.	30.00%	23.60%	22.00%	22.00%
- Participation rate.	64.00%	50.08%	N/A	N/A
- Lbs. Collected per household.	N/A	N/A	14.5	14.5
Efficiency				
- Cost per ton, recycling.	\$265.50	\$126.31	\$197.55	\$197.55
- Revenue per ton, recycling.	\$16.58	\$24.67	\$36.67	\$36.67
- Net cost per ton, recycling (cost-revenues-avoided disposal costs).	\$203	\$102	\$137	\$137
Output				
- No. of tons collected, recycling.	925	1,129	1,064	1,107
- Avoided landfill costs.	\$20,350	\$43,502	\$25,004	\$26,004

Program Name: Commercial Collection

Service Level: Provide sanitation to College Station businesses and apartments.

Performance Measures	FY 99 Actual	FY 00 Actual	FY 01 Estimate	FY 02 Approved
Effectiveness				
- Percent of missed collection reports.	0.040%	0.076%	0.025%	1.000%
- Percent of customers satisfied with service.	97%	N/A	N/A	N/A
Efficiency				
- Labor-hours per ton.	0.51	0.80	0.79	1.00
- Cost per ton.	\$52.66	\$41.70	\$38.60	\$38.60
Output				
- No. of tons collected.	26,730	30,951	30,634	31,860

PUBLIC WORKS

DRAINAGE MAINTENANCE

Description & Budget Explanation:

The Drainage Maintenance Division is responsible for the care and maintenance of the drainage ways throughout the City.

	FY 99 Actual	FY 00 Actual	FY 01 Estimate	FY 02 Approved
Budget Summary	\$280,392	\$281,716	\$262,826	\$351,341
Position Summary	4	5	5	5

Program Name: Drainage Maintenance

Service Level: Provide a drainage maintenance program that keeps the storm carrying capacity of the system adequate in College Station.

Performance Measures	FY 99 Actual	FY 00 Actual	FY 01 Estimate	FY 02 Approved
Effectiveness				
- Cost per capita per year for flood damage to structures (target not to exceed \$2.00).	\$0	\$0	\$0	\$0
Efficiency				
- Cost per mile of right way mowing.	\$110.00	\$111.20	\$115.00	\$117.30
- Cost per mile of herbicide.	\$0.56	\$0.29	\$0.50	\$0.51
- Cost per mile of creek cleaning.	\$70.25	\$78.45	\$80.00	\$82.62
Output				
- No. of miles of right way mowing.	431.5	428	428.7	436.5
- No. of miles of herbicide.	441.5	275.5	429	437.5
- No. of miles of creek cleaned.	16.6	18.29	18	18

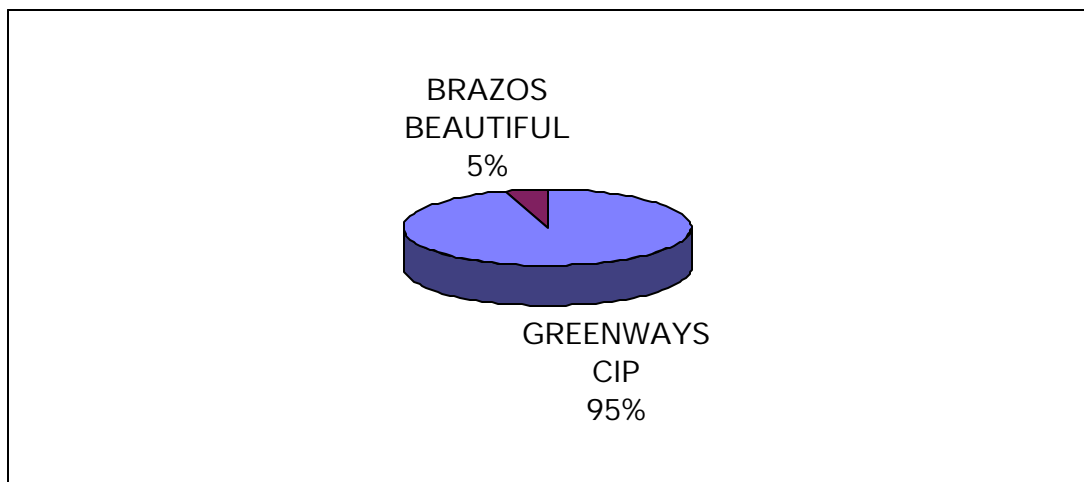
3. CLEAN ENVIRONMENT THAT ENHANCES AND PROTECTS THE QUALITY OF LIFE **\$825,000**

As a result of our efforts citizens will live in a clean environment that enhances and protects the quality of life.

Strategic Plan Summary:

The Clean Environment Vision Statement outlines a desire to enhance the community's aesthetic value, pursue a high level of environmental health and safety, and protect our community's natural resources. The major strategies in the 2001 Strategic Plan Clean Environment Vision Statement are increased code enforcement in residential areas, expanded recycling programs, and the implementation of a greenways system. The strategies emphasize enhancing the quality of life within neighborhoods, preserving open space and facilitating waste reduction in our community through the inclusion of multi-family units in College Station's recycling program.

APPROPRIATIONS – CLEAN ENVIRONMENT



Greenways CIP Projects **\$785,000**

The Greenways CIP projects are included within the approved Drainage CIP budget. Greenway projects are intended to purchase land that can be used for drainage purposes. The additional benefits are recreational space and the creation of urban natural habitats. These projects are funded through the 1998 bond authorization.

Strategic Plan 2001-2002

In FY02, the City will continue its commitment to a clean living environment by proposing the addition of \$30,000 to Develop an Urban Forestry Program to assist in maintaining air quality through tree maintenance and forest renewal. The Public Works Department will also contribute to the effort by developing a greenways education program to educate and guide the community on the acquisition and development of greenways. Public Works also plans to complete Phase 1 of the Wolf Pen Creek Lower trails System and begin design of Phase 2 of the project in FY02.

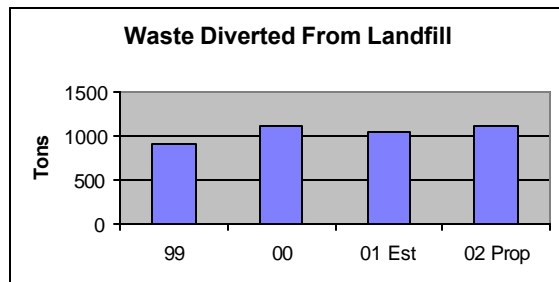
Brazos Beautiful

\$40,000

Brazos Beautiful is an organization that focuses on a number of community enhancement efforts, including beautification and litter reduction, waste minimization and recycling and public relations and education related to these issues. The Brazos Beautiful approved budget in FY02 is \$40,000. Of the Brazos Beautiful allocation, \$25,000 is for a specific beautification project in College Station and \$15,000 is approved for the operating budget, this is an increase of \$3,000 from FY 01.

Recycling

The Public Works Department's Sanitation Division provides curbside recycling and other waste diversion services, such as grass and brush clipping collection, to College Station's residential customers.



This graph illustrates the tons of residential refuse diverted from the landfill through curbside recycling and the Clean and Green program. Materials diverted from the landfill include aluminum, glass, plastic, newspaper, and yard waste.

Code Enforcement

College Station's code enforcement function is performed by the Community Action Center, which is located within the Fire Prevention Division of the Fire Department. Code compliance is essential to the health and safety of the residents of College Station. Compliance with City codes also has the benefit of creating an inviting, comfortable and aesthetically pleasing environment for residents of College Station and the many visitors to our community.

Strategic Plan 2001-2002

In FY01, College Station Police Department partnered with other local law enforcement agencies to implement a noise abatement program aimed at decreasing party related noise. This year, local police will continue to enforce this program by notifying the owner or manager of any property at which enforcement actions were taken. In an effort to increase proactive code enforcement City staff will examine the current ordinances and procedures to identify any areas that may need updated or revised.

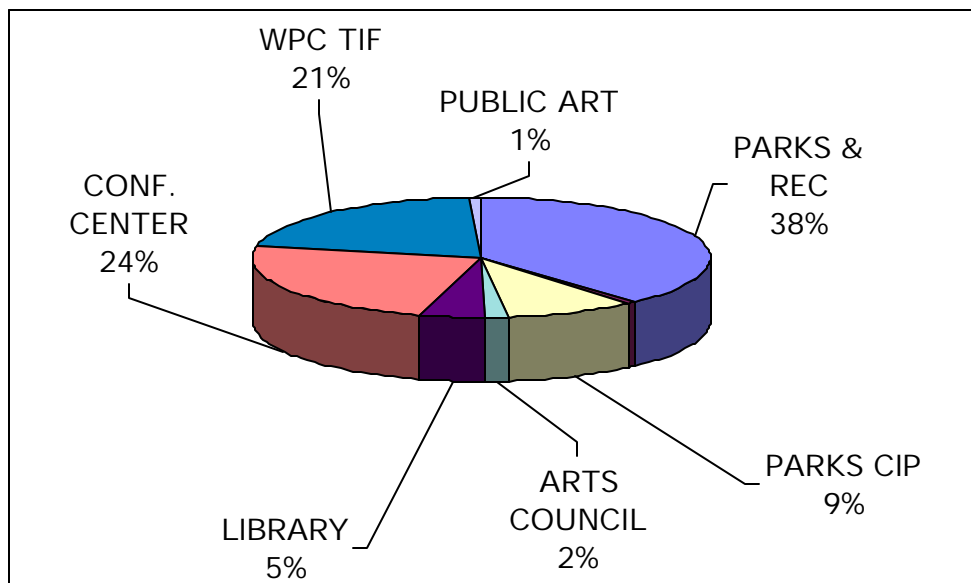
4. CULTURAL ARTS AND RECREATIONAL OPPORTUNITIES \$15,879,474

As a result of our efforts citizens will benefit from being enriched by a range of cultural arts and recreational opportunities provided through citywide initiatives and collaborative efforts.

Strategic Plan Summary:

The Cultural Arts and Recreational Opportunities Vision recognizes the need for a diversity of cultural and recreational opportunities for residents and visitors to College Station; this includes an emphasis on the creation of a more intergenerational parks and recreational system. The strategies within the Vision Statement also focus on preserving and enhancing our recreational infrastructure through long-range comprehensive planning and a review of park maintenance levels, as well as an evaluation of the fee structure that provides significant revenues used for parks and recreational purposes. The Cultural Arts and Recreational Opportunities Vision outlines the importance of resident involvement and collaboration among those involved in efforts to improve parks and recreational opportunities. The Vision calls for more interaction between the Planning and Zoning Board, the Parks Advisory Board, and the College Station City Council.

APPROPRIATIONS – CULTURAL ARTS AND RECREATION



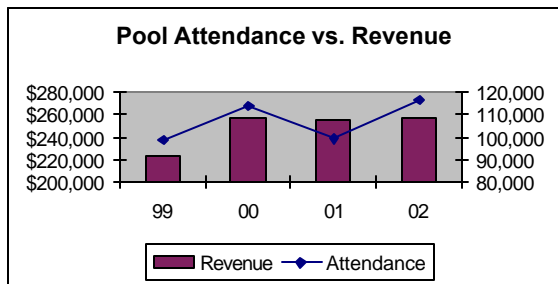
Parks and Recreation

Department

\$6,096,461

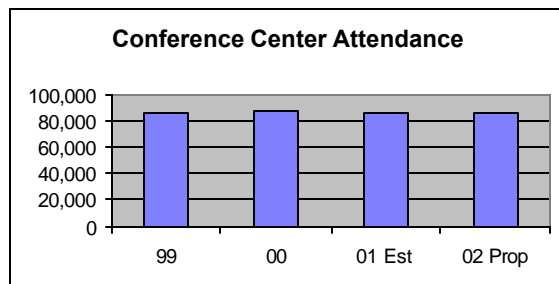
The Parks and Recreation Department is responsible for the park facilities and recreation programs in College Station. Among the services provided are athletics, recreation and instruction programs for youth and adults in activities including softball, swimming and tennis.

Also provided are programs and special events at the Wolf Pen Creek Amphitheater and other park locations throughout the City. The Parks Department operates a number of special facilities including 3 City-owned swimming pools and the CSISD Natatorium.



The preceding graph illustrates the revenue generated by the pools and the leveling off of attendance due to facility capacity limitations.

The Conference Center is operated to provide meeting space for organizations. The Lincoln Center is a community center that provides positive drug-free programming, and also serves as a satellite center for social services. The Xtra Education program provides citizens of all ages the opportunity to enhance their quality of life through continuing education.



The preceding graph illustrates the number Conference Center customers from 1999 to 2002 (approved).

Parks Operations maintain park facilities, including ballfields and pool sites, through regular mowing and maintenance. The Forestry Division, through horticultural and landscaping efforts, ensures that City property is maintained in an aesthetically pleasing manner. The City Cemetery is included in the property maintained by the Forestry Division.

The approved budget includes 8 service level adjustments totaling \$614,409.

The first SLA for \$25,000 is for additional replacement funding of park items in order to help meet the recently approved parks maintenance standards.

One of the approved SLAs will contribute to the Administrative division's service provision. This SLA will provide the resources to upgrade a part-time secretarial position to a fulltime position. This SLA has no effect on the budget because other line items were reduced to compensate for the upgrade of this secretarial position.

The Recreation division has one Service Level Adjustment, totaling \$5,000. These funds will be used to support a study conducted by the Eisenhower Leadership Foundation Program for a Senior Center Feasibility Study to address future space and facility needs.

Strategic Plan 2001-2002

To ensure that College Station residents have adequate recreational opportunities in the future the Parks and Recreation Department has several projects underway in FY02. The projects include the development of Veteran's Park and Athletic Complex, implementation of parks design standards for intergenerational parks, and increased park maintenance standards. There is a approved SLA for \$25,000 to continue moving toward meeting the park maintenance standards. There is also a approved SLA in the Approved FY02 budget for \$200,000 to be used as incentives for developers to provide adequate neighborhood parks.

There are two SLAs pertaining to the Special Facilities division, totaling \$281,255. The first Service Level Adjustment provides \$277,255 for the renovation of Thomas Pool. These repairs include plaster, new gutters, new decks, a main drain, removal of the baby pool, filter cleaning and some mechanical system repairs, and the cost associated with stopping current leaks. The second SLA approved provides \$4,000 for the replacement of the gym floor scrubber in the Lincoln Center gym.

Forestry has approved one service level adjustment, for \$30,000 that will provide the funding to develop an Urban Forest Management Plan through the use of an Urban Forestry Consultant. Parks has applied for a \$10,000 grant from Texas Forestry Services to help with these costs.

The final SLA, \$209,404 will provide funding for the operations and maintenance of Veteran's Park. Six new employees will be used to help oversee and maintain Veteran's Park, these employees will be in

both the Operations and Forestry divisions of the Parks department.

Parks Xtra Education \$78,630

The Parks Xtra Education is a joint effort of the City of College Station and the College Station Independent School District to provide community-based education programs. In FY 01 over 300 classes were offered to residents aged 13 and older.

Parks Capital Projects \$1,441,389

Ongoing capital improvement projects include the Lick Creek development with approved funding of \$398,000, and the Regional Athletic Park development with approved funding for FY 02 at \$512,000.

The approved CIP budget for parkland dedication is \$493,892 in FY02 and includes \$4691 for Zone 1, \$136,560 for Zone 3 (Wolf Pen Creek), \$50,000 for Northgate Linear Park, \$77,688 for Zone 5, \$54,785 for Zone 6, \$117,647 for Zone 7, and \$27,503 for Zone 11. These projects give further indication of the strong commitment the City has towards providing a healthy and secure environment for its citizens.

The Arts Council of Brazos Valley \$260,400

The City of College Station provides funding to the Arts Council of Brazos Valley each year through proceeds from the Hotel/Motel Occupancy Tax Fund. The Arts Council uses these funds to offer the following programs and activities: 1) Texas Gallery and Store; 2) Art Classes at Art Space; 3) an Annual Grant Program to provide local non-profit organizations with financial support for arts-related projects; 4) Scholarships; 5) Arts Education; 6) Arts & Culture newsletter and 7) Art in Public Places. The City of College Station works with the Arts Council through the Parks and Recreation Director, who serves as the liaison to the organization.

The Arts Council approved budget for FY 02 is \$260,400. This includes \$215,400 for operating expenses. Funding is also included to continue the art in public places program, and the arts festival in Northgate. Funds are also available for the arts center project.

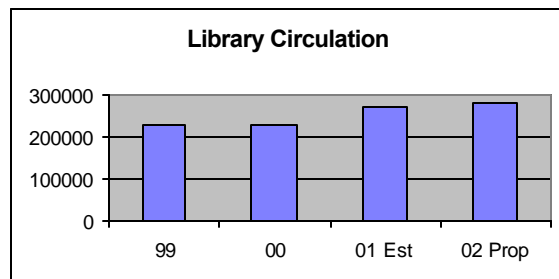
Public Art \$150,500

\$150,500 from the General Fund is included in the approved budget for representative public art in

College Station. \$100,000 is approved for a Wolf Sculpture and fountain for Wolf Pen Creek Park. An additional \$50,000 is included for another representative piece of art. These items address the issue of increasing the amount of representative art in College Station.

Library Operations \$784,394

Library services are provided in College Station through an agreement with the City of Bryan Library System, allowing a branch of that library to operate in College Station. The College Station branch experienced increases in collection size, circulation and visitors in 2001. The FY 02 approved budget includes a service level adjustment of \$28,000 to cover the cost of the purchase of a Library self check out unit.



The graph above illustrates a steady rise in circulation since 1999.

Library Capital Projects \$0

The Library Services Task Force conducted a fund raising campaign in conjunction with opening the new library. A total of \$291,348 was raised. Approximately \$160,000 has been expensed. The remainder of the funds, \$129,948, is included in the approved FY02 CIP budget for the purchase of books and miscellaneous library equipment and furniture.

Convention Center \$3,780,000

In the FY 02 approved CIP budget, \$3,780,000 will be used for the Convention Center development. The conference center will be located on Highway 60 in East College Station.

Wolf Pen Creek TIF District \$3,287,700

The Wolf Pen Creek Tax Increment Finance District generates revenues that can be utilized in the Wolf Pen Creek District. The FY 02 approved budget funding is targeted for future Wolf Pen Creek projects, including Upper trails and Lower trails.

The following pages in this section detail the service levels and performance measures for

the operating divisions in the Cultural Arts and Recreation Vision Statement. Also included are the budget and position summaries for each of the division.

PARKS AND RECREATION ADMINISTRATION

Description & Budget Explanation:

The Administration Division serves as a primary customer contact point, provides administrative support to other Parks and Recreation Divisions and coordinates the City's Emergency Management program.

	FY 99 Actual	FY 00 Actual	FY 01 Estimate	FY 02 Approved
Budget Summary	\$494,425	\$544,790	\$720,242	\$563,139
Position Summary	8	9.5	10	9.5

*This is due to Emergency Management transferring to Fire.

Program Name: Administration

Service Level: Provide departmental administration, customer service, pavilion rentals, program support, and design and administration for all approved capital projects, and graphic support.

Performance Measures:	FY 99 Actual	FY 00 Actual	FY 01 Estimate	FY 02 Approved
Effectiveness				
- Percentage of CIP projects completed within budget, specifications, and allotted time.	90%	90%	90%	90%
- Percentage of all drafting and graphic assistance requests completed and prompt.	95%	95%	95%	95%
- Percentage satisfied on pavilion customer survey.	N/A	*N/A	95%	95%
- Percentage of satisfactory City Council cover sheets.	N/A	97%	95%	95%
- Percentage satisfied on customer survey.	100%	86%	90%	90%
Efficiency				
- No. of work orders per person (Planning).	99	122	70	70
Output				
- No. of work orders for assistance complete	297	212	210	210
- No. of CIP projects completed.	6	11	11	11
- No. of CIP assistance projects (Landscape design).	4	3	2	2
- No. of brochures/fliers produced.	130	113	115	115
- No. of pavilion rentals administered.	398	355	375	400
- No. of cost centers monitored.				
- No. of Parks Advisory Board Meetings held	19	15	17	15
- No. of cost centers monitored.	22	22	22	**21
- Dollar amount administered in rental user and deposit fees.	\$37,175	\$32,982	**\$48,750	***\$52,000

*Added to Performance Measures for FY 02

**Due to a pavilion rental fee increase for FY 01

***Due to estimates for the fee study that is currently being conducted for FY 02

PARKS AND RECREATION RECREATION

Description & Budget Explanation:

The Recreation Division has several programs that are all directly related to providing recreational, leisure and educational programs and opportunities.

	FY 99 Actual	FY 00 Actual	FY 01 Estimate	FY 02 Approved
Budget Summary	\$1,220,613	\$1,344,576	\$1,307,974	\$992,083
Revenue Summary	\$23	\$355,304	\$242,000	\$236,000
Position Summary	N/A	23	23	19.5

Program Name: Athletics

Service Level: Provide athletic programs to meet the needs and desires of citizens of all ages, interest and skill levels; host high quality athletic events that will attract out-of-town visitors to our community & increase the economic prosperity of the local community through athletic events that will generate tourist dollars, assist organizations with planning and conducting athletic events that also attract tourist and generate economic growth in our community.

Performance Measures:	FY 99 Actual	FY 00 Actual	FY 01 Estimate	FY 02 Approved
Effectiveness				
- Percent satisfied on customer survey.	99%	91%	95%	95%
Efficiency				
- No. of adult participants City Leagues.	9,787	12,574	9,206	9,000
- No. of youth participants City Leagues.	2,347	2,060	2,000	2,000
- No. of participants for hosted tournaments & serviced events.	8,194	21,011	8,500	8,500
Output				
- Total revenue.	\$209,657	\$192,201	\$210,000	\$200,000
- No. non-City league athletic events (regional, state, and national tournaments, track meets, swim meets, road races, etc.).	18	22	18	22
- No. of assisted non-City league events.	13	7	6	6
- No. of hotel room nights generated from non-City league athletic events hosted.	5,550	8,821	10,500	10,500
- No. of hotel room nights generated from non-City league athletic events serviced/assisted	1,950	480	1,500	1,500

Program Name: Concessions

Service Level: Meet the needs and desires of our customers and enhance our athletic and special events through the provision of concessions in a cost-effective manner while meeting all pertinent health regulations.

Performance Measures:	FY 99 Actual	FY 00 Actual	FY 01 Estimate	FY 02 Approved
Effectiveness				
- Score on Texas Dept. of Health Food Service Establishment Inspection Report.	100%	94%	94%	94%
Efficiency				
- Percentage of expenditures covered by revenues.	100%	100%	100%	100%
Output				
- Total Concession Revenue.	\$14,276	\$27,299	\$20,000	\$20,000

Program Name: Senior

Service Level: To meet the needs and desires of the adult and senior populations in our community through continuing education programs, instructional and leisure activities that encourage positive mental, physical and social development of citizens.

Performance Measures:	FY 99 Actual	FY 00 Actual	FY 01 Estimate	FY 02 Approved
Effectiveness				
- Percentage of satisfied customers on survey	99%	N/A	98%	98%
Efficiency				
- Total No. of Senior Citizen Activities Offered	N/A	26	30	35
Output				
- Total Number of Senior Citizens Served.	N/A	950	600	600

Program Name: Programs and Special Events

Service Levels: Provide a variety of special events for the enjoyment of local citizens, and sponsor, co-sponsor and facilitate special events that will enhance local tourism, promote community pride, increase business revenues and increase hotel/motel sales tax revenues. Finally, provide and assist with programs that enhance the arts through encouragement, promotion, improvement, and application of the arts, including, but not limited to instrumental & vocal music, dance, drama, and other arts related, to the presentation, performance, execution and exhibition of these major art forms.

Performance Measures:	FY 99 Actual	FY 00 Actual	FY 01 Estimate	FY 02 Approved
Effectiveness				
- Percentage satisfied on customer survey.	N/A	N/A	N/A	N/A
Efficiency				
- No. of participants at WPC events.	24,900	26,420	23,000	30,000
- No. of participants, non WPC events.	160,730	133,037	135,000	135,000
Output				
- Total programs and special events revenue	N/A	\$11,688	\$12,000	\$16,000
- No. of events at WPC amphitheater.	17	11	18	22
- No. of City programs offered (non WPC).	N/A	5	8	8
- No. of assisted non city programs/events.	N/A	0	5	5

*Since there was no traffic counter utilized during the Christmas in the Park program, any participation number used for 'drive through' traffic would be an estimate

PARKS AND RECREATION SPECIAL FACILITIES

Description & Budget Explanation:

The Special Facilities Division operates the pools, the Conference Center, and Lincoln Center.

	FY 99 Actual	FY 00 Actual	FY 01 Estimate	FY 02 Approved
Budget Summary	\$1,068,604	\$1,165,818	\$1,336,511	\$1,871,955
Revenue Summary	N/A	\$381,836	\$495,500	\$528,000
Position Summary (FTEs)	34	34	34.5	38.5

Program Name: Instruction

Service Level: To meet the needs and desires of the youth, adult and senior populations in our community through continuing education programs, instructional and leisure activities that encourage positive mental physical and social development of citizens

Performance Measures:	FY 99 Actual	FY 00 Actual	FY 01 Estimate	FY 02 Approved
Effectiveness				
- Percentage of satisfied customers on survey	99%	98%	98%	98%
Efficiency				
- Total No. of Instructional Classes Offered.	N/A	302	350	325
- Total No. of X-tra Ed. Classes Offered.	N/A	362	300	300
Output				
- Revenues from Instructional activities (excl. Xtra Ed.).	95154	\$107,701	\$85,000	\$108,000
- Total number of Instructional participants.	3,987	2,912	3,000	3,000
- Total number of Xtra Ed Participants.	2,447	2,781	2,000	2,000

Program Name: Aquatics

Service Level: Provide public operation of three city-owned pools and one school-owned pool that are clean, safe and attractive.

Performance Measure:	FY 99 Actual	FY 00 Actual	FY 01 Estimate	FY 02 Approved
Effectiveness				
- Percent satisfied on customer survey.	99%	99%	98%	98%
Efficiency				
- Percentage of expenditures covered by revenues.	41%	43%	39%	40%
- Average cost per day of operation.	\$1,701	\$1,874	N/A	N/A
- Average cost per participant.	\$5.54	\$5.25	\$5.66	\$5.70

Output				
- Revenue.	\$223,772	\$257,054	\$255,000	\$258,000
- No. of customers.	98,958	114,319	99,500	117,000
- Days 1 or more pools are open.	322	320	322	320

*Discontinued due to seasonal sensitivity of measure

Program Name: Conference Center

Service Level: Provide satisfactory meeting accommodations for local citizens and out-of-town clients.

Performance Measures:	FY 99 Actual	FY 00 Actual	FY 01 Estimate	FY 02 Approved
Effectiveness				
- Percentage satisfied on customer survey.	100%	98%	98%	98%
Efficiency				
- Percentage of expenditures covered by revenues.	52%	46%	55%	47%
- Average No. of customers based on 360 days of operation.	237	243	236	236
Output				
- Revenue.	\$123,967	\$124,072	\$104,000	\$104,000
- No. of customers.	85,240	87,372	85,000	85,000
- No. of days with customers.	N/A	354	354	354

Program Name: Lincoln Center

Service Level: Provide positive, drug-free programming at recreation centers. Provide clean, safe, attractive facilities for outside agencies to use as satellite service centers for social services.

Performance Measures:	FY 99 Actual	FY 00 Actual	FY 01 Estimate	FY 02 Approved
Effectiveness				
- Percentage satisfied on customer survey.	N/A	98%	98%	98%
Efficiency				
- Cost per participant.	\$3.66	\$6.92	\$4.27	\$7.00
Output				
- Revenue.	\$8,854	\$13,649	\$7,500	\$14,000
- No. of customers.	353	357	353	357
- No. of participants.	51,947	49,071	52,000	52,000

FTE=Seasonal temp \$ 1850 avg. hourly rate (13.76)+full-time staff

Program Name: Youth Services

Service Level: Utilizing city-owned and operated teen centers, park facilities and resources, as well as school and privately owned facilities and resources, provide and make easily accessible programs and activities for College Station's youth population that will create positive mental, physical and social youth development.

Performance Measures:	FY 99 Actual	FY 00 Actual	FY 01 Estimate	FY 02 Approved
Effectiveness				
- Percentage satisfied on customer survey.	N/A	94%	100%	94%
Efficiency				
- No. of Teen Center members.	N/A	98	150	150
- No. of youths served through leisure/rec. activities.	2,732	14,967	15,000	15,000
- No. of youths served through educational activities.	2,080	2,252	2,000	2,000
Output				
- No. of leisure/rec. activities provided.	126	369	350	350
- No. of educational programs provided.	36	141	100	100
- Revenue generated through fees to participants.	\$4,070	\$10,499	\$8,000	\$8,000
- No. of days Teen Center open.	145	299	272	272

FTE=Seasonal temp \$ 1850 avg. hourly rate (13.76)+ full time staff

PARKS AND RECREATION OPERATIONS

Description & Budget Explanation:

The Operations Division is responsible for grounds maintenance and upkeep of Parks and Recreation facilities.

	FY 99 Actual	FY 00 Actual	FY 01 Estimate	FY 02 Approved
Budget Summary	\$1,194,997	\$1,377,328	\$1,481,361	\$1,774,368
Position Summary	31	31	31	35

Program Name: Parks Operations

Service Level: Provide a clean, safe and well-maintained leisure facilities and provide support for recreation programs and special events.

Performance Measures	FY 99 Actual	FY 00 Actual	FY 01 Estimate	FY 02 Approved
Effectiveness				
- Percent satisfied on customer survey.	95%	90%	90%	90%
- Percent of park maintenance standards met.	N/A	N/A	86.0%	87.0%
Efficiency				
- No. of acres per full-time employee.	15.2	15.6	15.6	18.2
- Cost per regularly maintained acre.	\$2,764	\$3,328	\$3,364	\$2,971
Output				
- No. of acres regularly maintained.	432.4	432.4	436.8	509.3
- No. of pavilions regularly maintained.	5	5	5	7
- No. of play courts regularly maintained.	29.5	29.5	30.5	32.5
- No. of athletic fields regularly maintained.	31	31	31	37
- No. of park lights regularly maintained.	725	705	727	901
- No. of parks mowed and trimmed.	29	30	31	33
- No. play units inspected and maintained.	35	36	42	44

PARKS AND RECREATION

FORESTRY

Description & Budget Explanation:

The Forestry Division is responsible for the maintenance of the Wolf Pen Creek Amphitheater, the College Station Cemetery, and the maintenance of municipal trees and landscaped areas.

	FY 99 Actual	FY 00 Actual	FY 01 Estimate	FY 02 Approved
Budget Summary	\$619,790	\$672,250	\$748,996	\$894,916
Position Summary	12.5	12.5	12.5	14.5

Program Name: Wolf Pen Creek

Service Level: Provide safe, well maintained special use facilities.

Performance Measures:	FY 99 Actual	FY 00 Actual	FY 01 Estimate	FY 02 Approved
Effectiveness				
- Percent satisfied on customer survey.	95%	95%	95%	95%
Efficiency				
- Cost per acre (annually).	\$3,765	\$3,321	\$3,855	\$4,502
Output				
- No. of sq. ft. of turf area maintained.	487,781	487,781	496,781	496,000
- No. of sq. ft. of landscaped bed areas maintained.	26,000	26,000	20,000	20,000
- No. of acres on special-use facility park.	21	21	21	21

Program Name: Cemetery

Service Level: Provide grounds maintenance and customer service for municipal cemetery.

Performance Measures:	FY 99 Actual	FY 00 Actual	FY 01 Estimate	FY 02 Approved
Effectiveness				
- Percent satisfied on customer survey.	39%	42%	50%	50%
Efficiency				
- Dollar cost per acre.	\$6,989	\$7,243	\$7,414	\$7,478
Output				
- Avg. number of spaces sold annually.	112	158	120	112
- Revenue generated from sold spaces.*	\$43,900	\$62,300	\$48,000	\$44,800
- Avg. number of burials per year.	94	84	90	94
- Acres of cemetery care.	18.5	18.5	18.5	18.5

*All funds go to the Cemetery Endowment Fund.

Program Name: Forestry

Service Level: Provide landscape and grounds maintenance operations, and provide support for special events, programs and activities.

Performance Measures:	FY 99 Actual	FY 00 Actual	FY 01 Estimate	FY 02 Approved
Effectiveness				
- Percent satisfied on customer survey.	95%	95%	95%	95%
- No. of checks per year on irrigation systems (65 systems FY 99, 60 systems FY 00).**	60/780**	102 out of 720	200 out of 720	447 out of 744
Efficiency				
- No. of sq. ft. of beds maintained per labor hour.	N/A	50.75	N/A	N/A
- No. of labor hours per irrigation system.	N/A	43	N/A	N/A
Output				
- No. of labor-hours on municipal tree care.	1,632	1,911	2,300	2,800
- No. of labor-hours on horticultural maintenance.	2,223	3,015	2,500	2,300
- No. of labor-hours on irrigation system. checks, repairs, and improvements.	3,621	2,593	2,500	2,700
- No. of labor-hours on special events.	2,791	3,275	3,500	3,000
- *No. of landscape sites maintained through private contracts.	N/A	9	10	20

**The Forestry Activity Center goal is to perform monthly system checks on 60 systems. There are an additional 9 systems under landscape maintenance contracts that the Activity Center may have to respond from time to time.

*New for FY 02

CULTURAL ARTS ARTS COUNCIL OF BRAZOS VALLEY

Description & Budget Explanation:

The Arts Council of Brazos Valley conducts a continuing program of development, introduction presentation, encouragement, and promotion of the arts in College Station by increasing the availability, performance, execution and exhibition of all major art forms.

	FY 99	FY 00	FY 01	FY 02
	Actual	Actual	Estimate	Approved
College Station Budget Summary	\$209,029	\$235,400	\$255,400	\$260,400

Program Name: Annual Grant, Mini Grant and Scholarship Programs

Service Level: To provide funding for arts related activities or non-profit organizations and individuals.

Performance Measures:	FY 99	FY 00	FY 01	FY 02
	Actual	Actual	Estimate	Approved
Effectiveness				
- No. of organizations completing Grant evaluations.	30	25	25	25
- No. of people served by Arts Council of Brazos Valley.	115,000	150,000	147,000	147,000
- Increase in the number of scholarship requests.	100%	100%	100%	100%
- Percent increase in funding.	20%	25%	20%	20%
- Increase in C. Monroe scholarship.	\$1,000	\$2,000	\$1,000	\$1,000
- College Fine Arts scholarships.	\$2,500	\$2,500	\$2,500	\$2,500
Efficiency				
- Percent of requests funded by Annual Grant Program.	100%	95%	100%	100%
- Amount of funds provided by Mini Grant Program.	\$3,000	\$3,000	\$1,000	\$1,000
- Amount of funds remaining.	\$0	\$3,000	N/A	N/A
- Percent of requests funded by College Fine Arts Scholarship.	100%	100%	100%	100%
Output				
- No. of Carolyn Munroe Scholarships.	0	1	1	1
- No. of College Fine Arts scholarships.	3	4	4	4
- No. of organizations receiving Annual Grants.	20	25	23	23
- Amount in Annual Grants.	\$100,000	\$145,000	\$105,000	\$105,000
- No. of Mini Grants approved.	10	5	5	5

Program Name: Programs (Local Color Gallery and Art classes)

Service Level: To provide educational, entertainment and exhibition programs and services in the visual and performing arts to the community.

Performance Measures:	FY 99 Actual	FY 00 Actual	FY 01 Estimate	FY 02 Approved
Effectiveness				
- Annual percentage increase in values.	20%	20%	20%	20%
- No. of areas of service, procedures and quality rated HIGH.	N/A	N/A	N/A	N/A
Efficiency				
- Avg. sales per artist.	\$500	\$150	\$600	\$600
- No. of visitors per day.	50	25	50	50
Output				
- No. of Gallery visitors.	7,300	2,000	7,000	7,000
- Amount in Local Color sales.	\$45,000	\$12,000	\$95,400	\$95,400

Program Name: Administrative and Information Services

Service Level: To provide information, administrative support, coordination and assistance to groups, organizations and individuals.

Performance Measures:	FY 99 Actual	FY 00 Actual	FY 01 Estimate	FY 02 Approved
Effectiveness				
- Annual percent increase of information requests.	10%	N/A	20%	20%
- Monthly circulation of artiFACTS.	\$22,000	\$35,000	\$16,500	\$16,500
Efficiency				
- No. of daily phone calls requesting information about programs and services.	75	75	100	100
- No. of artiFACTS newsletters.	249,000	200,000	198,000	198,000
- Cost per newsletter.	\$0.04	\$0.04	\$0.04	\$0.04
- Amount of staff time needed to complete calendar.	8 hrs/week	8 hrs/week	8 hrs/week	8 hrs/week
- No. of activities on monthly calendar.	40	45	50	50
- No. of local and area media carriers receiving calendars.	60	60	60	60
- No. of Art Spots aired daily on KAMU-FM reaching approximately 25,000 per airing.	5	5	5	5
Output				
- No. of telephone requests for information.	21,000	20,000	20,000	20,000
- No. of newsletters.	11	12	12	12
- No. of newsletters in circulation.	20,000	20,000	16,500	16,500
- No. of artFAX sent to hotels and motels.	50	100	50	50
- No. of hotels and motels.	21	35	23	23
- No. of calendars.	12	12	12	12
- No. of activities promoted on calendars.	420	600	480	480
- No. of Art Spots recorded.	240	300	260	260
- No. of group promotional spots.	22	50	28	28
- No. of tickets sold.	7500	10,000	8,000	8,000
- No. of organizations represented.	8	29	29	8

OFFICE OF TECHNOLOGY AND INFORMATION SERVICES

LIBRARY SERVICES

Description & Budget Explanation:

The Library is responsible for library services in Brazos County.

	FY 99	FY 00	FY 01	FY 02
	Actual	Actual	Estimate	Approved
Budget Summary	\$611,709	\$600,778	\$720,552	\$784,394
Position Summary	0	0	0	0

*The Library is operated through a contract with the City of Bryan, all Library staff are employed by the City of Bryan.

Program Name: Library Services

Service Level: Provide a helpful, friendly, customer oriented library service to Brazos County residents.

Performance Measures:	FY 99	FY 00	FY 01	FY 02
	Actual	Actual	Estimate	Approved
Effectiveness				
- Percent satisfaction level of high or very high on citizen survey.	88%	88%	80%	85%
- Collection Turnover Rate.	4.2	4.2	4.6	4.4
Efficiency				
- Collection per staff.	3,919	3,919	4,769	5,000
- Library cost per capita.	\$9.51	\$9.51	\$10.75	\$11.35
- Circulation per capita.	3.6	3.6	4.03	4.18
Output				
- Circulation.	228,536	228,536	270,000	280,000
- Collection size.	54,861	54,861	62,000	65,000
- Reference transactions.	10,807	10,807	10,700	10,800
- Number of Library visitors.	100,165	100,165	96,000	100,000

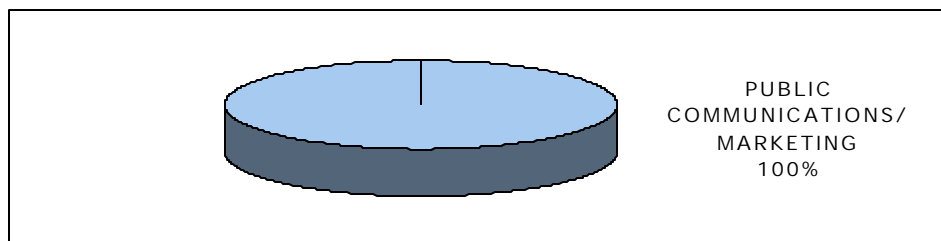
5. PARTICIPATE AND CONTRIBUTE TO THE WELL-BEING OF OUR COMMUNITY **\$208,670**

As a result of our efforts citizens will benefit from participating and contributing to the well-being of our community.

Strategic Plan Summary:

The well-being of our community depends on informed and involved residents. The strategies within this vision statement focus on providing residents with both information and opportunities to provide feedback and participate in their City government. They include assisting in the formation of neighborhood associations and improving citizen's access to information about their government. These strategies will be carried out through neighborhood planning efforts, the Public Communications and Marketing Department, and the Community Programs Office.

APPROPRIATIONS – COMMUNITY WELL-BEING



The City's Role in Community Well-being

An effective and responsive City government plays a key role in ensuring the well-being of the community. The City of College Station impacts the well-being of the community as a service provider and as a forum for the residents of College Station to shape their community according to the highest and best public interest.

The City's provision of information to the residents of College Station creates awareness about City services and encourages citizen input on the policies pursued by their elected officials and the staff that advise them. Among the forums for residents to shape College Station are boards and committees. In addition, the strategic plan highlights the importance of resident involvement at the neighborhood level. The City can encourage this involvement through assisting in the formation of neighborhood groups and facilitating two-way communication between neighborhood groups and the City. Residents that participate in their community and their City government have a better understanding of what the needs of the community are and can more effectively contribute to the well-being of the community. To this end, the City utilizes a Community Programs Division. This includes the Volunteer Program, which

is designed to facilitate and promote the use of volunteers in the City organization. The Community Programs Division also holds the Citizen's University Program, which informs and educates citizens about local government.

Public Communications and Marketing

\$208,670

Public Communications and Marketing is a division of the General Government Division that provides timely, factual, and understandable information to College Station residents, both directly and through the news media.

The following pages in this section detail the service levels and performance measures for the division in the Participate and Contribute to the Well-being of Our Community Vision Statement. Also included is a budget and position summary.

GENERAL GOVERNMENT PUBLIC COMMUNICATIONS & MARKETING

Description & Budget Explanation:

The Public Communications & Marketing Division is responsible for providing information to the public and the media in a timely and accurate way and for providing assistance to departments on developing marketing strategies and campaigns. Additionally, this division is responsible for supporting and assisting with community relations events and activities.

	FY 99 Actual	FY 00 Actual	FY 01 Estimate	FY 02 Approved
Budget Summary	\$174,089	\$158,525	\$184,493	\$208,670
Position Summary	2	2	2	2

Program Name: Public Information Function

Service Level: Provide factual, timely, and understandable information to College Station households and the local news media

Performance Measures:	FY 99 Actual	FY 00 Actual	FY 01 Estimate	FY 02 Approved
Effectiveness				
- Percent satisfied on household survey.	75%	74%	80%	80%
- Percent of media satisfied on survey.	N/A	94%	90%	95%
Efficiency				
- Avg. cost of providing public information per message.	\$0.31	\$0.270	\$0.380	\$0.400
Output				
- Total number of messages sent.	5,869,906	7,380,612	7,400,000	7,000,000

Program Name: Marketing/Advertising/Special Events Function

Service Level: Provide marketing, advertising, and special event support to all departments as requested

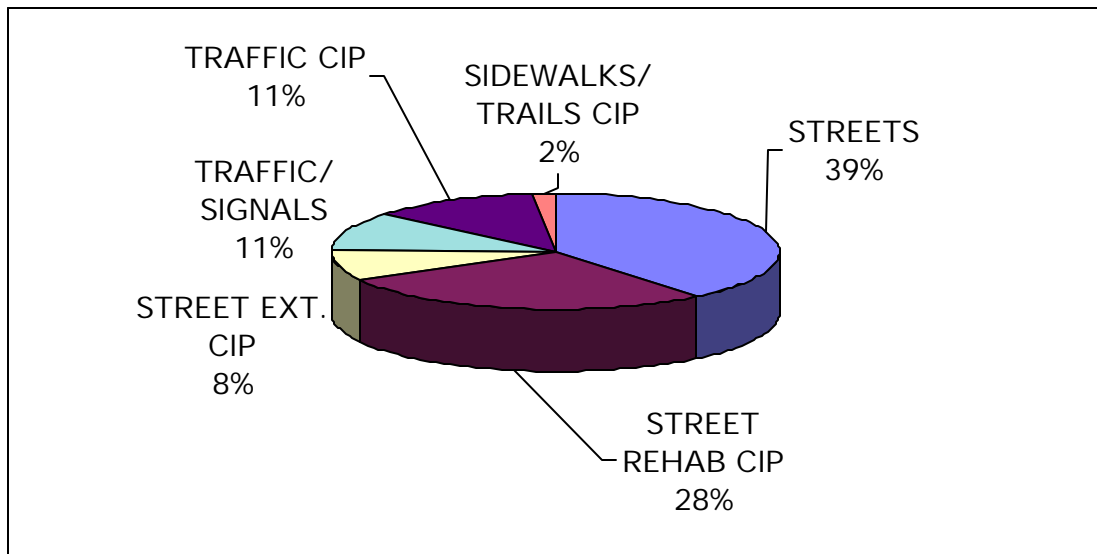
Performance Measures:	FY 99 Actual	FY 00 Actual	FY 01 Estimate	FY 02 Approved
Effectiveness				
- Percent satisfied on departmental support survey.	65%	N/A	75%	75%
Efficiency				
- Avg. number of persons attending special events.	204	135	150	200
Outputs				
- No. of marketing/advertising projects annually	43	50	50	52
- No. of special events annually.	24	34	45	45
- No. of persons attending annually.	4,900	4,310	4,000	5,500

6. EASILY TRAVEL TO, WITHIN & FROM THE COMMUNITY \$14,827,872

As a result of our efforts citizens will benefit from easily traveling to, within, and from the community.

The City of College Station maintains all non-state roadways within the City. This includes maintenance of City streets and traffic signals to ensure that they move traffic in a safe and efficient manner. In addition, College Station has a sidewalk and bike loop system. The 2001 Citizen Survey results indicate that 47% of College Station residents believe that transportation and mobility issues, such as traffic, roads, public transportation, pedestrian and bicycle infrastructure, and public parking, are the most important issues facing the community. In recognition of this concern, and in an effort to plan for a continued growth, the strategies in this vision statement are directed at conducting an intensive review of the City's Thoroughfare Plan, examining roadway standards, and improving the "Pedestrian Friendliness" level of travel routes. An additional strategy focuses on enhancing the public transit system to better serve the needs of College Station's senior population.

APPROPRIATIONS – EASILY TRAVEL TO, WITHIN AND FROM THE COMMUNITY



Streets Division \$2,328,429

The Street Division is in the Department of Public Works and strives to ensure that the street system within the City of College Station is properly maintained. This is done through a number of programs including a street rehabilitation program to address the needs of streets before more expensive reconstruction measures are needed. The Streets Division coordinates with the Engineering Division to plan and develop major street capital projects that involve rebuilding roadways that need upgrades.

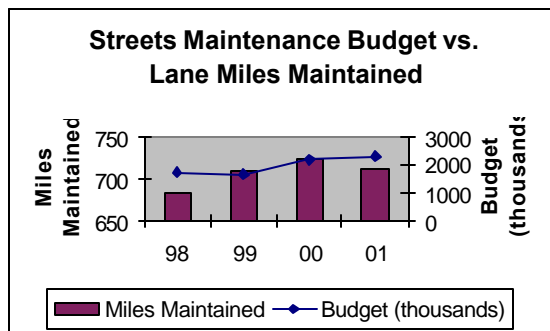
The Street Division also provides routine pothole patching and other maintenance services. The effectiveness of this service is measured by determining whether 95% of the streets in the City

have a grade of "C" or better, using the Pavement Management System. In addition, the recently completed citizen survey indicated that the overall level of satisfaction with the streets in College Station is 70.8%.

The FY02 approved budget includes four service level adjustments for \$371,497. The first approved SLA, \$20,000 for street markings will carry out the plans for year two to increase funding for pavement markings over a five-year period. This item is included in the strategic plan.

The following three Street SLAs will provide additional General Fund resources for Street Maintenance activities as a result of moving Drainage Operations to the Drainage Utility Fund.

A SLA for three additional personnel and a crew truck (\$115,755) is approved to increase the number of street repair orders. Another \$150,000 is approved for both pot-hole truck and operator. \$75,742 is approved to expand Seal Coat operations.



The graph above illustrates growth in the number of lane miles within the City and the street maintenance expenditures.

Strategic Plan 2001-2002

As a major concern of the citizens of College Station, transportation related issues are an integral part of the 2001 Strategic Plan. An Interim Capital Improvement Program to address street and transportation needs in College Station is being considered.

Street Rehab. Capital Projects \$1,651,325

In FY02, \$446,000 is approved in the CIP budget to complete improvements to Tarrow Street South. The total budget for this project is \$464,000. The FY02 approved CIP budget provides \$789,250 for First and Maple rehabilitation and \$82,075 for Northgate Street rehabilitation. In addition, \$780,000 is approved for street rehabilitation.

In FY02, already underway and to be completed are improvements to Tarrow Street South. The total budget for this project is \$464,000.

Street Extension CIP \$9,388,000

In FY 02, \$497,000 is approved for the third year of Victoria oversized participation. Oversize street participation is used when the City requires the construction of a street larger than needed to serve the area a developer plans to develop. The developer pays for the cost of the streets used to serve the subdivision while the City pays the additional cost of the street used by a larger area or the City as a whole.

Already underway, phase II of the Jones-Butler extension from Holleman to Harvey Mitchell Parkway, Longmire Phase I and II, the widening of George Bush East, and construction of Barron right of way.

Additionally, four transportation related projects were approved for FY 02. These projects include \$4,369,000 for widening Greens Prairie Road, \$3,600,000 to continue extending Dartmouth, \$247,000 for design associated with widening University Drive, and \$675,000 to design the Barron Road Overpass. These transportation projects were approved a part of the Interim CIP or group of capital improvement projects not included in the 5 year CIP program but identified as high priority. An ad valorem tax increase of 3 cents per \$100 valuation was necessary to incur the debt to cover to cost of these high priority projects.

Street TxDOT Capital Projects \$0

The FY02 CIP budget includes \$350,000, already funded, to construct medians on George Bush Drive. The project will be managed by the Texas Department of Transportation.

2001 Operational Improvements

In FY01, the Traffic Signals division implemented a recycling program of signal cabinet replacements, which has saved approximately \$20,000. They have also installed video detection units at several intersections, saving time and money, while utilizing technology.

Traffic Signs & Signals \$635,868

The traffic signal system in College Station is one of the key mechanisms that controls traffic flow through the City. The system is critical during peak traffic times, such as during the A&M football season. The Traffic Signal Division is responsible for maintaining and repairing traffic signals and school warning devices in order to provide safe and efficient movement of vehicles and pedestrians.

One service level adjustment is approved for the FY02 budget \$6,000 is approved for routine maintenance on the department's aerial device (Bucket Truck), as recommended by the manufacturer.

Traffic Capital Projects \$720,000

In FY 02, the approved capital budget provides \$538,000 for traffic signal enhancements. Improvements considered include new signal

installations, implementation of intelligent transportation systems, school warning devices, system upgrades, communication enhancements, development driven signal issues and traffic engineering.

\$182,000 is approved for traffic management improvement at intersections.

Strategic Plan 2001-2002

The Bikeway loop expansion project, which develops a multi-modal facility that connects East By-Pass neighborhoods with the bike loop project, received a TEA Grant of \$1,000,000. This project is designed to allow more access to the bike loop constructed in 2001.

Sidewalks & Trails

Capital Projects **\$104,250**

The City of College Station is committed to ensuring that there is adequate infrastructure for pedestrians and bicyclists. The City has an adopted sidewalk and bike loop plan. In FY 02, \$75,000 for neighborhoods CIP and \$29,250 for J&D Miller Park sidewalks are approved for neighborhood improvement projects.

The following pages in this section detail the service levels and performance measures for the operating divisions in the Easily Travel To, Within, and From the Community Vision Statement. Also included are the budget and position summaries for each of the divisions.

PUBLIC WORKS

STREET MAINTENANCE

Description & Budget Explanation:

This Division is responsible for the repair and maintenance of City streets and the annual residential street rehabilitation program. The Streets Maintenance Division also provides barricades for special events such as bonfire, football games, parades, etc. and emergencies such as flooding, fires, ice storms and hazardous materials spills.

	FY 99 Actual	FY 00 Actual	FY 01 Estimate	FY 02 Approved
Budget Summary	\$1,713,916	\$1,650,842	\$2,169,701	\$2,328,429
Position Summary	19	19	19	23

Program Name: Street Maintenance

Service Level: Provide regular maintenance and care of city streets.

Performance Measures	FY 99 Actual	FY 00 Actual	FY 01 Estimate	FY 02 Approved
Effectiveness				
- Percent of pavement greater than or equal to level "C" (random sample of pavement inventory)	95%	95%	95%	95%
- Percent of citizens satisfied with street condition.	95%	95%	95%	95%
Efficiency				
- Cost per capita.	\$23.26	\$28.00	\$28.00	\$28.50
- Cost per lane mile of sealcoat.	\$5,826	\$7,455	\$7,500	\$7,650
- Cost per mile of overlay.	\$21,775	\$26,980	\$26,980	\$26,980
Output				
- No. of street repair work orders.	480	543	550	575
- No. of lane miles of street sealcoated.	23.26	21	21	21
- No. of lane miles of street overlay.	23.22	21	21	21

*Sealcoating occurs during warmer and dryer parts of the year.

**Overlay occurs during warmer and dryer parts of the year.

PUBLIC WORKS

TRAFFIC SIGNS AND MARKINGS

Description & Budget Explanation:

This division is responsible for the installation and maintenance of traffic signs and pavement markings.

	FY 99 Actual	FY 00 Actual	FY 01 Estimate	FY 02 Approved
Budget Summary	\$162,326	\$198,014	\$138,129	\$161,885
Position Summary	2	2	3	2

Program Name: Traffic Signs and Markings

Service Level: Maintain, repair, and install street signs and pavement markings to provide safe and efficient movement of motorists, bicyclist, and pedestrian.

Performance Measures	FY 99 Actual	FY 00 Actual	FY 01 Estimate	FY 02 Approved
Effectiveness				
- Missing stop sign replacement time.	2 hrs	2 hrs	2 hrs	2 hrs
- Replacement time for all other regulatory signs.	48 hrs	48 hrs	48 hrs	48 hrs
Efficiency				
- Cost per work order.	116	\$155	\$165	\$175
- No. of work orders per employee.	682	646.5	650	450
Output				
- No. of work orders per year.	982	1293	1300	1350
- No. of stop signs replaced.	382	273	200	200

PUBLIC WORKS

TRAFFIC SIGNALS

Description & Budget Explanation:

The Traffic Division is responsible for the repair and maintenance of traffic signals.

	FY 99	FY 00	FY 01	FY 02
	Actual	Actual	Estimate	Approved
Budget Summary	\$349,424	\$412,427	\$438,203	\$473,983
Position Summary	4	4	5	5

Program Name: Traffic Signals

Service Level: Maintain and repair traffic signals and school warning devices to provide safe and efficient movement of vehicles and pedestrians.

Performance Measures	FY 99	FY 00	FY 01	FY 02
	Actual	Actual	Estimate	Approved
Effectiveness				
- Percentage of system available.	100%	100%	100%	100%
Efficiency				
- Cost per work order.	\$140	\$218	\$240	\$250
- Cost per intersection.	\$1,935	\$2,026	\$2,300	\$2,500
- Total system downtime per year.	4 hrs	2 hrs	1 hr	0 hr
- Response time to after-hours calls.	1 hr	1 hr	1 hr	1 hr
Output				
- No. of maintenance and repair work orders.	912	1,715	1,750	1,750
- No. of signal bulbs replaced.	1,500	1,441	1,500	1,500
- No. of signal heads replaced & repaired.	23	9	10	10
- No. of operation hours per year.	423,360	584,000	584,000	584,000

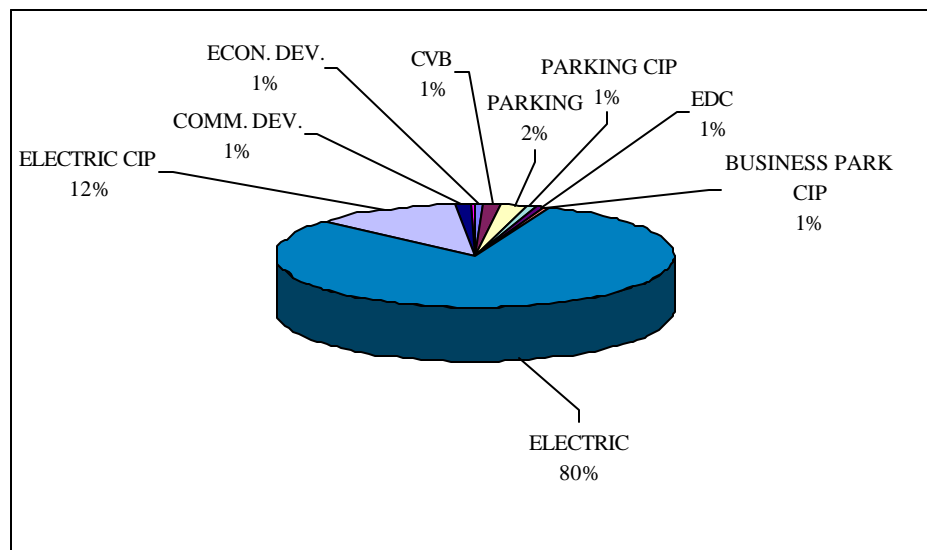
7. STRONG AND DIVERSE ECONOMIC ENVIRONMENT \$46,450,528

As a result of our efforts citizens will contribute to and benefit from living in a strong and diverse economic environment.

Strategic Plan Summary:

The Strong and Diverse Economic Environment Vision outlined in the 2001 Strategic Plan envisions the fulfillment of several strategies. Successful implementation of the strategies in this vision statement will create economic development that is compatible with College Station's culture, protect property values, encourage tourism, foster a strong retail sector, and diversify the City's economy through development of business parks. These strategies are focused on fostering an economic environment that provides employment opportunities for the residents of College Station, expands the sales tax base, and maintains a reasonable cost of living.

APPROPRIATIONS - STRONG AND DIVERSE ECONOMIC ENVIRONMENT



Economic Development \$303,646

The Economic Development Department is responsible for coordinating economic development activities in College Station. The department director serves as the staff liaison to the Economic Development Corporation.

The Economic Development FY02 approved operating budget is \$303,646. The approved budget includes three service level adjustments. An SLA for \$25,000 is approved to produce and market a Business Park Brochure. A second SLA is approved in the amount of \$1,500 to cover the costs associated with operating a booth at the Brazos Valley Technical Expo. The third SLA for \$10,085 is approved to fund a part-time temporary position to assist the Economic Development staff with administrative activities.

Strategic Plan 2001-2002

In FY02, the Economic Development Department will work to enhance College Station's tourism economy by developing a Hotel Conference Center and working with the Convention and Visitor's Bureau on a marketing plan for the new facility.

It is estimated that \$900,000 will be available to provide economic development incentives to encourage targeted economic activities in College Station through the Economic Development Fund in FY02.

Economic Development Corporation \$246,951

The Economic Development Corporation is a joint agency funded by the Cities of Bryan, College

Strategic Plan 2001-2002
One of the strategies identified in the Strong and Diverse Economic Environment Vision Statement is to maintain grow the city's sales tax base. The Economic Development Department will address this in FY02 by conducting marketing activities designed to proactively recruit retail and commercial businesses.

Strategic Plan 2001-2002
The Strong and Diverse Economic Environment
Vision Statement in the 2002 Strategic Plan
identifies the continuing development of two
new business parks as implementation plans to
promote economic development that promotes
opportunities for College Station residents
through the diversification of the City's
economy.

The first electric capital improvement project provides \$1,400,000 to provide new service and system extensions needed to adequately serve customers as growth continues to occur in College Station. Another \$1,493,000 will be used for overhead system improvements. \$847,000 is

approved for substation distribution. The FY02 approved CIP budget recommends \$526,000 for thoroughfare lighting and \$185,000 for residential lighting.

Convention and Visitors Bureau \$668,000

The Bryan-College Station Convention and Visitors Bureau works to foster the Bryan-College Station regional tourism economy. The approved budget for FY 02 is \$668,000. \$577,000 is approved for the base budget, \$61,000 for management software, and \$30,000 for building improvements and repairs. The CVB is funded from the Hotel/Motel Fund.

Brazos Valley Sports Foundation \$192,000

The approved budget for the Brazos Valley Sports Foundation is \$192,000. For FY 02, \$10,000 will be used for the Fall Classic Special Olympics and \$12,000 is approved for the Texas Police Games. \$20,000 is approved for the Holiday on the Brazos Program. The Brazos Valley Sports Foundation was created to put a focus on marketing sporting events in the Bryan/College Station area. The Sports Foundation is funded from the Hotel/Motel Fund.

The following pages in this section detail the service levels and performance measures for the operating divisions in the Strong and Diverse Economic Environment Vision Statement. Also included are the budget and position summaries for each of the divisions.

GENERAL GOVERNMENT ECONOMIC DEVELOPMENT

Description & Budget Explanation:

The Economic Development Division is responsible for coordinating the efforts to promote economic development and redevelopment activities in College Station. Economic development has been one of the key City Council issues in recent years.

	FY 99 Actual	FY 00 Actual	FY 01 Estimate	FY 02 Approved
Budget Summary	\$161,616	\$226,719	\$281,723	\$303,646
Position Summary	2	2	2.5	2.5

Program Name: Economic Development- Retention, Attraction & Redevelopment

Service Level: Provide for economic development efforts to retain and attract businesses in and to College Station

Performance Measures	FY 99 Actual	FY 00 Actual	FY 01 Estimate	FY 02 Approved
Effectiveness				
- Percent of City Council Strategic Issue objectives and milestones met within action plan time frames.	N/A	91%	88%	90%
- Percent of Council and Boards agenda items completed within specified deadlines.	N/A	95%	95%	90%
Efficiency				
- Percent of information packets sent within 48 hours of request.	N/A	100%	100%	95%
- Percent of annual Economic Development Agreements processed and forwarded to City Council.	100%	100%	100%	75%
Output				
- No. of strategic issues milestones.	N/A	18	24	N/A
- No. of Council and Board items.	N/A	67	45	35
- No. of jobs created or retained through City economic development efforts (tourism/retail/com/special dev only).	N/A	232	150	100
- Net increase in capital investment (from new tourism/retail/ com/special dev or	N/A	\$30,750,000	\$8,000,000	\$60,000,000
- Net increase in future sales, hotel/motel property tax revenues (tourism/com/ special dev only).	N/A	\$296,200 total	\$532,500	\$400,000
	N/A	(\$154,00 sales tax; \$142,200 prop tax)	sales/HM tax \$34,300 property tax	H/M tax; \$257,580 property tax
- No. of capital projects managed	N/A	4	4	3

- No. of economic development prospects (all categories).	N/A	29	17	15
- No. of economic development projects secured (retail/com/tourism/special).	N/A	3	2	2
- No. of commercial and retail packets sent to prospects.	N/A	39	35	40

Service Level: Provide for economic revitalization and redevelopment in targeted areas within College Station

Performance Measures	FY 99 Actual	FY 00 Actual	FY 01 Estimate	FY 02 Approved
Effectiveness				
- Percent of citizens satisfied with redevelopment efforts in older areas of College Station	75%	N/A	N/A	N/A
- Percent of City Council Strategic Issue objectives and milestones met within action plan time frames.	N/A	100%	100%	90%
- Percent of Council and Boards agenda items completed within specified deadlines.	N/A	100%	100%	90%
Output				
- No. of eco. redevelopment prospects.	N/A	8	5	3

Service Level: Manage and coordinate development/recruitment within the Business Center.

Performance Measures	FY 99 Actual	FY 00 Actual	FY 01 Estimate	FY 02 Approved
Effectiveness				
- Phase III Development Cost/Acre.	N/A	\$26,667	N/A	N/A

GENERAL GOVERNMENT COMMUNITY DEVELOPMENT

Description & Budget Explanation:

Community Development is responsible for providing low cost housing and public assistance through community development block grant funds from the federal government. Programs include housing rehabilitation; improvement to blighted areas, public agency assistance and general oversight.

	FY 99 Actual	FY 00 Actual	FY 01 Estimate	FY 02 Approved
Budget Summary	\$431,350	\$505,871	\$517,981	\$584,341
Position Summary	8.5	6	8.5	8.5

Program Name: Revitalization of Eligible Areas and Properties

Service Level: Provide various technical and financial assistance to promote the revitalization of eligible areas and properties throughout the City.

Performance Measures	FY 99 Actual	FY 00 Actual	FY 01 Estimate	FY 02 Approved
Effectiveness				
- Percent of participating project properties tax valuation maintained or increased.	100%	100%	100%	100%
Efficiency				
Cost per facade improvement project.	\$107,660	\$38,070	\$200,000	\$200,000
Output				
- Projects identified and funded for parks, streets, water, sewage, and infrastructure needs.	5	4	4	4
- Commercial facade renovations complete	1	2	0	1

Program Name: Public Services

Service Level: Provide a variety of health and public services to low income residents through the funding of non-profit organizations.

Performance Measures:	FY 99 Actual	FY 00 Actual	FY 01 Estimate	FY 02 Approved
Effectiveness				
- Percent of public agencies funded that deliver services within the terms and conditions their contract with the City.	97%	100%	100%	100%
Efficiency				
- Agencies/contracts monitored per staff	19	8	8	8
- On-site monitoring visits.	18	16	32	32
- Reimbursement requests reviewed.	25	28	32	32
Output				
- Agencies/contracts completed in compliance with policies.	8	8	8	8

Program Name: Housing Assistance Programs

Service Level: Assist low and moderate income residents with the purchase, rehabilitation, replacement, or construction of residential property and to improve and increase the existing housing inventory within the city.

Performance Measures:	FY 99 Actual	FY 00 Actual	FY 01 Estimate	FY 02 Approved
Effectiveness				
- Applications received.*	N/A	N/A	12	20
- Applications eligible for rehab program	N/A	N/A	3	2
- Applications eligible for ORP programs	N/A	N/A	6	8
- Downpayment assistance applications received.**	N/A	N/A	65	45
Efficiency				
- Rehab program, Cost per unit.	\$12,501	\$1,473	\$24,030	\$25,000
- ORP program, Cost per unit.	N/A	\$0*	\$54,504	\$50,000
- Demolition Program, cost per unit (resulting from ORP projects or stand-alone dem	\$2,875	\$1,921	\$3,530	\$7,500
- Down payment assistance program, Cost per unit.	\$8,271	\$7,202	\$7,500	\$7,500
- New construction	\$70,642	\$0	\$70,000	\$70,000
- Lot acquisition, cost per unit	N/A	N/A	\$12,500	\$12,500
Output				
- Units rehabilitated.	2	*2	5	2
- Units replaced (ORP).	N/A	*0	9	10
- Dilapidated structures demolished.	2	97	9	12
- Applicants receiving homebuyer (DAP) assistance.	N/A	18	12	24
- Applicants receiving homebuyer and/or credit counseling.	N/A	**110	300	150
- New construction units developed.	6	***2	0	4

*Applicant will first be considered for a rehab. If the project is not feasible as a Rehab., it will be considered for the ORP.

**Applicants not eligible or able to purchase received counseling and/or referral assistance.

ELECTRIC FUNDS OPERATIONS

Description & Budget Explanation:

The Operations Division is responsible for the warehousing of supplies used in City operations, and the purchase and distribution of electric power to the customers of the electric utility.

	FY 99 Actual	FY 00 Actual	FY 01 Estimate	FY 02 Approved
Budget Summary	\$22,087,079	\$27,343,156	\$36,249,070	\$37,383,044
Revenue Summary	\$34,796,393	\$38,818,278	\$44,853,635	\$44,924,100
Position Summary	42.5	54.5	59.5	59.5

Program Name: Warehouse

Service Level: Provide an efficient warehousing operation for the City of College Station, crew support for utility operations, and maintains the Utility Service Center grounds and building.

Performance Measures	FY 99 Actual	FY 00 Actual	FY 01 Estimate	FY 02 Approved
Effectiveness				
- Provide immediate delivery of all water, wastewater & electrical materials	100%	100%	100%	100%
- Provide daily delivery of small office supply orders to all departments.	100%	100%	100%	100%
- Provide weekly delivery of large orders (I.e. cases of paper) same day delivery upon request.	100%	100%	100%	100%
- Complete crew requests within 48 hour	100%	100%	100%	100%
Efficiency				
- Annual inventory count:				
value over	\$3,136	\$5,362	\$22,000	\$22,000
value short	\$4,335	\$5,780	\$22,000	\$22,000
- Annual inventory count:				
percent over	0.22%	0.29%	1.00%	1.00%
percent short	0.30%	0.32%	1.00%	1.00%
- No. of inventory items.	1605	1439	1480	1500
Output				
- Dollar value of materials received.	\$1,599,193	\$2,208,489	\$2,200,000	\$2,200,000
- Dollar value of materials issued.	\$1,374,055	\$19,133,514	\$2,200,000	\$2,200,000
- No. of customers per day.	80-100	25-35	80-100	80-100

Program Name: Electrical Division

Service Level: Provide reliable electric service to the citizens of College Station.

Performance Measures	FY 99 Actual	FY 00 Actual	FY 01 Estimate	FY 02 Approved
Effectiveness				
- Avg. customer outage duration for the previous 12 months (SAIDI).	85 mins	50 mins	55 mins	52 mins
- Avg. number of outages per customer per year (SAIFI).	1.4	1.07	1.35	1.21
Efficiency				
- System losses.	4.2%	4.6%	3.1%	3.8%
Output				
- Total outage minutes in a 12 month period (This is a rolling 12 month average).	2,158,833	1,191,972	1,410,435	1,301,233
- Number of new service completed.	N/A	N/A	640	660
- Number of electric revenue meters tested (Residential, Commercial and Apts.).	3508	4911	4900	4900

Service Level: To provide reasonably priced electric power to the citizens of College Station.

Performance Measures	FY 99 Actual	FY 00 Actual	FY 01 Estimate	FY 02 Approved
Effectiveness				
- Monthly wholesale power billing avg.		\$1,998,598	\$2,709,663	\$2,916,667
Output				
- Avg. monthly amount of power purchased.		60,353,499	N/A	N/A

Service Level: To provide education and incentives to increase existing and new home efficiencies in College Station.

Performance Measures	FY 99 Actual	FY 00 Actual	FY 01 Estimate	FY 02 Approved
Effectiveness				
- Number of certified Good Cents homes and high efficiency air conditioner replacements for fiscal year.	\$182	\$348	\$267	\$365

ECONOMIC ENVIRONMENT

ECONOMIC DEVELOPMENT CORPORATION

Description & Budget Explanation:

The Economic Development Corporation is an organization created to promote economic development in Bryan, College Station, and Brazos County. The corporation provides marketing, promotion, and development services to prospective new business and industry (excluding retail). The corporation also markets land and buildings in area business parks. The corporation tries to expand the property and sales tax bases through successful industry attraction; as well as enhanced job opportunities.

	FY 99	FY 00	FY 01	FY 02
	Actual	Actual	Estimate	Approved
College Station Budget Summary	\$170,000	N/A	N/A	\$246,167
EDC Position Summary	6.5	N/A	N/A	

Program Name: Bryan/College Station Economic Development Corporation

Service Level: Promotion and facilitation of activities that enhance the economic base of Brazos County through attraction, creation, expansion, and retention of business and industry. Also, enhance job opportunities through successful business.

Performance Measures	FY 99	FY 00	FY 01	FY 02
	Actual	Actual	Estimate	Approved
Effectiveness				
- Successful locations to prospect/inquiry ratio.	8/95	N/A	N/A	
- Serious prospect to total inquiry ratio	15/95	N/A	N/A	
- Percent of Phase I at the Business Center occupied	58%	N/A	N/A	
- Percent of Phase II at the Business Center occupied	21%	N/A	N/A	
- Percent of Phase III at the Business Center occupied	0%	N/A	N/A	
Efficiency				
- Cost per active prospect/inquiry.	\$1,789	N/A	N/A	
- Cost per successful project.	\$21,250	N/A	N/A	
- Percent of annual Economic Development Agreements with a payout of less than 7 years.	100%	N/A	N/A	
Output				
- New jobs created.	645	N/A	N/A	
- New jobs retained.	129	N/A	N/A	
- Annual wages created.	\$16,877,322	N/A	N/A	
- Capital Investment.	\$16,952,390	N/A	N/A	
- New jobs created College Station.	N/A	N/A	N/A	

- New jobs retained College Station.	101	N/A	N/A
- Annual wages created College Station.	N/A	N/A	N/A
- Capital Investment-College Station.	N/A	N/A	N/A
- No. of Economic Development agreements executed.	2	N/A	N/A
- No. of businesses located in Business P	2	N/A	N/A
- No. of new CS Business Park jobs.	844	N/A	N/A

EMPLOYMENT/PROSPERITY CONVENTION AND VISITORS BUREAU

Description & Budget Explanation:

The Bryan-College Station Convention and Visitor Bureau offers informational services, tour coordination, and assistance with transportation and meeting planning to visitors and convention attendees. The Convention and Visitor Bureau is funded through the Hotel/Motel Fund.

	FY 99 Actual	FY 00 Actual	FY 01 Estimate	FY 02 Approved
Budget Summary	\$621,260	\$665,000	\$645,000	\$668,000

Program Name: Convention and Visitors Bureau

Service Level: Provide an on-going tourism, marketing, sales and service effort to attract a maximum number of conventions, conferences and meetings that will use hotel rooms in our community; and provide quality services for conventions to generate repeat business and good referrals for new business.

Performance Measures	FY 99 Actual	FY 00 Actual	FY 01 Estimate	FY 02 Approved
Effectiveness				
- Amount of hotel occupancy tax collected	\$1,750,194	N/A	N/A	N/A
- Amount of direct expenditures from convention delegates.	\$10,151,757	\$16,588,591	\$14,160,011	\$14,568,750
Efficiency				
- Avg. daily hotel room rates.	\$57	N/A	\$60	\$62
- Avg. hotel occupancy rate.	68.0%	N/A	65.0%	68.0%
Output				
- No. of bureau initiated convention room nights booked for the future.	51,868	58,848	62,362	64,000
- No. of delegates-conventions hosted.	48,573	63,497	54,102	60,000
- No. of sales appointments by bureau staff	14,651	12,942	12,100	17,000
- No. of site inspections conducted by staff	19	18	26	30
- No. of group services provided.	138	181	203	225
- No. of room nights stayed by above groups	55,180	43,016	54,870	60,000
- No. of delegates.	36,610	42,251	39,200	51,500
- No. of convention bids.	102	76	78	85
- No. of conventions booked.	145	184	210	225
- No. of convention articles.	23	32	50	52

Service Level: Provide an on-going tourism, marketing, sales and service program to bring the maximum number of overnight visitors to our community.

Performance Measures	FY 99 Actual	FY 00 Actual	FY 01 Estimate	FY 02 Approved
Effectiveness				
- Amount of direct tour and travel expen	\$1,327,798	\$1,413,558	\$1,600,000	\$1,700,000
- Monetary value of articles published.	\$74,000	\$65,000	\$80,000	\$90,000
Output				
- No. of group tours hosted.	177	105	300	320
- No. of tour and travel group room nigh	840	291	450	550
- No. of articles published from hosted m	2	8	12	15
- No. of familiarization tours hosted.	6	7	6	8
- No. of tourism inquiries as a result of trackable advertising.	4573	4,170	6,000	7,000
- No. of tourism inquiries as a result of non-trackable advertising.	25097	16,954	20,000	25,000

EMPLOYMENT/PROSPERITY

BRAZOS VALLEY SPORTS FOUNDATION

Description & Budget Explanation:

The Brazos Valley Sports Foundation exists to develop and promote the interest, participation and acquisition of sporting events in Bryan/College Station. The Brazos Valley Sports Foundation is funded through the Hotel/Motel Fund.

	FY 99 Actual	FY 00 Actual	FY 01 Estimate	FY 02 Approved
Budget Summary	\$122,000	\$125,560	\$150,000	\$192,000

Program Name: Sporting Events Coordination

Service Level: Promote the interest, participation and acquisition of sporting events in College Station/Bryan

Performance Measures:	FY 99 Actual	FY 00 Actual	FY 01 Estimate	FY 02 Approved
Effectiveness				
- Annual percentage increase of sports events hosted/serviced.	24%	30%	20%	20%
- Annual percentage increase in number of participants.	31%	28%	25%	25%
- Annual percentage increase in number of room nights generated.	1%	30%	25%	25%
- Annual percentage increase in member	N/A	23%	25%	25%
- Annual percentage of return events.	36%	40%	15%	15%
Efficiency				
- Average number of days per sport ever	2.1	2.44	2.5	2.5
- Number of requests for assistance.	41	70	47	45
- Average no. of rooms per night per eve	1005.5	484.8	523	500
- Average no. of participants per event.	449.5	458	423	450
Output				
- Number of sport events hosted/serviced	41	52	41	45
- Number of room nights generated from Sport events hosted serviced.	41,226	25,208	21,439	17,000
- Community education workshops/semi	3	3	5	4
- Number or events posted to sports calendar/Community Calendar.	76	75	400	75
- Number of different sports serviced.	15	19	17	15
- Number of memberships.	N/A	53	67	60

8. WELL-PLANNED NEIGHBORHOODS

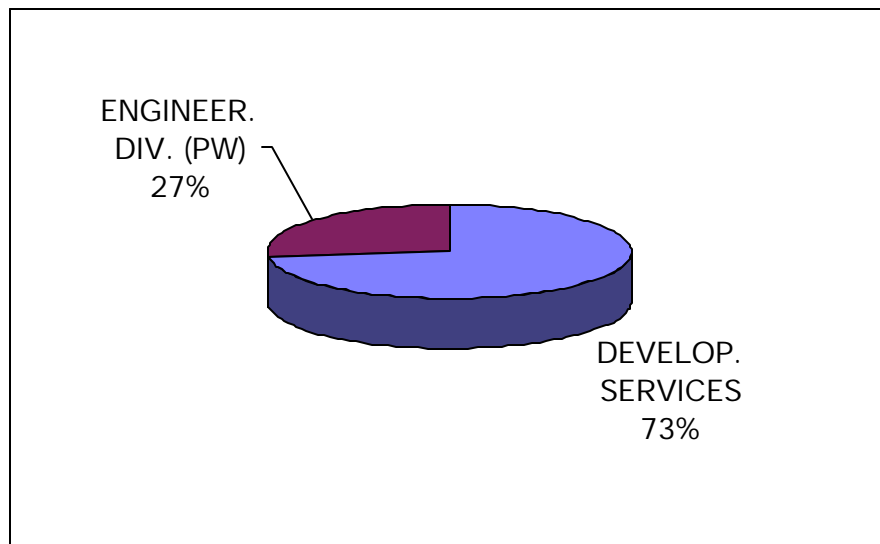
\$2,626,358

As a result of our efforts citizens will live in well-planned neighborhoods suited to community interests and lifestyles.

Strategic Plan Summary:

The Well-Planned Neighborhoods Vision is focused on creating neighborhoods that fulfill the needs of the residents of College Station. Among these needs are recreational opportunities, commercial activity, and a high quality of life that is brought about by the opportunity to move easily about the community. Another element particular to College Station's neighborhood development needs is creating a balance between the needs of a large population of renters and College Station's homeowners. The 2001 Strategic Plan places a high value on long-range planning and makes a commitment to revise and update the City's key planning documents on an on-going basis. These planning and development policies are critical because these have a great long-term impact on community growth patterns. The impact of these policies covers both existing neighborhoods and infrastructure and future development.

APPROPRIATIONS - WELL-PLANNED NEIGHBORHOODS



Development Services

\$1,919,378

The Development Services Department provides oversight for new development in the City. Development Services works to ensure that there is compliance with zoning, subdivision, drainage and other ordinances. This ensures the community develops in a manner consistent with the policies established by the City Council. The development process includes planning and construction functions as well as development coordination activities. Also involved in the development process are other areas such as the Fire Department and the Public Utilities Department.

There is one service level adjustment in the FY02 approved Development Services budget. The approved SLA is \$20,000 to fund the Annexation Service Plan.

Strategic Plan 2001-2002

As part of the Strategic Plan for 2001-2002, Development Services is reviewing and developing a number of policies to address code requirements, decline in single family areas, historical lighting and small area planning.

Engineering Division (PW)

\$706,980

The Engineering division is responsible for the administration of the City's capital improvement plan. This includes the building of projects approved as part of bond elections such as streets, fire stations, libraries, and others; as well as capital projects for the public utilities such as electric, water, wastewater, and drainage projects.

The following pages in this section detail the service levels and performance measures for the operating divisions in the Well Planned Neighborhoods Vision Statement. Also included are the budget and position summaries for each of the divisions.

DEVELOPMENT SERVICES

CUSTOMER SERVICE

Description & Budget Explanation:

The Development Services Administration function is responsible for providing administrative support to the planning, engineering, building, code enforcement, development coordination, and energy management areas. Also, many of the implementation plans within the City Council's strategic plan are managed by Development Services.

	FY 99 Actual	FY 00 Actual	FY 01 Estimate	FY 02 Approved
Budget Summary	\$230,462	\$242,273	\$508,469	\$ 682,701
Position Summary	5	5	12	12

Program Name: Administration

Service Level: Project development/implementation/management associated with the Council strategic issues; and management of department function.

Performance Measures:	FY 99 Actual	FY 00 Actual	FY 01 Estimate	FY 02 Approved
Effectiveness				
- Percent of City Council implementation plans completed within scheduled milestones.	85%	95%	90%	95%
- Percent of Council, Boards & Commission agenda items completed within specified deadlines.	90%	95%	90%	95%
Output				
- Implementation plans led by department	4	5	12	11
- Council, Board & Commission items	401	287	350	350

Program Name: Development Coordination*

Service Level: Provide thorough and efficient review of zoning, development proposals, and project review. This includes support services to the department as well as the Planning and Zoning Commission, Zoning Board of Adjustment, and other related committees.

Performance Measures:	FY 99 Actual	FY 00 Actual	FY 01 Estimate	FY 02 Approved
Effectiveness				
- Percent of development plans reviewed within 5 working days	N/A	N/A	75%	80%
- Percent of staff participating in professional training	N/A	N/A	83%	90%

- Percent of staff reports/cover sheets completed on time	N/A	N/A	75%	80%
- Percent of pre-development meetings held within 10 working days of request	N/A	N/A	96%	95%
Efficiency				
- Development cases processed per Staff Planner	N/A	N/A	41	42
- Pre-development meetings conducted per Staff Planner	N/A	N/A	38	40
- Staff reports/cover sheets prepared per Staff Planner.	N/A	N/A	25.3	26.7
Output				
- Development cases processed per year	N/A	N/A	124	125
- Staff reports/cover sheets prepared annually	N/A	N/A	76	80
- Pre-development meetings held	N/A	N/A	114	120
- Board, Commission, and other committee meetings held	N/A	N/A	56	56

Service Level: Process all permits and inspection requests in a timely manner.

Performance Measures:	FY 99 Actual	FY 00 Actual	FY 01 Estimate	FY 02 Approved
Effectiveness				
- Percent of permits/development applications input within 1 hour	N/A	N/A	90%	90%
- Percent of inspections input within 1 hour	N/A	N/A	90%	90%
Efficiency				
- Permits processed per Customer Serv. Rep	N/A	N/A	1450	1475
- Inspections processed per Customer Serv. Rep.	N/A	N/A	3100	3150
Output				
- Development related fee revenues	N/A	N/A	\$1.2 mil	\$1.2 mil
- Permits processed	N/A	N/A	4,500	4,550
- Inspections processed	N/A	N/A	9,500	9,550

* Development Coordination Program measures are new performance indicators.

DEVELOPMENT SERVICES

ENGINEERING DEVELOPMENT

Description & Budget Explanation:

Engineering development is responsible for the development review process, which ensures that development meets the required engineering standards.

	FY 99	FY 00	FY 01	FY 02
	Actual	Actual	Estimate	Approved
Budget Summary	\$144,500	\$165,827	\$218,198	\$212,517
Position Summary	2	2	3	3

Program Name: Engineering

Service Level: Provide thorough and efficient plan review for development projects.

Performance Measures:	FY 99	FY 00	FY 01	FY 02
	Actual	Actual	Estimate	Approved
Effectiveness				
- Percent of plans and reports reviewed in 5 days or less	21.50%	60%	80%	80%
- Percent of site plan/plats reviewed in 5 days or less	30.25%	53%	83%	85%
- Percent of staff reports/coversheets completed on time	88.75%	91%	95%	100%
Efficiency				
- Administrative cost per review	\$400	\$650	\$350	\$400
- Administrative cost per site plan/plan review	\$250	\$450	\$150	\$150

DEVELOPMENT SERVICES PLANNING

Description & Budget Explanation:

The Planning activity is responsible for providing development services to those wishing to develop in College Station. This includes monitoring zoning, platting, and other development issues to ensure that development occurs in accordance with the existing policies and ordinances. Planning also assists the development community through this process and through any variances that may be requested. The planning function is also responsible for maintaining, monitoring and implementing the City's comprehensive plan.

	FY 99 Actual	FY 00 Actual	FY 01 Estimate	FY 02 Approved
Budget Summary	\$558,127	\$709,404	\$783,342	\$488,400
Position Summary	9.5	13.5	9.5	9.5

Program Name: Pro-Active Long Range Planning

Service Level: Develop and administer a pro-active comprehensive planning program that includes participation in regional, city-wide, and neighborhood and small area planning.

Performance Measures:	FY 99 Actual	FY 00 Actual	FY 01 Estimate	FY 02 Approved
Effectiveness				
- Percent of plans/studies completed within budget	N/A	N/A	90%	90%
- Percent of staff participating in professional training	N/A	N/A	100%	100%
- Percent of Long Range Planning staff involved in active roles to various agencies/committees	N/A	N/A	100%	100%
Efficiency				
- Plans/studies/updates completed per staff member	N/A	N/A	1	0.7
- Community presentations per staff member	N/A	N/A	2.3	1.9
- Agencies/committees per staff member	N/A	N/A	3.6	2.4
Output				
- Total plans/studies/updates	N/A	N/A	6	6
- Registered neighborhoods	N/A	N/A	20	22
- Community presentations	N/A	N/A	13	16
- Agencies/committees involving long range planning staff	N/A	N/A	20	20
Input				
- No. of Staff	N/A	N/A	5.5	8.5
- Professional training seminars attended	N/A	N/A	1	14

*Pro-Active Long Range Planning is new for FY 01

DEVELOPMENT SERVICES

BUILDING INSPECTION

Description & Budget Explanation:

The Building Inspection function is responsible for the building review and permitting process. Building permits are issued and buildings are inspected as construction occurs to ensure buildings are constructed to city code.

	FY 99 Actual	FY 00 Actual	FY 01 Estimate	FY 02 Approved
Budget Summary	\$374,884	\$408,990	\$402,526	\$379,865
Position Summary	8	7	7	7

Program Name: Building Division

Service Level: Perform thorough and efficient building plan review, inspection services and permit administration.

Performance Measures:	FY 99 Actual	FY 00 Actual	FY 01 Estimate	FY 02 Approved
Effectiveness				
- Percent of plans reviewed within 5 days	90%	90%	80%	90%
- Percent of building inspected within 24 hours of request	99%	98%	98%	98%
- Percent of single family permits issued within 1 hour of application*	100%	100%	100%	100%
Efficiency				
- % of single family permits issued within 5 days	100%	98%	98%	98%
- % of single family permits issued within 24 hrs	92%	95%	80%	90%
- No. of inspections per day per inspector.	10	11	10	10
Output				
- Multi-family and commercial plans reviewed	145	159	140	140
- Annual inspections.	9,266	10,045	10,000	10,000
- No. of building inspections per inspector	2316	2511	2500	2500

*Note: When the applicant waits for the review

PUBLIC WORKS ENGINEERING

Description & Budget Explanation:

Engineering is responsible for managing the capital improvement program and construction inspection of the infrastructure of private development. This includes projects such as street construction and rehabilitation, drainage projects, water and wastewater utilities, sidewalks and bikeways, and public facilities. Expenditures through the first quarter amount to \$170,487 or 25% of the annual budget.

	FY 99 Actual	FY 00 Actual	FY 01 Estimate	FY 02 Approved
Budget Summary	\$453,696	\$165,827	\$218,198	\$706,980
Position Summary	9	11	11	11

Program Name: Engineering

Service Level: Provide for effective and efficient use of Capital Improvement Funds.
strategic issues; and management of department function.

Performance Measures:	FY 99 Actual	FY 00 Actual	FY 01 Estimate	FY 02 Approved
Effectiveness				
- Percent of identified projects controlled by Engineering under contract	86%	88%	89%	95%
- Percent of CIP budget controlled by Engineering under contract	93%	90%	89%	95%
- Percent of budgeted capital projects designed and constructed within budget	91%	91%	90%	95%
Efficiency				
- Administrative cost per project	\$10,722	\$11,560	\$15,084	\$16,806
Output				
- No. of CIP projects planned.	43	51	45	41

FINANCIAL SUMMARIES

GENERAL FUND

The General Fund is used to account for all activities typically considered governmental functions of the City. These include Public Safety, Public Works, Parks and Recreation, and Development Services. Also included are the primary support services for these areas which include Fiscal Services, the Office of Technology and Information Services and General Government Department.

The General Fund is prepared on the modified accrual basis of accounting. Under this basis revenues are recognized when they become measurable and available to finance expenditures of the current period. Expenditures are recognized when the related fund liability is incurred with the exception of several items. The full listing of these exceptions can be found in the Financial Policies on page F-1.

The General Fund is influenced by current policies and approved policy changes. The policies include inter-fund equity; maintaining a balance between revenues and expenditures; and maintaining the level of service currently provided as the city experiences residential and commercial growth.

The approved FY 02 General Fund revenues are \$31,137,989, a 5.9% increase over the FY 01 year end estimate. The increase is due to normal growth and inflationary factors and is distributed among most of the major revenue categories. This increase is also due to an increase in the General Fund of 1.84 cents per \$100 dollars assessed valuation. Also included in the above estimate are approved service level adjustments for fee increases, grants and donations from external sources.

Revenue projections are conservative estimates relative to historical trends and consider economic variables that affect the City's revenue stream. A table in **Appendix D** provides historical data on major revenue categories. Major revenue estimates and assumptions are explained below.

1. Property Taxes are \$4,563,172, 19.1% over the FY 01 year end estimate. This increase in ad valorem tax revenue is largely due to a 1.84 cents per \$100 valuation increase in the tax rate.

The operation and maintenance portion of the ad valorem tax rate is approved to be 18.46 cents per \$100 of valuation. This is 1.84 cents higher than the FY 01 rate.

Approximately \$109,000 of the property tax that would ordinarily have gone into the General Fund will go to the Wolf Pen Creek Tax Increment Financing (TIF) Fund while the Melrose TIF will receive \$50,000.

2. Sales Tax is projected to be \$13,168,000 in FY 02, up 4% over the FY 01 year end estimate. Estimated revenue is based on analysis of historical revenues, expected future retail sales and employment and personal income. While the economy has slowed, the 4% increase approved is still a conservative estimate.
3. Mixed Drink and Franchise Taxes are projected to increase 3% from the FY 01 year end estimate. Growth in the cable and phone franchise taxes, which is due to increases in the population and services purchased, continues to drive the increase in this revenue source.
4. Permit Revenue for FY 02 is projected to increase over the FY 01 year end estimate. Growth is still expected to continue, but not necessarily at the rate seen in FY 01. The rate of growth may slow in FY 02 as the economy slows, compared to the growth in building activity in recent years.
5. Intergovernmental Revenues are slightly lower in FY 02 than FY 01. However, the City of College Station has applied for grants totaling \$77,317. These grants include \$10,000 to the Texas Forestry Service to help fund a comprehensive urban forest master plan and two grant \$26,069 and \$41,248 to the Texas Department of Transportation to fund additional man hours for traffic patrol.
6. Parks and Recreation revenues increase 3% in FY 02 over the FY 01 year end estimate of actual revenues. Parks revenues come primarily from service charges for various park and recreation activities. Parks fees were studied in FY 01. Any potential increase in revenue are not projected in the budget.
7. Other Service Charges include miscellaneous charges and fees from various departments within the general fund, primarily Police, Fire and Municipal Court. Other Service Charges increase by 10% in FY 02 over the FY01 year end estimate.

8. Fines, Forfeits, and Penalties are principally ticket and court fines from the Municipal Court. They increase by 3% from the FY 01 year end estimate to \$1,690,000 in FY 02.
9. Miscellaneous Revenues include such items as miscellaneous rents and royalties, miscellaneous donations, collection service fees, sale of abandoned property, sale of fixed assets, etc. The FY 02 total is \$247,000, a decrease of \$18,525 from the FY 01 year end estimate (or 7% decrease).
10. Return on Investment (ROI) transfers from the enterprise funds are approved to be \$6,235,000 for FY 02, a 4.83% increase over the FY 01 year end estimate.
11. Investment earnings are \$477,000, which is slightly above the year end estimate for FY 01 of \$467,000 (2% increase)

Net Expenditures for FY 02 are approximately \$32.5 million, approximately 7% higher than the FY 01 year end estimate. This increase is due to the inclusion of funding for approved service level adjustments that will allow the City to implement the *Strategic Plan* outlined by the City Council. A net total of \$1.4 million in approved service level adjustments is included in the General Fund portion of the approved budget. These service level adjustments are discussed in detail in the executive summary and departmental summaries.

The approved budget also includes resources to continue funding the pay plan changes to meet the Council approved pay policy at a cost of 1,378,702 in FY 02. These costs have been appropriated to each department accordingly. Also included in the approved budget is \$517,000 to cover increasing cost of healthcare benefits for employees.

The FY 02 base budget includes 551.25 positions. Approved service level adjustments add 17 full-time equivalent positions. These include a fulltime secretary (for the City Manager's Office), a part-time intern for the Economic Development Department, an animal control officer, 3 equipment operators for additional street crew, one operator for a new pothole patch truck, 4 new firefighters for Fire Station #5, and six new employees for the operations and maintenance of Veteran's Park. Also, a full-time secretary is requested by the Parks Department to replace the part-time secretary who currently works 30 hours each week.

Approved Outside Agency Funding from the General Fund FY 02 budget is \$207,998. The Brazos County Health Department has requested funding of \$113,498 was approved for FY 02.

This year a new policy was for outside agencies requesting funds from the General Fund. The agencies went through a review process and recommendations were made from the College Station members of the Joint Relief Funding Review Committee. Agencies recommended by the committee for funding from the General Fund are: the Memorial for All Veteran's of the Brazos Valley, Inc. \$25,000; the Dispute Resolution Center, \$10,000; The Children's Museum of the Brazos Valley, \$30,000 per year for 3 to 5 years; the College Station Noon Lion's Club (4th of July Fireworks), \$10,000; the Retired and Senior Volunteer Program, \$5,000; and the Brazos Valley Council on Alcohol and Substance Abuse, \$10,000 (funding contingent on equitable funding from the City of Bryan and Brazos County). Funding was also approved by the City Council for the Sister Cities Association in the amount of \$4,500.

**CITY OF COLLEGE STATION
GENERAL FUND
FY 02 APPROVED BUDGET**

	FY 00 ACTUAL	ADJ. FY 01 BUDGET	FY 01 YEAR END ESTIMATE	FY 02 BASE BUDGET	FY 02 APPROVED BUDGET	% CHANGE IN BUDGET FROM FY 01 TO FY 02
BEGINNING BALANCE	\$ 5,896,144	\$ 7,535,587	\$ 7,535,587	\$ 6,626,212	\$ 6,626,212	
REVENUES:						
AD VALOREM TAX	\$ 3,420,720	\$ 3,830,317	\$ 3,831,317	\$ 4,114,185	\$ 4,563,172	19.13%
SALES TAX	12,573,564	12,700,000	12,661,900	13,168,000	13,168,000	3.69%
MIXED DRINK AND FRANCHISE	1,763,842	1,837,000	1,882,792	1,939,000	1,939,000	5.55%
LICENSES AND PERMITS	680,776	632,000	719,052	725,500	725,500	14.79%
INTERGOVERNMENTAL	361,173	324,269	332,100	228,000	305,317	(5.84%)
PARKS AND RECREATION	613,139	603,000	598,936	615,000	615,000	1.99%
OTHER CHARGES FOR SERVICES	911,865	998,897	1,068,014	1,173,000	1,173,000	17.43%
FINES, FORFEITS, AND PENALTIES	1,393,505	1,488,800	1,640,700	1,690,000	1,690,000	13.51%
INVESTMENT EARNINGS	385,051	355,000	467,000	477,000	477,000	34.37%
MISCELLANEOUS	295,133	215,500	265,525	247,000	247,000	14.62%
RETURN ON INVESTMENT	5,673,885	5,947,500	5,947,500	6,235,000	6,235,000	4.83%
TOTAL REVENUES	\$ 28,072,653	\$ 28,932,283	\$ 29,414,836	\$ 30,611,685	\$ 31,137,989	7.62%
TOTAL FUNDS AVAILABLE	\$ 33,968,797	\$ 36,467,870	\$ 36,950,423	\$ 37,237,897	\$ 37,764,201	3.55%
EXPENDITURES:						
POLICE	\$ 7,514,054	\$ 8,590,879	\$ 8,535,243	\$ 8,152,045	\$ 8,847,111	2.98%
FIRE	5,129,310	5,805,861	5,752,626	5,914,250	6,618,055	13.99%
PUBLIC WORKS	4,319,385	4,914,225	5,029,193	4,987,385	5,504,843	12.02%
PARKS AND RECREATION	5,104,762	5,782,538	5,608,084	5,259,470	6,096,461	5.43%
LIBRARY	600,778	735,359	720,552	756,394	784,394	6.67%
DEVELOPMENT SERVICES	1,526,494	1,918,709	1,912,535	1,769,302	1,919,378	0.03%
OFFICE OF TECH. & INFO. SYS.	1,954,771	2,337,916	2,300,763	2,175,129	2,424,749	3.71%
FISCAL SERVICES	1,961,308	1,918,505	1,882,477	1,927,912	2,062,300	7.50%
GEN GOVT/ECON DEV/COMM DEV	2,506,696	3,149,205	3,040,205	3,045,693	3,295,558	4.65%
PUBLIC AGENCY FUNDING	273,110	200,893	200,893	113,498	207,998	3.54%
OTHER	14,779	180,000	180,000	0	360,500	100.28%
SPECIAL PROJECTS	76,773	0	0	0	0	N/A
DEBT AVOIDANCE	0	200,000	200,000	0	0	(100.00%)
GENERAL/ADMIN. TRANSFER	(4,717,533)	(5,531,344)	(5,449,360)	(5,491,713)	(5,904,635)	6.75%
PAY AND BENEFIT PLAN ADJUSTMENTS	0	-	336,000	1,602,702	0	N/A
CONTINGENCY	0	190,123	75,000	225,000	225,000	18.34%
TOTAL EXPENDITURES	\$ 26,264,687	\$ 30,392,869	\$ 30,324,211	\$ 30,437,067	\$ 32,441,712	6.74%
INCREASE (DECREASE) IN FUND BALANCE	\$ 1,807,966	\$ (1,460,586)	\$ (909,375)	\$ 174,618	\$ (1,303,723)	
GAAP ADJUSTMENTS	(168,523)					
ENDING FUND BALANCE	\$ 7,535,587	\$ 6,075,001	\$ 6,626,212	\$ 6,800,830	\$ 5,322,489	

CITY OF COLLEGE STATION GENERAL FUND DEPARTMENT SUMMARY

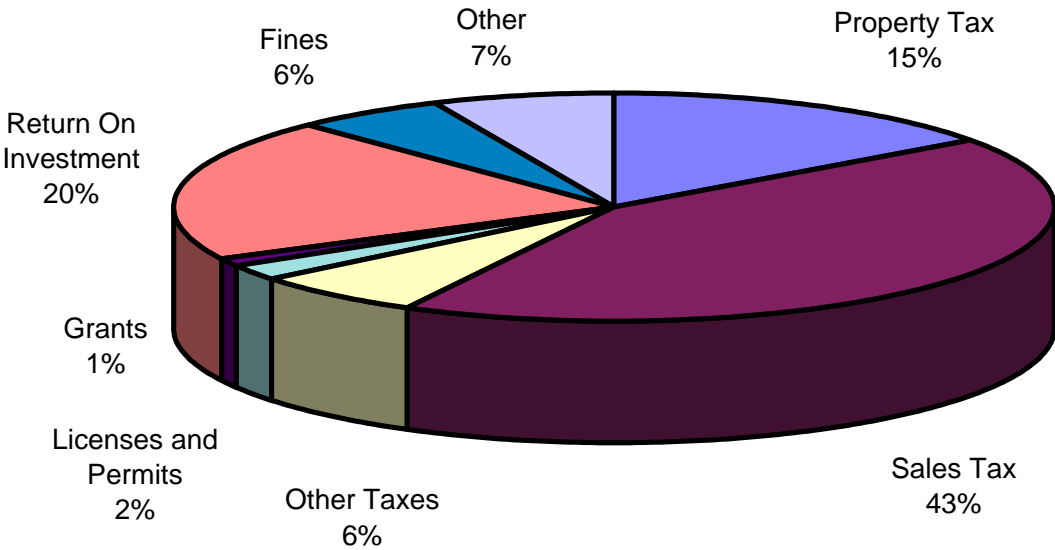
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EXPENDITURE BY DEPARTMENT						
DEPARTMENT	ACTUAL FY 00	REVISED BUDGET FY 01	ESTIMATED YEAR END FY 01	BASE BUDGET FY 02	APPROVED BUDGET FY 02	% CHANGE IN BUDGET FROM FY 01 TO FY 02
POLICE DEPARTMENT	\$ 7,514,054	\$ 8,590,879	\$ 8,535,243	\$ 8,847,111	8,847,111	2.98%
FIRE DEPARTMENT	5,129,310	5,805,861	5,752,626	6,618,055	6,618,055	13.99%
PUBLIC WORKS	4,319,385	4,914,225	5,029,193	5,504,843	5,504,843	12.02%
PARKS AND RECREATION	5,104,762	5,782,538	5,608,084	6,096,461	6,096,461	5.43%
LIBRARY	600,778	735,359	720,552	784,394	784,394	6.67%
DEVELOPMENT SERVICES	1,526,494	1,918,709	1,912,535	1,919,378	1,919,378	0.03%
OFFICE OF TECH & INFO SERVICES	1,954,771	2,337,916	2,300,763	2,424,749	2,424,749	3.71%
FISCAL SERVICES	1,961,308	1,918,505	1,882,477	2,062,300	2,062,300	7.50%
GENERAL GOVERNMENT	2,506,696	3,149,205	3,040,205	3,295,558	3,295,558	4.65%
GENERAL FUND TOTAL	\$ 30,617,558	\$ 35,153,197	\$ 34,781,678	\$ 37,552,849	\$ 37,552,849	6.83%

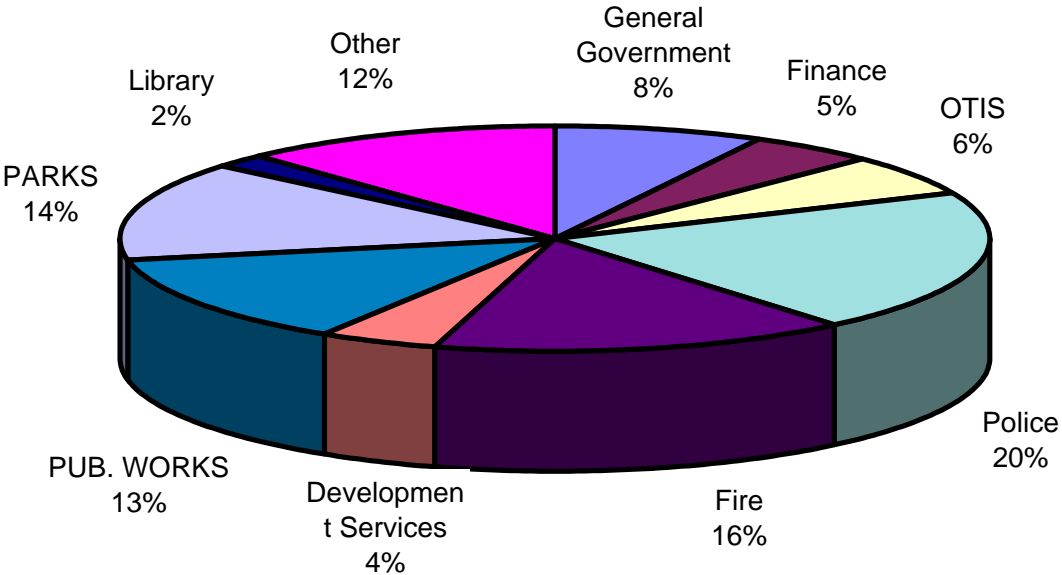
EXPENDITURE BY CLASSIFICATION						
CATEGORY	ACTUAL FY 00	REVISED BUDGET FY 01	ESTIMATED YEAR END FY 01	BASE BUDGET FY 02	APPROVED BUDGET FY 02	% CHANGE IN BUDGET FROM FY 01 TO FY 02
SALARIES & BENEFITS	\$ 21,285,609	\$ 23,970,056	\$ 23,680,265	\$ 26,079,405	\$ 26,079,405	8.80%
SUPPLIES	1,531,918	1,547,308	1,804,665	1,628,146	1,628,146	5.22%
MAINTENANCE	2,335,371	3,119,246	3,303,266	3,370,320	3,370,320	8.05%
PURCHASED SERVICES	5,066,574	5,723,931	5,532,443	5,716,481	5,716,481	(0.13%)
CAPITAL OUTLAY	398,086	792,656	461,039	758,497	758,497	(4.31%)
GENERAL FUND TOTAL	\$ 30,617,558	\$ 35,153,197	\$ 34,781,678	\$ 37,552,849	\$ 37,552,849	6.83%

PERSONNEL SUMMARY BY DEPARTMENT						
DEPARTMENT	ACTUAL FY 99	ACTUAL FY 00	REVISED BUDGET FY 01	BASE BUDGET FY 02	APPROVED BUDGET FY 02	% CHANGE IN BUDGET FROM FY 01 TO FY 02
POLICE DEPARTMENT	139.0	139.0	141.5	141.5	142.5	0.71%
FIRE DEPARTMENT	89.0	96.0	96.0	96.0	100.0	4.17%
PUBLIC WORKS	54.0	54.0	54.0	55.0	59.0	9.26%
PARKS AND RECREATION	110.0	111.0	111.0	110.5	117.0	5.41%
LIBRARY	0.0	0.0	0.0	0.0	0.0	N/A
DEVELOPMENT SERVICES	25.5	30.5	32.5	31.5	31.5	-3.08%
OFFICE OF TECH & INFO SERVICES	23.5	23.5	23.5	23.5	23.5	0.00%
FISCAL SERVICES	12.5	13.5	34.0	35.0	35.0	2.94%
GENERAL GOVERNMENT	37.0	42.8	42.8	41.25	42.75	0.00%
GENERAL FUND TOTAL	490.5	510.3	535.3	534.25	551.25	2.99%

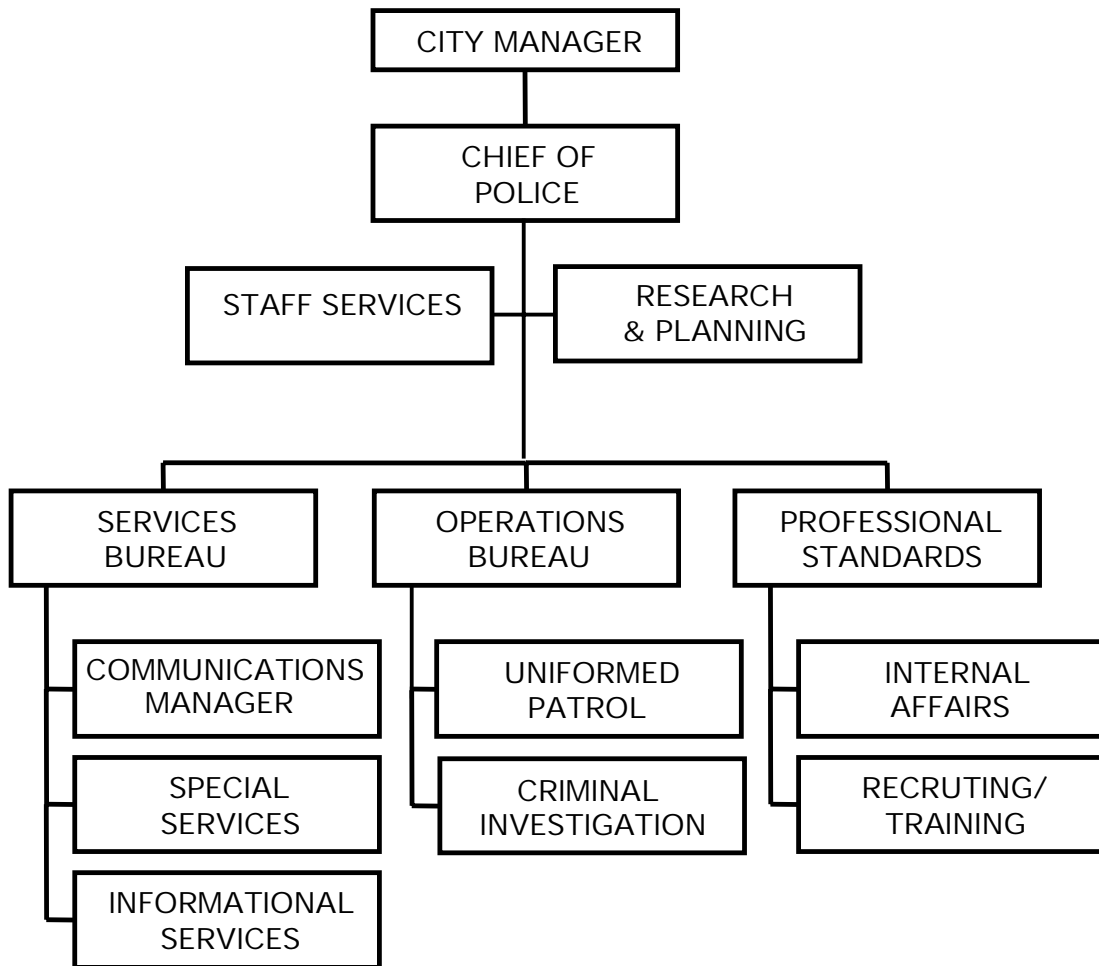
GENERAL FUND - SOURCES



GENERAL FUND - USES



POLICE DEPARTMENT



**CITY OF COLLEGE STATION
POLICE DEPARTMENT
SUMMARY**

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EXPENDITURE BY DEPARTMENT						
DIVISION	ACTUAL FY 00	REVISED BUDGET FY 01	ESTIMATED YEAR END FY 01	BASE BUDGET FY 02	APPROVED BUDGET FY 02	% CHANGE IN BUDGET FROM FY 01 TO FY 02
POLICE ADMINISTRATION	\$ 392,518	\$ 570,110	\$ 575,966	\$ 607,216	\$ 651,098	14.21%
UNIFORM PATROL	3,435,417	3,889,694	3,805,020	3,618,341	3,978,420	2.28%
CRIMINAL INVESTIGATION	925,621	947,948	974,957	866,914	903,029	(4.74%)
PROFESSIONAL STANDARDS	242,442	259,742	277,156	299,788	311,130	19.78%
QUARTERMASTER DIVISION	822,618	806,045	835,353	746,654	749,295	(7.04%)
COMMUNICATION/JAIL	905,978	1,117,773	1,088,353	1,028,668	1,142,503	2.21%
SPECIAL SERVICES	480,036	597,872	624,510	623,782	721,906	20.75%
INFORMATION SERVICES	309,424	401,695	353,928	360,682	389,730	(2.98%)
DEPARTMENT TOTAL	\$ 7,514,054	\$ 8,590,879	\$ 8,535,243	\$ 8,152,045	\$ 8,847,111	2.98%

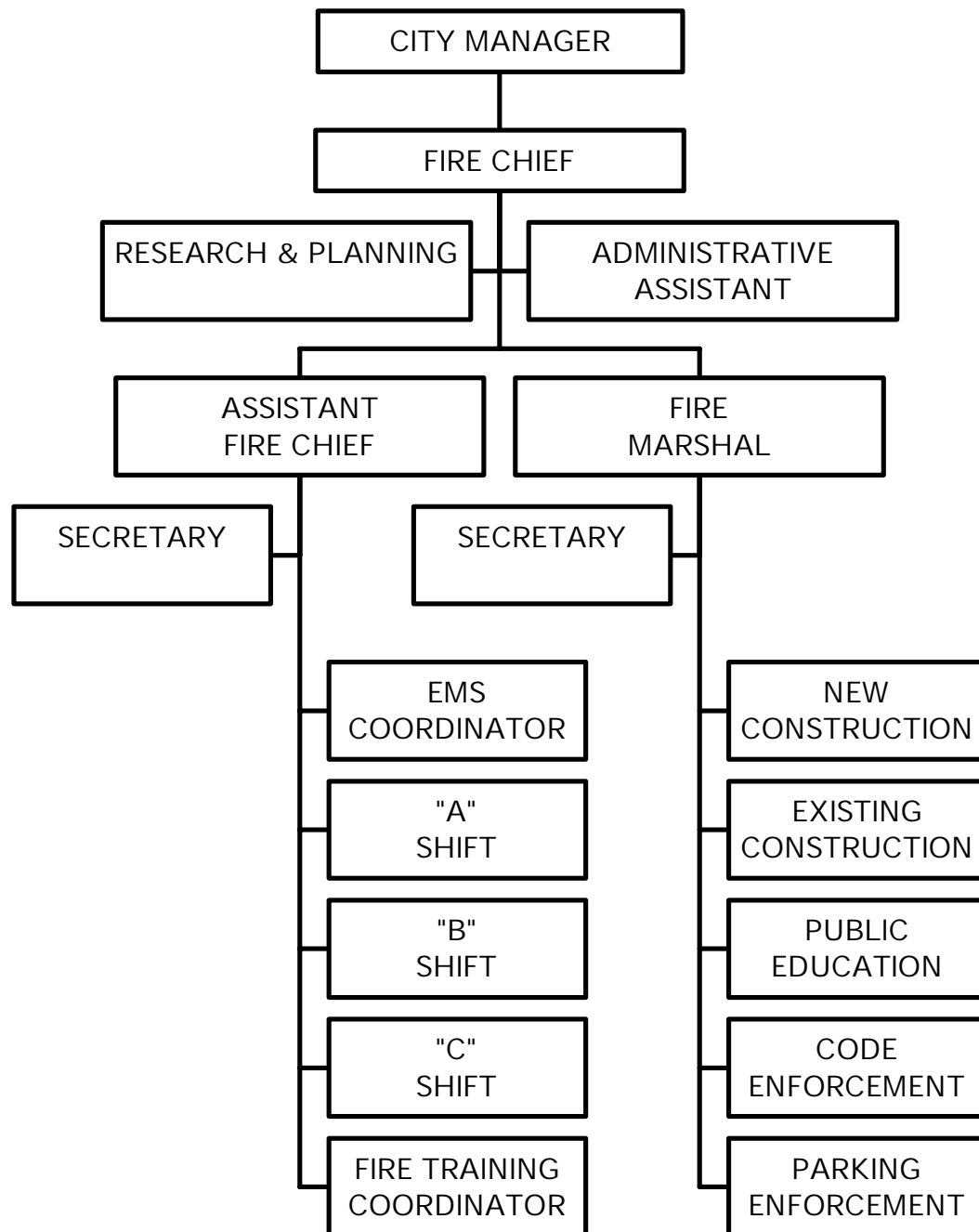
EXPENDITURE BY CLASSIFICATION						
CLASSIFICATION	ACTUAL FY 00	REVISED BUDGET FY 01	ESTIMATED YEAR END FY 01	BASE BUDGET FY 02	APPROVED BUDGET FY 02	% CHANGE IN BUDGET FROM FY 01 TO FY 02
SALARIES & BENEFITS	\$ 6,030,462	\$ 7,005,839	\$ 6,997,031	\$ 6,795,405	\$ 7,356,291	5.00%
SUPPLIES	257,427	261,606	285,155	247,153	320,168	22.39%
MAINTENANCE	294,315	351,567	356,760	352,833	358,676	2.02%
PURCHASED SERVICES	871,481	887,248	886,048	756,654	764,551	(13.83%)
CAPITAL OUTLAY	60,369	84,619	10,249	0	47,425	(43.95%)
DEPARTMENT TOTAL	\$ 7,514,054	\$ 8,590,879	\$ 8,535,243	\$ 8,152,045	\$ 8,847,111	2.98%

PERSONNEL SUMMARY BY DIVISION						
DIVISION	ACTUAL FY 99	ACTUAL FY 00	REVISED BUDGET FY 01	BASE BUDGET FY 02	APPROVED BUDGET FY 02	% CHANGE IN BUDGET FROM FY 01 TO FY 02
POLICE ADMINISTRATION	6.0	6.0	8.0	9.0	9.0	12.50%
UNIFORM PATROL	63.0	66.5	67.5	67.5	67.5	0.00%
CRIMINAL INVESTIGATION	18.0	17.0	15.0	14.0	14.0	(6.67%)
PROFESSIONAL STANDARDS	3.0	3.0	3.0	4.0	4.0	33.33%
QUARTERMASTER DIVISION	0.0	1.0	1.0	1.0	1.0	0.00%
COMMUNICATION/JAIL	26.0	27.0	28.0	27.0	27.0	(3.57%)
SPECIAL SERVICES	8.0	9.0	9.0	10.0	11.0	22.22%
INFORMATION SERVICES	8.0	8.0	10.0	9.0	9.0	(10.00%)
DEPARTMENT TOTAL	132.0	137.5	141.5	141.5	142.5	0.71%

SERVICE LEVEL ADJUSTMENTS

UNIFORM PATROL	Audio recording devices for officers on foot, motorcycles and bicycles	\$20,875
	Accelerate audio/visual recorders replacement rate for patrol cars	51,000
	3 Year grant- Intersection Traffic Control (ITC)/ Selective Traffic Enforcement Program (STEP)	26,069
	3 Year grant- (Safe & Sober) to address speed, occupant protection and DWI violations.	41,248
COMMUNICATIONS/JAIL	system	21,450
SPECIAL SERVICES	Full-time animal control officer	68,333
		<hr/> \$228,975

FIRE DEPARTMENT



CITY OF COLLEGE STATION FIRE DEPARTMENT SUMMARY

10/31/2001 13:56

EXPENDITURE BY DIVISION						
DIVISION	ACTUAL FY 00	REVISED BUDGET FY 01	ESTIMATED YEAR END FY 01	BASE BUDGET FY 02	APPROVED BUDGET FY 02	% CHANGE IN BUDGET FROM FY 01 TO FY 02
FIRE ADMINISTRATION	\$ 303,148	\$ 298,325	\$ 304,349	\$ 386,891	\$ 414,427	38.92%
FIRE SUPPRESSION	2,838,797	3,200,633	3,119,576	3,196,084	3,679,918	14.97%
FIRE PREVENTION	463,292	584,468	587,155	575,605	629,521	7.71%
EMER. MEDICAL SERV.	1,524,073	1,722,435	1,741,546	1,755,670	1,894,189	9.97%
DEPARTMENT TOTAL	\$ 5,129,310	\$ 5,805,861	\$ 5,752,626	\$ 5,914,250	\$ 6,618,055	13.99%

DEPARTMENT SUMMARY BY CLASSIFICATION						
CLASSIFICATION	ACTUAL FY 00	REVISED BUDGET FY 01	ESTIMATED YEAR END FY 01	BASE BUDGET FY 02	APPROVED BUDGET FY 02	% CHANGE IN BUDGET FROM FY 01 TO FY 02
SALARIES & BENEFITS	\$ 4,273,514	\$ 4,761,774	\$ 4,746,581	\$ 5,001,635	\$ 5,496,555	15.43%
SUPPLIES	225,142	271,108	283,793	286,985	314,110	15.86%
MAINTENANCE	163,321	164,829	167,187	204,929	212,782	29.09%
PURCHASED SERVICES	444,583	465,791	424,171	420,701	456,601	(1.97%)
CAPITAL OUTLAY	22,750	142,359	130,894	0	138,007	(3.06%)
DEPARTMENT TOTAL	\$ 5,129,310	\$ 5,805,861	\$ 5,752,626	\$ 5,914,250	\$ 6,618,055	13.99%

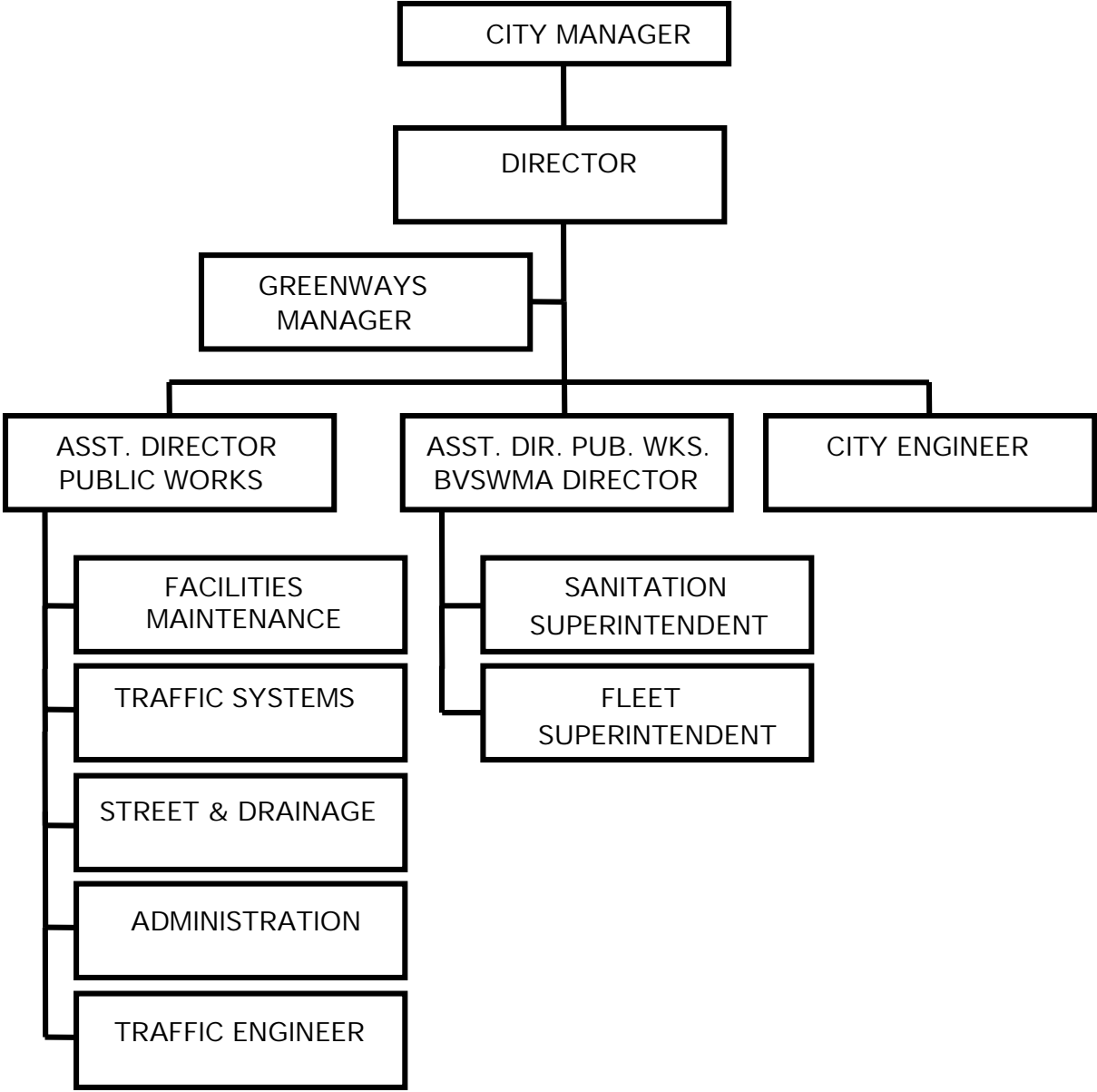
PERSONNEL SUMMARY BY DIVISION						
DIVISION	ACTUAL FY 99	ACTUAL FY 00	REVISED BUDGET FY 01	BASE BUDGET FY 02	APPROVED BUDGET FY 02	% CHANGE IN BUDGET FROM FY 01 TO FY 02
FIRE ADMINISTRATION	4.0	4.0	4.0	5.0	5.0	25.00%
FIRE SUPPRESSION	47.0	47.0	50.0	50.0	54.0	8.00%
FIRE PREVENTION	9.0	9.0	10.0	10.0	10.0	0.00%
EMER. MEDICAL SERV.	29.0	29.0	32.0	31.0	31.0	(3.13%)
DEPARTMENT TOTAL	89.0	89.0	96.0	96.0	100.0	4.17%

SERVICE LEVEL ADJUSTMENTS

ADMINISTRATION	Laptop computer, software/hardware for Emergency Operations Center	4,635
SUPPRESSION	Partial replacement of 44 15yr old breathing	78,000
	Year 2 of 2 yr request-2 breathing apparatus & 6	12,500
	Replace/maintain fire station living & office	5,000
	Fire Station #5 (Phases 2 of 3)	229,583
EMS	1 Life Pack 12 heart monitor/defibrillator	20,000
PREVENTION	Replace Fire Safety Trailer	24,000

373,718

PUBLIC WORKS



**CITY OF COLLEGE STATION
PUBLIC WORKS
DEPARTMENT SUMMARY**

10/31/2001 14:08

EXPENDITURE BY DIVISION						
DIVISION	ACTUAL FY 00	REVISED BUDGET FY 01	ESTIMATED YEAR END FY 02	BASE BUDGET FY 02	APPROVED BUDGET FY 02	% CHANGE IN BUDGET FROM FY 00 TO FY 02
PUBLIC WORKS ADMINISTRATION	\$ 329,161	\$ 368,305	\$ 389,577	\$ 463,462	\$ 492,807	33.80%
FACILITIES MAINTENANCE	856,858	947,400	959,605	975,764	989,418	4.44%
STREETS MAINTENANCE	1,650,842	1,962,922	2,169,701	1,915,918	2,328,429	18.62%
DRAINAGE MAINTENANCE	281,716	316,409	262,826	339,534	351,341	11.04%
TRAFFIC	198,014	209,773	138,129	158,209	161,885	(22.83%)
ENGINEERING	590,367	678,778	671,152	676,271	706,980	4.15%
TRAFFIC SIGNALS	412,427	430,638	438,203	458,227	473,983	10.07%
DEPARTMENT TOTAL	\$ 4,319,385	\$ 4,914,225	\$ 5,029,193	\$ 4,987,385	\$ 5,504,843	12.02%

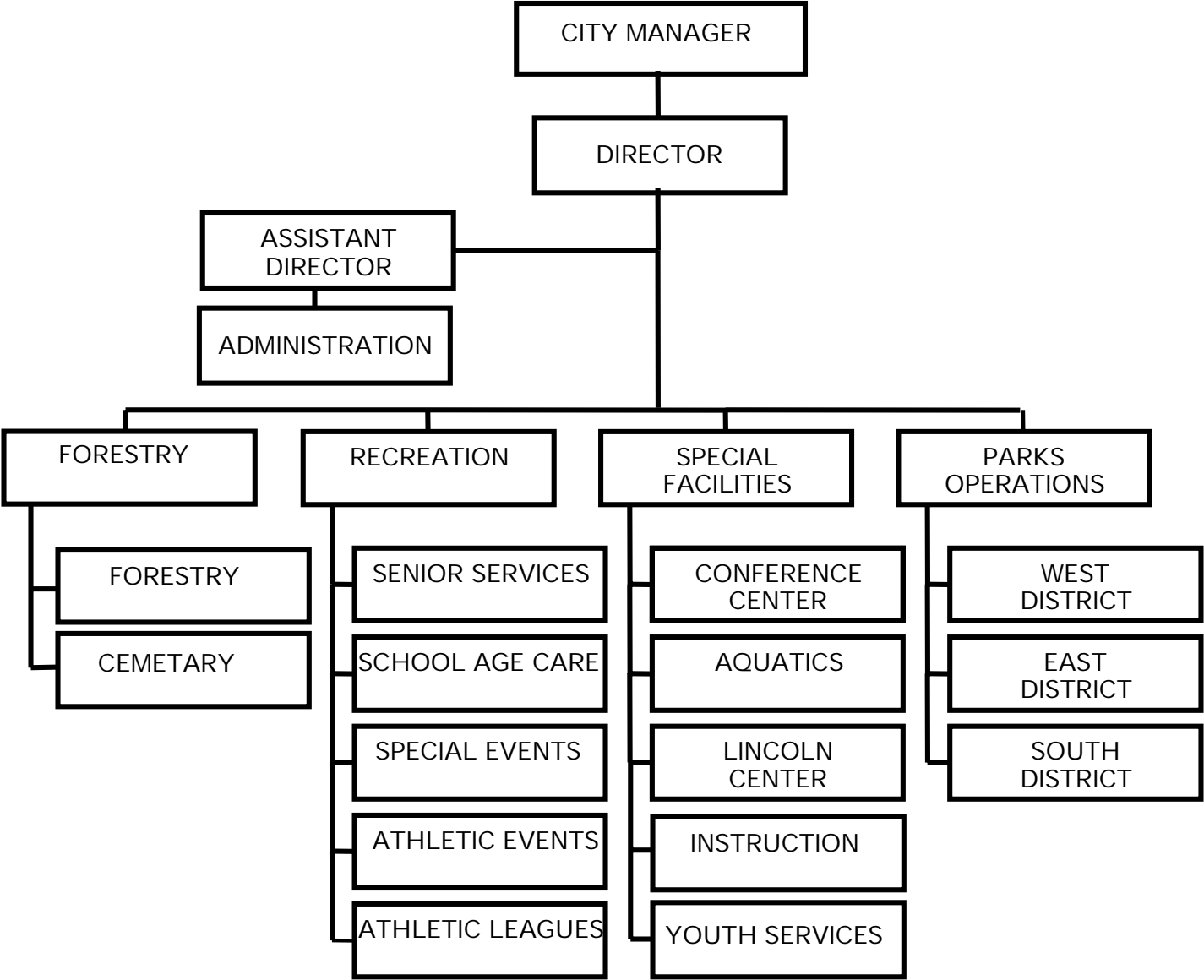
EXPENDITURE BY CLASSIFICATION						
CLASSIFICATION	ACTUAL FY 00	REVISED BUDGET FY 01	ESTIMATED YEAR END FY 02	BASE BUDGET FY 02	APPROVED BUDGET FY 02	% CHANGE IN BUDGET FROM FY 00 TO FY 02
SALARIES & BENEFITS	\$ 2,116,309	\$ 2,294,487	\$ 2,222,078	\$ 2,373,803	\$ 2,638,325	14.99%
SUPPLIES	194,930	208,563	180,266	170,591	179,591	-13.89%
MAINTENANCE	1,206,271	1,585,344	1,800,397	1,610,427	1,680,363	5.99%
PURCHASED SERVICES	769,533	777,444	798,065	832,564	834,064	7.28%
CAPITAL OUTLAY	32,342	48,387	28,387	0	172,500	256.50%
DEPARTMENT TOTAL	\$ 4,319,385	\$ 4,914,225	\$ 5,029,193	\$ 4,987,385	\$ 5,504,843	12.02%

PERSONNEL SUMMARY BY DIVISION						
DIVISION	ACTUAL FY 99	ACTUAL FY 00	REVISED BUDGET FY 01	BASE BUDGET FY 02	APPROVED BUDGET FY 02	% CHANGE IN BUDGET FROM FY 00 TO FY 02
PUBLIC WORKS ADMINISTRATION	5.0	6.0	6.0	7.0	7.0	16.67%
FACILITIES MAINTENANCE	6.0	6.0	6.0	6.0	6.0	0.00%
STREETS MAINTENANCE	19.0	19.0	19.0	19.0	23.0	21.05%
DRAINAGE MAINTENANCE	4.0	5.0	5.0	5.0	5.0	0.00%
TRAFFIC	2.0	2.0	2.0	2.0	2.0	0.00%
ENGINEERING	9.0	11.0	11.0	11.0	11.0	0.00%
TRAFFIC SIGNALS	4.0	5.0	5.0	5.0	5.0	0.00%
DEPARTMENT TOTAL	49.0	54.0	54.0	55.0	59.0	9.26%

SERVICE LEVEL ADJUSTMENTS

STREETS MAINTENANCE	Street Markings Year 2	\$ 20,000
	Street Maint Crew - 3 personnel and one crew truck	115,755
	Pot-hole truck and operator	150,000
	Expand sealcoat operations	75,742
TRAFFIC SIGNALS & MARKINGS	Routine maintenance on aerial device	6,000
DRAINAGE MAINTENANCE	Fund drainage operations from drainage fund (912)	- 341,497
		\$ 26,000

PARKS AND RECREATION



CITY OF COLLEGE STATION PARKS & RECREATION DEPARTMENT SUMMARY

10/31/2001 14:05

EXPENDITURE BY DIVISION						
DIVISION	ACTUAL FY 00	REVISED BUDGET FY 01	ESTIMATED YEAR END FY 01	BASE BUDGET FY 02	APPROVED BUDGET FY 02	% CHANGE IN BUDGET FROM FY 01 TO FY 02
ADMINISTRATION	\$ 544,790	\$ 741,327	\$ 720,242	\$ 517,201	\$ 563,139	-24.04%
RECREATION	1,344,576	1,357,948	1,320,974	954,332	992,083	-26.94%
SPECIAL FACILITIES	1,165,818	1,330,838	1,336,511	1,536,779	1,871,955	40.66%
PARKS OPERATIONS	1,377,328	1,567,660	1,481,361	1,490,824	1,774,368	13.19%
FORESTRY	672,250	784,765	748,996	760,334	894,916	14.04%
DEPARTMENT TOTAL	\$ 5,104,762	\$ 5,782,538	\$ 5,608,084	\$ 5,259,470	\$ 6,096,461	5.43%

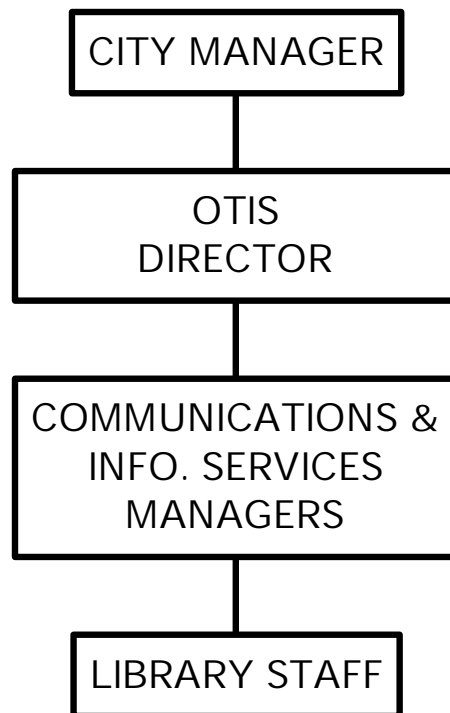
EXPENDITURE BY CLASSIFICATION						
CLASSIFICATION	ACTUAL FY 00	REVISED BUDGET FY 01	ESTIMATED YEAR END FY 01	BASE BUDGET FY 02	APPROVED BUDGET FY 02	% CHANGE IN BUDGET FROM FY 01 TO FY 02
SALARIES & BENEFITS	\$ 3,275,192	\$ 3,447,038	\$ 3,311,399	\$ 3,304,502	\$ 3,569,770	3.56%
SUPPLIES	425,214	459,773	469,385	439,572	468,869	1.98%
MAINTENANCE	275,413	522,110	498,652	325,790	584,076	11.87%
PURCHASED SERVICES	1,109,189	1,243,381	1,217,630	1,189,606	1,327,456	6.76%
CAPITAL OUTLAY	19,754	110,236	111,018	0	146,290	32.71%
DEPARTMENT TOTAL	\$ 5,104,762	\$ 5,782,538	\$ 5,608,084	\$ 5,259,470	\$ 6,096,461	5.43%

PERSONNEL SUMMARY BY DIVISION						
DIVISION	ACTUAL FY 99	ACTUAL FY 00	REVISED BUDGET FY 01	BASE BUDGET FY 02	APPROVED BUDGET FY 02	% CHANGE IN BUDGET FROM FY 01 TO FY 02
ADMINISTRATION	8.0	9.5	10.0	9.0	9.5	-5.00%
RECREATION	23.0	23.0	23.0	19.5	19.5	-15.22%
SPECIAL FACILITIES	34.0	34.0	34.5	38.5	38.5	11.59%
PARKS OPERATIONS	31.0	31.0	31.0	31.0	35.0	12.90%
FORESTRY	12.5	12.5	12.5	12.5	14.5	16.00%
DEPARTMENT TOTAL	108.5	110.0	111.0	110.5	117.0	5.41%

SERVICE LEVEL ADJUSTMENTS

ADMINISTRATION	Contract for annual landscape maintenance	\$ 63,750
	Convert part-time secretary position to full-time	0
	Senior Center Feasibility Study	5,000
SPECIAL FACILITIES	Thomas Pool renovation	277,255
	Replace gym floor scrubber	4,000
OPERATIONS	Parks Replacement (Park Maintenance Standards)	25,000
	Veteran's Park Operations and Maintenance	190,678
FORESTRY	Urban Forest Mgmt Plan	30,000
	Veteran's Park Operations and Maintenance	18,726
		<u>\$ 614,409</u>

COLLEGE STATION LIBRARY



CITY OF COLLEGE STATION LIBRARY DIVISION SUMMARY

10/31/2001 14:02

EXPENDITURE BY ACTIVITY						
DIVISION	ACTUAL FY 00	REVISED BUDGET FY 01	ESTIMATED YEAR END FY 01	BASE BUDGET FY 02	APPROVED BUDGET FY 02	% CHANGE IN BUDGET FROM FY 01 TO FY 02
LIBRARY	\$ 600,778	\$735,359	\$ 720,552	\$ 756,394	\$ 784,394	6.67%
DIVISION TOTAL	\$ 600,778	\$735,359	\$ 720,552	\$ 756,394	\$ 784,394	6.67%

EXPENDITURE BY CLASSIFICATION						
CLASSIFICATION	ACTUAL FY 00	REVISED BUDGET FY 01	ESTIMATED YEAR END FY 01	BASE BUDGET FY 02	APPROVED BUDGET FY 02	% CHANGE IN BUDGET FROM FY 01 TO FY 02
SALARIES & BENEFITS	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	N/A
SUPPLIES	\$ 40,576	\$ 302	605	350	350	15.89%
MAINTENANCE	4,894	5,193	5,080	5,670	5,670	9.19%
PURCHASED SERVICES	555,308	689,864	674,867	710,374	710,374	2.97%
CAPITAL OUTLAY	0	40,000	40,000	40,000	68,000	70.00%
DIVISION TOTAL	\$ 600,778	\$735,359	\$ 720,552	\$ 756,394	\$ 784,394	6.67%

PERSONNEL SUMMARY BY ACTIVITY						
DIVISION	ACTUAL F 99	REVISED BUDGET FY 00	ESTIMATED YEAR END FY 01	BASE BUDGET FY 02	APPROVED BUDGET FY 02	% CHANGE IN BUDGET FROM FY 01 TO FY 02
LIBRARY	0.0	0.0	0.0	0.0	0.0	N/A
DIVISION TOTAL	0.0	0.0	0.0	0.0	0.0	N/A

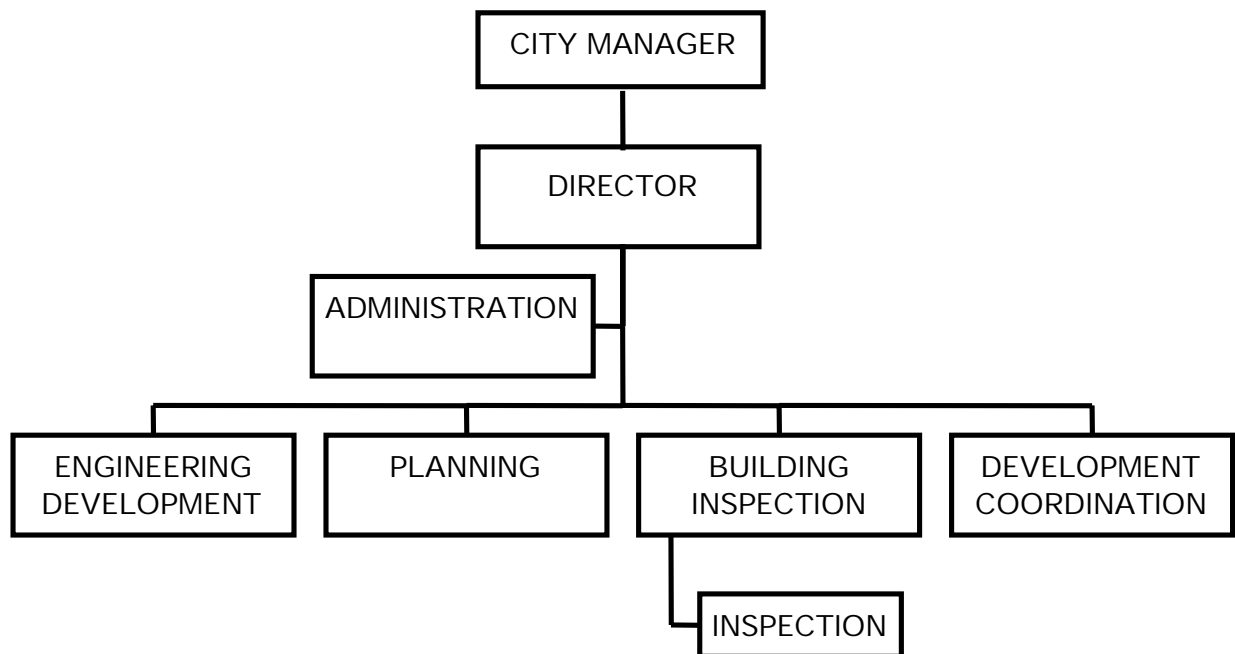
SERVICE LEVEL ADJUSTMENTS

LIBRARY

Self Checkout Machine

\$ 28,000

DEVELOPMENT SERVICES



**CITY OF COLLEGE STATION
DEVELOPMENT SERVICES
DEPARTMENT SUMMARY**

10/31/2001 13:54

EXPENDITURE BY DIVISION						
DIVISION	ACTUAL FY 00	REVISED BUDGET FY 01	ESTIMATED YEAR END FY 01	BASE BUDGET FY 02	APPROVED BUDGET FY 02	% CHANGE IN BUDGET FROM FY 01 TO FY 02
ADMINISTRATION	\$ 242,273	\$ 583,920	\$ 508,469	\$ 607,104	\$ 682,701	16.92%
ENGINEERING	165,827	219,138	218,198	195,967	212,517	(3.02%)
PLANNING	709,404	735,882	783,342	430,471	488,400	(33.63%)
BUILDING	408,990	379,769	402,526	379,865	379,865	0.03%
NEIGHBORHOOD SERVICES	0	0	0	138,525	138,525	N/A
HISTORIC PRESERVATIONS	0	0	0	17,370	17,370	N/A
DEPARTMENT TOTAL	\$ 1,526,494	\$ 1,918,709	\$ 1,912,535	\$ 1,769,302	\$ 1,919,378	0.03%

EXPENDITURE BY CLASSIFICATION						
CLASSIFICATION	ACTUAL FY 00	REVISED BUDGET FY 01	ESTIMATED YEAR END FY 01	BASE BUDGET FY 02	APPROVED BUDGET FY 02	% CHANGE IN BUDGET FROM FY 01 TO FY 02
SALARIES & BENEFITS	\$ 1,273,040	\$ 1,539,898	\$ 1,540,895	\$ 1,495,170	\$ 1,625,246	5.54%
SUPPLIES	61,478	45,700	49,453	39,959	39,959	(12.56%)
MAINTENANCE	25,243	32,300	31,075	37,101	37,101	14.86%
PURCHASED SERVICES	154,359	283,931	283,366	197,072	217,072	(23.55%)
CAPITAL OUTLAY	12,374	16,880	7,746	0	0	(100.00%)
DEPARTMENT TOTAL	\$ 1,526,494	\$ 1,918,709	\$ 1,912,535	\$ 1,769,302	\$ 1,919,378	0.03%

PERSONNEL SUMMARY BY DIVISION						
DIVISION	ACTUAL FY 99	ACTUAL FY 00	REVISED BUDGET FY 01	BASE BUDGET FY 02	APPROVED BUDGET FY 02	% CHANGE IN BUDGET FROM FY 01 TO FY 02
ENERGY MANAGEMENT SERVICES	1.0	0.0	0.0	0.0	0.0	N/A
ADMINISTRATION	5.0	5.0	12.0	12.0	12.0	140.00%
ENGINEERING	2.0	3.0	3.0	3.0	3.0	0.00%
PLANNING	9.5	13.5	10.5	9.5	9.5	(29.63%)
BUILDING	8.0	9.0	7.0	7.0	7.0	(22.22%)
NEIGHBORHOOD SERVICES	0.0	0.0	0.0	0.0	0.0	N/A
HISTORIC PRESERVATION	0.0	0.0	0.0	0.0	0.0	N/A
DEPARTMENT TOTAL	25.5	30.5	32.5	31.5	31.5	(3.08%)

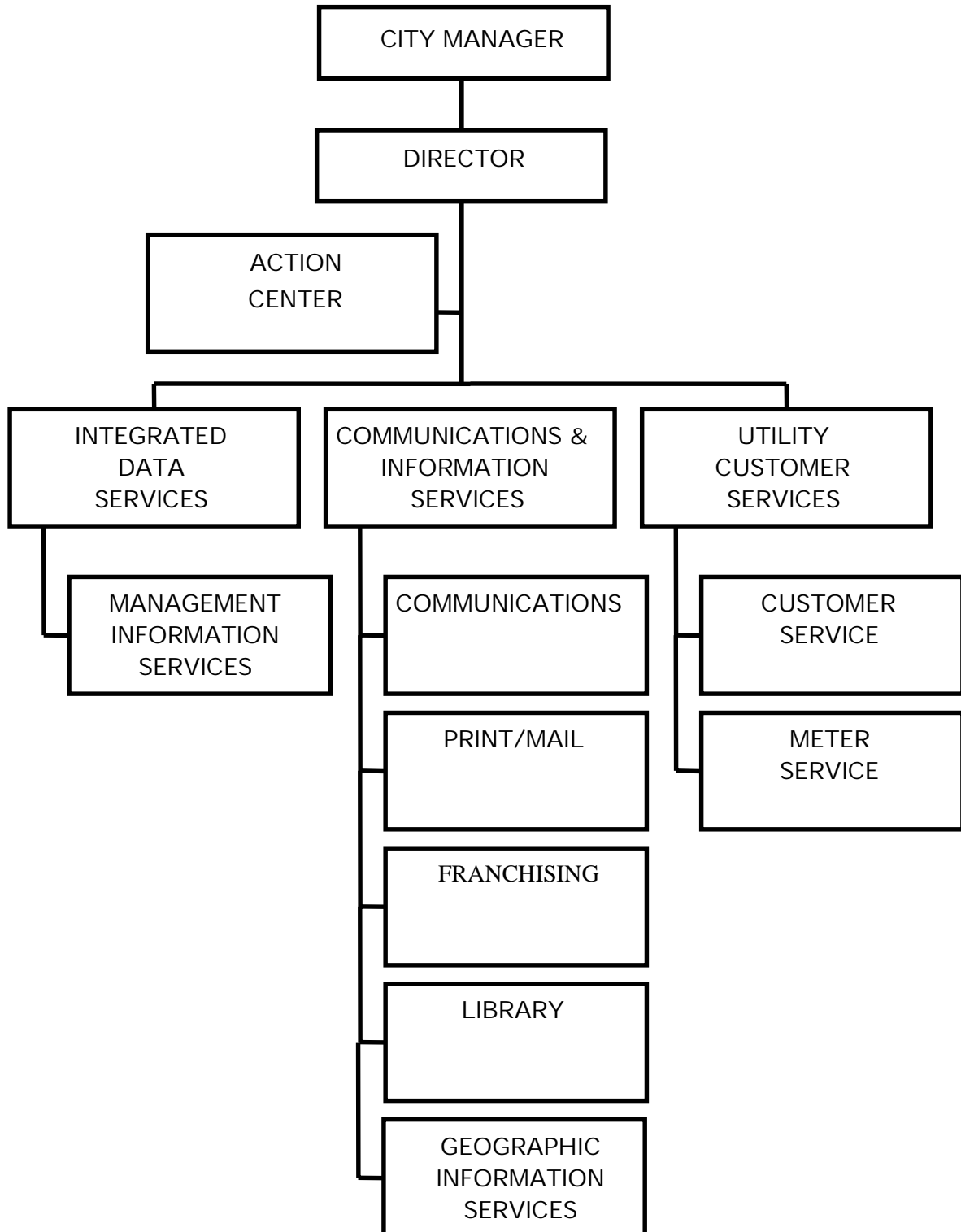
SERVICE LEVEL ADJUSTMENTS

ADMINISTRATION
Annexation Service Plan

\$ 20,000

\$ 20,000

OFFICE OF TECHNOLOGY AND INFORMATION SERVICES



CITY OF COLLEGE STATION
OFFICE OF TECHNOLOGY AND INFORMATION SERVICES
DEPARTMENT SUMMARY

10/31/2001 14:03

EXPENDITURE BY DIVISION						
DIVISION	ACTUAL FY 00	REVISED BUDGET FY 01	ESTIMATED YEAR END FY 01	BASE BUDGET FY 02	APPROVED BUDGET FY 02	% CHANGE IN BUDGET FROM FY 01 TO FY 02
OTIS ADMINISTRATION	\$ 360,398	\$ 435,291	\$ 419,224	\$ 374,778	\$ 537,836	23.56%
GEOGRAPHIC INFO SERVICES	189,746	206,407	199,794	204,596	212,391	2.90%
MGMT INFO. SERVICES	1,404,627	1,696,218	1,681,745	1,595,755	1,674,522	(1.28%)
DEPARTMENT TOTAL	\$ 1,954,771	\$ 2,337,916	\$ 2,300,763	\$ 2,175,129	\$ 2,424,749	3.71%

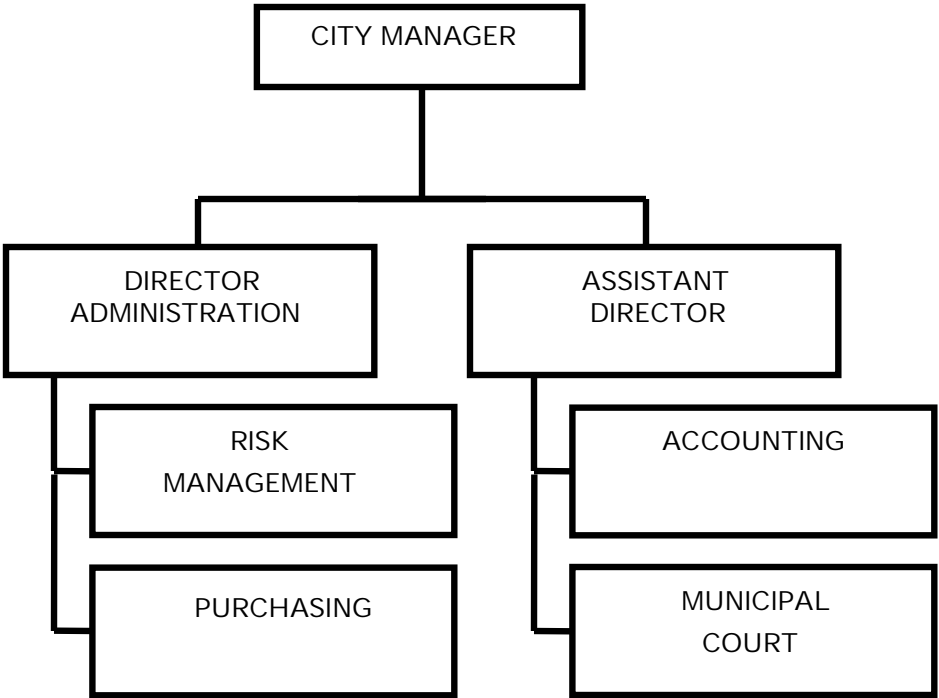
EXPENDITURE BY CLASSIFICATION						
CLASSIFICATION	ACTUAL FY 00	REVISED BUDGET FY 01	ESTIMATED YEAR END FY 01	BASE BUDGET FY 02	APPROVED BUDGET FY 02	% CHANGE IN BUDGET FROM FY 01 TO FY 02
SALARIES & BENEFITS	\$ 1,125,340	\$ 1,220,626	\$ 1,240,209	\$ 1,260,596	\$ 1,339,911	9.77%
SUPPLIES	137,027	129,994	336,556	120,445	124,950	(3.88%)
MAINTENANCE	321,925	396,580	384,227	408,342	424,142	6.95%
PURCHASED SERVICES	159,940	266,701	218,464	199,471	349,471	31.03%
CAPITAL OUTLAY	210,539	324,015	121,307	186,275	186,275	(42.51%)
DEPARTMENT TOTAL	\$ 1,954,771	\$ 2,337,916	\$ 2,300,763	\$ 2,175,129	\$ 2,424,749	3.71%

PERSONNEL SUMMARY BY DIVISION						
DIVISION	ACTUAL FY 99	ACTUAL FY 00	REVISED BUDGET FY 01	BASE BUDGET FY 02	APPROVED BUDGET FY 02	% CHANGE IN BUDGET FROM FY 01 TO FY 02
OTIS ADMINISTRATION	6.0	6.0	6.0	6.0	6.0	0.00%
GEOGRAPHIC INFO SERVICES	2.0	2.5	2.5	2.5	2.5	0.00%
MGMT INFO SERVICES	14.0	15.0	15.0	15.0	15.0	0.00%
DEPARTMENT TOTAL	22.0	23.5	23.5	23.5	23.5	0.00%

SERVICE LEVEL ADJUSTMENTS

ADMINISTRATION	
Cable Franchise	\$ 100,000
BTU Franchise	50,000
MANAGEMENT INFORMATION SERVICES	
Records Management/Imaging System software/hardware	20,305
	<u>\$ 170,305</u>

FISCAL SERVICES



**CITY OF COLLEGE STATION
FISCAL SERVICES DEPARTMENT
SUMMARY**

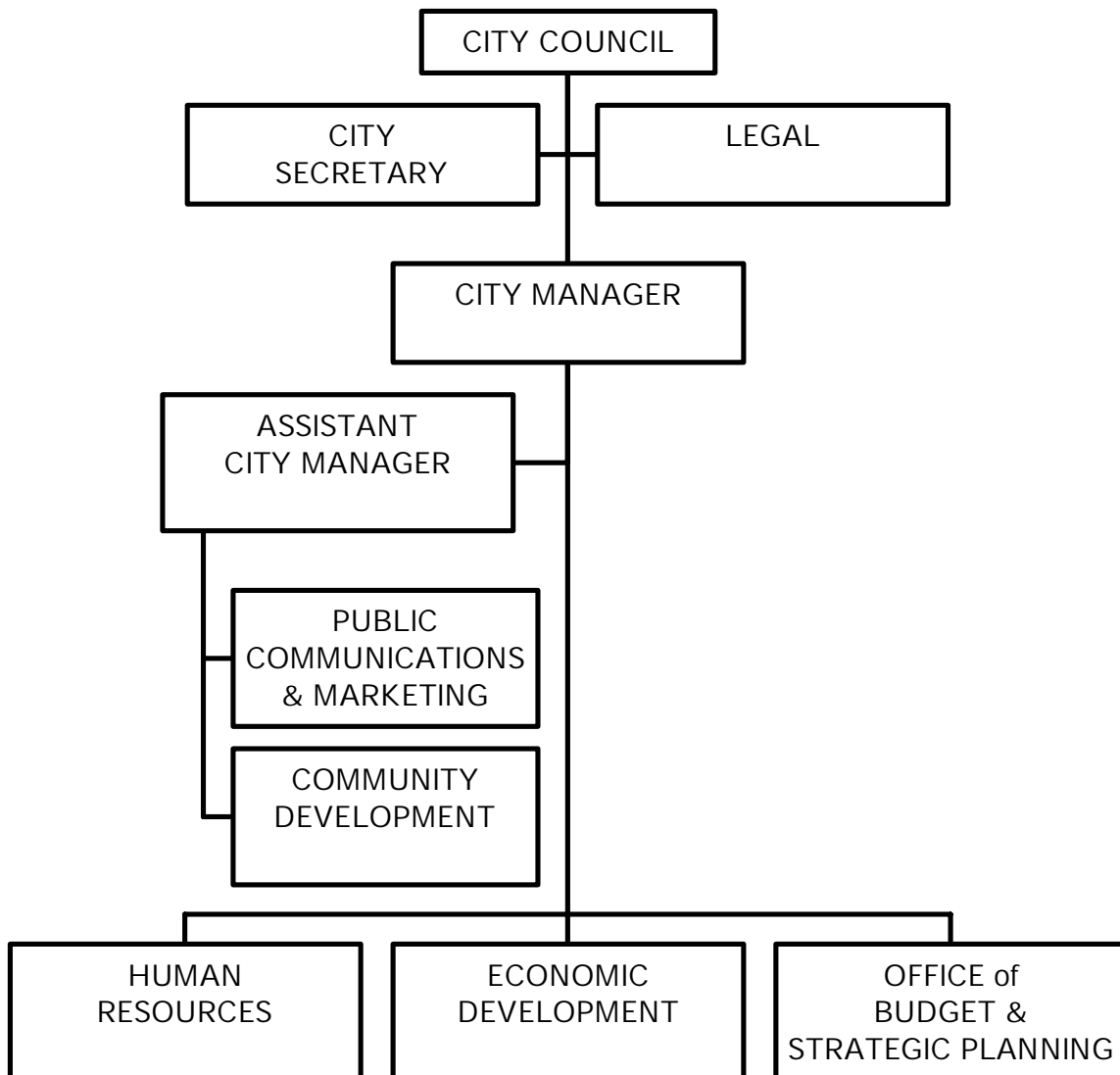
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EXPENDITURE BY DIVISION						
DIVISION	ACTUAL FY 99-00	REVISED BUDGET FY 00-01	ESTIMATED YEAR END FY00-01	BASE BUDGET FY 01-02	APPROVED BUDGET FY 01-02	% CHANGE IN BUDGET FROM FY 01 TO FY 02
FISCAL ADMINISTRATION	\$ 277,962	\$ 292,730	\$ 291,318	\$ 297,389	\$ 312,940	6.90%
RISK MANAGEMENT	131,082	152,054	134,563	141,128	154,287	1.47%
ACCOUNTING	601,486	620,726	618,652	666,206	713,455	14.94%
PURCHASING	227,362	247,220	243,974	253,934	273,103	10.47%
BUDGET AND STRAT PLNG	208,623	0	0	0	0	N/A
MUNICIPAL COURT	514,793	605,775	593,970	569,255	608,515	0.45%
DEPARTMENT TOTAL	\$ 1,961,308	\$ 1,918,505	\$ 1,882,477	\$ 1,927,912	\$ 2,062,300	7.50%

EXPENDITURE BY CLASSIFICATION						
CLASSIFICATION	ACTUAL FY 99-00	REVISED BUDGET FY 00-01	ESTIMATED YEAR END FY00-01	BASE BUDGET FY 01-02	APPROVED BUDGET FY 01-02	% CHANGE IN BUDGET FROM FY 01 TO FY 02
SALARIES & BENEFITS	\$ 1,414,779	\$ 1,391,727	\$ 1,389,486	\$ 1,402,591	\$ 1,536,979	10.44%
SUPPLIES	52,670	42,635	49,996	46,514	46,514	9.10%
MAINTENANCE	15,430	18,600	18,318	22,030	22,030	18.44%
PURCHASED SERVICES	458,143	455,016	414,647	456,777	456,777	0.39%
CAPITAL OUTLAY	20,286	10,527	10,030	0	0	(100.00%)
DEPARTMENT TOTAL	\$ 1,961,308	\$ 1,918,505	\$ 1,882,477	\$ 1,927,912	\$ 2,062,300	7.50%

PERSONNEL SUMMARY BY DIVISION						
DIVISION	ACTUAL FY 98-99	ACTUAL FY 99-00	REVISED BUDGET FY 00-01	BASE BUDGET FY 01-02	APPROVED BUDGET FY 01-02	% CHANGE IN BUDGET FROM FY 01 TO FY 02
FISCAL ADMINISTRATION	3.0	3.0	3.0	3.0	3.0	0.00%
RISK MANAGEMENT	2.0	2.5	2.5	2.5	2.5	0.00%
ACCOUNTING	11.0	10.5	10.5	11.5	11.5	9.52%
PURCHASING	4.5	4.5	4.5	4.5	4.5	0.00%
BUDGET AND STRAT PLNG	4.5	4.5	0.0	0.0	0.0	N/A
MUNICIPAL COURT	12.5	12.5	13.5	13.5	13.5	0.00%
DEPARTMENT TOTAL	37.5	37.5	34.0	35.0	35.0	2.94%

GENERAL GOVERNMENT



CITY OF COLLEGE STATION GENERAL GOVERNMENT DEPARTMENT SUMMARY

10/31/2001 14:01

EXPENDITURE BY DIVISION						
DIVISION	ACTUAL FY 00	REVISED BUDGET FY 01	ESTIMATED YEAR END FY 01	BASE BUDGET FY 02	APPROVED BUDGET FY 02	% CHANGE IN BUDGET FROM FY 01 TO FY 02
CITY SEC./MAYOR COUNCIL	270,928	285,608	283,787	293,012	301,272	5.48%
CITY MANAGER	450,752	474,573	474,567	475,434	519,717	9.51%
COMMUNITY PROGRAMS	0	117,515	110,669	102,313	103,704	-11.75%
LEGAL	516,676	561,852	557,422	564,661	595,204	5.94%
PUBLIC COMM./ MARKETING	158,525	206,788	184,493	195,426	208,670	0.91%
HUMAN RESOURCES	377,225	356,654	356,439	356,885	388,100	8.82%
BUDGET & STRATEGIC PLANN	0	279,038	273,124	268,018	290,904	4.25%
COMMUNITY DEVELOPMENT	505,871	582,809	517,981	538,530	584,341	0.26%
ECONOMIC DEVELOPMENT	226,719	284,368	281,723	251,414	303,646	6.78%
DEPARTMENT TOTAL	\$ 2,506,696	\$ 3,149,205	\$ 3,040,205	\$ 3,045,693	\$ 3,295,558	4.65%

EXPENDITURE BY CLASSIFICATION						
CLASSIFICATION	ACTUAL FY 00	REVISED BUDGET FY 01	ESTIMATED YEAR END FY 01	BASE BUDGET FY 02	APPROVED BUDGET FY 02	% CHANGE IN BUDGET FROM FY 01 TO FY 02
SALARIES & BENEFITS	\$ 1,776,973	\$ 2,308,667	\$ 2,232,586	\$ 2,296,943	\$ 2,516,328	8.99%
SUPPLIES	137,454	127,627	149,456	129,655	133,635	4.71%
MAINTENANCE	28,559	42,723	41,570	45,480	45,480	6.45%
PURCHASED SERVICES	544,038	654,555	615,185	573,615	600,115	(8.32%)
CAPITAL OUTLAY	19,672	15,633	1,408	0	0	(100.00%)
DEPARTMENT TOTAL	\$ 2,506,696	\$ 3,149,205	\$ 3,040,205	\$ 3,045,693	\$ 3,295,558	4.65%

PERSONNEL SUMMARY BY DIVISION						
DIVISION	ACTUAL FY 99	ACTUAL FY 00	REVISED BUDGET FY 01	BASE BUDGET FY 02	APPROVED BUDGET FY 02	% CHANGE IN BUDGET FROM FY 01 TO FY 02
CITY SEC./MAYOR COUNCIL	3.5	4.0	4.0	4.0	4.0	0.00%
CITY MANAGER	5.5	5.5	5.0	5.0	6.0	20.00%
COMMUNITY PROGRAMS	0.0	0.0	1.5	1.5	1.5	N/A
LEGAL	8.0	8.0	7.75	7.75	7.75	0.00%
PUBLIC COMMUNICATIONS	2.0	2.0	2.0	2.0	2.0	0.00%
HUMAN RESOURCES	6.0	6.0	6.0	6.0	6.0	0.00%
BUDGET & STRATEGIC PLANN	0.0	0.0	4.5	4.5	4.5	0.00%
COMMUNITY DEVELOPMENT	8.5	9.5	9.5	8.5	8.5	(10.53%)
ECONOMIC DEVELOPMENT	2.0	2.0	2.5	2.0	2.5	0.00%
DEPARTMENT TOTAL	35.5	37.0	42.75	41.25	42.75	0.00%

SERVICE LEVEL ADJUSTMENTS

CITY MANAGER	
1 Full-time regular secretary	\$ 27,330
COMMUNITY DEVELOPMENT	
Fax Machine	1,750
ECONOMIC DEVELOPMENT	
Part-time intern	10,085
Tech Expo/Economic Outlook Conference sponsorship/booths	1,500
Business Park Brochure and Follow-up Marketing	25,000
	<u>\$ 65,665</u>

DEBT SERVICE FUND

The City's basic debt management policies are explained in the Financial Policy Statements, included in the appendix to this document. The City continues to review its debt management policies and to address the particular concerns and needs of the citizens. The City strives to issue debt only to meet capital needs.

This fund is prepared on the modified accrual basis of accounting. Under this basis revenues are recognized when they become measurable and available to finance expenditures of the current period. Expenditures are recognized when the related fund liability is incurred with the exception of several items. The full listing of these exceptions can be found in the Financial Policies on page F-1.

State law in Texas sets the maximum ad valorem tax rate for a home rule city, such as College Station, at \$2.50 per \$100 dollars valuation, including all obligations of the city. The City of College Station's approved ad valorem tax rate is 47.77 cents/\$100 valuation.

Current policy is to maintain at least 15% of annual appropriated expenditures and any associated fees as the Debt Service Fund balance at fiscal year end. The fund is in compliance with that policy.

The most recent debt issues of the City of College Station have earned ratings* from Moody's and Standard & Poor's as follows:

Bond Type	Standard & Poor's	Moody's
General Obligation	AA-	Aa3
Utility Revenue	AA-	A1
Certif. of Oblig.	AA-	Aa1

Revenues in the Debt Service Fund are anticipated to increase in FY 02 by 7.5% from the FY 01 revised budget, reflecting the increased taxable base in College Station. The debt service portion of the ad valorem tax rate is approved at 29.31 cents per \$100 valuation for FY 02. This is an increase of 3 cents over the FY 01 tax rate. This increase is to fund the debt service associated with approximately \$9 million in street capital projects.

In the fall of 1998, the citizens of College Station

approved \$24.24 million in future bond authorization for streets, traffic, fire stations, land acquisition, parks and drainage improvements. Current analysis of the debt requirements in the future shows that the City will have enough debt capacity to issue all of the authorized bonds without a tax increase. In FY 02, it is estimated that \$7.42 million of the 1998 authorization will be issued. The 2002 GOBs will be used as follows:

- \$4,694,000 for street and traffic projects
- \$1,810,000 for public facilities and technology projects
- \$129,000 for park improvements
- \$785,000 for Greeways acquisition

It is also anticipated that the City will issue \$11,667,000 of COs. These Certificates are expected to be issued as follows:

- \$75,000 for Neighborhood Capital Projects
- \$67,000 for the record storage software project
- \$225,000 for a pedestrian plaza in the Northgate area
- \$2,300,000 for capital improvements in the Wolf Pen Creek area
- \$9,000,000 for the Interim CIP

Although not supported by tax debt, \$19.9 million in Utility Revenue Bonds (URBs) will also be issued for electric, water, and waste water projects. Revenue bonds are backed by utility charges rather than property taxes.

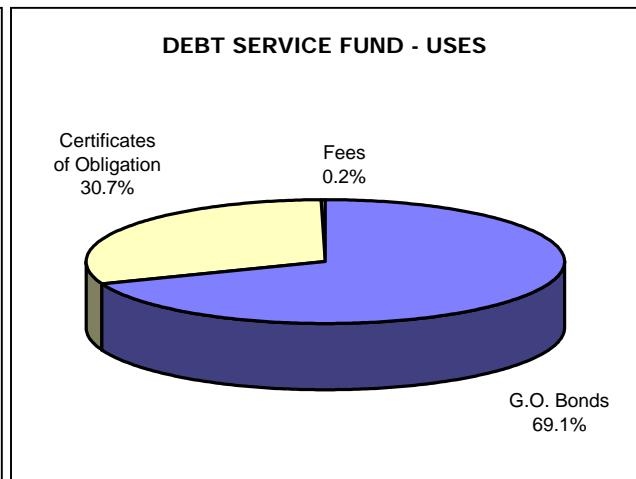
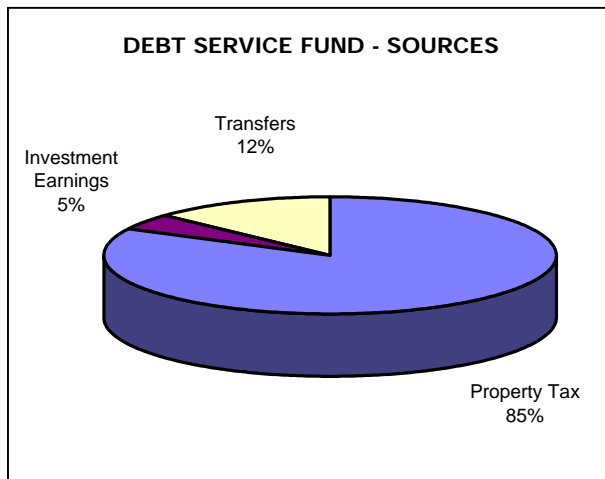
Each year an analysis is done to determine what resources are needed and if refunding and call options are available and in the best interest of the City. It is not anticipated that any bonds will be called in FY 02.

The following section contains a schedule of requirements and a summary of requirements for all General Obligation Bonds and Certificates of Obligation. The detailed information for each individual GOB and CO is found in *Appendix J*. The schedule of requirements and the individual detailed information for all Utility Revenue Bonds are also found in *Appendix J*.

* The ratings are standard ratings of Moody's and S&P. The highest rating available on S&P is AAA and the lowest "investment grade" debt issue is BBB. In contrast, Moody's highest rating is Aaa and the lowest "investment grading" is Bbb.

**CITY OF COLLEGE STATION
DEBT SERVICE FUND
FUND SUMMARY**

	FY 00 ACTUAL	FY 01 REVISED BUDGET	FY 01 YEAR-END ESTIMATE	FY 02 BASE BUDGET	FY 02 APPROVED BUDGET	% CHANGE IN BUDGET FROM FY 01 TO FY 02
BEGINNING BALANCE	\$ 3,478,862	\$ 4,219,960	\$ 4,219,960	\$ 3,535,122	\$ 3,535,122	
REVENUES						
ADVALOREM TAXES, ETC.	\$ 5,546,863	\$ 6,064,612	\$ 6,064,612	\$ 6,518,733	\$ 7,265,601	20%
INVESTMENT EARNINGS	397,162	350,000	375,000	350,000	350,000	0%
OTHER		0	0	0	0	N/A
TRANSFERS	380,000	697,052	697,052	1,023,410	1,023,410	47%
REFUNDING	0	0	0	0	0	N/A
TOTAL REVENUES	\$ 6,324,025	\$ 7,111,664	\$ 7,136,664	\$ 7,892,143	\$ 8,639,011	21%
TOTAL FUNDS AVAILABLE	\$ 9,802,887	\$ 11,331,624	\$ 11,356,624	\$ 11,427,265	\$ 12,174,133	0%
EXPENDITURES AND TRANSFERS						
GENERAL OBLIGATION BONDS	\$ 4,284,750	\$ 5,660,021	\$ 5,660,021	\$ 6,262,117	\$ 6,262,117	11%
CERTIFICATES OF OBLIGATION	1,290,161	2,133,981	2,133,981	2,786,146	2,786,146	31%
AGENTS FEES, OTHER COSTS	8,016	25,000	25,000	15,000	15,000	-40%
OTHER	0	0	2,500	0	0	N/A
TOTAL OPERATING EXPENSES AND TRANSFERS	\$ 5,582,927	\$ 7,819,002	\$ 7,821,502	\$ 9,063,263	\$ 9,063,263	16%
INCREASE (DECREASE) FUND BALANCE	\$ 741,098	\$ (707,338)	\$ (684,838)	\$ (1,171,120)	\$ (424,252)	-40%
ENDING FUND BALANCE	\$ 4,219,960	\$ 3,512,622	\$ 3,535,122	\$ 2,364,002	\$ 3,110,870	-11%



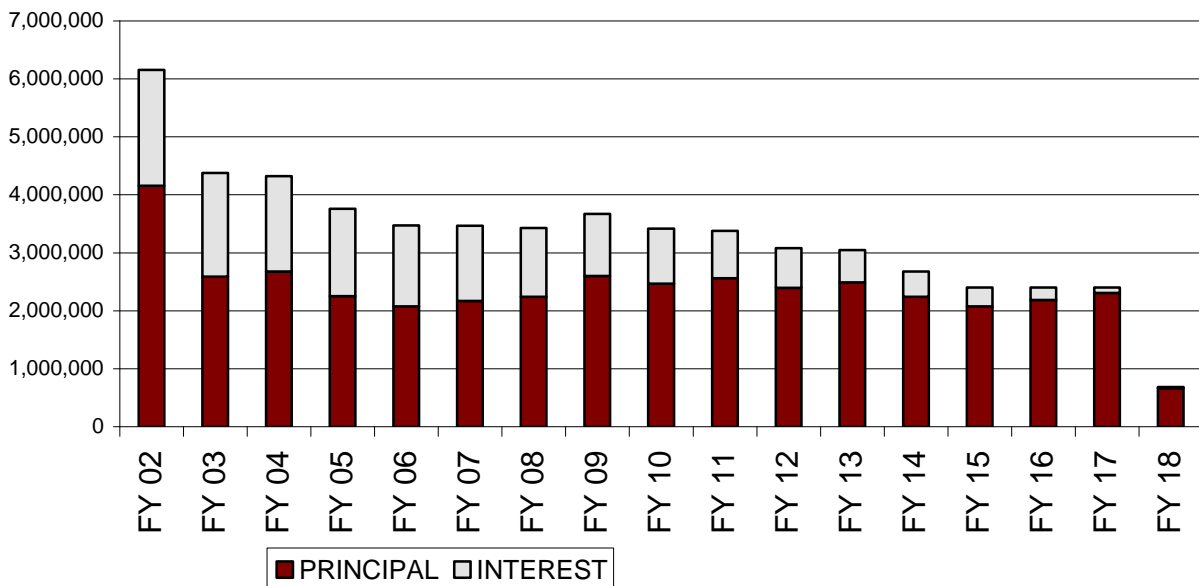
**DEBT SERVICE
SUMMARY OF REQUIREMENTS
GENERAL OBLIGATION BONDS
ALL SERIES
FY 2001-2002**

Issue	Principal	Interest	Total
G.O.B. Series 1991	225,000	75,463	300,463
G.O.B. Series 1994	300,000	200,900	500,900
G.O.B. Series 1995	250,000	198,675	448,675
G.O.B. Series 1996	875,000	405,490	1,280,490
G.O.B. Series 1998	240,000	290,756	530,756
G.O.B. Series 1999	250,000	254,818	504,818
G.O.B. Series 2000	675,000	422,955	1,097,955
G.O.B. Series 2001	1,340,000	151,545	1,491,545
TOTAL	\$ 4,155,000	\$ 2,000,602	\$ 6,155,602

**DEBT SERVICE
SCHEDULE OF REQUIREMENTS
GENERAL OBLIGATION BONDS
ALL SERIES**

FISCAL YEAR	PRINCIPAL	INTEREST	TOTAL DUE EACH YEAR	OUTSTANDING AS OF OCTOBER 1
FY 02	4,155,000	2,000,602	6,155,602	40,150,000
FY 03	2,590,000	1,788,749	4,378,749	35,995,000
FY 04	2,680,000	1,644,196	4,324,196	33,405,000
FY 05	2,250,000	1,507,599	3,757,599	30,725,000
FY 06	2,075,000	1,397,761	3,472,761	28,475,000
FY 07	2,170,000	1,295,059	3,465,059	26,400,000
FY 08	2,240,000	1,186,763	3,426,763	24,230,000
FY 09	2,600,000	1,071,130	3,671,130	21,990,000
FY 10	2,470,000	948,683	3,418,683	19,390,000
FY 11	2,560,000	820,548	3,380,548	16,920,000
FY 12	2,395,000	687,571	3,082,571	14,360,000
FY 13	2,490,000	556,681	3,046,681	11,965,000
FY 14	2,240,000	435,958	2,675,958	9,475,000
FY 15	2,075,000	325,309	2,400,309	7,235,000
FY 16	2,185,000	214,882	2,399,882	5,160,000
FY 17	2,310,000	90,744	2,400,744	2,975,000
FY 18	665,000	18,288	683,288	665,000

G.O.B. PRINCIPAL & INTEREST



**DEBT SERVICE
SUMMARY OF REQUIREMENTS
CERTIFICATES OF OBLIGATION
ALL SERIES
FY 2001-2002**

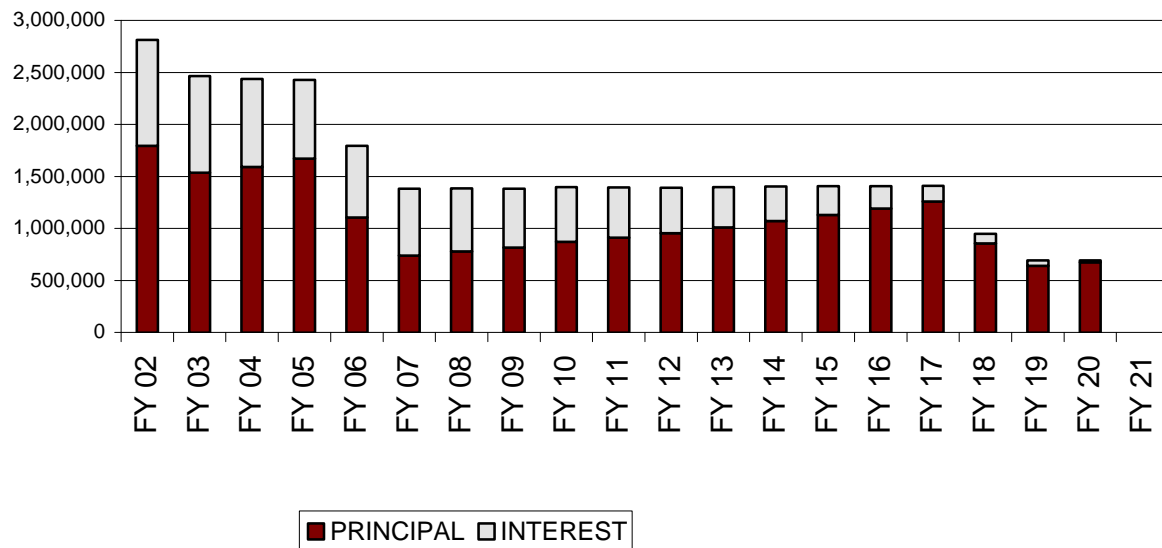
ISSUE - PRINCIPAL	GENERAL FUND ASSOCIATED	CONF. CENTER ASSOCIATED	TOTAL
C.O. Series 1998	0	215,000	215,000
C.O. Series 1999	250,000	0	250,000
C.O. Series 2000	335,000	0	335,000
C.O. Series 2000 A	510,000	0	510,000
C.O. Series 2001*	485,000	0	485,000
TOTAL PRINCIPAL	\$ 1,580,000	\$ 215,000	\$ 1,795,000
ISSUE - INTEREST			
C.O. Series 1998	0	262,905	262,905
C.O. Series 1999	4,688	0	4,688
C.O. Series 2000	201,601	0	201,601
C.O. Series 2000 A	404,540	0	404,540
C.O. Series 2001*	143,886	0	143,886
TOTAL INTEREST	\$ 754,715	\$ 262,905	\$ 1,017,620
TOTAL PAYMENT	\$ 2,334,715	\$ 477,905	\$ 2,812,620

* This amount is subject to change based on the actual issuance and interest rate.

**DEBT SERVICE
SCHEDULE OF REQUIREMENTS
CERTIFICATES OF OBLIGATION
ALL SERIES**

FISCAL YEAR	PRINCIPAL	INTEREST	TOTAL DUE EACH YEAR	OUTSTANDING AS OF OCTOBER 1
FY 02	1,795,000	1,017,620	2,812,620	20,595,000
FY 03	1,535,000	930,029	2,465,029	15,355,000
FY 04	1,590,000	845,810	2,435,810	14,160,000
FY 05	1,670,000	759,185	2,429,185	12,910,000
FY 06	1,105,000	687,421	1,792,421	11,585,000
FY 07	740,000	642,125	1,382,125	10,610,000
FY 08	780,000	606,134	1,386,134	10,010,000
FY 09	815,000	567,901	1,382,901	9,375,000
FY 10	870,000	526,883	1,396,883	8,715,000
FY 11	910,000	483,001	1,393,001	8,010,000
FY 12	955,000	436,375	1,391,375	7,270,000
FY 13	1,010,000	386,588	1,396,588	6,495,000
FY 14	1,070,000	333,211	1,403,211	5,675,000
FY 15	1,130,000	276,080	1,406,080	4,810,000
FY 16	1,190,000	215,343	1,405,343	3,895,000
FY 17	1,260,000	150,693	1,410,693	2,935,000
FY 18	855,000	94,153	949,153	1,915,000
FY 19	640,000	53,725	693,725	1,315,000
FY 20	675,000	18,225	693,225	675,000
FY 21	0	0	0	0

C.O. PRINCIPAL & INTEREST



PARKS XTRA EDUCATION FUND

Established in FY 96, Parks Xtra Education is a joint effort of the City of College Station and the College Station Independent School District (CSISD) to provide community-based education programs.

This fund is prepared on the modified accrual basis of accounting. Under this basis revenues are recognized when they become measurable and available to finance expenditures of the current period. Expenditures are recognized when the related fund liability is incurred with the exception of several items. The full listing of these exceptions can be found in the Financial Policies on page F-1.

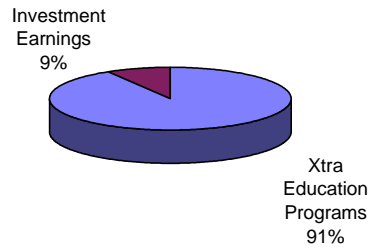
Registration fees provide the primary funding for the Parks Xtra Education Fund. Revenues are projected to be \$60,300 in FY02.

Approved program funding for FY 02 is \$105,365. These funds include \$78,630 to cover the cost of instructors, supplies, equipment, and various other program-related expenses. The remaining \$26,735 is allocated for the payment of half the salary and benefits associated with the position responsible for administering the program.

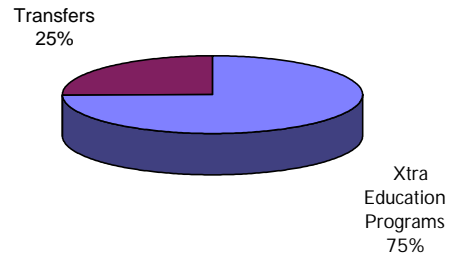
**CITY OF COLLEGE STATION
PARKS XTRA EDUCATION
FUND SUMMARY**

	<u>FY 00 ACTUAL</u>	<u>FY 01 REVISED BUDGET</u>	<u>F 01 YEAR-END ESTIMATE</u>	<u>FY 02 BASE BUDGET</u>	<u>FY 02 APPROVED BUDGET</u>	<u>% CHANGE IN BUDGET FROM FY 01 TO FY 02</u>
BEGINNING FUND BALANCE	\$ 91,811	\$ 82,064	\$ 82,064	\$ 66,216	\$ 66,216	
REVENUES						
XTRA EDUCATION REVENUES	\$ 53,886	\$ 61,800	\$ 53,450	\$ 55,100	\$ 55,100	(10.84%)
INVESTMENT EARNINGS	4,158	4,000	5,055	5,200	5,200	30.00%
OTHER	<u>1,883</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	N/A
TOTAL REVENUES	<u>\$ 59,927</u>	<u>\$ 65,800</u>	<u>\$ 58,505</u>	<u>\$ 60,300</u>	<u>\$ 60,300</u>	(8.36%)
TOTAL FUNDS AVAILABLE	<u>151,738</u>	<u>\$ 147,864</u>	<u>\$ 140,569</u>	<u>\$ 126,516</u>	<u>\$ 126,516</u>	(14.44%)
EXPENDITURES						
XTRA EDUCATION PROGRAMS	\$ 47,274	\$ 77,050	\$ 50,000	\$ 78,630	\$ 78,630	2.05%
CONTINGENCY	0	0	0	0	0	N/A
TRANSFERS	<u>22,400</u>	<u>24,353</u>	<u>24,353</u>	<u>26,735</u>	<u>26,735</u>	9.78%
TOTAL EXPENDITURES	<u>\$ 69,674</u>	<u>\$ 101,403</u>	<u>\$ 74,353</u>	<u>\$ 105,365</u>	<u>\$ 105,365</u>	3.91%
INCREASE (DECREASE) IN FUND BALANCE	<u>\$ (9,747)</u>	<u>\$ (35,603)</u>	<u>\$ (15,848)</u>	<u>\$ (45,065)</u>	<u>\$ (45,065)</u>	
ENDING FUND BALANCE	<u>\$ 82,064</u>	<u>\$ 46,461</u>	<u>\$ 66,216</u>	<u>\$ 21,151</u>	<u>\$ 21,151</u>	

PARKS XTRA EDUCATION - SOURCES



PARKS XTRA EDUCATION - USES



CITY OF COLLEGE STATION PARKS XTRA EDUCATION DIVISION SUMMARY

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EXPENDITURE BY ACTIVITY						
DIVISION	ACTUAL FY99-00	REVISED BUDGET FY 00-01	ESTIMATED YEAR END FY 00-01	BASE BUDGET FY 01-02	APPROVED BUDGET FY 01-02	% CHANGE IN BUDGET FROM FY 01 TO FY 02
PARKS XTRA EDUCATION	\$ 47,273	\$ 77,050	\$ 50,000	\$ 78,630	\$ 78,630	2.05%
DIVISION TOTAL	\$ 47,273	\$ 77,050	\$ 50,000	\$ 78,630	\$ 78,630	2.05%

EXPENDITURE BY CLASSIFICATION						
CLASSIFICATION	ACTUAL FY99-00	REVISED BUDGET FY 00-01	ESTIMATED YEAR END FY 00-01	BASE BUDGET FY 01-02	APPROVED BUDGET FY 01-02	% CHANGE IN BUDGET FROM FY 01 TO FY 02
SALARIES & BENEFITS	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	N/A
SUPPLIES	9,750	12,000	7,000	12,980	12,980	8.17%
MAINTENANCE	0	0	0	0	0	N/A
PURCHASED SERVICES	37,523	65,050	43,000	65,650	65,650	0.92%
CAPITAL OUTLAY	0	0	0	0	0	N/A
DIVISION TOTAL	\$ 47,273	\$ 77,050	\$ 50,000	\$ 78,630	\$ 78,630	2.05%

PERSONNEL SUMMARY BY ACTIVITY						
DIVISION	ACTUAL FY 98-99	ACTUAL FY 99-00	REVISED BUDGET FY 00-01	BASE BUDGET FY 01-02	APPROVED BUDGET FY 01-02	% CHANGE IN BUDGET FROM FY 01 TO FY 02
PARKS XTRA EDUCATION	0.0	0.0	0.0	0.0	0.0	N/A
DIVISION TOTAL	0.0	0.0	0.0	0.0	0.0	N/A

ECONOMIC DEVELOPMENT FUND

This is the fourth year to include the Economic Development Fund in the budget document. The purpose of this fund is to account for all funds that are to be used for business attraction and retention.

This fund is prepared on the modified accrual basis of accounting. Under this basis, revenues are recognized when they become measurable and available to finance expenditures of the current period. Expenditures are recognized when the related fund liability is incurred with the exception of several items. The full listing of these exceptions can be found in the Financial Policies on page F-1.

Revenues for the Economic Development Fund will be collected from the Electric, Water, Wastewater, and Sanitation Funds. The contributions from these funds will total \$250,000. Investment earnings of approximately \$43,600 are also anticipated in FY 02. The Economic Development Funds' expenditures are comprised of "Cash Assistance" payments to various business prospects. This assistance is aimed at providing prospective businesses with start-up resources and provide

existing businesses the opportunity to expand their operations.

\$900,000 will be available for cash assistance in FY 02. Cash assistance for FY 02 is approved to be allocated as follows:

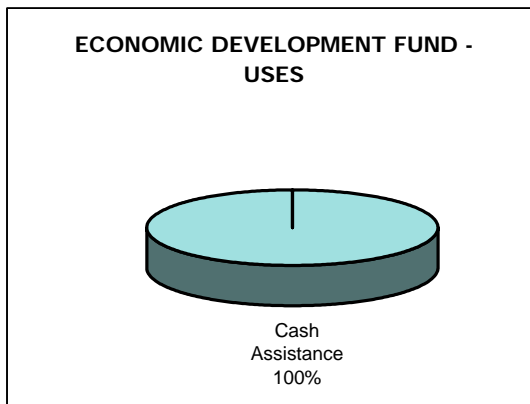
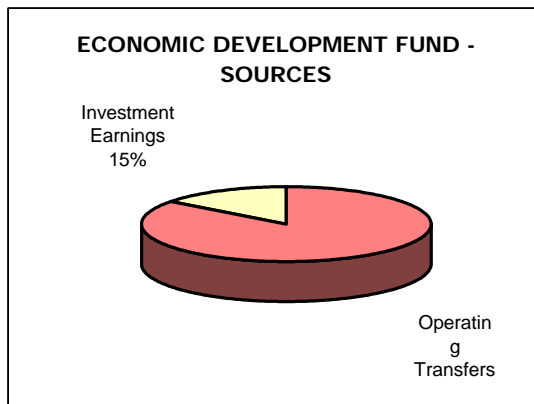
Economic Development Cash Assistance

Organization	FY 01	FY 02
The Tradition at Northgate	\$0	\$64,518
Development Matching Fund	50,000	50,000
EDC/SCIC Membership	12,500	12,500
Lynntech	0	50,000
Other Projects	11,000	11,000
Future Potential	813,500	711,982
Total	\$887,000	\$900,000

As can be seen from the table above, there is \$711,982 available for other economic development prospects and activities. If uncommitted at year end, these funds will contribute to the fund balance carried over from year to year. This flexibility will give the City an opportunity to work with various new and current businesses to ensure that College Station has a diverse and vibrant economy.

CITY OF COLLEGE STATION ECONOMIC DEVELOPMENT FUND SUMMARY

	<u>FY 00 ACTUAL</u>	<u>FY 01 REVISED BUDGET</u>	<u>FY 01 YEAR-END ESTIMATE</u>	<u>FY 02 BASE BUDGET</u>	<u>FY 02 APPROVED BUDGET</u>	<u>% CHANGE IN BUDGET FROM FY01 TO FY 02</u>
BEGINNING BALANCE	\$ 675,669	\$ 668,407	\$ 668,407	\$ 711,107	\$ 711,107	
REVENUES						
OPERATING TRANSFERS						
GENERAL FUND	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	N/A
ELECTRIC FUND	214,900	215,000	215,000	215,000	215,000	0%
WATER FUND	12,500	12,500	12,500	12,500	12,500	0%
SEWER FUND	10,000	10,000	10,000	10,000	10,000	0%
SW COLLECTION FUND	12,500	12,500	12,500	12,500	12,500	0%
INVESTMENT EARNINGS	31,577	30,400	42,717	43,600	43,600	
OTHER	(426)	0	0	0	0	N/A
TOTAL REVENUES	<u>\$ 281,051</u>	<u>\$ 280,400</u>	<u>\$ 292,717</u>	<u>\$ 293,600</u>	<u>\$ 293,600</u>	5%
TOTAL FUNDS AVAILABLE	<u>\$ 956,720</u>	<u>\$ 948,807</u>	<u>\$ 961,124</u>	<u>\$1,004,707</u>	<u>\$ 1,004,707</u>	6%
EXPENDITURES AND TRANSFERS						
CASH ASSISTANCE	\$ 280,438	\$ 887,000	\$ 250,017	\$ 900,000	\$ 900,000	1%
OTHER	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	N/A
TOTAL OPERATING EXPENSES AND TRANSFERS	<u>\$ 280,438</u>	<u>\$ 887,000</u>	<u>\$ 250,017</u>	<u>\$ 900,000</u>	<u>\$ 900,000</u>	1%
INCREASE (DECREASE) FUND BALANCE	<u>\$ 613</u>	<u>#####</u>	<u>\$ 42,700</u>	<u>\$ (606,400)</u>	<u>\$ (606,400)</u>	
GAAP ADJUSTMENT	(7,875)					
ENDING FUND BALANCE	<u><u>\$ 668,407</u></u>	<u><u>\$ 61,807</u></u>	<u><u>\$ 711,107</u></u>	<u><u>\$ 104,707</u></u>	<u><u>\$ 104,707</u></u>	



COURT SECURITY FEE FUND

In 1999, the State Legislature authorized a Court Security Fee for Municipal Court fines. This fee is paid by those who pay tickets at the College Station Municipal Court. This fee can be used to fund security projects at the Municipal Court facility.

This fund is prepared on the modified accrual basis of accounting. Under this basis, revenues are recognized when they become measurable and available to finance expenditures of the current period. Expenditures are recognized when the related fund liability is incurred with the exception of several items. The full listing of these exceptions can be found in the Financial Policies on page F-1.

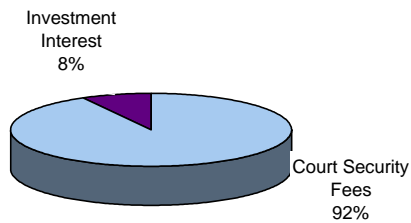
Court Security Fee revenues are \$81,100 in FY 02. Total funds available are \$174,922.

Expenditures of \$81,100 are approved in FY02. These expenditures include the salary and benefits associated with the bailiff position at the Municipal Court, as well as other security improvements to the court facility.

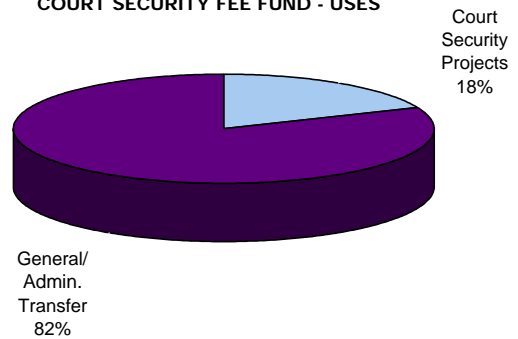
**CITY OF COLLEGE STATION
COURT SECURITY FEE
FUND SUMMARY**

	<u>FY 00 ACTUAL</u>	<u>FY 01 REVISED BUDGET</u>	<u>FY 01 YEAR-END ESTIMATE</u>	<u>FY 02 BASE BUDGET</u>	<u>FY 02 APPROVED BUDGET</u>	<u>% CHANGE IN BUDGET FROM FY 01 TO FY 02</u>
BEGINNING FUND BALANCE	\$ 0	\$ 40,600	\$ 38,922	\$ 93,822	\$ 93,822	
REVENUES						
COURT SECURITY FEES	\$ 44,476	\$ 41,200	\$ 72,300	\$ 74,500	\$ 74,500	81%
INVESTMENT INTEREST	1,230	1,000	3,700	6,600	6,600	560%
OTHER	0	0	0	0	0	N/A
TOTAL REVENUES	<u>\$ 45,706</u>	<u>\$ 42,200</u>	<u>\$ 76,000</u>	<u>\$ 81,100</u>	<u>\$ 81,100</u>	92%
EXPENDITURES						
COURT SECURITY PROJECTS	\$ 0	\$ 61,000	\$ 0	\$ 15,000	\$ 15,000	-75%
GEN/ADMIN TRANSFER	6,784	20,000	21,100	66,100	66,100	
TOTAL EXPENDITURES	<u>\$ 6,784</u>	<u>\$ 81,000</u>	<u>\$ 21,100</u>	<u>\$ 81,100</u>	<u>\$ 81,100</u>	0%
INCREASE (DECREASE) IN FUND BALANCE	<u>\$ 38,922</u>	<u>\$ (38,800)</u>	<u>\$ 54,900</u>	<u>\$ 0</u>	<u>\$ 0</u>	
ENDING FUND BALANCE	<u><u>\$ 38,922</u></u>	<u><u>\$ 1,800</u></u>	<u><u>\$ 93,822</u></u>	<u><u>\$ 93,822</u></u>	<u><u>\$ 93,822</u></u>	

COURT SECURITY FEE FUND - SOURCES



COURT SECURITY FEE FUND - USES



COURT TECHNOLOGY FEE FUND

In 1999, the State Legislature authorized a Court Technology Fee for Municipal Court fines. This fee is paid by those who pay tickets at the College Station Municipal Court. This fee can be used to fund technology projects at the Municipal Court facility. Projects could include enhancements and improvements to the computer systems at the Municipal Court and other improvements that involve technology.

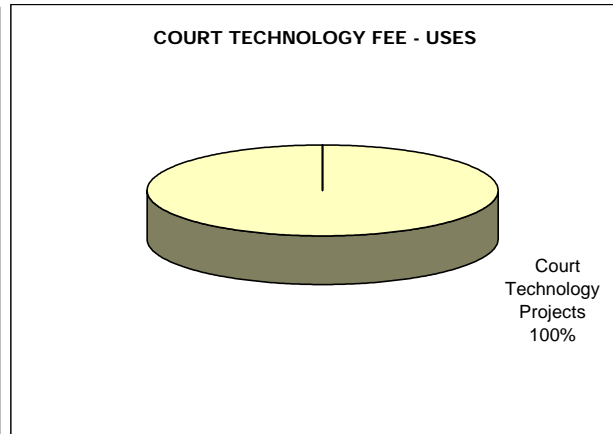
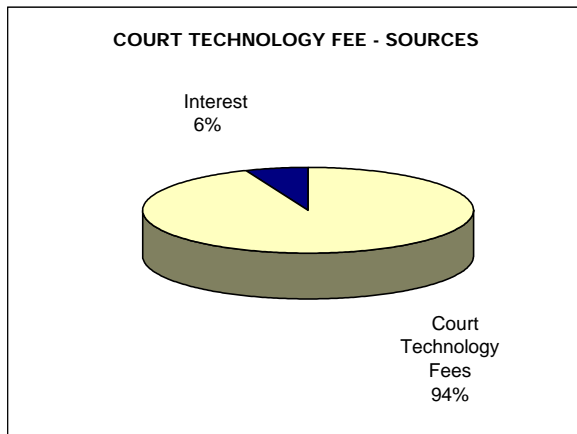
This fund is prepared on the modified accrual basis of accounting. Under this basis revenues are recognized when they become measurable and available to finance expenditures of the current period. Expenditures are recognized when the related fund liability is incurred with the exception of several items. The full listing of these exceptions can be found in the Financial Policies on page F-1.

Court Technology Fee revenues are \$109,800 in FY 02. Total funds available are \$194,030.

An approved appropriation of \$192,000 is included in the budget. This will be used for technology projects in the Municipal Court.

**CITY OF COLLEGE STATION
COURT TECHNOLOGY
FUND SUMMARY**

	<u>FY 00 ACTUAL</u>	<u>FY 01 REVISED BUDGET</u>	<u>FY 01 YEAR-END ESTIMATE</u>	<u>FY 02 BASE BUDGET</u>	<u>FY 02 APPROVED BUDGET</u>	<u>% CHANGE IN BUDGET FROM FY01 TO FY 02</u>
BEGINNING FUND BALANCE	\$ 0	\$ 50,800	\$ 61,430	\$ 84,230	\$ 84,230	
REVENUES						
COURT TECHNOLOGY FEES	\$ 59,547	\$ 51,500	\$ 100,000	\$ 103,000	\$ 103,000	100%
INVESTMENT INTEREST	1,883	1,200	6,100	6,800	6,800	467%
OTHER	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	N/A
TOTAL REVENUES	<u>\$ 61,430</u>	<u>\$ 52,700</u>	<u>\$ 106,100</u>	<u>\$ 109,800</u>	<u>\$ 109,800</u>	108%
EXPENDITURES						
COURT TECHNOLOGY PROJECTS	<u>\$ 0</u>	<u>\$ 100,000</u>	<u>\$ 83,300</u>	<u>\$ 192,000</u>	<u>\$ 192,000</u>	92%
TOTAL EXPENDITURES	<u>\$ 0</u>	<u>\$ 100,000</u>	<u>\$ 83,300</u>	<u>\$ 192,000</u>	<u>\$ 192,000</u>	92%
INCREASE (DECREASE) IN FUND BALANCE	<u>\$ 61,430</u>	<u>\$ (47,300)</u>	<u>\$ 22,800</u>	<u>\$ (82,200)</u>	<u>\$ (82,200)</u>	
ENDING FUND BALANCE	<u><u>\$ 61,430</u></u>	<u><u>\$ 3,500</u></u>	<u><u>\$ 84,230</u></u>	<u><u>\$ 2,030</u></u>	<u><u>\$ 2,030</u></u>	



POLICE SEIZURE FUND

This fund accounts for items received by the City through the Police Department as a result of criminal investigations. These funds are used for one time equipment and other purchases to assist in police activities.

This fund is prepared on the modified accrual basis of accounting. Under this basis, revenues are recognized when they become measurable and available to finance expenditures of the current period. Expenditures are recognized when the related fund liability is incurred with the exception of several items. The full listing of these exceptions can be found in the Financial Policies on page F-1.

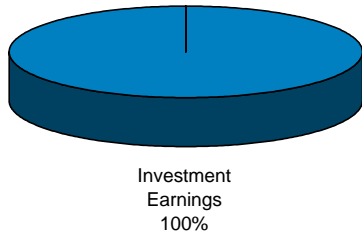
Police Seizure Fund revenues are \$1,200 in FY 02. Total funds available are \$22,685.

Expenditures of \$11,000 are approved in FY02. These expenditures are anticipated to be for items to assist in police activities.

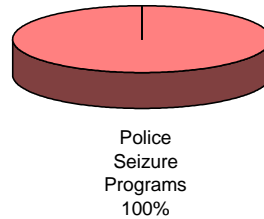
**CITY OF COLLEGE STATION
POLICE SEIZURE
FUND SUMMARY**

	<u>FY 00 ACTUAL</u>	<u>FY 01 REVISED BUDGET</u>	<u>F 01 YEAR-END ESTIMATE</u>	<u>FY 02 BASE BUDGET</u>	<u>FY 02 APPROVED BUDGET</u>	<u>% CHANGE IN BUDGET FROM FY 01 TO FY 02</u>
BEGINNING FUND BALANCE	\$ 11,774	\$ 14,883	\$ 14,395	\$ 21,485	\$ 21,485	
REVENUES						
POLICE SEIZURE REVENUES	\$ 2,411	\$ (488)	\$ 0	\$ 0	\$ 0	(100.00%)
INVESTMENT EARNINGS	805	0	1,175	\$ 1,200	1,200	N/A
OTHER	<u>3,788</u>	<u>0</u>	<u>5,965</u>	<u>0</u>	<u>0</u>	N/A
TOTAL REVENUES	<u>\$ 7,004</u>	<u>\$ (488)</u>	<u>\$ 7,140</u>	<u>\$ 1,200</u>	<u>\$ 1,200</u>	(345.90%)
TOTAL FUNDS AVAILABLE	<u>18,778</u>	<u>\$ 14,395</u>	<u>\$ 21,535</u>	<u>\$ 22,685</u>	<u>\$ 22,685</u>	57.59%
EXPENDITURES						
POLICE SEIZURE PROGRAMS	\$ 3,895	\$ 0	\$ 50	\$ 11,000	\$ 11,000	N/A
CONTINGENCY	0	0	0	0	0	N/A
TRANSFERS	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	N/A
TOTAL EXPENDITURES	<u>\$ 3,895</u>	<u>\$ 0</u>	<u>\$ 50</u>	<u>\$ 11,000</u>	<u>\$ 11,000</u>	N/A
INCREASE (DECREASE) IN FUND BALANCE	<u>\$ 3,109</u>	<u>\$ (488)</u>	<u>\$ 7,090</u>	<u>\$ (9,800)</u>	<u>\$ (9,800)</u>	
ENDING FUND BALANCE	<u>\$ 14,883</u>	<u>\$ 14,395</u>	<u>\$ 21,485</u>	<u>\$ 11,685</u>	<u>\$ 11,685</u>	

POLICE SEIZURE - SOURCES



POLICE SEIZURE - USES



GENERAL GOVERNMENT CAPITAL PROJECTS BUDGET

The City of College Station develops and adopts a five-year Capital Improvements Program. The program is updated annually and presented for City Council review as a part of the annual budget process. The list consolidates all anticipated capital needs for which funding authorization exists. The list is divided into several sections depending on the services provided and the funding source.

The City operates under the laws of the State of Texas and the City of College Station's Home Rule Charter. The City has legal authority to issue general obligation debt only after a positive vote of the citizens. General Obligation (GO) debt is debt that obligates the City to repay the issue with ad valorem tax revenues. The City uses GO debt for the acquisition and development of parks and recreation facilities, rights-of-way and construction of arterial streets, reconstruction of major arterial streets, and for public buildings such as City offices, libraries, swimming pools and other general use facilities.

An election held in November of 1998 granted the City the authority to issue \$24,240,000. \$4.1 million is planned to be issued in FY 01 with an additional \$7.4 million planned for issuance in FY 02.

The City has authority, and City Council policies allow for the use of non-voter authorized debt issuance such as certificates of obligation, contract obligations and other instruments (generally referred to as CO's). The policy authorized by the City Council allows the City to use such instruments for capital items such as the following:

- The purchase and replacement of major computer systems and other technology-based items that have useful lives of not more than 10 years.
- The purchase and replacement of major equipment items such as fire fighting equipment. The City has developed policies and procedures to provide almost all of this equipment without issuing debt.
- The purchase of land and development of land for economic development uses.

In FY 01, the City issued \$3.65 million in CO debt for street, technology, parks, business park, and other projects. In FY 02, the City anticipates issuing a total of \$11,667,000 for various projects. \$9,000,000 of this amount will be issued to cover expenses associate with the transportation relate

projects that comprise the Interim CIP. \$2,300,000 will be issued to cover various capital improvement projects in the Wolf Pen Creek area. These funds will be used for capital projects without GO or other designated funding sources.

The other type of debt that the City will generally use is revenue bonds. Revenue bonds are issued any time there is a need for financing capital construction or acquisition. It is also used when the asset will reside in one or more of the City's enterprise funds, such as the Northgate Parking Fund. Generally, revenue bonds do not require voter approval.

Capital projects often result in assets that require continuing maintenance and repair. Some also reduce existing maintenance and repair costs. Among the decisions and proposals that accompany capital project recommendations is an analysis of potential ongoing costs.

The 1998 bond elections provided funding authorization for a range of capital projects. These projects included street extensions and reconstruction, traffic projects, as well as parks development and parkland acquisition. Improvements to Fire Station #2, along with a new fire station (Fire Station #5), were authorized. Funds were also authorized for the acquisition of land for a new cemetery site, City Center and to increase greenway /floodplain areas. The City will continue those authorized projects in accordance with a five-year CIP plan.

With the bond election, citizens were told that the capital projects could be accomplished without increasing the ad valorem tax rate for debt service. However, it was anticipated that the ad valorem tax rate could be increased to pay for expanded operations for projects including Veteran's Park and Fire Station #5. In FY 02, an ad valorem tax increase of 4.84 cents per \$100 valuation has been approved. Of this increase, 1.84 cents was needed to pay projected operating and maintenance expenses associated with Veteran's Park and Fire Station #5.

STREETS, TRAFFIC, SIDEWALKS, AND TRAILS CAPITAL PROJECTS

Street Rehabilitation Projects

In FY 02, several rehabilitation projects are approved. These include: \$446,000 to complete the Tarrow Street rehabilitation project and \$789,250 to begin the First and Maple Street rehabilitation project in

Northgate. Also, \$780,000 is included for street rehabilitation projects.

Street Extension Projects

Street extension projects approved include include: \$2,029,000 for the extension of Jones Butler Road, \$400,000 for widening George Bush Dr. from Texas Avenue to Harvey Road, \$739,000 for Oversized Participation on Victoria, \$1,956,000 for the extension of Longmire.

Additionally, four transportation related projects were approved for FY 02. These projects include \$4,369,000 for widening Greens Prairie Road, \$3,600,000 to continue extending Dartmouth, \$247,000 for design associated with widening University Drive, and \$675,000 to design the Barron Road Overpass. These transportation projects were approved a part of the Interim CIP or group of capital improvement projects not included in the 5 year CIP program but identified as high priority. An ad valorem tax increase of 3 cents per \$100 valuation was necessary to incur the debt to cover to cost of these high priority projects.

All of these street projects should address some of the traffic issues that have been highlighted in the citizen survey and other feedback received from College Station citizens.

Street TxDOT Projects

In FY 02, \$350,000 is projected for medians along George Bush Drive.

TxDOT timing on this project will determine when these expenditures will be made. The City pays 10% of right-of-way costs, and also pays for any enhancements, such as the application of any streetscape standards desired in the project.

Traffic Projects

In FY 02, there is a approved budget of \$538,000 for traffic signal enhancements. Improvements considered include new signal installations, implementation of intelligent transportation systems, school warning devices, system upgrades, communication enhancements, development driven signal issues and traffic engineering. Signal locations will be determined by traffic studies. Additionally, \$182,000 is approved for traffic management improvement. Intersections that may be addressed will be determine according traffic study.

Sidewalks and Trails Projects

The City of College Station has worked over the years to ensure adequate transportation infrastructure for pedestrians and bicyclists. The City has an adopted sidewalk and bike loop plan. As new development occurs, sidewalks are an important aspect that must be considered. In FY 02, two capital projects are approved: \$75,000 for

neighborhood capital improvements and \$29,250 to convert J&D Miller Park sidewalk to a rubberized jogging track.

PARKS CAPITAL PROJECTS

In FY 02 several significant capital projects are approved. Included in the list are: \$1,325,000 to begin construction of the Veteran Park Athletic Complex and \$398,000 to continue development of Lick Creek Park.

PARKLAND DEDICATION CAPITAL PROJECTS

In FY 02, projects approved using parkland dedication funds include \$512,000 for Woodway Park development, \$62,000 for a park in the Shenandoah neighborhood and \$136,560 for Wolf Pen Creek area parks projects. Additionally, land acquisition for a park in the Northgate area is slated to begin in FY 02.

GENERAL GOVERNMENT AND CAPITAL EQUIPMENT CAPITAL PROJECTS

General government and capital equipment projects are planned assets that have value to more than one specific area of City operations. Two main divisions within this category are public facilities and technology projects. In FY 02, significant projects include: \$250,000 to begin development for Fire Station # 5; \$100,000 for the next phase of the fiber optic loop project; \$2,950,000 for the construction of a new Municipal Court/Fire Administration building and \$129,948 (raised from private donations) for the purchase of Library books, equipment, and furniture.

Each year the City prepares a technology plan that projects significant technology projects for the next 5 years. The following are some of the key projects on that plan.

Approved technology projects in FY 02 include \$1,291,000 for the replacement of the City's Public Safety Computer System. The Public Safety System is used to collect and maintain public safety information so that it can be quickly retrieved and analyzed. The new system will be utilized by both the Police and Fire Departments and will replace the current Public Safety System.

Also in the FY 02 budget is \$67,000 for the third year of the record storage project with an estimated total cost of \$326,000. The record storage project is designed to find ways to store many of the records in the City electronically. This should result in a reduced need to keep paper copies of many records.

Also, \$107,000 is an approved expense to complete the implementation of the Automated Utility Billing and Citation Payment System, which has total cost estimate of \$207,000. This system will allow citizens

to pay utility bills and other city relate fees and fines via the internet.

CONVENTION CENTER CAPITAL PROJECTS

In FY 02, \$4,600,000 is the projected expense for the Convention Center project. This project is the construction of a conference center facility in conjunction with the development of a full service hotel. Of the \$4,600,000 in projected expenditures, \$3,500,000 will be used for construction of conference center, and \$1,100,000 will be used to build associated infrastructure.

PARKING GARAGE CAPITAL PROJECTS

In FY 02, the city is projected to spend \$675,000 to construct a pedestrian plaza in the Northgate area, directly adjacent to the new parking garage.

BUSINESS PARK PROJECTS

In FY 02, there are two significant business park related projects are approved. These include \$225,000 for the design preparation of new class A business center and \$898,000 for development of a new class B business center.

ADDITIONAL O&M COSTS

With the addition of new facilities and infrastructure, additional operations and maintenance costs may be incurred. In the case of infrastructure rehabilitation it is expected that O&M cost will decrease for those areas the project targeted. However, it is difficult to quantify the cost savings of rehabilitation since resources are used elsewhere and not removed from departmental budgets.

GENERAL GOVERNMENT
STREETS, TRAFFIC, SIDEWALKS, AND TRAILS
CAPITAL IMPROVEMENT PROJECTS
FISCAL YEAR 2001-2002 THROUGH FISCAL YEAR 2006-2007

	PROJECT NUMBER	PROJECT BUDGET AMOUNT	ACTUAL FY 99-00	REVISED BUDGET FY 00-01	ESTIMATE FY 00-01	
BEGINNING FUND BALANCE:			7,580,216	13,469,692	13,469,692	
ADDITIONAL RESOURCES:						
GENERAL OBLIGATION BONDS			6,080,000	4,694,000	1,500,000	
CERTIFICATES OF OBLIGATIONS			2,486,360	75,000	75,000	
INTERGOVERNMENTAL			18,180	0	1,126,914	
INTRAGOVERNMENTAL			1,008,025	413,000	525,000	
INVESTMENT EARNINGS			758,709	75,000	700,000	
OTHER			24,116	0	168,773	
SUBTOTAL ADDITIONAL RESOURCES			\$ 10,375,390	\$ 5,257,000	\$ 4,095,687	
TOTAL RESOURCES AVAILABLE			\$ 17,955,606	\$ 18,726,692	\$ 17,565,379	
STREET REHABILITATION PROJECTS						
	GRAHAM RD UPGRADE PH I	ST9515	2,400,000	1,351,307	0	230,023
	GRAHAM RD UPGRADE PH II	ST0001	1,300,000	9,893	0	1,290,000
	N. FOREST PKWY	ST9912	500,000	132,057	0	207,940
5	TARROW ST. SOUTH	ST0002	464,000	8,350	0	10,000
1	CHERRY STREET IMP	ST9913	675,000	29,814	150,000	599,000
*	STREET REHAB.	ST0003	2,620,500	0	780,000	665,515
	EASTGATE STREET REHAB Ph I, II	SS9903	113,000	0	0	114,485
2	CHURCH STREET REHAB.	ST0004	756,000	52,943	165,000	703,057
7	NORTHGATE STREET REHAB	ST0209	82,075	0	0	0
7	FIRST & MAPLE STREET REHAB	ST0201	789,250	0	0	0
CLOSED PROJECTS			428,122	0	0	
SUBTOTAL			\$ 2,012,486	\$ 1,095,000	\$ 3,820,020	
STREET EXTENSION PROJECTS						
*	JONES-BUTLER RD PH II	ST0005	2,036,000	6,820	1,843,000	0
3	GEORGE BUSH E. WIDENING	ST9804	1,490,000	394,494	0	705,000
4	GEORGE BUSH EAST EXT.	ST9916	1,735,000	30,556	0	1,502,000
*	ROCK PRAIRIE RD REALIGN	ST9923	832,000	25,356	0	803,000
	OVERSIZED STREETS	ST9801	599,000	0	0	0
*	VICTORIA OP	ST9928	894,000	66	397,000	155,000
*	BARRON ROAD ROW	ST0006	316,000	5,131	0	0
	LONGMIRE EXTENSION	ST0007	455,000	8,086	0	447,000
*	LONGMIRE PH I & II ROW	ST0100	2,594,000	505	387,000	644,000
	DARTMOUTH EXTENSION	ST0008	635,000	19,675	0	615,000
	GREENS PRAIRIE RD. WIDENING	TBD	4,639,000	0	0	0
	DARTMOUTH EXTENSION SOUTH	TBD	3,600,000	0	0	0
	UNIVERSITY DR. WIDENING DSN	TBD	247,000	0	0	0
	BARRON ROAD OVERPASS DSN	TBD	675,000	0	0	0
CLOSED PROJECTS			505	0	0	
SUBTOTAL			\$ 491,194	\$ 2,627,000	\$ 4,871,000	
STREET TXDOT PROJECTS						
	TEXAS AVE. R.O.W. PH II	ST9820	371,000	94,500	0	164,500
	TX AVE STREETScape PH II	ST9915	500,000	0	0	0

**GENERAL GOVERNMENT
STREETS, TRAFFIC, SIDEWALKS, AND TRAILS
CAPITAL IMPROVEMENT PROJECTS
FISCAL YEAR 2001-2002 THROUGH FISCAL YEAR 2006-2007**

APPROVED FY 01-02 APPROPRIATIONS	TOTAL PROJECTED FY 01-02	PROJECTED FY 02-03	PROJECTED FY 03-04	PROJECTED FY 04-05	PROJECTED FY 05-06	PROJECTED FY 06-07
4,894,408	4,894,408	1,651,158	1,206,658	1,256,658	1,306,658	1,356,658
4,694,000	4,694,000	1,500,000	0	0	0	0
9,075,000	9,075,000	75,000	0	0	0	0
0	272,000	0	0	0	0	0
871,325	871,325	0	0	0	0	0
250,000	250,000	100,000	50,000	50,000	50,000	50,000
0	0	75,000	75,000	75,000	75,000	75,000
<u>\$ 14,890,325</u>	<u>\$ 15,162,325</u>	<u>\$ 1,750,000</u>	<u>\$ 125,000</u>	<u>\$ 125,000</u>	<u>\$ 125,000</u>	<u>\$ 125,000</u>
<u>\$ 19,784,733</u>	<u>\$ 20,056,733</u>	<u>\$ 3,401,158</u>	<u>\$ 1,331,658</u>	<u>\$ 1,381,658</u>	<u>\$ 1,431,658</u>	<u>\$ 1,481,658</u>
0	0	0	0	0	0	0
0	0	0	0	0	0	0
0	0	0	0	0	0	0
0	446,000	0	0	0	0	0
0	0	0	0	0	0	0
780,000	780,000	780,000	0	0	0	0
0	0	0	0	0	0	0
0	0	0	0	0	0	0
82,075	82,075	0	0	0	0	0
789,250	789,250	0	0	0	0	0
0	0	0	0	0	0	0
<u>\$ 1,651,325</u>	<u>\$ 2,097,325</u>	<u>\$ 780,000</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>
0	2,029,000	0	0	0	0	0
0	400,000	0	0	0	0	0
0	0	0	0	0	0	0
0	0	0	0	0	0	0
0	0	0	0	0	0	0
497,000	739,000	0	0	0	0	0
0	311,000	0	0	0	0	0
0	0	0	0	0	0	0
0	1,950,000	0	0	0	0	0
0	0	0	0	0	0	0
4,639,000	4,639,000	0	0	0	0	0
3,600,000	3,600,000	0	0	0	0	0
247,000	247,000	0	0	0	0	0
675,000	675,000	0	0	0	0	0
0	0	0	0	0	0	0
<u>\$ 9,658,000</u>	<u>\$ 14,590,000</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>
0	0	0	0	0	0	0
0	0	500,000	0	0	0	0

GENERAL GOVERNMENT
STREETS, TRAFFIC, SIDEWALKS, AND TRAILS
CAPITAL IMPROVEMENT PROJECTS
FISCAL YEAR 2001-2002 THROUGH FISCAL YEAR 2006-2007

	PROJECT NUMBER	PROJECT BUDGET AMOUNT	ACTUAL FY 99-00	REVISED BUDGET FY 00-01	ESTIMATE FY 00-01	/
STATE HIGHWAY 40 ROW	ST0009	260,000	0	0	260,000	
STREETSCAPE FOR UNIV. DR.	ST0010	150,000	146,660	0	3,000	
GEORGE BUSH DRIVE MEDIANS	ST0102	350,000	0	350,000	0	
SUBTOTAL			<u>\$ 241,160</u>	<u>\$ 350,000</u>	<u>\$ 427,500</u>	

TRAFFIC PROJECTS

* TRAFFIC MGMT. IMPROVE.	ST0011	728,000	20,000	182,000	0	
TRAFFIC SIGNAL ENHAN.	ST9511	3,463,229	5,194	538,000	0	
TRAFFIC SIGNAL MISC ENG..	ST9903	0	5,245	0	0	
LONE STAR PAVILION SIG.	ST9704	100,000	30,297	0	52,000	
DARTMOUTH/HOLLE. SIGNAL	ST9807	105,000	54,067	0	6,697	
DARTMOUTH/SWP SIGNAL	ST9808	105,000	63,652	0	0	
MONARCH SYSTEM	ST9809	100,000	76,325	0	0	
GEORGE BUSH/OLSEN SIGNAL	ST9814	100,000	1,205	0	0	
TX AVE SIGNAL OPTIMIZATION	ST9921	12,000	1,320	0	0	
UNIVERSITY DR. OPTIMIZATION	ST0022	20,000	6,200	0	11,500	
TIMBER SIGNAL POLES REPL	ST9922	10,000	19,986	0	0	
ENFORCEMENT LIGHTS	ST0014	12,000	4,458	0	0	
LONGMIRE @ ROCK PRAIRIE	ST0015	130,000	10,527	0	126,492	
ROCK PRA @ WELSH/VICTORIA	ST0016	115,000	10,065	0	149,614	
TEXAS @ MANUAL DR.	ST0017	100,000	2,280	0	97,720	
DISCOVERY @ RAYMOND STOT.	ST0018	100,000	11,540	0	71,856	
LONGMIRE @ DEACON	ST0019	100,000	9,563	0	84,789	
GLADE @ HOLLEMAN	ST0020	100,000	12,031	0	79,472	
ROCK PRAIRIE @ HWY 6 MODIF.	ST0021	50,000	5,287	0	66,468	
UNIVERSITY @ POLO RD	ST0024	120,000	6,121	0	91,196	
UPGRADE TRAFFIC CONTROL	ST0026	71,000	70,647	0	70,647	
HOLLEMAN WIDENING	TBD	112,000	0	0	112,000	
FIRE EMERGENCY PREMPTION	ST9810	120,000	0	0	120,000	
+						
CLOSED PROJECTS			655	0	0	
SUBTOTAL			<u>\$ 426,665</u>	<u>\$ 720,000</u>	<u>\$ 1,140,451</u>	

SIDEWALKS & TRAILS

MISC SIDEWALKS & TRAILS	ST9510	830,000	26,615	0	501,000	
J&D MILLER PARK SIDEWALK/TRAIL	ST0200	29,250	0	0	0	
NEIGHBORHOOD/STREETSCAPE	ST9802	54,800	0	0	20,000	
BIKE LOOP	ST9409	1,348,000	145,513	0	1,048,000	
MISC. BIKE TRAILS	ST9803	180,000	0	0	180,000	
TAMU SIDEWALKS	ST9924	90,000	46	0	200,000	
6 LINCOLN / UNI. SIDEWALKS	CD1275	98,000	7,279	98,000	98,000	
NEIGHBORHOOD CIP	ST0012	50,000	57,093	75,000	75,000	
GATEWAY SIGN IMPROVEMENTS	ST0013	55,000	38,352	0	0	
DEVONSHIRE GATEWAY	ST0023	3,500	3,609	0	0	
SPRINGBROOK GATEWAY	ST0025	7,500	3,750	0	0	
CLOSED PROJECTS			0	0	0	
SUBTOTAL			<u>\$ 282,257</u>	<u>\$ 173,000</u>	<u>\$ 2,122,000</u>	

[illegible]

**GENERAL GOVERNMENT
STREETS, TRAFFIC, SIDEWALKS, AND TRAILS
CAPITAL IMPROVEMENT PROJECTS
FISCAL YEAR 2001-2002 THROUGH FISCAL YEAR 2006-2007**

	<u>PROJECT NUMBER</u>	<u>PROJECT BUDGET AMOUNT</u>	<u>ACTUAL FY 99-00</u>	<u>REVISED BUDGET FY 00-01</u>	<u>ESTIMATE FY 00-01</u>	
MISCELLANEOUS			\$ 2,350	\$ 0	\$ 0	
TRANSFER OUT			383,000	0	0	
RAIL STUDY			35,200	0	0	
DEAN INTERNATIONAL			240,000	0	0	
CLAIMS PAID			0	0	0	
DEBT ISSUANCE COSTS			64,644	45,000	45,000	
GENERAL & ADMIN. CHARGES			<u>200,000</u>	<u>245,000</u>	<u>245,000</u>	
TOTAL EXPENDITURES			<u>\$ 4,378,956</u>	<u>\$ 5,255,000</u>	<u>\$ 12,670,971</u>	
		GAAP	109,788			
ENDING FUND BALANCE:			<u><u>\$ 13,469,692</u></u>	<u><u>\$ 13,471,692</u></u>	<u><u>\$ 4,894,408</u></u>	

Notes:

- 1 - Cherry Street project will be funded through CDBG.
- 2 - Church Street project - 376,000 from Street Rehab, \$465,000 from Community Development.
- 3 - George Bush East includes \$600,000 thoroughfare funds and \$890,000 GOB.
- * - Indicates projects funded through November 1998 G.O. Bond Authorization
- 4 - Partial funding from WPC TIF Fund
- 5 - Tarrow Street funding includes \$272,000 from a grant.
- 6- Lincoln Sidewalk funded entirely through CD, \$98,000
- 7-Northgate Street Rehab funded from CD Funds.

**GENERAL GOVERNMENT
STREETS, TRAFFIC, SIDEWALKS, AND TRAILS
CAPITAL IMPROVEMENT PROJECTS
FISCAL YEAR 2001-2002 THROUGH FISCAL YEAR 2006-2007**

<u>APPROVED FY 01-02 APPROPRIATIONS</u>	<u>TOTAL PROJECTED FY 01-02</u>	<u>PROJECTED FY 02-03</u>	<u>PROJECTED FY 03-04</u>	<u>PROJECTED FY 04-05</u>	<u>PROJECTED FY 05-06</u>	<u>PROJECTED FY 06-07</u>
\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
0	0	0	0	0	0	0
0	0	0	0	0	0	0
240,000	240,000	0	0	0	0	0
0	0	0	0	0	0	0
50,000	50,000	19,500	0	0	0	0
260,000	260,000	100,000	0	0	0	0
<u>\$ 12,683,575</u>	<u>\$ 18,405,575</u>	<u>\$ 2,194,500</u>	<u>\$ 75,000</u>	<u>\$ 75,000</u>	<u>\$ 75,000</u>	<u>\$ 75,000</u>
<u>\$ 7,101,158</u>	<u>\$ 1,651,158</u>	<u>\$ 1,206,658</u>	<u>\$ 1,256,658</u>	<u>\$ 1,306,658</u>	<u>\$ 1,356,658</u>	<u>\$ 1,406,658</u>

**GENERAL GOVERNMENT
PARKS PROJECTS
CAPITAL IMPROVEMENT PROJECTS
FISCAL YEAR 2001-2002 THROUGH FISCAL YEAR 2006-2007**

	<u>PROJECT NUMBER</u>	<u>PROJECT BUDGET AMOUNT</u>	<u>ACTUAL FY 99-00</u>	<u>REVISED BUDGET FY 00-01</u>	<u>ESTIMATE FY 00-01</u>
BEGINNING FUND BALANCE:			\$ 597,656	\$ 1,723,697	\$ 1,723,697
ADDITIONAL RESOURCES:					
GENERAL OBLIGATION BONDS			\$ 1,570,000	\$ 1,411,000	\$ 2,140,000
CERTIFICATES OF OBLIGATIONS			739,680	0	865,000
INTERGOVERNMENTAL			0	0	0
INTRAGOVERNEMENTAL			0	0	90,000
INVESTMENT EARNINGS			103,696	60,000	100,000
OTHER			45,880	0	50,000
			<u>\$ 2,459,256</u>	<u>\$ 1,471,000</u>	<u>\$ 3,245,000</u>
SUBTOTAL ADDITIONAL RESOURCES					
			<u>\$ 3,056,912</u>	<u>\$ 3,194,697</u>	<u>\$ 4,968,697</u>
TOTAL RESOURCES AVAILABLE					
PARK PROJECTS					
L. WAYNE SMITH PARK PH. II	PK0064	49,000	39,482	0	0
EASTGATE PARK IMPR.	PK9308	60,000	25,483	0	0
TEEN CENTER	PK9807	400,000	3,336	0	0
* CENTRAL PARK IRRIGATION	PK0065	49,000	21,220	0	0
BILLIE MADELEY PARK DEV.	PK9706	55,000	0	0	0
* WEST DIST. MAINT. SHOP	PK9927	501,000	109,341	143,000	330,760
* LEMONTREE PARK IMPR.	PK0066	22,000	14,421	0	7,541
* OAKS PARK IMPR.	PK0067	28,000	0	0	28,000
* RAINTREE PARK IMPR.	PK0068	44,000	1,085	0	28,000
* THOMAS PARK IMPR.	PK9931	126,000	57,139	0	30,938
* LICK CREEK DEVELOPMENT	PK0069	423,000	804	25,000	25,000
LICK CREEK PARK	PK9952	35,000	6,895	0	20,577
ADAMSON POOL RENOVATION PK0070,	PK9936	809,100	766,968	0	0
* HALLARAN POOL IMPR.	PK0072	28,000	27,233	0	0
* COMMUNITY PARK LAND ACQ.	PK9948	520,000	1,147	520,000	519,000
* REGIONAL ATHL PARK DEV	PK9941	2,985,000	40,321	1,620,000	1,620,000
* SOUTHWOOD PARK IMPR.	PK0076	169,000	62,183	0	0
1 EDELWEISS PARK DEVELOP	PK9804	190,000	99,533	0	0
ROLLER HOCKEY RINK/SKATE PARK	PK0073	162,000	0	0	0
* SPRING LOOP PARK DEVELOP	TBD	109,000	0	0	0
* BRISON PARK IMPR.	PK0100	54,000	0	54,000	54,000
* BROTHERS POND PARK IMPR	PK0084	32,000	1,120	0	30,880
* CENTRAL PARK IMPR.	PK0101	17,000	0	17,000	17,000
* GABBARD PARK IMPR.	PK0102	66,000	0	66,000	66,000
* MERRY OAKS IMPR.	PK0103	37,000	0	37,000	37,000
* THOMAS POOL IMPR.	PK0104	19,000	0	19,000	0
* BEE CREEK LIGHTS	TBD	68,000	0	0	0
LINCOLN CENTER ENTRY EXPAN	CD1292	90,000	0	0	90,000

**GENERAL GOVERNMENT
PARKS PROJECTS
CAPITAL IMPROVEMENT PROJECTS
FISCAL YEAR 2001-2002 THROUGH FISCAL YEAR 2006-2007**

<u>APPROVED FY 01-02 BUDGET APPROPRIATIONS</u>	<u>TOTAL PROJECTED FY 01-02</u>	<u>PROJECTED FY 02-03</u>	<u>PROJECTED FY 03-04</u>	<u>PROJECTED FY 04-05</u>	<u>PROJECTED FY 05-06</u>	<u>PROJECTED FY 06-07</u>
\$ 2,004,001	\$ 2,004,001	\$ 358,001	\$ 120,001	\$ 170,001	\$ 220,001	\$ 270,001
\$ 129,000	\$ 129,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
0	0	162,000	0	0	0	0
0	0	0	0	0	0	0
0	0	0	0	0	0	0
30,000	30,000	20,000	0	0	0	0
50,000	50,000	50,000	50,000	50,000	50,000	50,000
<u>\$ 209,000</u>	<u>\$ 209,000</u>	<u>\$ 232,000</u>	<u>\$ 50,000</u>	<u>\$ 50,000</u>	<u>\$ 50,000</u>	<u>\$ 50,000</u>
<u>\$ 2,213,001</u>	<u>\$ 2,213,001</u>	<u>\$ 590,001</u>	<u>\$ 170,001</u>	<u>\$ 220,001</u>	<u>\$ 270,001</u>	<u>\$ 320,001</u>
0	0	0	0	0	0	0
0	0	0	0	0	0	0
0	0	0	0	0	0	0
0	0	0	0	0	0	0
0	48,000	0	0	0	0	0
0	0	0	0	0	0	0
0	0	0	0	0	0	0
0	0	0	0	0	0	0
0	0	14,000	0	0	0	0
0	0	0	0	0	0	0
398,000	398,000	0	0	0	0	0
0	0	0	0	0	0	0
0	0	0	0	0	0	0
0	0	0	0	0	0	0
0	0	0	0	0	0	0
512,000	1,325,000	0	0	0	0	0
0	0	107,000	0	0	0	0
0	0	0	0	0	0	0
0	0	162,000	0	0	0	0
0	0	109,000	0	0	0	0
0	0	0	0	0	0	0
0	0	0	0	0	0	0
0	0	0	0	0	0	0
0	0	0	0	0	0	0
0	0	0	0	0	0	0
0	19,000	0	0	0	0	0
0	0	68,000	0	0	0	0
0	0	0	0	0	0	0

**GENERAL GOVERNMENT
PARKS PROJECTS
CAPITAL IMPROVEMENT PROJECTS
FISCAL YEAR 2001-2002 THROUGH FISCAL YEAR 2006-2007**

	<u>PROJECT NUMBER</u>	<u>PROJECT BUDGET AMOUNT</u>	<u>ACTUAL FY 99-00</u>	<u>REVISED BUDGET FY 00-01</u>	<u>ESTIMATE FY 00-01</u>
CLOSED PROJECTS			58	0	0
DEBT ISSUANCE COST			18,041	17,000	17,000
GENERAL & ADMIN. CHARGES			62,420	43,000	43,000
TOTAL EXPENDITURES			<u>\$ 1,358,230</u>	<u>\$ 2,561,000</u>	<u>\$ 2,964,696</u>
GAAP			25,015		
ENDING FUND BALANCE:			<u><u>\$ 1,723,697</u></u>	<u><u>\$ 633,697</u></u>	<u><u>\$ 2,004,001</u></u>

* - FUNDED THROUGH NOVEMBER 1998 G.O. BOND AUTHORIZATION

1 - TOTAL PROJECT BUDGET IS 219,000 WITH 190,000 FUNDED BY GOB 99, WHILE 29,000 FUNDED BY PARKLAND DEDICATION.

**GENERAL GOVERNMENT
PARKS PROJECTS
CAPITAL IMPROVEMENT PROJECTS
FISCAL YEAR 2001-2002 THROUGH FISCAL YEAR 2006-2007**

<u>APPROVED FY 01-02 BUDGET APPROPRIATIONS</u>	<u>TOTAL PROJECTED FY 01-02</u>	<u>PROJECTED FY 02-03</u>	<u>PROJECTED FY 03-04</u>	<u>PROJECTED FY 04-05</u>	<u>PROJECTED FY 05-06</u>	<u>PROJECTED FY 06-07</u>
0	0	0	0	0	0	0
10,000	10,000	0	0	0	0	0
55,000	55,000	10,000	0	0	0	0
<u>\$ 975,000</u>	<u>\$ 1,855,000</u>	<u>\$ 470,000</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>
<u><u>\$ 1,238,001</u></u>	<u><u>\$ 358,001</u></u>	<u><u>\$ 120,001</u></u>	<u><u>\$ 170,001</u></u>	<u><u>\$ 220,001</u></u>	<u><u>\$ 270,001</u></u>	<u><u>\$ 320,001</u></u>

**GENERAL GOVERNMENT
PARKLAND DEDICATION
CAPITAL IMPROVEMENT PROJECTS
FISCAL YEAR 2001-2002 THROUGH FISCAL YEAR 2006-2007**

	PROJECT NUMBER	PROJECT BUDGET AMOUNT	ACTUAL FY99-00	REVISED BUDGET FY 00-01	ESTIMATE FY 00-01
BEGINNING FUND BALANCE:			\$ 940,204	918,454	918,454
ADDITIONAL RESOURCES:					
CONTRIBUTIONS			\$ 75,122	\$ 0	\$ 214,321
INVESTMENT EARNINGS			45,370	35,000	64,305
SUBTOTAL ADDITIONAL RESOURCES			<u>\$ 120,492</u>	<u>\$ 35,000</u>	<u>\$ 278,626</u>
TOTAL RESOURCES AVAILABLE			<u>\$ 1,060,696</u>	<u>\$ 953,454</u>	<u>\$ 1,197,080</u>
PARKLAND DEDICATION FUND					
ZONE 1 PARK	PK0051	53,000	0	7,000	0
NORTHGATE LINEAR PARK	TBD	150,000	0	0	0
ZONE 2 PARK	PK0052	9,219	0	9,220	16,000
ZONE 3 (WOLF PEN CREEK)	PK0053	134,000	1,000	121,046	0
ZONE 4 PARK	PK0054	5,000	0	0	0
ZONE 5 PARK	TBD	76,842	0	0	0
EDELWEISS PARK LANDSCAPE	PK9707	13,382	0	0	0
1 EDELWEISS PARK DEVELOP	PK9804	29,000	29,000	0	0
ZONE 6 PARK	PK0056	51,000	0	22,000	0
GABBARD PARK	PK0102	12,000	0	12,000	12,000
* WILLOW B. TENNIS COURTS	PK0074	125,000	70	0	125,000
ZONE 7 PARK	PK0057	400,202	0	0	0
WOODWAY PARK	PK9803	512,000	0	468,600	0
ZONE 8 PARK	PK0058	612	0	610	610
ZONE 9 PARK	PK0059	0	0	0	0
ZONE 10 PARK	PK0060	0	0	0	0
SHENANDOAH PARK		62,000	0	60,000	0
ZONE 11 PARK	PK0061	0	0	0	0
UNDESIGNATED PARKS	PK0063	77,475	0	0	0
CLOSED PROJECTS			93,431	0	0
GENERAL & ADMIN. CHARGES			<u>13,100</u>	<u>14,600</u>	<u>14,600</u>
TOTAL EXPENDITURES			<u>\$ 136,601</u>	<u>\$ 715,076</u>	<u>\$ 168,210</u>
GAAP			-\$ 5,641		
ENDING FUND BALANCE:			<u>\$ 918,454</u>	<u>\$ 238,378</u>	<u>\$ 1,028,870</u>

Note:
219,000 WITH 190,000
FUNDED BY GOB 99, WHILE
29,000 FUNDED BY PARKLAND
DEDICATION.

**GENERAL GOVERNMENT
PARKLAND DEDICATION
CAPITAL IMPROVEMENT PROJECTS
FISCAL YEAR 2001-2002 THROUGH FISCAL YEAR 2006-2007**

<u>APPROVED FY 01-02 BUDGET APPROPRIATIONS</u>	<u>TOTAL PROJECTED FY 01-02</u>	<u>PROJECTED FY 02-03</u>	<u>PROJECTED FY 03-04</u>	<u>PROJECTED FY 04-05</u>	<u>PROJECTED FY 05-06</u>	<u>PROJECTED FY 06-07</u>
1,028,870	1,028,870	75,551	78,551	81,551	84,551	87,551
\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 0	\$ 0	\$ 0
35,000	35,000	3,000	3,000	3,000	3,000	3,000
<u>\$ 85,000</u>	<u>\$ 85,000</u>	<u>\$ 53,000</u>	<u>\$ 53,000</u>	<u>\$ 3,000</u>	<u>\$ 3,000</u>	<u>\$ 3,000</u>
<u>\$ 1,113,870</u>	<u>\$ 1,113,870</u>	<u>\$ 128,551</u>	<u>\$ 131,551</u>	<u>\$ 84,551</u>	<u>\$ 87,551</u>	<u>\$ 90,551</u>
4,691	4,691	0	0	0	0	0
50,000	50,000	50,000	50,000	0	0	0
508	508	0	0	0	0	0
136,560	136,560	0	0	0	0	0
5,441	5,441	0	0	0	0	0
77,668	77,668	0	0	0	0	0
0	0	0	0	0	0	0
0	0	0	0	0	0	0
54,875	54,785	0	0	0	0	0
0	0	0	0	0	0	0
0	0	0	0	0	0	0
117,647	117,647	0	0	0	0	0
0	512,000	0	0	0	0	0
44	44	0	0	0	0	0
0	0	0	0	0	0	0
1,955	1,955	0	0	0	0	0
2,000	62,000	0	0	0	0	0
0	0	0	0	0	0	0
0	0	0	0	0	0	0
						0
						0
0	0	0	0	0	0	0
15,000	15,000	0	0	0	0	0
<u>\$ 466,389</u>	<u>\$ 1,038,319</u>	<u>\$ 50,000</u>	<u>\$ 50,000</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>
<u>\$ 647,481</u>	<u>\$ 75,551</u>	<u>\$ 78,551</u>	<u>\$ 81,551</u>	<u>\$ 84,551</u>	<u>\$ 87,551</u>	<u>\$ 90,551</u>

**GENERAL GOVERNMENT
FACILITIES AND TECHNOLOGY
CAPITAL IMPROVEMENT PROJECTS
FISCAL YEAR 2001-2002 THROUGH FISCAL YEAR 2006-2007**

	<u>PROJECT NUMBER</u>	<u>PROJECT BUDGET AMOUNT</u>	<u>ACTUAL FY99-00</u>	<u>REVISED BUDGET FY 00-01</u>	<u>ESTIMATE FY 00-01</u>
BEGINNING FUND BALANCE:			\$ 954,052	\$ 2,066,675	\$ 2,066,675
ADDITIONAL RESOURCES:					
GENERAL OBLIGATION BONDS			\$ 810,000	\$ 780,000	\$ 0
CERTIFICATES OF OBLIGATIONS			2,166,320	1,843,000	1,843,000
INTRAGOVERNMENTAL			412,500	3,327,000	3,327,000
CONTRIBUTIONS			250	0	0
INVESTMENT EARNINGS			107,610	30,000	100,000
OTHER			<u>858</u>	<u>0</u>	<u>0</u>
SUBTOTAL ADDITIONAL RESOURCES			<u>\$ 3,497,538</u>	<u>\$ 5,980,000</u>	<u>\$ 5,270,000</u>
TOTAL RESOURCES AVAILABLE			<u>\$ 4,451,590</u>	<u>\$ 8,046,675</u>	<u>\$ 7,336,675</u>
PUBLIC FACILITIES					
RELOC. FIRE STATION #1	GG9504	935,000	17,369	0	0
LIBRARY BOOK DONATIONS	GG9901	291,348	2,157	131,348	1,400
* FIRE STATION # 2	GG9902	1,120,000	86,278	210,000	1,069,000
CITY HALL DECOMPRESSION	GG9903	670,000	480,332	0	315,593
* CEMETERY LAND ACQUISITION	GG9905	275,000	0	275,000	275,000
* FIRE STATION # 5	TBD	1,567,000	0	0	0
* CITY CENTER LAND ACQUISITION	GG0002	1,560,000	29,692	780,000	0
2 MUNICIPAL COURT/FIRE ADMIN BUILDING	GG0100	3,120,000	0	3,120,000	170,000
3 LAND PURCHASE	GG0004	1,600,000	1,589,357	0	0
SUBTOTAL			<u>\$ 2,205,185</u>	<u>\$ 4,516,348</u>	<u>\$ 1,830,993</u>
TECHNOLOGY PROJECTS					
HUMAN RESOURCES MODULE	CO0021	\$ 23,033	\$ 0	\$ 0	\$ 23,033
PUBLIC SAFETY SYSTEM	CO0022	1,391,000	0	1,341,000	50,000
AFIX FINGERPRINT SOFTWARE	CO0023	25,060	25,159	0	0
RECORDS STORAGE	CO0024	326,000	18,822	152,000	152,000
AS400 ENHANCEMENT	CO0100	175,000	0	175,000	175,000
FIBER OPTIC LOOP	ME9701	400,000	0	300,000	300,000
PBX (PHONE SYSTEM) REPLACEMENT	TBD	917,000	0	0	0
AUTOMATED CUSTOMER SERVICE	CO0102	207,000	0	207,000	100,000
SUBTOTAL			<u>\$ 43,981</u>	<u>\$ 2,175,000</u>	<u>\$ 800,033</u>
DEBT ISSUANCE COSTS			\$ 24,371	\$ 10,100	\$ 0
LEGAL FEES			126,318	0	0
TRANSFERS			10,000	0	0
GENERAL & ADMIN. CHARGES			<u>19,300</u>	<u>50,000</u>	<u>50,000</u>

**GENERAL GOVERNMENT
FACILITIES AND TECHNOLOGY
CAPITAL IMPROVEMENT PROJECTS
FISCAL YEAR 2001-2002 THROUGH FISCAL YEAR 2006-2007**

<u>APPROVED FY 01-02 BUDGET APPROPRIATIONS</u>	<u>TOTAL PROJECTED FY 01-02</u>	<u>PROJECTED FY 02-03</u>	<u>PROJECTED FY 03-04</u>	<u>PROJECTED FY 04-05</u>	<u>PROJECTED FY 05-06</u>	<u>PROJECTED FY 06-07</u>
\$ 4,655,649	\$ 4,655,649	\$ 74,201	\$ 67,101	\$ 64,601	\$ 65,101	\$ 65,601
\$ 1,810,000	\$ 1,810,000	\$ 1,317,000	\$ 0	\$ 0	\$ 0	\$ 0
67,000	67,000	57,000	200,000	0	0	0
0	0	0	917,000	0	0	0
0	0	0	0	0	0	0
75,000	75,000	20,000	7,500	500	500	500
<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
\$ 1,952,000	\$ 1,952,000	\$ 1,394,000	\$ 1,124,500	\$ 500	\$ 500	\$ 500
\$ 6,607,649	\$ 6,607,649	\$ 1,468,201	\$ 1,191,601	\$ 65,101	\$ 65,601	\$ 66,101
0	0	0	0	0	0	0
0	129,948	0	0	0	0	0
0	0	0	0	0	0	0
0	0	0	0	0	0	0
0	0	0	0	0	0	0
250,000	250,000	1,317,000	0	0	0	0
780,000	1,560,000	0	0	0	0	0
0	2,950,000	0	0	0	0	0
0	0	0	0	0	0	0
<u>\$ 1,030,000</u>	<u>\$- 4,889,948</u>	<u>\$ 1,317,000</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>
\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
0	1,291,000	0	0	0	0	0
0	0	0	0	0	0	0
67,000	67,000	57,000	0	0	0	0
0	0	0	200,000	0	0	0
0	100,000	0	0	0	0	0
0	0	0	917,000	0	0	0
0	107,000	0	0	0	0	0
<u>\$ 67,000</u>	<u>\$ 1,565,000</u>	<u>\$ 57,000</u>	<u>\$ 1,117,000</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>
\$ 23,500	\$ 23,500	\$ 17,100	\$ 0	\$ 0	\$ 0	\$ 0
0	0	0	0	0	0	0
0	0	0	0	0	0	0
<u>55,000</u>	<u>55,000</u>	<u>10,000</u>	<u>10,000</u>	<u>0</u>	<u>0</u>	<u>0</u>

**GENERAL GOVERNMENT
FACILITIES AND TECHNOLOGY
CAPITAL IMPROVEMENT PROJECTS
FISCAL YEAR 2001-2002 THROUGH FISCAL YEAR 2006-2007**

	<u>PROJECT NUMBER</u>	<u>PROJECT BUDGET AMOUNT</u>	<u>ACTUAL FY99-00</u>	<u>REVISED BUDGET FY 00-01</u>	<u>ESTIMATE FY 00-01</u>	<u> </u>
TOTAL EXPENDITURES			<u>\$ 2,429,155</u>	<u>\$ 6,751,448</u>	<u>\$ 2,681,026</u>	
GAAP ADJUSTMENT	GAAP		\$ 44,240			
ENDING FUND BALANCE:			<u><u>\$ 2,066,675</u></u>	<u><u>\$ 1,295,227</u></u>	<u><u>\$ 4,655,649</u></u>	

Notes:

* - Funded through November 1998 G.O. Bond Authorization

1 - Total project is 1,600,000 with 1,100,000 funded by Electric fund and 500,000 funded by General government revenues.

2 - Total project of \$3,120,000 to be funded as follows: \$1,800,000 Electric Fund, \$700,000 Water Fund, \$250,000 W W Fund and \$370,000 Sanitation Fund.

3 - Proposed to be funded through the issuance of Certificates of Obligation.

**GENERAL GOVERNMENT
FACILITIES AND TECHNOLOGY
CAPITAL IMPROVEMENT PROJECTS
FISCAL YEAR 2001-2002 THROUGH FISCAL YEAR 2006-2007**

APPROVED FY 01-02 BUDGET APPROPRIATIONS	TOTAL PROJECTED FY 01-02	PROJECTED FY 02-03	PROJECTED FY 03-04	PROJECTED FY 04-05	PROJECTED FY 05-06	PROJECTED FY 06-07
<u>\$ 1,175,500</u>	<u>\$ 6,533,448</u>	<u>\$ 1,401,100</u>	<u>\$ 1,127,000</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>
<u>\$ 5,432,149</u>	<u>\$ 74,201</u>	<u>\$ 67,101</u>	<u>\$ 64,601</u>	<u>\$ 65,101</u>	<u>\$ 65,601</u>	<u>\$ 66,101</u>

**GENERAL GOVERNMENT
CONVENTION CENTER
CAPITAL IMPROVEMENT PROJECTS
FISCAL YEAR 2001-2002 THROUGH FISCAL YEAR 2006-2007**

	PROJECT NUMBER	PROJECT BUDGET AMOUNT	ACTUAL FY 99-00	REVISED BUDGET FY00-01	ESTIMATE FY 00-01
BEGINNING FUND BALANCE:			\$ 5,493,908	\$ 5,728,957	\$ 5,728,957
ADDITIONAL RESOURCES:					
CERTIFICATES OF OBLIGATION			\$ 0	\$ 0	\$ 0
INTRAGOVERNMENTAL			0	4,250,000	3,650,000
INVESTMENT EARNINGS			<u>289,433</u>	<u>250,000</u>	<u>250,000</u>
SUBTOTAL ADDITIONAL RESOURCES			<u>\$ 289,433</u>	<u>\$ 4,500,000</u>	<u>\$ 3,900,000</u>
TOTAL RESOURCES AVAILABLE			<u>\$ 5,783,341</u>	<u>\$ 10,228,957</u>	<u>\$ 9,628,957</u>
PUBLIC FACILITIES					
CONFERENCE CNTR WPC	GG9701	0	36,721	0	0
1 CONFERENCE CNTR HWY 30/60	GG0005	12,000,000	0	314,000	200,000
2 HWY 30/60 INFRASTRUCTURE	GG0105	3,650,000	0	3,650,000	0
DEBT SERVICE			0	330,000	330,000
GENERAL & ADMIN CHARGES			<u>54,700</u>	<u>51,700</u>	<u>51,700</u>
TOTAL EXPENDITURES			<u>\$ 54,700</u>	<u>\$ 4,345,700</u>	<u>\$ 581,700</u>
GAAP			316		
ENDING FUND BALANCE:			<u>\$ 5,728,957</u>	<u>\$ 5,883,257</u>	<u>\$ 9,047,257</u>

1 - Convention Center funded through \$5,500,000 in Certificates of Obligations, \$500,000 from the Electric Fund, and \$600,000 from the Hotel Motel Fund.

2 - Hwy 30/60 Corridor development costs funded as follows: \$1,560,000 Electric Fund, \$1,690,000 from the Water Fund, and \$400,000 from the Wastewater Fund.

**GENERAL GOVERNMENT
CONVENTION CENTER
CAPITAL IMPROVEMENT PROJECTS
FISCAL YEAR 2001-2002 THROUGH FISCAL YEAR 2006-2007**

APPROVED FY 01-02 BUDGET APPROPRIATIONS	TOTAL PROJECTED FY 01-02	PROJECTED FY 02-03	PROJECTED FY 03-04	PROJECTED FY 04-05	PROJECTED FY 05-06	PROJECTED FY 06-07
\$ 9,047,257	\$ 9,047,257	\$ 4,567,257	\$ 1,517,257	\$ 351,257	\$ 386,257	\$ 421,257
\$ 0	\$ 0	\$ 5,400,000	\$ 0	\$ 0	\$ 0	\$ 0
0	0	1,100,000	0	0	0	0
400,000	400,000	100,000	34,000	35,000	35,000	35,000
\$ 400,000	\$ 400,000	\$ 6,600,000	\$ 34,000	\$ 35,000	\$ 35,000	\$ 35,000
\$ 9,447,257	\$ 9,447,257	\$ 11,167,257	\$ 1,551,257	\$ 386,257	\$ 421,257	\$ 456,257
0	0	0	0	0	0	0
3,500,000	3,500,000	7,100,000	1,200,000	0	0	0
0	1,100,000	2,550,000	0	0	0	0
230,000	230,000	0	0	0	0	0
50,000	50,000	0	0	0	0	0
\$ 3,780,000	\$ 4,880,000	\$ 9,650,000	\$ 1,200,000	\$ 0	\$ 0	\$ 0
\$ 5,667,257	\$ 4,567,257	\$ 1,517,257	\$ 351,257	\$ 386,257	\$ 421,257	\$ 456,257

**GENERAL GOVERNMENT
PARKING GARAGE
CAPITAL IMPROVEMENT PROJECTS
FISCAL YEAR 2001-2002 THROUGH FISCAL YEAR 2006-2007**

	PROJECT NUMBER	PROJECT BUDGET AMOUNT	ACTUAL FY 99-00	REVISED BUDGET FY 00-01	ESTIMATE FY 00-01
BEGINNING FUND BALANCE:			\$ (807,602)	\$ 4,817,534	\$ 4,817,534
INTRAGOVERNMENTAL			\$ 76,773	\$ 0	\$ 0
CERTIFICATES OF OBLIGATION			6,497,000	390,000	490,000
OTHER			0	0	76,542
INVESTMENT EARNINGS			<u>59,442</u>	<u>286,125</u>	<u>350,000</u>
SUBTOTAL ADDITIONAL RESOURCES			<u>\$ 6,633,215</u>	<u>\$ 676,125</u>	<u>\$ 916,542</u>
TOTAL RESOURCES AVAILABLE			<u>\$ 5,825,613</u>	<u>\$ 5,493,659</u>	<u>\$ 5,734,076</u>
PUBLIC FACILITIES					
1 COLL. MAIN PAIKING GARAGE	GGG9706	6,264,000	684,700	4,630,498	4,929,420
2ND STREET PROMENADE	ST0030	675,000	371	300,000	0
NORTHGATE PARKING METERS	GG0006	100,000	0	100,000	87,900
DEBT SERVICE			0	219,000	219,000
DEBT ISSUANCE COSTS		120,000	84,500	10,000	10,000
GENERAL & ADMIN. CHARGES			<u>0</u>	<u>78,000</u>	<u>78,000</u>
TOTAL EXPENDITURES			<u>\$ 769,571</u>	<u>\$ 5,337,498</u>	<u>\$ 5,324,320</u>
GAAP ADJUSTMENT			-\$ 238,508		
ENDING FUND BALANCE:			<u><u>\$ 4,817,534</u></u>	<u><u>\$ 156,161</u></u>	<u><u>\$ 409,756</u></u>

Note:

1 - Certificates of Obligation will be issued to fund the parking garage project.

**GENERAL GOVERNMENT
PARKING GARAGE
CAPITAL IMPROVEMENT PROJECTS
FISCAL YEAR 2001-2002 THROUGH FISCAL YEAR 2006-2007**

APPROVED FY 01-02 BUDGET APPROPRIATIONS	TOTAL PROJECTED FY 01-02	PROJECTED FY 02-03	PROJECTED FY 03-04	PROJECTED FY 04-05	PROJECTED FY 05-06	PROJECTED FY 06-07
\$ 409,756	\$ 409,756	\$ (33,944)	\$ (27,644)	\$ (22,644)	\$ (17,644)	\$ (12,644)
\$ 225,000	\$ 225,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
0	0	0	0	0	0	0
0	0	0	0	0	0	0
<u>6,300</u>	<u>6,300</u>	<u>6,300</u>	<u>5,000</u>	<u>5,000</u>	<u>5,000</u>	<u>5,000</u>
<u>\$ 231,300</u>	<u>\$ 231,300</u>	<u>\$ 6,300</u>	<u>\$ 5,000</u>	<u>\$ 5,000</u>	<u>\$ 5,000</u>	<u>\$ 5,000</u>
<u>\$ 641,056</u>	<u>\$ 641,056</u>	<u>\$ (27,644)</u>	<u>\$ (22,644)</u>	<u>\$ (17,644)</u>	<u>\$ (12,644)</u>	<u>\$ (7,644)</u>
0	0	0	0	0	0	0
375,000	675,000	0	0	0	0	0
0	0	0	0	0	0	0
0	0	0	0	0	0	0
0	0	0	0	0	0	0
0	0	0	0	0	0	0
<u>\$ 375,000</u>	<u>\$ 675,000</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>
<u><u>\$ 266,056</u></u>	<u><u>\$ (33,944)</u></u>	<u><u>\$ (27,644)</u></u>	<u><u>\$ (22,644)</u></u>	<u><u>\$ (17,644)</u></u>	<u><u>\$ (12,644)</u></u>	<u><u>\$ (7,644)</u></u>

**GENERAL GOVERNMENT
BUSINESS PARK
CAPITAL IMPROVEMENT PROJECTS
FISCAL YEAR 2001-2002 THROUGH FISCAL YEAR 2006-2007**

	PROJECT NUMBER	PROJECT BUDGET AMOUNT	ACUTAL FY99-00	REVISED BUDGET FY 00-01	ESTIMATE FY 00-01
BEGINNING FUND BALANCE:			\$ 697,514	\$ 407,042	\$ 407,042
ADDITIONAL RESOURCES:					
CERTIFICATES OF OBLIGATIONS			\$ 260,640	\$ 200,000	\$ 200,000
INTRAGOVERNMENTAL			4,000,000	2,400,000	2,400,000
INVESTMENT EARNINGS			15,737	35,000	35,000
OTHER			<u>213</u>	<u>0</u>	<u>0</u>
SUBTOTAL ADDITIONAL RESOURCES			<u>\$ 4,276,590</u>	<u>\$ 2,635,000</u>	<u>\$ 2,635,000</u>
TOTAL RESOURCES AVAILABLE			<u>\$ 4,974,104</u>	<u>\$ 3,042,042</u>	<u>\$ 3,042,042</u>
BUSINESS PARK FUND					
BUSINESS PARK PHASE II & III	GG9705	2,050,000	163,621	0	261,866
1 BUSINESS PARK PHASE III	GG0001	625,000	575,586	265,000	42,557
2 NEW BUS CENTER A	DE0001	7,525,000	3,824,241	125,000	1,125,000
3 NEW BUS CENTER B	DE0002	3,500,000	0	1,400,000	83,000
DEBT ISSUANCE COST			3,614	0	0
GENERAL & ADMIN. CHARGES			<u>0</u>	<u>55,000</u>	<u>55,000</u>
TOTAL EXPENDITURES			<u>\$ 4,567,062</u>	<u>\$ 1,845,000</u>	<u>\$ 1,567,423</u>
ENDING FUND BALANCE:			<u>\$ 407,042</u>	<u>\$ 1,197,042</u>	<u>\$ 1,474,619</u>

1 - Gateway and landscaping for existing business center \$200,000 Certificates of Obligation.

2 - New Business Center A - \$2,600,000 Electric Fund, \$1,400,000 Water Fund, and \$1,950,000 Certificates of Obligation.

3 - New Business Center B - \$1,560,000 Electric Fund, \$840,000 Water Fund, and \$1,950,000 Certificates of Obligation.

**GENERAL GOVERNMENT
BUSINESS PARK
CAPITAL IMPROVEMENT PROJECTS
FISCAL YEAR 2001-2002 THROUGH FISCAL YEAR 2006-2007**

<u>APPROVED FY 01-02 BUDGET APPROPRIATIONS</u>	<u>TOTAL PROJECTED FY 01-02</u>	<u>PROJECTED FY02-03</u>	<u>PROJECTED FY 03-04</u>	<u>PROJECTED FY 04-05</u>	<u>PROJECTED FY 05-06</u>	<u>PROJECTED FY 06-07</u>
\$ 1,474,619	\$ 1,474,619	\$ 316,619	\$ 414,619	\$ 24,619	\$ 35,619	\$ 46,619
\$ 0	\$ 0	\$ 3,900,000	\$ 700,000	\$ 0	\$ 0	\$ 0
0	0	0	0	0	0	0
35,000	35,000	10,000	10,000	11,000	11,000	11,000
<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
<u>\$ 35,000</u>	<u>\$ 35,000</u>	<u>\$ 3,910,000</u>	<u>\$ 710,000</u>	<u>\$ 11,000</u>	<u>\$ 11,000</u>	<u>\$ 11,000</u>
<u>\$ 1,509,619</u>	<u>\$ 1,509,619</u>	<u>\$ 4,226,619</u>	<u>\$ 1,124,619</u>	<u>\$ 35,619</u>	<u>\$ 46,619</u>	<u>\$ 57,619</u>
0	0	0	0	0	0	0
0	0	0	0	0	0	0
225,000	225,000	2,275,000	0	0	0	0
0	898,000	1,467,000	1,100,000	0	0	0
0	0	0	0	0	0	0
50,000	70,000	70,000	0	0	0	0
<u>\$ 275,000</u>	<u>\$ 1,193,000</u>	<u>\$ 3,812,000</u>	<u>\$ 1,100,000</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>
<u>\$ 1,234,619</u>	<u>\$ 316,619</u>	<u>\$ 414,619</u>	<u>\$ 24,619</u>	<u>\$ 35,619</u>	<u>\$ 46,619</u>	<u>\$ 57,619</u>

COMBINED UTILITY FUNDS

The combined utility funds account for revenues and expenditures in all of the utility related funds in the City. These include Electric, Water, and Wastewater activities.

The Electric, Water and Wastewater Funds are prepared on the modified accrual basis where cash transactions are included in the budget presentation in lieu of non cash transactions such as depreciation. The focus is on the net change in working capital.

Electric Fund revenue is approved to be \$44,924,100 in FY 02. This is an increase of 3% over the FY 01 year end estimate. Residential and commercial electricity sales are expected to increase 17% based on customer growth trends, an increase cost to consumer.

There are no rate changes in FY 02.

FY 02 operating expenditures for the Electric Fund are approved to be \$39 million, an increase of 3.25% over the FY 01 year end estimate. Approved operating SLAs totaling \$608,674 are included in the approved budget.

The FY 02 nonoperating approved base budget expenditures are \$7 million.

The approved budget also includes a contribution to the Economic Development Corporation of \$246,951.

Water Fund revenue for FY 02 is estimated to be \$9,176,300. This is an increase 1.5% over the FY 01 year end estimate. Customer growth is projected to be between 2-3% based on historical trends, overall economic indicators and population projections; however, weather conditions may impact water consumption.

There are no rate changes in FY 02.

FY 02 operating expenditures in the Water Fund are projected to be approximately \$4.81 million, or an increase of 15% from the FY 01 year end estimate. This increase is due to the number of water capital projects coming online which have led to additional production and distribution capacity.

Approved SLAs totaling \$278,414 are included in the Water Fund operating budget.

The FY 02 approved non-operating budget increases 80% over the FY 01 year-end estimate. This is due to an increase in the level of capital project funding from operating revenue in FY 02. The partial funding of capital projects from existing resources will continue to allow the City to lower future debt service costs.

Total Wastewater Fund revenue is projected to be \$7,823,000, an increase of 9.6% over the FY 01 year end estimate. Residential and commercial usage is projected to increase by about 3% per year based on historical trends and overall economic indicators.

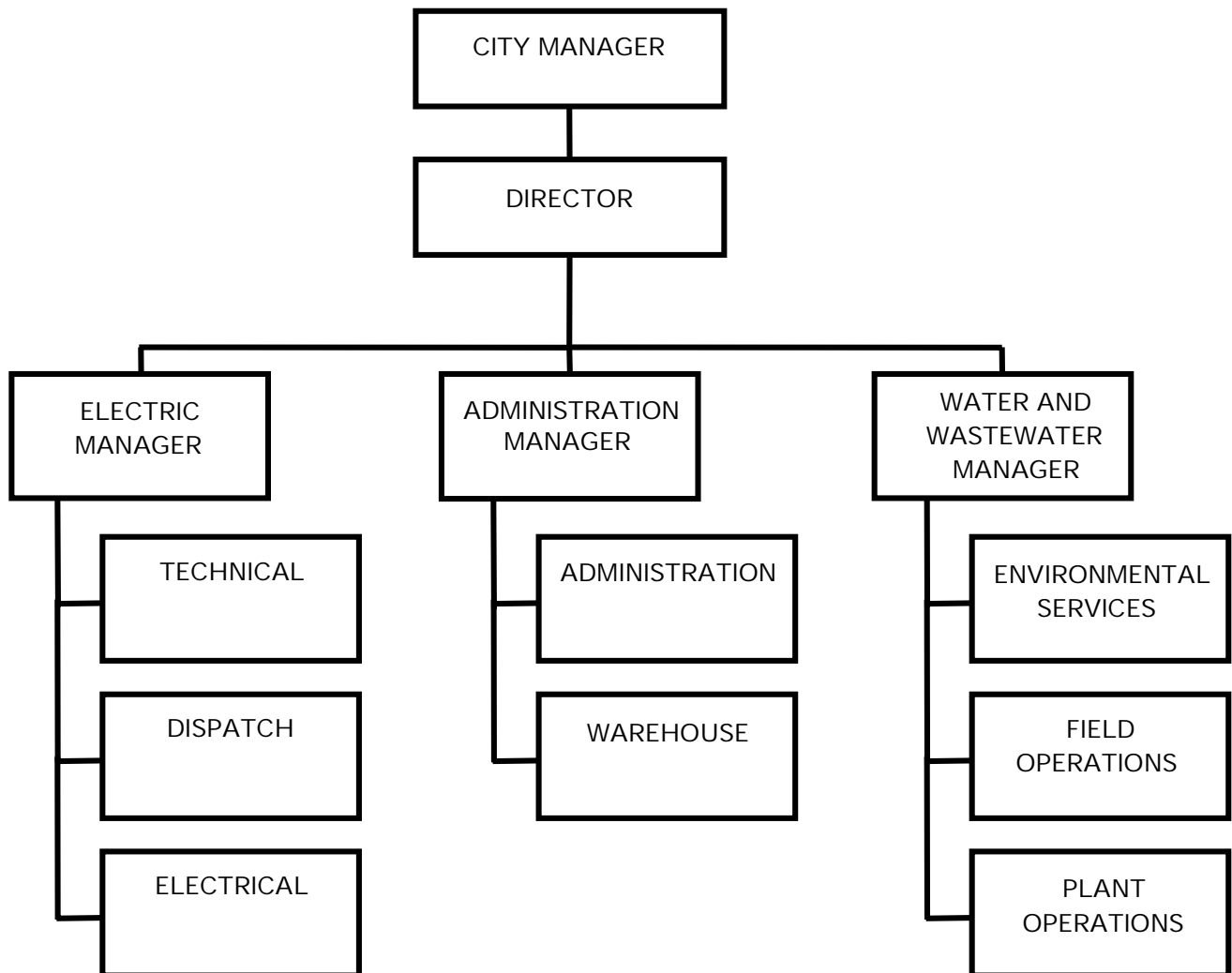
A Wastewater rate increase is approved for FY 02. This increase should generate an additional 7% in Wastewater revenue, with commercial users seeing the most significant increase. The actual rate increase will vary by consumption.

Wastewater Fund operating expenditures are projected to be \$3,777,225, or an increase of 9% over the FY 01 year end estimate. Approved SLAs totaling \$55,000 are included in the approved budget.

FY 02 Wastewater Fund nonoperating expenditures are approved to increase .6% from the FY 01 year end estimate to a approved total of \$3,895,765.

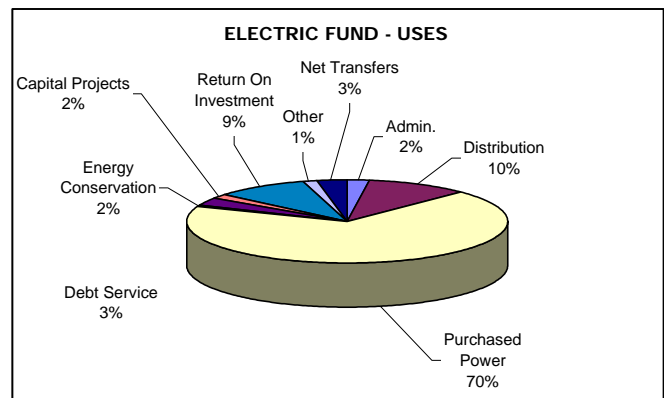
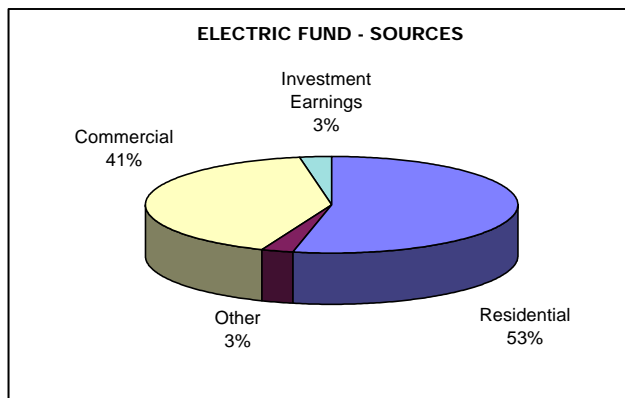
Combined Utility Revenue Bonds are issued to provide for capital expansion and replacements for the various utility services. \$4.4million in utility revenue bonds will be issued to cover some of the cost of Electrical capital projects. An estimated \$6.3 million of bonds will be issued in FY 02 to fund Water capital projects. The debt service of the several projects will be shared by the regional water agency once it is established. An additional \$9 million will be issued to fund Wastewater capital projects.

PUBLIC UTILITIES



**CITY OF COLLEGE STATION
ELECTRIC FUND
FUND SUMMARY**

	FY 00 ACTUAL	FY 01 REVISED BUDGET	FY 01 YEAR-END ESTIMATE	FY 02 BASE BUDGET	FY 02 APPROVED BUDGET	% CHANGE IN BUDGET FROM FY 01 TO FY 02
REVENUES						
RESIDENTIAL	\$ 20,776,622	\$ 20,336,000	\$ 24,002,000	\$ 24,002,000	\$ 24,002,000	18.03%
COMMERCIAL/INDUSTRIAL	15,249,488	16,005,000	18,500,000	18,500,000	18,500,000	15.59%
OTHER SALES	75,830	78,000	78,000	80,300	80,300	2.95%
OTHER OPERATING	1,388,014	1,697,000	997,000	1,027,000	1,027,000	(39.48%)
INVESTMENT EARNINGS	1,218,202	1,000,000	1,165,000	1,200,000	1,200,000	20.00%
OTHER NONOPERATING	110,121	105,500	111,635	114,800	114,800	8.82%
TOTAL REVENUES	\$ 38,818,277	\$ 39,221,500	\$ 44,853,635	\$ 44,924,100	\$ 44,924,100	14.54%
EXPENDITURES AND TRANSFERS						
ADMINISTRATION	\$ 611,623	\$ 1,085,063	\$ 682,270	\$ 737,072	\$ 1,073,256	(1.09%)
TRANS/DISTRIBUTION	3,766,702	4,620,105	4,076,015	4,350,276	4,809,788	4.11%
ENERGY CONSERVATION	211,384	0	0	0	0	N/A
PURCHASED POWER	23,576,798	25,000,000	31,490,785	31,500,000	31,500,000	26.00%
PAY PLAN/BENEFIT ADJ.	0	0	39,800	177,022	0	N/A
NET GEN./ADMIN. TFR.	1,259,087	1,482,064	1,482,064	1,396,430	1,446,430	(2.40%)
CONTINGENCY	0	170,000	0	170,000	170,000	0.00%
TOTAL OPERATING EXPEND. & TRANSFERS	\$ 29,425,594	\$ 32,357,232	\$ 37,770,934	\$ 38,330,800	\$ 38,999,474	20.53%
NONOPERATING EXPENDITURES						
ECONOMIC DEVELOPMENT	\$ 214,900	\$ 214,900	\$ 214,900	\$ 214,900	\$ 214,900	0.00%
OUTSIDE AGENCY FUNDING	284,494	528,667	246,167	246,951	246,951	(53.29%)
DEBT SERVICE TRANSFER	1,771,712	1,643,742	1,643,742	1,417,139	1,417,139	(13.79%)
OTHER	(81,687)	0	0	0	0	N/A
OTHER NON-OPERATING	0	0	0	0	0	(100.00%)
CAPITAL PROJ. FUNDING	4,664,317	3,520,000	3,748,000	711,000	711,000	(85.55%)
OTHER CAPITAL PROJECTS	2,600,000	4,920,000	4,920,000	0	0	(100.00%)
RETURN ON INVESTMENT	3,952,785	3,998,000	3,998,000	4,360,000	4,360,000	9.05%
TOTAL NONOPERATING EXPEND.	\$ 13,406,521	\$ 14,825,309	\$ 14,770,809	\$ 6,949,990	\$ 6,949,990	(53.12%)
TOTAL EXPENDITURES/TRANSFERS	\$ 42,832,115	\$ 47,182,541	\$ 52,541,743	\$ 45,280,790	\$ 45,949,464	(2.61%)
INCREASE (DECREASE) IN WORKING CAPITAL	\$ (4,013,838)	\$ (7,961,041)	\$ (7,688,108)	\$ (356,690)	\$ (1,025,364)	
STARTING WORKING CAPITAL	\$ 25,456,158	\$ 21,442,320	\$ 21,442,320	\$ 13,754,212	\$ 13,754,212	
ENDING WORKING CAPITAL	\$ 21,442,320	\$ 13,481,279	\$ 13,754,212	\$ 13,397,522	\$ 12,728,848	



CITY OF COLLEGE STATION ELECTRIC O&M SUMMARY

10/31/2001 13:55

EXPENDITURE BY DIVISION							
DIVISION	ACTUAL FY 00	REVISED BUDGET FY 01	ESTIMATED YEAR END FY 01	BASE BUDGET FY 02	APPROVED BUDGET FY 02	% CHANGE IN BUDGET FROM FY 01 OF FY 02	
OPERATIONS ADMIN	\$ 611,622	\$ 845,511	\$ 682,270	\$ 737,072	\$ 1,155,730	36.69%	
TRANS/ DISTRIBUTION	3,978,084	4,515,674	4,076,015	4,350,276	4,727,314	4.69%	
PURCHASED POWER	23,576,798	25,000,000	31,490,785	31,500,000	31,500,000	26.00%	
ELECTRIC FUND TOTAL	\$ 28,166,504	\$ 30,361,185	\$ 36,249,070	\$ 36,587,348	\$ 37,383,044	23.13%	

EXPENDITURE BY CLASSIFICATION							
CLASSIFICATION	ACTUAL FY 00	REVISED BUDGET FY 01	ESTIMATED YEAR END FY 01	BASE BUDGET FY 02	APPROVED BUDGET FY 02	% CHANGE IN BUDGET FROM FY 01 OF FY 02	
SALARIES & BENEFITS	\$ 2,462,066	\$ 2,724,664	\$ 2,689,600	\$ 2,701,981	\$ 2,889,003	6.03%	
SUPPLIES	163,251	590,682	282,887	626,684	646,981	9.53%	
MAINTENANCE	477,142	230,677	234,715	235,435	236,635	2.58%	
PURCHASED SERVICES	1,298,856	1,815,162	1,551,083	1,523,248	1,809,538	(0.31%)	
CAPITAL OUTLAY	188,391	0	0	0	300,887	N/A	
PURCHASED POWER	23,576,798	25,000,000	31,490,785	31,500,000	31,500,000	26.00%	
ELECTRIC FUND TOTAL	\$ 28,166,504	\$ 30,361,185	\$ 36,249,070	\$ 36,587,348	\$ 37,383,044	23.13%	

PERSONNEL SUMMARY BY DIVISION							
DIVISION	ACTUAL FY 99	ACTUAL FY 00	REVISED BUDGET FY 01	BASE BUDGET FY 02	APPROVED BUDGET FY 02	% CHANGE IN BUDGET FROM FY 01 TO FY 02	
OPERATIONS ADMIN	11.5	11.5	11.5	11.5	11.5	0.00%	
TRANSMISSION/ DISTRIBUTION ADMIN	31.0	43.0	48.0	48.0	48.0	0.00%	
ELECTRIC FUND TOTAL	42.5	54.5	59.5	59.5	59.5	0.00%	

SERVICE LEVEL ADJUSTMENTS

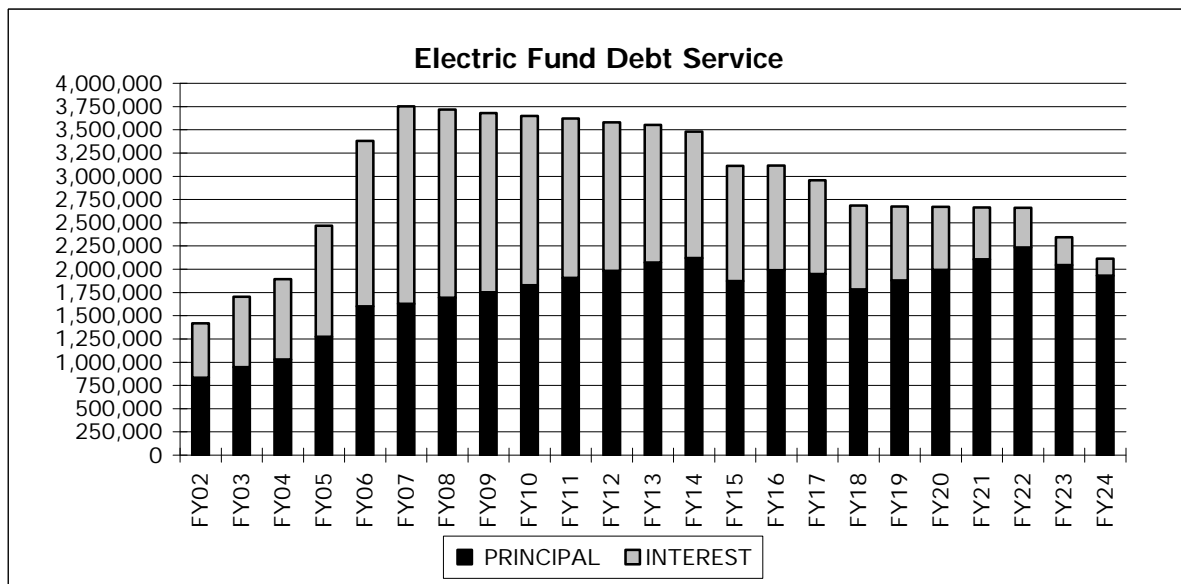
TRANSMISSION/DISTRIBUTION	Laptops for electric system maps & AS-400-live comm.	\$113,223
	Minivan for energy auditor	25,380
	Replace electric substation test equip.	53,435
	Phone recording system	25,000
	Continue outsourcing GIS easement creation	60,000
OPERATIONS	Development of Electric/Strategic Plan	100,000
	Electric Image Building & Customer Education Program	200,000
	Safety and Training Program	31,636
		<u>\$608,674</u>

Debt Service Requirements

Electric Fund

ALL SERIES

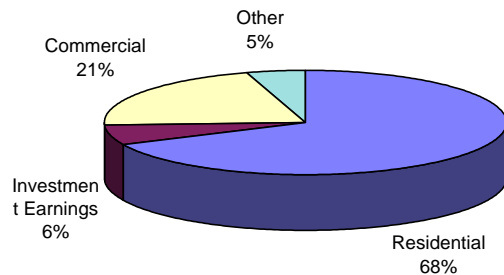
FISCAL YEAR	PRINCIPAL	INTEREST	FISCAL YEAR PAYMENT	PRINCIPAL OUTSTANDING OCT. 1
FY02	832,500	584,639	1,417,139	40,448,796
FY03	947,427	756,243	1,703,670	39,616,296
FY04	1,030,897	861,225	1,892,122	38,668,869
FY05	1,272,286	1,197,528	2,469,814	37,637,972
FY06	1,599,444	1,781,423	3,380,867	36,365,686
FY07	1,629,548	2,122,624	3,752,172	34,766,242
FY08	1,692,078	2,026,870	3,718,948	33,136,694
FY09	1,752,358	1,927,042	3,679,400	31,444,616
FY10	1,827,533	1,822,703	3,650,236	29,692,258
FY11	1,908,532	1,713,351	3,621,884	27,864,724
FY12	1,981,794	1,599,104	3,580,898	25,956,192
FY13	2,070,821	1,480,036	3,550,857	23,974,398
FY14	2,121,791	1,357,043	3,478,835	21,903,577
FY15	1,871,563	1,240,136	3,111,698	19,781,786
FY16	1,988,259	1,127,230	3,115,488	17,910,223
FY17	1,946,822	1,011,753	2,958,576	15,921,965
FY18	1,784,460	901,589	2,686,048	13,975,142
FY19	1,881,113	792,936	2,674,049	12,190,683
FY20	1,992,013	678,129	2,670,142	10,309,570
FY21	2,107,542	556,606	2,664,148	8,317,557
FY22	2,234,035	427,902	2,661,937	6,210,014
FY23	2,043,292	300,374	2,343,666	3,975,980
FY24	1,932,688	181,095	2,113,783	1,932,688



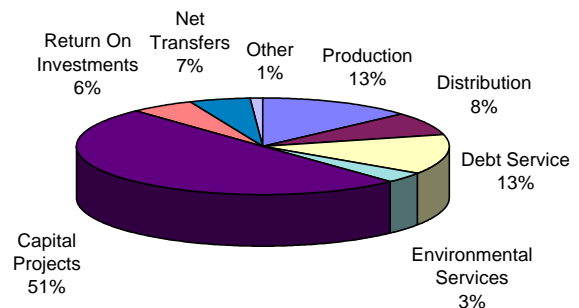
**CITY OF COLLEGE STATION
WATER FUND
FUND SUMMARY**

	FY 00 ACTUAL	FY 01 REVISED BUDGET	FY 01 YEAR-END ESTIMATE	FY 02 BASE BUDGET	FY 02 APPROVED SLAS	FY 02 APPROVED BUDGET	% CHANGE IN BUDGET FROM FY 01 TO FY 02
REVENUES							
RESIDENTIAL	\$ 6,736,761	\$ 6,544,000	\$ 5,787,000	\$ 6,250,000	\$ 0	\$ 6,250,000	(4.49%)
COMMERCIAL/INDUSTRIAL	2,239,045	2,320,000	1,800,000	1,944,000	0	1,944,000	(16.21%)
OTHER OPERATING	358,148	435,100	406,500	418,700	0	418,700	(3.77%)
INVESTMENT EARNINGS	440,877	464,000	530,000	545,900	0	545,900	17.65%
OTHER NONOPERATING	34,942	0	521,000	17,700	0	17,700	N/A
TOTAL REVENUES	\$ 9,809,773	\$ 9,763,100	\$ 9,044,500	\$ 9,176,300	\$ 0	\$ 9,176,300	(6.01%)
EXPENDITURES AND TRANSFERS							
PRODUCTION	\$ 1,741,447	\$ 1,466,006	\$ 1,535,928	\$ 1,944,761	\$ 99,581	\$ 2,060,621	40.56%
DISTRIBUTION	1,231,555	1,079,332	1,182,122	1,065,792	176,020	1,273,733	18.01%
ENVIRONMENTAL SERVICES	553,295	537,401	511,846	542,571	(2,387)	565,591	5.25%
PAY PLAN/BENEFIT ADJUST	0	0	21,000	68,407	5,200	0	N/A
NET GEN./ADMIN. TRANSFER	812,875	931,914	931,914	839,243	0	839,243	(9.94%)
OTHER	1,757	0	0	0	0	0	N/A
CONTINGENCY	0	70,000	0	70,000	0	70,000	0.00%
TOTAL OPERATING EXPEND. AND TRANSFERS	\$ 4,340,929	\$ 4,084,653	\$ 4,182,810	\$ 4,530,774	\$ 278,414	\$ 4,809,188	17.74%
NONOPERATING EXPENDITURES							
ECONOMIC DEVELOPMENT	\$ 12,500	\$ 12,500	\$ 12,500	\$ 12,500	\$ 0	\$ 12,500	0.00%
DEBT SERVICE TRANSFER	979,321	1,382,221	1,382,221	2,054,563	0	2,054,563	48.64%
OTHER	1,400,742	3,230,000	3,230,000	0	0	0	(100.00%)
CAPITAL PROJECTS FUNDING	378,000	3,500,000	357,368	7,750,000	0	7,750,000	121.43%
RETURN ON INVESTMENT	766,200	925,000	925,000	861,300	0	861,300	(6.89%)
TOTAL NONOPERATING EXPENSES	\$ 3,536,763	\$ 9,049,721	\$ 5,907,089	\$ 10,678,363	\$ 0	\$ 10,678,363	18.00%
TOTAL EXPENDITURES/TRANSFERS	\$ 7,877,692	\$ 13,134,374	\$ 10,089,899	\$ 15,209,137	\$ 278,414	\$ 15,487,551	17.92%
INCREASE (DECREASE) IN WORKING CAPITAL							
	\$ 1,932,081	\$ (3,371,274)	\$ (1,045,399)	\$ (6,032,837)	\$ (278,414)	\$ (6,311,251)	
BEGINNING WORKING CAPITAL	\$ 7,678,332	\$ 9,610,413	\$ 9,610,413	\$ 8,565,014	\$ 2,532,177	\$ 8,565,014	
ENDING WORKING CAPITAL	\$ 9,610,413	\$ 6,239,139	\$ 8,565,014	\$ 2,532,177	\$ 2,253,763	\$ 2,253,763	

WATER FUND - SOURCES



WATER FUND - USES



CITY OF COLLEGE STATION WATER O&M SUMMARY

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EXPENDITURE BY ACTIVITY CENTER						
ACTIVITY CENTER	ACTUAL FY 99-00	REVISED BUDGET FY 00-01	ESTIMATED YEAR END FY 00-01	BASE BUDGET FY 01-02	APPROVED BUDGET FY 01-02	% CHANGE IN BUDGET FROM FY 01 TO FY 02
PRODUCTION	\$ 1,741,447	\$ 1,466,006	\$ 1,535,928	\$ 1,944,761	\$ 2,060,621	40.56%
DISTRIBUTION	1,231,554	1,079,332	1,182,122	1,065,792	1,273,733	18.01%
ENGINEERING SUPPORT	553,295	537,401	511,846	542,571	565,591	5.25%
WATER FUND TOTAL	\$ 3,526,296	\$ 3,082,739	\$ 3,229,896	\$ 3,553,124	\$ 3,899,945	26.51%

EXPENDITURE BY CLASSIFICATION						
CLASSIFICATION	ACTUAL FY 99-00	REVISED BUDGET FY 00-01	ESTIMATED YEAR END FY 00-01	BASE BUDGET FY 01-02	APPROVED BUDGET FY 01-02	% CHANGE IN BUDGET FROM FY 01 TO FY 02
SALARIES & BENEFITS	\$ 1,261,542	\$ 1,294,829	\$ 1,263,759	\$ 1,320,491	\$ 1,394,098	7.67%
SUPPLIES	111,386	133,217	148,062	116,803	116,803	(12.32%)
MAINTENANCE	722,126	335,613	403,099	344,600	355,600	5.96%
PURCHASED SERVICES	1,252,834	1,197,382	1,328,298	1,693,764	1,727,478	44.27%
CAPITAL OUTLAY	178,408	121,698	86,678	77,466	305,966	151.41%
WATER FUND TOTAL	\$ 3,526,296	\$ 3,082,739	\$ 3,229,896	\$ 3,553,124	\$ 3,899,945	26.51%

PERSONNEL SUMMARY BY ACTIVITY CENTER						
ACTIVITY CENTER	ACTUAL FY 98-99	ACTUAL FY 99-00	REVISED BUDGET FY 00-01	BASE BUDGET FY 01-02	APPROVED BUDGET FY 01-02	% CHANGE IN BUDGET FROM FY 01 TO FY 02
PRODUCTION	6.0	6.0	6.0	6.0	6.0	0.00%
DISTRIBUTION	15.0	15.0	15.0	15.0	15.0	0.00%
ENGINEERING SUPPORT	9.5	11.5	10.0	10.0	10.0	0.00%
WATER FUND TOTAL	30.5	32.5	31.0	31.0	31.0	0.00%

SERVICE LEVEL ADJUSTMENTS

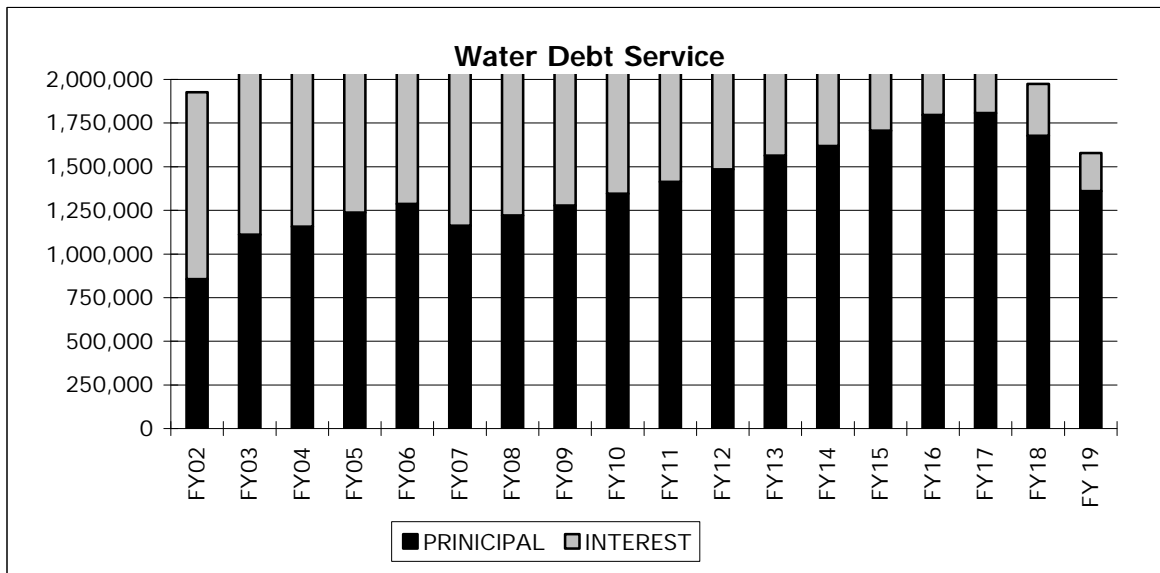
WATER PRODUCTION	Rebuild workshop	\$ 25,000
	Replace chlorinators at Dowling Rd. Pump Station	76,000
WATER DISTRIBUTION	Vacuum/High Pressure Water Jet Unit-truck mounted	169,500
	Purchase Safety Trailer Unit	8,500
Water Fund	Safety and Training Program	\$ -5,786
		273,214

Debt Service Requirements

Water Fund

ALL SERIES

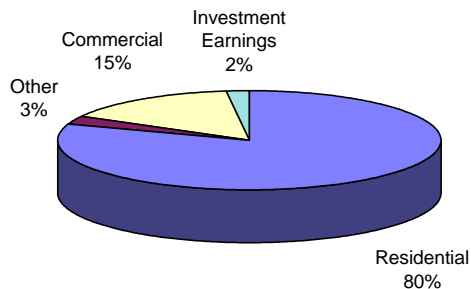
FISCAL YEAR	PRINCIPAL	INTEREST	FISCAL YEAR PAYMENT	PRINCIPAL OUTSTANDING OCT. 1
FY02	855,873	1,070,614	1,926,487	25,081,656
FY03	1,110,934	1,402,035	2,512,968	24,225,783
FY04	1,156,662	1,346,246	2,502,908	23,114,850
FY05	1,237,830	1,285,052	2,522,882	21,958,188
FY06	1,287,473	1,218,677	2,506,150	20,720,358
FY07	1,161,366	1,156,258	2,317,624	19,432,885
FY08	1,221,347	1,097,309	2,318,656	18,271,520
FY09	1,277,328	1,033,947	2,311,275	17,050,173
FY10	1,345,121	964,516	2,309,637	15,772,846
FY11	1,412,529	889,865	2,302,394	14,427,724
FY12	1,485,111	814,396	2,299,507	13,015,195
FY13	1,563,656	737,758	2,301,414	11,530,084
FY14	1,618,665	656,939	2,275,603	9,966,428
FY15	1,706,786	571,518	2,278,304	8,347,764
FY16	1,796,758	480,731	2,277,488	6,640,978
FY17	1,806,692	387,063	2,193,755	4,844,220
FY18	1,677,715	296,570	1,974,285	3,037,528
FY 19	1,359,814	217,912	1,577,726	1,359,814



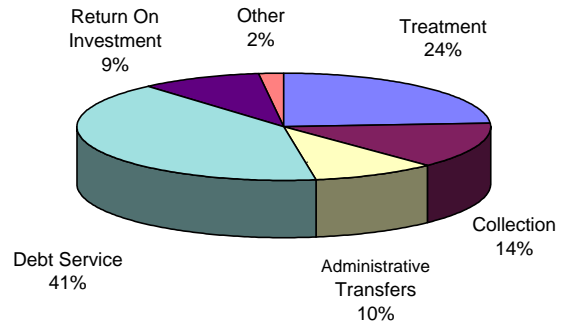
**CITY OF COLLEGE STATION
WASTEWATER FUND
FUND SUMMARY**

	FY 00 ACTUAL	FY 01 REVISED BUDGET	FY 01 YEAR-END ESTIMATE	F 02 BASE BUDGET	FY 02 APPROVED BUDGET	% CHANGE IN BUDGET FROM FY 01 TO FY 02
REVENUES						
RESIDENTIAL	\$ 5,894,887	\$ 5,970,000	\$ 5,700,000	\$ 5,871,000	\$ 6,270,000	5.03%
COMMERCIAL/INDUSTRIAL	1,247,183	1,345,000	1,070,000	1,102,000	1,177,000	(12.49%)
OTHER OPERATING	179,700	190,000	215,000	221,500	221,500	16.58%
INVESTMENT EARNINGS	117,759	120,000	150,000	154,500	154,500	28.75%
OTHER NONOPERATING	37,021	0	40	0	0	N/A
TOTAL REVENUES	<u>\$ 7,476,550</u>	<u>\$ 7,625,000</u>	<u>\$ 7,135,040</u>	<u>\$ 7,349,000</u>	<u>\$ 7,823,000</u>	2.60%
EXPENDITURES AND TRANSFERS						
SEWER TREATMENT	\$ 1,887,841	\$ 1,800,310	\$ 1,705,195	\$ 1,775,546	\$ 1,868,207	3.77%
SEWER COLLECTION	968,386	1,138,570	1,107,700	1,066,925	1,102,993	(3.12%)
PAY PLAN ADJUSTMENTS	0	0	25,200	73,729	0	N/A
NET GEN./ADMIN. TRANSFERS	641,725	717,554	717,554	742,025	742,025	3.41%
CONTINGENCY	0	60,000	0	60,000	60,000	0.00%
TOTAL OPERATING EXPEND. AND TRANSFERS	<u>\$ 3,497,952</u>	<u>\$ 3,716,434</u>	<u>\$ 3,555,649</u>	<u>\$ 3,718,225</u>	<u>\$ 3,773,225</u>	1.53%
NONOPERATING EXPENDITURES						
ECONOMIC DEVELOPMENT	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	0.00%
DEBT SERVICE TRANSFER	2,751,350	2,462,877	2,462,877	3,166,265	3,166,265	28.56%
OTHER	626	650,000	650,000	0	0	(100.00%)
RETURN ON INVESTMENT	692,600	751,500	751,500	719,500	719,500	(4.26%)
TOTAL NONOPERATING EXPEND.	<u>\$ 3,454,576</u>	<u>\$ 3,874,377</u>	<u>\$ 3,874,377</u>	<u>\$ 3,895,765</u>	<u>\$ 3,895,765</u>	0.55%
TOTAL EXPENDITURES/TRANSFER	<u>\$ 6,952,528</u>	<u>\$ 7,590,811</u>	<u>\$ 7,430,026</u>	<u>\$ 7,613,990</u>	<u>\$ 7,668,990</u>	1.03%
INCREASE (DECREASE) IN WORKING CAPITAL						
	<u>\$ 524,022</u>	<u>\$ 34,189</u>	<u>\$ (294,986)</u>	<u>\$ (264,990)</u>	<u>\$ 154,010</u>	
BEGINNING WORKING CAPITAL						
	<u>\$ 2,489,188</u>	<u>\$ 3,013,210</u>	<u>\$ 3,013,210</u>	<u>\$ 2,718,224</u>	<u>\$ 2,718,224</u>	
ENDING WORKDING CAPITAL						
	<u><u>\$ 3,013,210</u></u>	<u><u>\$ 3,047,399</u></u>	<u><u>\$ 2,718,224</u></u>	<u><u>\$ 2,453,234</u></u>	<u><u>\$ 2,872,234</u></u>	

WASTEWATER FUND - SOURCES



WASTEWATER FUND - USES



CITY OF COLLEGE STATION WASTEWATER O&M SUMMARY

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EXPENDITURE BY ACTIVITY CENTER							
ACTIVITY	ACTUAL FY 00	REVISED BUDGET FY 01	ESTIMATED YEAR END FY 01	BASE BUDGET FY 02	APPROVED SLAS FY 02	APPROVED BUDGET FY 02	% CHANGE IN BUDGET FROM FY 01 TO FY 02
TREATMENT COLLECTION	\$ 1,887,841 968,389	\$ 1,800,310 1,138,570	\$ 1,705,195 1,107,700	\$ 1,775,546 1,066,925	\$ 50,611 -1,911	\$ 1,868,207 1,102,993	3.77% (3.12%)
WASTEWATER FUND TOTAL	\$ 2,856,230	\$ 2,938,880	\$ 2,812,895	\$ 2,842,471	\$ 48,700	\$ 2,971,200	1.10%

EXPENDITURE BY CLASSIFICATION							
CLASSIFICATION	ACTUAL FY 00	REVISED BUDGET FY 01	ESTIMATED YEAR END FY 01	BASE BUDGET FY 02	APPROVED SLAS FY 02	APPROVED BUDGET FY 02	% CHANGE IN BUDGET FROM FY 01 TO FY 02
SALARIES & BENEFITS	\$ 1,348,156	\$ 1,379,759	\$ 1,310,739	\$ 1,384,190	\$ 25,300	\$ 1,489,519	7.96%
SUPPLIES	246,264	249,703	185,259	264,933	0	264,933	6.10%
MAINTENANCE	441,447	340,595	350,843	363,951	0	363,951	6.86%
PURCHASED SERVICES	789,252	775,753	865,865	829,397	-5,850	823,547	6.16%
CAPITAL OUTLAY	31,111	193,070	100,189	0	29,250	29,250	(84.85%)
WASTEWATER FUND TOTAL	\$ 2,856,230	\$ 2,938,880	\$ 2,812,895	\$ 2,842,471	\$ 48,700	\$ 2,971,200	1.10%

PERSONNEL SUMMARY BY ACTIVITY CENTER							
ACTIVITY	ACTUAL FY 00	REVISED BUDGET FY 01	ESTIMATED YEAR END FY 01	BASE BUDGET FY 02	APPROVED SLAS FY 02	APPROVED BUDGET FY 02	% CHANGE IN BUDGET FROM FY 01 TO FY 02
TREATMENT	20.0	20.0	19.0	19.0	2.0	21.0	10.53%
COLLECTION	16.0	16.0	17.0	17.0	0.0	17.0	0.00%
WASTEWATER FUND TOTAL	36.0	36.0	36.0	36.0	2.0	38.0	5.56%

SERVICE LEVEL ADJUSTMENTS

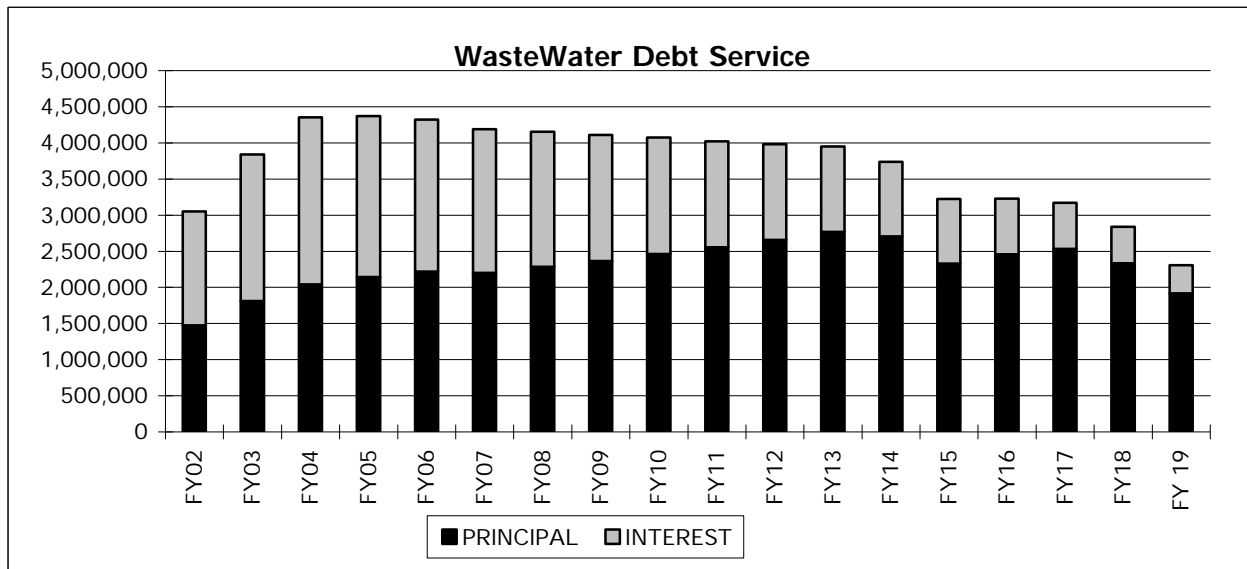
TREATMENT	Upgrade network server hardware	\$ 29,250
	2 additional full-time operators	25,300
	Safety and Training Program	<u>\$ -5,850</u>
		48,700

Debt Service Requirements

Wastewater

ALL SERIES

FISCAL YEAR	PRINCIPAL	INTEREST	FISCAL YEAR PAYMENT	PRINCIPAL OUTSTANDING OCT. 1
FY02	1,476,627	1,574,989	3,051,617	41,266,661
FY03	1,811,640	2,027,807	3,839,447	39,790,033
FY04	2,041,097	2,313,907	4,355,004	37,978,394
FY05	2,142,469	2,228,763	4,371,232	35,937,297
FY06	2,217,609	2,106,990	4,324,599	33,794,828
FY07	2,202,989	1,986,985	4,189,974	31,577,219
FY08	2,286,530	1,867,878	4,154,408	29,374,230
FY09	2,366,321	1,742,569	4,108,889	27,087,701
FY10	2,462,873	1,609,421	4,072,294	24,721,380
FY11	2,553,987	1,469,195	4,023,182	22,258,507
FY12	2,656,240	1,325,838	3,982,078	19,704,520
FY13	2,769,865	1,179,228	3,949,093	17,048,279
FY14	2,704,816	1,031,259	3,736,075	14,278,415
FY15	2,327,989	896,184	3,224,172	11,573,599
FY16	2,458,175	768,551	3,226,726	9,245,610
FY17	2,534,962	635,030	3,169,992	6,787,436
FY18	2,333,921	504,286	2,838,206	4,252,474
FY 19	1,918,553	389,504	2,308,057	1,918,553



SANITATION FUND

The Sanitation Fund is an enterprise fund that accounts for the activities of collecting and disposing of residential and commercial refuse in the City. This area is also responsible for a recycling program and Clean and Green activities to help reduce the amount of solid waste deposited into the landfill. The Sanitation Fund also funds the street sweeping operations of the City.

This fund is prepared on the modified accrual basis where cash transactions are included in the budget presentation in lieu of non cash transactions such as depreciation. The focus is on the net change in working capital.

Revenues for the Sanitation Fund are expected to be \$4,448,400 in FY 02. This is an increase of approximately 5.4% over the FY 01 revised budget. The residential and commercial customer bases are expected to grow by 2-3% based on analysis of building permits and population growth. A rate increase of 8% for all commercial services is included in the approved budget. The rate increase is approved to cover the costs associated with the approved additional route.

There are two Service Level Adjustments (SLAs) approved for FY 02 totaling \$256,860. These SLAs consist of: \$247,560 for an additional commercial route and \$7,100 for new recycling reward program.

Operating expenditures for the Sanitation Fund in FY 02 are expected to increase 4.4% from the FY 01 revised budget. This is primarily due to the three approved SLAs.

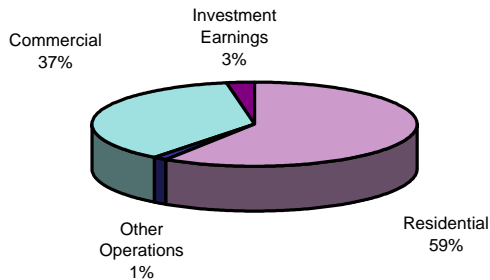
Nonoperating expenditures in the Sanitation Fund are expected to decrease 53% compared to the FY 01 revised budget. This is due to the transfer of \$370,000 to General Government Capital Projects as a contribution to the new Municipal Court building made in FY 01 that will not take place in FY 02.

The Sanitation Fund will continue to provide funding for Brazos Beautiful, an outside agency dedicated to beautification and litter abatement. College Station's portion of Brazos Beautiful's approved budget for FY 02 totals \$40,000. \$15,000 of that amount is for their base budget. The remaining \$25,000 of the approved budget is for a beautification grant to enhance the gateways into the City.

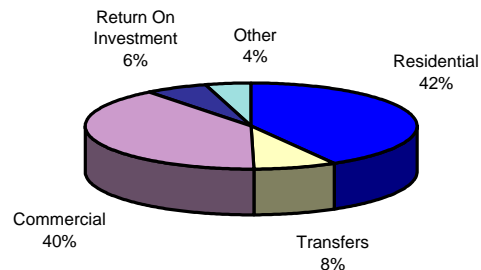
**CITY OF COLLEGE STATION
SANITATION FUND
SUMMARY**

	FY 00 ACTUAL	FY 01 REVISED BUDGET	FY 01 YEAR-END ESTIMATE	FY 02 BASE BUDGET	FY 02 APPROVED BUDGET	% CHANGE IN BUDGET FROM FY 01 TO FY 02
REVENUES						
RESIDENTIAL	\$ 2,394,637	\$ 2,585,400	\$ 2,580,000	\$ 2,657,400	\$ 2,657,400	2.78%
COMMERCIAL/INDUSTRIAL	1,416,551	1,525,100	1,490,500	1,535,300	1,654,500	8.48%
OTHER OPERATING	50,243	45,700	52,900	54,500	54,500	19.26%
INVESTMENT EARNINGS	108,880	100,800	115,000	118,400	118,400	17.46%
OTHER NONOPERATING	17,589	1,500	18,350	3,600	3,600	140.00%
TOTAL REVENUES	\$ 3,987,900	\$ 4,258,500	\$ 4,256,750	\$ 4,369,200	\$ 4,488,400	5.40%
EXPENDITURES AND TRANSFERS						
RESIDENTIAL	\$ 1,741,971	\$ 2,211,995	\$ 2,191,440	\$ 1,965,345	\$ 2,046,991	(7.46%)
COMMERCIAL	1,614,595	1,519,419	1,520,130	1,628,393	1,903,815	25.30%
PAY PLAN ADJUSTMENTS	0	0	22,400	96,808	0	N/A
GENERAL & ADMIN. TRANSFERS	374,168	417,062	417,062	385,731	385,731	(7.51%)
OUTSIDE AGENCY FUNDING	37,000	37,800	37,800	37,800	40,000	5.82%
CONTINGENCY	0	50,000	0	50,000	50,000	0.00%
TOTAL OPERATING EXPEND. AND TRANSFERS	\$ 3,767,734	\$ 4,236,276	\$ 4,188,832	\$ 4,164,077	\$ 4,426,537	4.49%
NONOPERATING EXPENDITURES						
ECONOMIC DEVELOPMENT	\$ 12,500	\$ 12,500	\$ 12,500	\$ 12,500	\$ 12,500	0.00%
DEBT SERVICE TRANSFER	119,741	0	0	0	0	N/A
OTHER NON OPERATING	0	370,000	370,000	0	0	(100.00%)
RETURN ON INVESTMENT	262,300	273,000	273,000	294,200	294,200	7.77%
TOTAL NONOPERATING EXPENDITURES	\$ 394,541	\$ 655,500	\$ 655,500	\$ 306,700	\$ 306,700	(53.21%)
TOTAL OPERATING AND NONOPERATING EXP & TRANSFERS	\$ 4,162,275	\$ 4,891,776	\$ 4,844,332	\$ 4,470,777	\$ 4,733,237	(3.24%)
INCREASE (DECREASE) IN WORKING CAPITAL						
	\$ (174,375)	\$ (633,276)	\$ (587,582)	\$ (101,577)	\$ (244,837)	
BEGINNING WORKING CAPITAL	\$ 2,512,077	\$ 2,337,702	\$ 2,337,702	\$ 1,750,120	\$ 1,750,120	
ENDING WORKING CAPITAL	\$ 2,337,702	\$ 1,704,426	\$ 1,750,120	\$ 1,648,543	\$ 1,505,283	

SANITATION FUND - SOURCES



SANITATION FUND - USES



CITY OF COLLEGE STATION SANITATION SUMMARY

10/31/2001 14:09

EXPENDITURE BY ACTIVITY						
ACTIVITY	ACTUAL FY 00	REVISED BUDGET FY 01	ESTIMATED YEAR END FY 01	BASE BUDGET FY 02	APPROVED BUDGET FY 02	% CHANGE IN BUDGET FROM FY 01 TO FY 02
RESIDENTIAL COLLECTION	\$ 1,741,971	\$ 2,211,995	\$ 2,191,440	\$ 1,965,345	\$ 2,046,991	(7.46%)
COMMERCIAL COLLECTION	1,614,595	1,519,419	1,520,130	1,628,393	1,903,815	25.30%
DIVISION TOTAL	\$ 3,356,566	\$ 3,731,414	\$ 3,711,570	\$ 3,593,738	\$ 3,950,806	5.88%

EXPENDITURE BY CLASSIFICATION						
CLASSIFICATION	ACTUAL FY 00	REVISED BUDGET FY 01	ESTIMATED YEAR END FY 01	BASE BUDGET FY 02	APPROVED BUDGET FY 02	% CHANGE IN BUDGET FROM FY 01 TO FY 02
SALARIES & BENEFITS	\$ 1,004,081	\$ 1,130,654	\$ 1,133,150	\$ 1,153,669	\$ 1,283,887	13.55%
SUPPLIES	158,168	167,430	144,350	181,570	194,080	15.92%
MAINTENANCE	332,714	364,892	364,892	405,960	409,610	12.26%
PURCHASED SERVICES	1,845,894	2,053,890	2,054,630	1,852,539	1,876,579	(8.63%)
CAPITAL OUTLAY	15,709	14,548	14,548	0	186,650	1182.99%
DIVISION TOTAL	\$ 3,356,566	\$ 3,731,414	\$ 3,711,570	\$ 3,593,738	\$ 3,950,806	5.88%

PERSONNEL SUMMARY BY ACTIVITY						
ACTIVITY	ACTUAL FY 99	ACTUAL FY 00	REVISED BUDGET FY 01	BASE BUDGET FY 02	APPROVED BUDGET FY 02	% CHANGE IN BUDGET FROM FY 01 TO FY 02
RESIDENTIAL COLLECTION	22.5	22.5	24.5	24.5	24.5	0.00%
COMMERCIAL COLLECTION	9.0	10.0	10.0	10.0	11.0	10.00%
DIVISION TOTAL	31.5	32.5	34.5	34.5	35.5	2.90%

SERVICE LEVEL ADJUSTMENTS

COMMERCIAL	1 Route Manager and 1 Front End Loading Cab and Chassis	\$247,560
RESIDENTIAL	Recycling rewards program	<u>\$7,100</u>
		\$254,660

PARKING ENTERPRISE FUND

The Parking Enterprise Fund was created to account for revenues and expenditures resulting from operation of the City's parking facilities. In FY 02 these revenues will come from the Patricia Street parking lot and the College Main Parking Garage. The parking garage opened in August of 2001.

This fund is prepared on the modified accrual basis where cash transactions are included in the budget presentation in lieu of non cash transactions such as depreciation. The focus is on the net change in working capital.

Revenues from the Patricia Street parking lot fees are \$98,400 and parking fines are \$25,300. The College Main Parking Garage is expected to generate \$1,075,100 in revenue for FY 02. This estimate is based on projected customer demand for parking at the facility multiplied by the hourly charges per parking space.

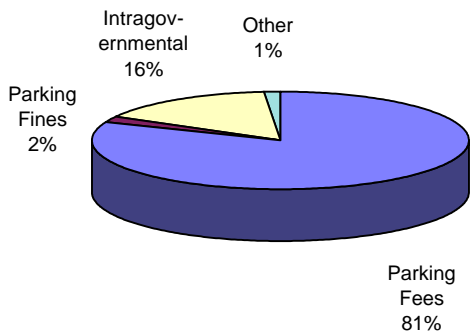
Expenditures related to the Patricia Street parking lot and the College Main Parking Garage are forecast to be \$345,188. Also, a SLA is approved for the operation of the parking garage in the amount of \$136,877. This SLA includes additional staff for the facility. Also, included in the approved budget are two maintenance related SLA's for the city's parking facilities. The first SLA is for \$12,000 for cleaning and upkeep on the Second Street Pedestrian Plaza. The second SLA is for \$35,175 to provide routine maintenance for the parking garage and promenade.

The ending fund balance for FY 02 is expected to be \$198,842.

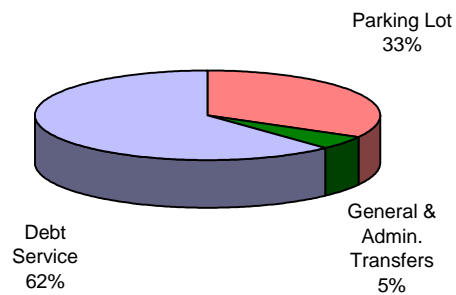
**CITY OF COLLEGE STATION
PARKING ENTERPRISE
FUND SUMMARY**

	<u>FY 00 ACTUAL</u>	<u>FY 01 REVISED BUDGET</u>	<u>FY 01 YEAR-END ESTIMATE</u>	<u>FY 02 BASE BUDGET</u>	<u>FY 02 PROPOSED BUDGET</u>	<u>% CHANGE IN BUDGET FROM FY 01 TO FY 02</u>
BEGINNING FUND BALANCE	\$ 108,054	\$ 135,582	\$ 135,582	\$ 109,914	\$ 109,914	
REVENUES						
PARKING FEES	\$ 103,719	\$ 99,600	\$ 103,676	98,400	\$ 1,173,500	1078.21%
PARKING FINES	38,275	41,200	24,520	25,300	25,300	(38.59%)
BOND REVENUE	2,972	0	0	0	0	N/A
INVESTMENT EARNINGS	0	0	0	0	15,000	N/A
OTHER	0	0	2,620	0	0	N/A
TOTAL REVENUES	<u>\$ 144,966</u>	<u>\$ 140,800</u>	<u>\$ 130,816</u>	<u>\$ 123,700</u>	<u>\$ 1,213,800</u>	762.07%
EXPENDITURES						
PARKING OPERATIONS	\$ 117,438	\$ 166,887	\$ 155,084	\$ 154,100	\$ 345,188	106.84%
PAY PLAN/BENEFIT ADJUSTMEN	0	0	1,400	6,736	0	N/A
GENERAL AND ADMIN TRANSFER	0	0	0	0	13,000	
DEBT SERVICE	0	0	0	645,358	645,358	
CONTINGENCY	0	0	0	0	0	N/A
TOTAL EXPENDITURES	<u>\$ 117,438</u>	<u>\$ 166,887</u>	<u>\$ 156,484</u>	<u>\$ 806,194</u>	<u>\$ 1,003,546</u>	501.33%
INCREASE (DECREASE) IN FUND BALANCE	<u>\$ 27,528</u>	<u>\$ (26,087)</u>	<u>\$ (25,668)</u>	<u>\$ (682,494)</u>	<u>\$ 210,254</u>	
ENDING FUND BALANCE	<u><u>\$ 135,582</u></u>	<u><u>\$ 109,495</u></u>	<u><u>\$ 109,914</u></u>	<u><u>\$ (572,580)</u></u>	<u><u>\$ 320,168</u></u>	

PARKING ENTERPRISE FUND - SOURCES



PARKING ENTERPRISE FUND - USES



**CITY OF COLLEGE STATION
PARKING ENTERPRISE FUND
DIVISION SUMMARY**

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EXPENDITURE BY ACTIVITY							
DIVISION	ACTUAL FY 00	REVISED BUDGET FY 01	ESTIMATED YEAR END FY 01	BASE BUDGET FY 02	APPROVED BUDGET FY 02	% CHANGE IN BUDGET FROM FY 01 TO FY 02	
PARKING	\$ 117,438	\$ 166,887	\$ 155,084	\$ 154,100	\$ 345,188	106.84%	
DIVISION TOTAL	\$ 117,438	\$ 166,887	\$ 155,084	\$ 154,100	\$ 345,188	106.84%	

EXPENDITURE BY CLASSIFICATION							
CLASSIFICATION	ACTUAL FY 00	REVISED BUDGET FY 01	ESTIMATED YEAR END FY 01	BASE BUDGET FY 02	APPROVED BUDGET FY 02	% CHANGE IN BUDGET FROM FY 01 TO FY 02	
SALARIES & BENEFITS	\$ 54,032	\$ 105,387	\$ 66,207	\$ 117,893	\$ 216,821	105.74%	
SUPPLIES	3,919	7,892	6,176	8,048	20,338	157.70%	
MAINTENANCE	1,532	3,603	3,063	4,345	8,945	148.27%	
PURCHASED SERVICES	27,644	23,935	23,815	23,814	68,069	184.39%	
CAPITAL OUTLAY	30,311	26,070	55,823	0	31,015	18.97%	
DIVISION TOTAL	\$ 117,438	\$ 166,887	\$ 155,084	\$ 154,100	\$ 345,188	106.84%	

PERSONNEL SUMMARY BY ACTIVITY							
DIVISION	ACTUAL FY 99	ACTUAL FY 00	REVISED BUDGET FY 01	BASE BUDGET FY 02	APPROVED BUDGET FY 02	% CHANGE IN BUDGET FROM FY 01 TO FY 02	
PARKING	3.0	3.0	4.0	4.0	8.0	100.00%	
DIVISION TOTAL	3.0	4.0	4.0	4.0	8.0	100.00%	

SERVICE LEVEL ADJUSTMENTS

PARKING	Northgate Parking Garage Operations	\$136,877
	Northgate Parking Garage/Promenade Maintenance	35,175
	2nd Street Plaza Cleanup	12,000
		<u>\$184,052</u>

BRAZOS VALLEY SOLID WASTE MANAGEMENT AGENCY FUND

The Brazos Valley Solid Waste Management Agency (BVSWMMA) is a joint action agency owned by the Cities of College Station and Bryan. The agency is responsible for providing solid waste disposal services within all appropriate guidelines and regulations. This joint agency has resulted in cost savings and increased efficiencies due to the deletion of duplicated services, planning and staffing and the economies of scale offered by a larger operation.

This fund is prepared on the modified accrual basis where cash transactions are included in the budget presentation in lieu of non cash transactions such as depreciation. The focus is on the net change in working capital.

Base budget revenues for BVSWMMA are projected to increase by 3% from the FY 01 year end estimate. This increase is due to steady growth in tonnage taken to the landfill and closely mirrors growth in the population.

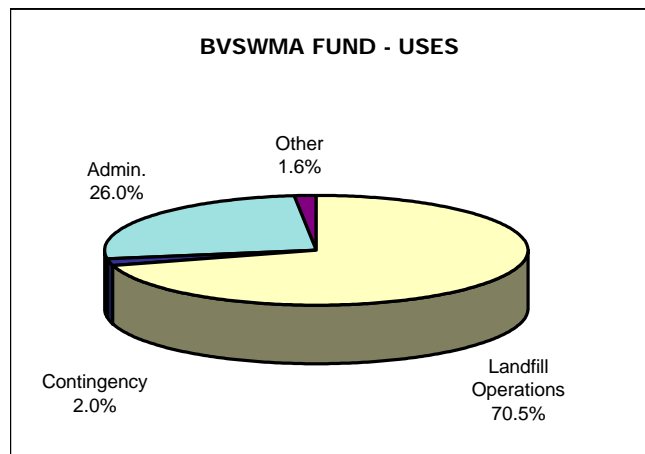
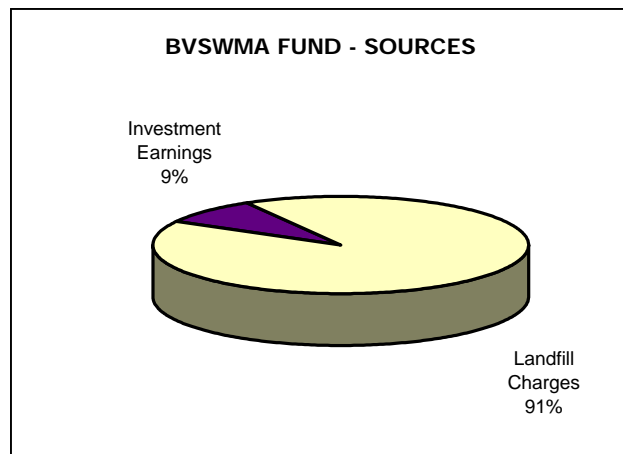
- Approved expenditures for Landfill Operations are \$3,474,619 which reflects a 1.5% increase from the FY 01 year end estimate. \$463,255 of this amount is a Service Level Adjustment to design and construct a 900 linear foot sidewalk as part of the approved landfill expansion. This sidewalk is necessary to comply with TNRCC Solid Waste Regulations.

The Administration budget is approved to be \$1,290,437, which represents a 3% increase in expenditures from the FY 01 year end estimate.

Non-departmental expenses for the FY 02 budget are estimated at \$434,893, which represents a 83% decrease from the FY 01 year end estimate. This decrease is a direct result of replacement of several significant pieces of equipment, which made the FY 01 budget larger than normal.

CITY OF COLLEGE STATION
BRAZOS VALLEY SOLID WASTE MANAGEMENT AGENCY (BVSWMA)
FUND SUMMARY

	FY 00 ACTUAL	FY 01 REVISED BUDGET	FY 01 YEAR-END ESTIMATE	FY 02 BASE BUDGET	FY 02 APPROVED BUDGET	% CHANGE IN BUDGET FROM FY01 TO FY02
REVENUES						
LANDFILL CHARGES	\$ 5,284,324	\$ 5,062,500	\$ 5,098,000	\$ 5,250,000	\$ 5,250,000	3.70%
INTEREST	423,336	400,000	543,388	500,000	500,000	25.00%
OTHER	56,813	710,500	(80,150)	0	0	(100.00%)
TOTAL REVENUES	# \$ 5,764,473	\$ 6,173,000	\$ 5,561,238	\$ 5,750,000	\$ 5,750,000	(6.85%)
EXPENDITURES AND TRANSFERS						
LANDFILL OPERATIONS	\$ 2,140,771	\$ 2,820,931	\$ 3,424,068	\$ 2,950,941	\$ 3,474,619	23.17%
ADMINISTRATIVE	560,584	1,274,545	1,245,012	1,278,865	1,290,437	1.25%
EXPEND & TRANSFERS SUBTOTAL	\$ 2,701,355	\$ 4,095,476	\$ 4,669,080	\$ 4,229,806	\$ 4,765,056	16.35%
DEPARTMENTAL - NON-OPERATING						
CONTRIBUTIONS	\$ 3,000	\$ 8,000	\$ 8,000	\$ 8,000	\$ 8,000	0.00%
OTHER	0	0	0	0	0	N/A
DEPT. NON-OPERATING SUBTOTAL	\$ 3,000	\$ 8,000	\$ 8,000	\$ 8,000	\$ 8,000	0.00%
NON-DEPARTMENTAL						
PRINCIPAL PAYMENTS	\$ 297,837	\$ 31,437	\$ 31,437	\$ 0	\$ 0	(100.00%)
INTEREST PAYMENTS	15,756	275	274	0	0	(100.00%)
GENERAL & ADMIN. TRANSFERS	124,434	177,126	177,126	334,893	334,893	(85.30%)
FLEET REPLACEMENT	0	2,278,000	2,278,000	0	0	(100.00%)
COMPENSATION ADJUSTMENTS	0	0	16,800	71,995	0	N/A
CONTINGENCY	0	100,000	0	100,000	100,000	0.00%
NON-DEPARTMENTAL SUBTOTAL	\$ 438,027	\$ 2,586,838	\$ 2,503,637	\$ 506,888	\$ 434,893	(83.19%)
TOTAL OPERATING EXPENDITURES AND TRANSFERS	\$ 3,142,382	\$ 6,690,314	\$ 7,180,717	\$ 4,744,694	\$ 5,207,949	(22.16%)
INCREASE (DECREASE) IN WORKING CAPITAL FROM OPERATIONS	\$ 2,622,091	\$ (517,314)	\$ (1,619,479)	\$ 1,005,306	\$ 542,051	(204.78%)
GAAP ADJUSTMENT	\$ 103,997					
BEGINNING WORKING CAPITAL	\$ 6,669,223	\$ 9,395,311	\$ 9,395,311	\$ 7,775,832	\$ 7,775,832	
ENDING WORKING CAPITAL	\$ 9,395,311	\$ 8,877,997	\$ 7,775,832	\$ 8,781,138	\$ 8,317,883	



**CITY OF COLLEGE STATION
BRAZOS VALLEY SOLID WASTE MANAGEMENT AGENCY
FUND SUMMARY**

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EXPENDITURE BY DIVISION							
DIVISION	ACTUAL FY 00	REVISED BUDGET FY 01	ESTIMATED YEAR END FY 01	BASE BUDGET FY 02	APPROVED BUDGET FY 02	% CHANGE IN BUDGET FROM FY 01 TO FY 02	
LANDFILL OPERATIONS	\$ 2,140,772	\$ 2,829,499	\$ 3,424,068	\$ 2,950,941	\$ 3,474,619	22.80%	
BVSWMA ADMINISTRATION	560,567	1,275,361	1,245,012	1,278,865	1,290,437	1.18%	
BVSWMA FUND TOTAL	\$ 2,701,339	\$ 4,104,860	\$ 4,669,080	\$ 4,229,806	\$ 4,765,056	16.08%	

EXPENDITURE BY CLASSIFICATION							
CLASSIFICATION	ACTUAL FY 00	REVISED BUDGET FY 01	ESTIMATED YEAR END FY 01	BASE BUDGET FY 02	APPROVED BUDGET FY 02	% CHANGE IN BUDGET FROM FY 01 TO FY 02	
SALARIES & BENEFITS	\$ 1,041,356	\$ 1,035,725	\$ 1,017,635	\$ 1,033,335	\$ 1,198,585	15.72%	
SUPPLIES	257,430	436,630	388,615	444,846	544,846	24.78%	
MAINTENANCE	226,328	353,000	328,143	336,013	336,013	-4.81%	
PURCHASED SERVICES	1,017,594	2,200,005	2,702,507	2,415,612	2,685,612	22.07%	
CAPITAL OUTLAY	158,631	79,500	232,180	0	0	(100.00%)	
BVSWMA FUND TOTAL	\$ 2,701,339	\$ 4,104,860	\$ 4,669,080	\$ 4,229,806	\$ 4,765,056	16.08%	

PERSONNEL SUMMARY BY DIVISION							
DIVISION	ACTUAL FY 99	ACTUAL FY 00	ESTIMATED YEAR END FY 01	BASE BUDGET FY 01	APPROVED BUDGET FY 02	% CHANGE IN BUDGET FROM FY 01 TO FY 02	
LANDFILL OPERATIONS	22.5	22.5	22.5	22.5	22.5	0.00%	
BVSWMA ADMINISTRATION	4.0	4.0	4.0	4.0	4.0	0.00%	
BVSWMA FUND TOTAL	26.5	26.5	26.5	26.5	26.5	0.00%	

SERVICE LEVEL ADJUSTMENTS

LANDFILL OPERATIONS	Southern side wall of landfill expansion to comply	\$ 463,255
		\$ 463,255

UTILITIES

CAPITAL PROJECTS BUDGET

The City of College Station develops and adopts a five year Capital Improvements Project List. The list is updated annually and is presented for City Council review as a part of the annual budget process. The list consolidates all anticipated capital needs for which funding authorization exists. The list is divided into several sections depending on the services provided and the funding source. The City operates under the laws of the State of Texas and the City of College Station's Home Rule Charter.

The city can authorize the issuance of revenue bonds. Revenue bonds will be issued any time that there is a need for financing of capital construction or acquisition and where the asset will reside in one or more of the City's enterprise funds. The enterprise funds of the City include Electric, Water, Wastewater, and Solid Waste Collection. Generally, revenue bonds do not require voter approval. These bonds are repaid from the revenues generated by the utilities.

The city anticipates issuing an estimated \$19.7 million in revenue bonds in FY 02. These bonds will be used for a number of significant electric, water and wastewater capital projects.

Capital projects often result in assets that require continuing maintenance and repair. Some also reduce existing maintenance and repair costs. Among the decisions and proposals that accompany capital project recommendations is an analysis of potential ongoing costs.

UTILITY CAPITAL PROJECTS

Electric Capital Projects

Major capital projects planned in FY 02 include the following. New services and system extensions are anticipated to cost \$1,400,000 as new customers are added. Both Residential and Thoroughfare Lighting projects are included in the approved Electric Fund Capital budget and total \$711,000 in projected expense. Current revenues from operations to fund these projects are approved to be \$711,000 to cover the cost of Residential and Thoroughfare Lighting projects.

Water Capital Projects

Water capital projects scheduled for FY 02 include \$628,000 for phase 5 of the Eastgate system rehabilitation project, and \$250,000 for distribution system rehabilitation.

Several significant transmission and distribution expansions are also included in the approved budget. These include beginning construction of water well

#7, \$1,000,000; and the parallel transmission line phase I \$7,116,318. These projects are all designed to expand the water capacity in College Station. Other significant projects include \$3,200,000 for Westside Water Services, \$3,230,000 to complete construction of the Park Place Water Tower, and \$2,000,000 to build the Rock Prairie elevated water storage project.

\$7,750,000 in current revenues from operations are approved to fund water capital projects.

Wastewater Capital Projects

Wastewater capital projects totaling \$13,842,000 are included in the approved budget. This includes \$7,427,000 for the Lick Creek Wastewater Treatment Plant expansion. This plant expansion is needed to keep pace with the growth that is occurring in College Station. Other significant projects include \$1,245,000 for the next 2 phases of the Eastgate Residential Rehabilitation project, \$1,000,000 for Westside Sewer services, and \$2,268,000 for the completion of the Northeast Trunk Line Expansion.

Drainage Capital Projects

Major drainage projects planned for next year include 2 significant Bee Creek projects totaling \$2,854,616. Also included in the FY 02 budget, \$555,000 for channel construction in the Wolf Pen Creek area. Additionally, \$785,000 is approved for Greenways Projects.

Also included in the budget for Drainage Capital Projects is \$50,000 for various minor drainage projects to be identified in FY 02.

ADDITIONAL O&M COSTS

With the addition of new facilities and infrastructure additional operations and maintenance costs might be incurred. In the case of infrastructure rehabilitation it is expected that O&M costs will decrease for those areas the project targeted. However, it is difficult to quantify the cost savings of the rehabilitation since resources are used elsewhere and not removed from departmental budgets.

**ELECTRIC SERVICE
CAPITAL IMPROVEMENT PROJECTS
FISCAL YEAR 2001-2002 THROUGH FISCAL YEAR 2006-2007**

		PROJECT BUDGET AMOUNT	ACTUAL FY99-00	REVISED BUDGET FY 00-01	ESTIMATE FY 00-01	APPROVED APPROPRIATIONS FY 01-02
PROJECT NUMBER						
			\$ 20,826	\$ 285,696	\$ 285,696	\$ 305,696
UTILITY REVENUE BONDS			\$ 0	\$ 0	\$ 0	\$ 4,440,000
INTEREST ON INVESTMENTS			(1,436)	20,000	0	0
OTHER			47,119	0	0	0
EXPENDITURES FROM OPERATIONS			<u>4,320,279</u>	<u>3,520,000</u>	<u>3,520,000</u>	<u>711,000</u>
SUBTOTAL ADDITIONAL RESOURCES			<u>\$ 4,365,962</u>	<u>\$ 3,540,000</u>	<u>\$ 3,520,000</u>	<u>\$ 5,151,000</u>
TOTAL RESOURCES AVAILABLE			<u>\$ 4,386,788</u>	<u>\$ 3,825,696</u>	<u>\$ 3,805,696</u>	<u>\$ 5,456,696</u>
CAPITAL PROJECTS:						
NEW SERVICES & SYSTEM EXT.	ED0010	ANNUAL	\$ 1,957,558	\$ 1,300,000	\$ 1,350,000	\$ 1,400,000
RES. STREET LIGHTING	ED0011	ANNUAL	57,326	185,000	117,000	185,000
THOR. STREET LIGHTING	ED0012	ANNUAL	100,027	85,000	135,000	526,000
UNDERGROUND SYSTEM IMPROV.	ED0015	ANNUAL	212,150	625,000	481,000	790,000
OVERHEAD SYSTEM IMPROV.	ED0014	ANNUAL	363,824	282,000	565,000	1,493,000
GENERAL PLANT	ED0013	ANNUAL	302,017	50,000	307,000	50,000
USC IMPROVEMENTS	EP0000	ANNUAL	0	0	0	0
SCADA	EP0001	ANNUAL	10,695	0	0	0
SUBSTATION TRANSMISSION	ET0000	ANNUAL	0	285,000	155,000	128,000
SUBSTATION DISTRIBUTION		ANNUAL	0	0	390,000	847,000
UCS BUILDING	ME9601	\$ 2,325,000	61,314	0	0	0
1 FIBER OPTIC LOOP	ME9701	1,100,000	386,776	400,000	400,000	0
BUSINESS PARK ELEC. SERVICE	ED1003	840,000	65,413	0	0	0
SWITCH STATION SUB CONVERSION	ET9801	1,800,000	999,739	0	0	0
TEXAS AVE URD	EL9408	1,400,000	1,992	0	0	0
TRANSMISSION METERING	ET9902	160,000	0	0	0	0
NORTHGATE SUBSTATION	TBD	1,800,000	0	0	0	0
BEE CREEK DUAL CIRCUIT		300,000	0	0	0	0
GREENS PRAIRIE DUAL CIRCUIT		170,000	0	0	0	0
TEXAS AVENUE FEEDER TIE		990,000	0	0	0	0
WELSH NORTH FEEDER TIE		60,000	0	0	0	0
SHENANDOAH FEEDER		300,000	0	0	0	0
SUBSTATION EQUIPMENT REPLACEMENT		500,000	0	0	0	0
LINCOLN-EISENHOWER RECONDUCTOR		160,000	0	0	0	0
STATE HWY 40 FEEDER		700,000	0	0	0	0
CLOSED PROJECTS			0	0	0	0
GENERAL AND ADMINISTRATIVE		N/A	102,500	80,000	80,000	90,000
DEBT ISSUANCE COST		N/A	0	0	0	28,000
TOTAL EXPENDITURES		<u>\$ 12,605,000</u>	<u>\$ 4,621,331</u>	<u>\$ 3,292,000</u>	<u>\$ 3,500,000</u>	<u>\$ 5,419,000</u>
GAAP ADJUSTMENT			\$ 520,239			
ENDING FUND BALANCE:			<u>\$ 285,696</u>	<u>\$ 533,696</u>	<u>\$ 305,696</u>	<u>\$ 37,696</u>

Notes:

1 - Total project budget is 1,600,000 with 1,100,000 funded by Electric Fund revenue and 500,000 funded by General Government Revenues

[illegible]

**WATER SERVICE
CAPITAL IMPROVEMENT PROJECTS
FISCAL YEAR 2001-2002 THROUGH FISCAL YEAR 2006-2007**

	PROJECT NUMBER	PROJECT BUDGET AMOUNT	ACTUAL FY 99-00	REVISED BUDGET FY 00-01	ESTIMATE FY 00-01	APPROVED FY 01-02 BUDGET APPROPRIATION:
BEGINNING FUND BALANCE:			\$ 2,934,251	\$ 5,747,759	\$ 5,747,759	\$ 6,610,572
ADDITIONAL RESOURCES:						
UTILITY REVENUE BONDS			\$ 4,500,000	\$ 8,200,000	\$ 12,400,000	\$ 6,300,000
INTEREST ON INVESTMENTS			233,396	160,000	270,000	160,000
TRANSFERS FROM OPERATIONS			378,000	3,500,000	357,368	7,750,000
SUBTOTAL ADDITIONAL RESOURCES			<u>\$ 5,111,396</u>	<u>\$ 11,860,000</u>	<u>\$ 13,027,368</u>	<u>\$ 14,210,000</u>
TOTAL RESOURCES AVAILABLE			<u>\$ 8,045,647</u>	<u>\$ 17,607,759</u>	<u>\$ 18,775,127</u>	<u>\$ 20,820,572</u>
REHABILITATION PROJECTS:						
EAST GATE RES. REHAB PHASE II&III	WT9902	\$ 1,217,000	\$ 26,220	\$ 0	\$ 925,756	\$ 0
EASTGATE WATER REHAB PHASE IV	WT0104	632,000	0	632,000	0	0
EASTGATE WATER REHAB PHASE V	WT0204	628,000	0	0	0	628,000
GREENS PRAIRIE STORAGE TANK REHAB	WT0003	378,000	378,000	0	0	0
NORTHGATE REHAB. PHASE I	WT9805	1,080,454	98,323	580,454	1,067,000	0
SOUTHGATE WATER REHAB. STUDY	WT0105	50,000	0	50,000	0	50,000
WATER WELL 1-5 REHAB	WT0109	200,000	0	200,000	250,000	0
SUBTOTAL			<u>502,543</u>	<u>1,462,454</u>	<u>2,242,756</u>	<u>678,000</u>
PRODUCTION PROJECTS						
WELL #6 AND LINE	WT0004	2,652,300	226,501	2,286,286	2,425,799	0
WELL #7 AND LINE	WT0106	2,500,000	0	0	0	1,000,000
WELL #8 AND LINE	TBD	2,800,000	0	0	0	0
PARALLEL WELLFIELD COLL LINE	WT0205	2,200,000	0	0	0	560,000
COOLING TOWERS	WT9806	3,098,000	287,782	2,065,070	2,810,000	0
COOLING TOWERS EXPANSION	TBD	500,000	0	0	0	0
PARALLEL WATER TRANSMISSION	WT0005	8,269,370	553,052	8,657,150	600,000	0
PARALLEL WATER TRANSMISSION PH II	TBD	3,300,000	0	0	0	0
#1 HIGH SERVICE PUMP	WT1018	1,000,000	149,545	837,100	850,000	0
#3 & # 4 HIGH SERVICE PUMP	TBD	900,000	0	0	0	0
SUBTOTAL			<u>1,216,880</u>	<u>13,845,606</u>	<u>6,685,799</u>	<u>1,560,000</u>
DISTRUBTION PROJECTS						
OVERSIZED LINES	WT0200	ANNUAL	\$ 0	\$ 50,000	\$ 50,000	\$ 200,000
CASTLEGATE OP PHASE I	WT0107	375,000	0	375,000	375,000	0
GREENSWORLD OP PHASE III	WT0108	33,000	0	33,000	33,000	0
DISTRIBUTION SYSTEM REHAB.	WT0201	ANNUAL	250,000	250,000	250,000	285,000
LAND ACQ. FOR WATER DISTRIBUTION	WT0206	1,000,000	0	0	0	300,000
WESTSIDE WATER SERVICES	WT9703	4,280,000	35,472	800,000	1,000,000	3,200,000
TEXAS AVE. RELOCATION SOUTH	WT9804	950,000	0	750,000	0	0
WATER IMPACT FEE MAIN	WT9905	359,000	18,639	0	0	0

**WATER SERVICE
CAPITAL IMPROVEMENT PROJECTS
FISCAL YEAR 2001-2002 THROUGH FISCAL YEAR 2006-2007**

	PROJECT NUMBER	PROJECT BUDGET AMOUNT	ACTUAL FY 99-00	REVISED BUDGET FY 00-01	ESTIMATE FY 00-01	APPROVED FY 01-02 BUDGET APPROPRIATION:
GREENS PRAIRIE WATER LINE REPLACEMENT	WT0207	750,000	0	0	0	50,000
DOWLING ROAD 10MG GST	TBD	3,700,000	0	0	0	0
PARK PLACE ELEVATED WATER STORAGE	WT0012	4,000,000	2,998	620,000	620,000	3,230,000
ROCK PRAIRIE WATER EXTENSION	WT0102	2,000,000	0	200,000	0	1,800,000
AMS WATER LINE EXTENSION	WT0103	100,000	0	100,000	0	0
WATER RECLAIM / IRRIGATION	TBD	1,750,000	0	0	0	500,000
CARTER CREEK ADMIN BLDG	SS0105	500,000	0	500,000	500,000	0
SUBTOTAL			<u>307,109</u>	<u>3,678,000</u>	<u>2,828,000</u>	<u>9,565,000</u>
CLOSED PROJECTS		N/A	145,314	0	0	0
GENERAL AND ADMINISTRATIVE		N/A	147,375	258,000	258,000	275,000
DEBT ISSUANCE COST		N/A	0	100,000	150,000	100,000
TOTAL EXPENDITURES		<u>\$ 51,202,124</u>	<u>\$ 2,319,221</u>	<u>\$ 19,344,060</u>	<u>\$ 12,164,555</u>	<u>\$ 12,178,000</u>
GAAP ADJUSTMENT			\$ (21,333)			
ENDING FUND BALANCE:			<u>\$ 5,747,759</u>	<u>\$ (1,736,301)</u>	<u>\$ 6,610,572</u>	<u>\$ 8,642,572</u>

**WATER SERVICE
CAPITAL IMPROVEMENT PROJECTS
FISCAL YEAR 2001-2002 THROUGH FISCAL YEAR 2006-2007**

TOTAL PROJECTED IS	PROJECTED FY 01-02	PROJECTED FY 02-03	PROJECTED FY 03-04	PROJECTED FY 04-05	PROJECTED FY 05-06	PROJECTED FY 06-07
	\$ 6,610,572	\$ 444,254	\$ 307,254	\$ 342,254	\$ 707,254	\$ 82,254
	\$ 6,300,000	\$ 7,000,000	\$ 3,000,000	\$ 3,000,000	\$ 0	\$ 0
	160,000	50,000	50,000	50,000	50,000	50,000
	7,750,000	1,500,000	1,650,000	1,500,000	2,000,000	500,000
	<u>\$ 14,210,000</u>	<u>\$ 8,550,000</u>	<u>\$ 4,700,000</u>	<u>\$ 4,550,000</u>	<u>\$ 2,050,000</u>	<u>\$ 550,000</u>
	<u>\$ 20,820,572</u>	<u>\$ 8,994,254</u>	<u>\$ 5,007,254</u>	<u>\$ 4,892,254</u>	<u>\$ 2,757,254</u>	<u>\$ 632,254</u>
	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
	632,000	0	0	0	0	0
	628,000	0	0	0	0	0
	0	0	0	0	0	0
	0	0	0	0	0	0
	50,000	0	0	0	0	0
	0	0	0	0	0	0
	<u>1,310,000</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
	0	0	0	0	0	0
	1,000,000	1,500,000	0	0	0	0
	0	0	0	1,120,000	1,680,000	0
	560,000	840,000	0	320,000	480,000	0
	0	0	0	0	0	0
	0	500,000	0	0	0	0
	7,116,318	0	0	0	0	0
	0	1,600,000	1,700,000	0	0	0
	0	0	0	0	0	0
	0	0	900,000	0	0	0
	<u>8,676,318</u>	<u>4,440,000</u>	<u>2,600,000</u>	<u>1,440,000</u>	<u>2,160,000</u>	<u>0</u>
	\$ 200,000	\$ 200,000	\$ 200,000	\$ 200,000	\$ 200,000	\$ 200,000
	0	0	0	0	0	0
	0	0	0	0	0	0
	285,000	285,000	285,000	285,000	285,000	285,000
	300,000	700,000	0	0	0	0
	3,200,000	0	0	0	0	0
	100,000	850,000	0	0	0	0
	0	212,000	0	0	0	0

**WATER SERVICE
CAPITAL IMPROVEMENT PROJECTS
FISCAL YEAR 2001-2002 THROUGH FISCAL YEAR 2006-2007**

ITEMS	TOTAL PROJECTED	PROJECTED	PROJECTED	PROJECTED	PROJECTED	PROJECTED
	FY 01-02	FY 02-03	FY 03-04	FY 04-05	FY 05-06	FY 06-07
	50,000	700,000	0	0	0	0
	0	0	1,480,000	2,220,000	0	0
	3,380,000	0	0	0	0	0
	2,000,000	0	0	0	0	0
	0	0	0	0	0	0
	500,000	1,250,000	0	0	0	0
	0	0	0	0	0	0
	<u>10,015,000</u>	<u>4,197,000</u>	<u>1,965,000</u>	<u>2,705,000</u>	<u>485,000</u>	<u>485,000</u>
	0	0	0	0	0	0
	275,000	50,000	100,000	40,000	30,000	30,000
	<u>100,000</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
	<u>\$ 20,376,318</u>	<u>\$ 8,687,000</u>	<u>\$ 4,665,000</u>	<u>\$ 4,185,000</u>	<u>\$ 2,675,000</u>	<u>\$ 515,000</u>
	<u>\$ 444,254</u>	<u>\$ 307,254</u>	<u>\$ 342,254</u>	<u>\$ 707,254</u>	<u>\$ 82,254</u>	<u>\$ 117,254</u>

**WASTEWATER SERVICE
CAPITAL IMPROVEMENT PROJECTS
FISCAL YEAR 2001-2002 THROUGH FISCAL YEAR 2006-2007**

	PROJECT NUMBER	PROJECT BUDGET AMOUNT	ACTUAL FY 99-00	REVISED BUDGET FY 00-01	ESTIMATE FY 00-01	APPROVED FY 01-02 APPROPRIATION:
BEGINNING FUND BALANCE:			\$ 1,449,366	\$ 4,638,758	\$ 4,638,758	\$ 5,662,663
ADDITIONAL RESOURCES:						
UTILITY REVENUE BONDS			\$ 6,000,000	\$ 11,300,000	\$ 11,100,000	\$ 10,000,000
INTEREST ON INVESTMENTS			197,760	100,000	150,000	200,000
TRANSFERS FROM OPERATIONS			0	0		0
OTHER			785	0	0	0
SUBTOTAL ADDITIONAL RESOURCES			\$ 6,198,545	\$ 11,400,000	\$ 11,250,000	\$ 10,200,000
TOTAL RESOURCES AVAILABLE			\$ 7,647,911	\$ 16,038,758	\$ 15,888,758	\$ 15,862,663
Collection						
COLLECTION SYSTEM REHAB.	SS0209	ANNUAL	\$ 190,560	\$ 250,000	\$ 250,000	\$ 285,000
OVERSIZE PARTICIPATION	SS0200	ANNUAL	53,845	50,000	50,000	250,000
GRAHAM ROAD IMPACT FEE LINE PHASE II & I	SS9802	\$ 417,000	100,175	0	318,000	0
EAST GATE RES. REHAB. PH. II&III	SS9903	910,000	129,018	0	995,436	0
EAST GATE RES. REHAB. PH. IV	SS0102	704,000	0	704,000	0	0
EAST GATE RES. REHAB. PH V	SS0201	541,000	0	0	0	0
MILNER STREET SEWER LINE	SS0006	35,445	35,040	0	0	0
NORTHGATE REHAB PH. I	SS9804	1,700,000	216,855	1,300,000	1,390,000	0
TX. AVE. S. WIDENING SEWER PHASE II	SS0003	1,600,000	341	1,300,000	0	0
WESTSIDE SEWER SERVICE	SS9702	1,000,000	5,302	500,000	0	0
NORTHEAST TRUNK EXPAN. PHASE I	SS9805	1,975,000	14,847	0	773,000	0
NORTHEAST TRUNK EXPAN. PHASE II	SS0103	1,000,000	0	1,000,000	0	0
NORTHEAST TRUNK EXPAN. PHASE III	TBD	650,000	0	0	0	650,000
SOUTHGATE REHAB. PH. I	TBD	150,000	0	0	0	50,000
CREAGER/PEBBLE HILLS PHASE II	SS9902	580,000	405,735	0	210,000	0
CHRSTINE LANE SEWER PH II	SS9817	841,000	399,676	0	0	0
I&I REDUCTION PROGRAM	SS0007	450,000	18,555	150,000	150,000	50,000
HENSEL PARK IMPROVEMENTS	TBD	350,000	0	0	0	350,000
SUBTOTAL			1,569,949	5,254,000	4,136,436	1,635,000
Treatment						
LICK CREEK TRUNK & PLANT EXPANSION	SS9806	\$ 12,060,000	\$ 600,998	\$ 6,676,306	\$ 4,378,000	\$ 483,694
CARTER CREEK ADMN BLDG	SS0105	500,000	0	500,000	500,000	0
ODOR CONTROL	SS9810	1,245,000	414,003	334,100	786,659	0
SLUDGE HANDLING	SS9803	275,000	29,340	0	0	232,000
PAINT CLARIFIERS 4 B & 5B	SS9904	65,000	0	0	0	0
LC/ CC SLUDGE PROCESS IMPROVEMENTS	TBD	1,200,000	0	0	0	0
CC PLANT DEMO & MAINT. BLDG	TBD	250,000	0	0	0	100,000
SUBTOTAL			1,044,341	7,510,406	5,664,659	815,694
CLOSED PROJECTS		N/A	109,235	0	0	0
GENERAL AND ADMINISTRATIVE		N/A	273,363	325,000	325,000	325,000
DEBT ISSUANCE COST		N/A	0	100,000	100,000	60,000
TOTAL EXPENDITURES			\$ 2,996,888	\$ 13,189,406	\$ 10,226,095	\$ 2,835,694
GAAP ADJUSTMENT			\$ (12,265)			
ENDING FUND BALANCE:			\$ 4,638,758	\$ 2,849,352	\$ 5,662,663	\$ 13,026,969

Notes:

1 - These projects will be reimbursed by impact fees.

**WASTEWATER SERVICE
CAPITAL IMPROVEMENT PROJECTS
FISCAL YEAR 2001-2002 THROUGH FISCAL YEAR 2006-2007**

TOTAL PROJECTED JS FY 01-02	PROJECTED FY 02-03	PROJECTED FY 03-04	PROJECTED FY 04-05	PROJECTED FY 05-06	PROJECTED FY 06-07
\$ 5,662,663	\$ 1,635,663	\$ 950,663	\$ 1,145,663	\$ 750,663	\$ 425,663
\$ 10,000,000	\$ 2,700,000	\$ 500,000	\$ 0	\$ 0	\$ 0
200,000	270,000	160,000	50,000	20,000	5,000
0	0	0	0	100,000	400,000
0	0	0	0	0	0
\$ 10,200,000	\$ 2,970,000	\$ 660,000	\$ 50,000	\$ 120,000	\$ 405,000
\$ 15,862,663	\$ 4,605,663	\$ 1,610,663	\$ 1,195,663	\$ 870,663	\$ 830,663
\$ 285,000	\$ 285,000	\$ 285,000	\$ 285,000	\$ 285,000	\$ 285,000
250,000	250,000	50,000	50,000	50,000	50,000
0	0	0	0	0	0
0	0	0	0	0	0
704,000	0	0	0	0	0
541,000	0	0	0	0	0
0	0	0	0	0	0
0	0	0	0	0	0
0	1,600,000	0	0	0	0
1,000,000	0	0	0	0	0
1,203,000	0	0	0	0	0
1,000,000	0	0	0	0	0
650,000	0	0	0	0	0
50,000	0	0	0	0	0
0	0	0	0	0	0
0	0	0	0	0	0
50,000	50,000	50,000	50,000	50,000	50,000
350,000	0	0	0	0	0
6,083,000	2,185,000	385,000	385,000	385,000	385,000
\$ 7,427,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
0	0	0	0	0	0
0	0	0	0	0	0
232,000	0	0	0	0	0
0	0	0	0	0	0
0	1,200,000	0	0	0	0
100,000	150,000	0	0	0	0
7,759,000	1,350,000	0	0	0	0
0	0	0	0	0	0
325,000	100,000	60,000	40,000	40,000	40,000
60,000	20,000	20,000	20,000	20,000	20,000
\$ 14,227,000	\$ 3,655,000	\$ 465,000	\$ 445,000	\$ 445,000	\$ 445,000
\$ 1,635,663	\$ 950,663	\$ 1,145,663	\$ 750,663	\$ 425,663	\$ 385,663

**DRAINAGE UTILITY
CAPITAL IMPROVEMENT PROJECTS
FISCAL YEAR 2001-2002 THROUGH FISCAL YEAR 2006-2007**

	PROJECT NUMBER	PROJECT BUDGET AMOUNT	ACTUAL FY99-00	REVISED BUDGET FY 00-01	ESTIMATE FY 00-01	F /
BEGINNING FUND BALANCE:			\$ 3,910,957	\$ 4,775,532	\$ 4,775,532	
ADDITIONAL RESOURCES:						
UTILITY REVENUES			\$ 910,119	\$ 958,500	\$ 958,500	
INTEREST ON INVESTMENTS			292,587	195,000	311,000	
BOND PROCEEDS				785,000	500,000	
SUBTOTAL ADDITIONAL RESOURCES			<u>\$ 1,202,706</u>	<u>\$ 1,938,500</u>	<u>\$ 1,769,500</u>	
TOTAL RESOURCES AVAILABLE			<u>\$ 5,113,663</u>	<u>\$ 6,714,032</u>	<u>\$ 6,545,032</u>	
BEE CREEK (COMBINED)	SD9802	\$2,000,000	\$ 20,027	\$ 0	\$ 73,214	
BEE CREEK PH. IV & V.	SD0001	1,400,000	29,364	1,120,000	192,000	
WPC - DART/HOLL TO BYPASS	SD9901	855,700	56,468	0	274,685	
WPC - CH IMP TX TO DARTMOUTH	SD9902	1,900,000	0	0	0	
GREENWAYS PROJECTS	SD9903	3,640,000	0	785,000	500,000	
MINOR DRAINAGE IMPROVEMENTS	SD0002	ANNUAL	0	450,000	200,000	
BUSINESS PARK DRAINAGE			0	0	35,000	
GEORGE BUSH EAST EXT.	ST9916	120,000	0	0	120,000	
WILLOW BRANCH DETENTION	SD0003		9,500	0	83,000	
STORMWATER MASTERPLAN	TBD		0	0	500,000	
DRAINAGE MAINTENANCE		ANNUAL	0	0	0	
CLOSED PROJECTS			1,380	0	0	
GENERAL & ADMIN.			221,392	205,201	205,201	
DEBT ISSUANCE COSTS			0	30,000	10,000	
TOTAL EXPENDITURES		<u>\$9,915,700</u>	<u>\$ 338,131</u>	<u>\$ 2,590,201</u>	<u>\$ 2,193,100</u>	
GAAP ADJUSTMENT						
ENDING FUND BALANCE:			<u>\$ 4,775,532</u>	<u>\$ 4,123,831</u>	<u>\$ 4,351,932</u>	

**DRAINAGE UTILITY
CAPITAL IMPROVEMENT PROJECTS
FISCAL YEAR 2001-2002 THROUGH FISCAL YEAR 2006-2007**

APPROVED FY 01-02 BUDGET APPROPRIATIONS	TOTAL PROJECTED FY 01-02	PROJECTED FY 02-03	PROJECTED FY 03-04	PROJECTED FY 04-05	PROJECTED FY 05-06	PROJECT FY 06-07
\$ 4,351,932	\$ 4,351,932	\$ 1,499,616	\$ 1,811,016	\$ 202,116	\$ 278,516	\$ 480,816
\$ 987,300	\$ 987,300	\$ 1,016,900	\$ 1,047,400	\$ 1,078,800	\$ 1,111,200	\$ 1,144,500
200,000	200,000	40,000	50,000	60,000	60,000	60,000
785,000	785,000	785,000	785,000	285,000	0	0
<u>\$ 1,972,300</u>	<u>\$ 1,972,300</u>	<u>\$ 1,841,900</u>	<u>\$ 1,882,400</u>	<u>\$ 1,423,800</u>	<u>\$ 1,171,200</u>	<u>\$ 1,204,500</u>
<u>\$ 6,324,232</u>	<u>\$ 6,324,232</u>	<u>\$ 3,341,516</u>	<u>\$ 3,693,416</u>	<u>\$ 1,625,916</u>	<u>\$ 1,449,716</u>	<u>\$ 1,685,316</u>
\$ 0	\$ 1,674,616	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
0	1,180,000	0	0	0	0	0
0	555,000	0	0	0	0	0
0	0	0	1,900,000	0	0	0
785,000	785,000	785,000	785,000	285,000	0	0
50,000	50,000	150,000	200,000	450,000	350,000	350,000
0	0	0	0	0	0	0
0	0	0	0	0	0	0
0	0	0	0	0	0	0
0	0	0	0	0	0	0
350,000	350,000	360,500	371,300	382,400	393,900	405,700
0	0	0	0	0	0	0
220,000	220,000	225,000	225,000	225,000	225,000	225,000
10,000	10,000	10,000	10,000	5,000	0	0
<u>\$ 1,415,000</u>	<u>\$ 4,824,616</u>	<u>\$ 1,530,500</u>	<u>\$ 3,491,300</u>	<u>\$ 1,347,400</u>	<u>\$ 968,900</u>	<u>\$ 980,700</u>
<u>\$ 4,909,232</u>	<u>\$ 1,499,616</u>	<u>\$ 1,811,016</u>	<u>\$ 202,116</u>	<u>\$ 278,516</u>	<u>\$ 480,816</u>	<u>\$ 704,616</u>

HOTEL/MOTEL FUND

The primary funding source for the Hotel/Motel Fund is the Hotel/Motel Tax, a consumption type tax authorized under state statute. This tax allows the City to collect up to its current tax rate of 7% on rental income of hotels and motels within the city limits. The uses of the funds derived from the tax are limited to 1) promotion of tourism, 2) promotion and support of the arts, and 3) directly attributable administrative costs.

This fund is prepared on the modified accrual basis of accounting. Under this basis, revenues are recognized when they become measurable and available to finance expenditures of the current period. Expenditures are recognized when the related fund liability is incurred with the exception of several items. The full listing of these exceptions can be found in the Financial Policies on page F-1.

Hotel/Motel tax revenue is conservatively projected to increase by 4.3% over the year end estimate to \$1,876,000. New hotels under construction will have an impact on the future hotel/motel revenues. Revenues are also received from the operation of the Conference Center on George Bush Drive, and from ticket and concession sales at facilities such as Wolf Pen Creek.

Expenditures and transfers in the Hotel/Motel Fund increase by 11.2% over the FY 01 year end estimate. This is due in large part to the \$600,000 for the Conference Center. This transfer was approved to be done in FY 01, but will not occur until at least FY 02.

Funding is included for City Operations that qualify for Hotel/Motel expenditures. \$100,000 is included for a marquee sign at Wolf Pen Creek to advertise events at the facility.

The Arts Council approved budget for FY 02 is \$260,400. The Arts Council request is below the 15% limit that can be spent on art programs out of the Hotel/Motel Fund. These funds are for the operations of the Arts Council. Funding is also included to continue the art in public places, and the arts festival in Northgate. Funds are also available for the arts center project.

The Convention & Visitors Bureau budget is \$668,000. This is below the budget request of \$710,000. The budget includes \$577,000 for ongoing operations. Also included is \$61,000 to purchase bureau management software, and \$30,000 for necessary building repairs.

The approved budget for the Brazos Valley Sports Foundation is \$192,000. This includes \$150,000 for sports tourism development. Also included is \$20,000 for the Holiday on the Brazos program. This program was previously administered through the Parks and Recreation Department. This item will shift the funds from the Parks budget to the Sports Foundation. Also included is \$10,000 for the Fall Classic Special Olympics, and \$12,000 for the Texas Police Games.

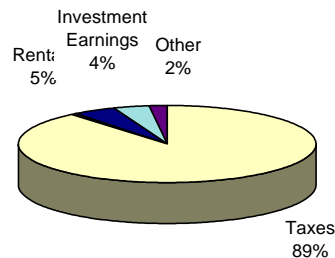
Debt service in the Hotel/Motel fund for the new Conference Center in FY 02 is approved to be \$148,052. Funds for the future operation of the new conference center in the amount of \$267,600 have also been approved.

\$56,500 is also approved for the internal loan from the Electric Fund, for the improvements made to the Hilton.

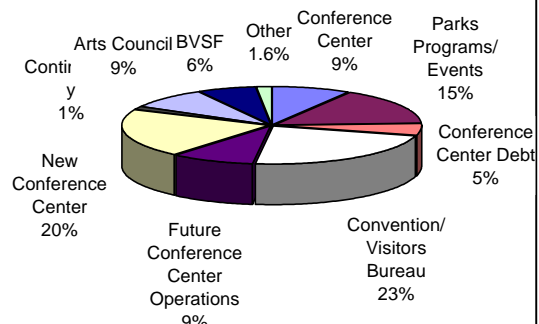
**CITY OF COLLEGE STATION
HOTEL/MOTEL FUND
FUND SUMMARY**

	FY 00 ACTUAL	FY 01 REVISED BUDGET	FY 01 YEAR-END ESTIMATE	FY 02 BASE BUDGET	FY 02 APPROVED BUDGET	% CHANGE IN BUDGET FROM FY 01 TO FY 02
BEGINNING FUND BALANCE	\$1,323,326	\$1,135,807	\$1,135,807	\$1,281,105	\$1,281,105	
REVENUES						
TAXES	\$1,796,813	\$1,799,300	\$1,830,000	\$1,876,000	\$1,876,000	4.26%
TICKETS & CONCESSIONS	19,362	21,300	8,700	9,000	9,000	(57.75%)
RENTALS	110,431	119,200	100,250	102,000	102,000	(14.43%)
INVESTMENT EARNINGS	68,568	61,800	80,000	82,000	82,000	32.69%
OTHER	18,149	20,600	38,800	39,000	39,000	89.32%
TOTAL REVENUES	<u>\$2,013,323</u>	<u>\$2,022,200</u>	<u>\$2,057,750</u>	<u>\$2,108,000</u>	<u>\$2,108,000</u>	4.24%
TOTAL FUNDS AVAILABLE	<u>\$3,336,649</u>	<u>\$3,158,007</u>	<u>\$3,193,557</u>	<u>\$3,389,105</u>	<u>\$3,389,105</u>	7.32%
EXPENDITURES AND TRANSFERS						
CITY OPERATIONS						
CONFERENCE CENTER OPER.	\$ 237,565	\$ 260,520	\$ 265,460	\$ 254,560	\$ 254,560	(2.29%)
PARKS PROGRAMS & EVENTS	372,113	410,234	292,340	353,696	453,696	10.59%
30/60 CORR. CONV. CENTER DEB	380,000	148,052	148,052	148,052	148,052	0.00%
30/60 CORR. CONV. CENTER CAPI	0	600,000	0	600,000	600,000	361.54%
30/60 CORR. CONV. CENTER OPE	0	130,000	130,000	267,600	267,600	N/A
NORTHGATE DEBT SERVICE	59,275	0	0	0	0	N/A
ELECTRIC FUND DEBT SERVICE	0	0	0	56,500	56,500	
HISTORIC NEIGHBORHOOD PROJ	19,910	0	0	0	0	N/A
OTHER	7,015	6,200	6,200	6,200	6,200	0.00%
TOTAL CITY OPERATIONS	<u>\$1,075,878</u>	<u>\$1,555,006</u>	<u>\$ 842,052</u>	<u>\$1,686,608</u>	<u>\$1,786,608</u>	14.89%
ORGANIZATIONS						
CONVENTION & VISITORS BUREAU	\$ 704,150	\$ 645,000	\$ 645,000	\$ 577,000	\$ 668,000	3.57%
BRAZOS VALLEY SPORTS FOUND.	125,660	150,000	170,000	170,000	192,000	28.00%
ARTS COUNCIL	245,154	245,400	255,400	260,400	260,400	6.11%
BUSH LIBRARY COMMITTEE	50,000	0	0	0	0	N/A
TOTAL ORGANIZATIONS	<u>\$1,124,964</u>	<u>\$1,040,400</u>	<u>\$1,070,400</u>	<u>\$1,007,400</u>	<u>\$1,120,400</u>	7.69%
CONTINGENCY	<u>\$ 0</u>	<u>\$ 40,000</u>	<u>\$ 0</u>	<u>\$ 40,000</u>	<u>\$ 40,000</u>	0.00%
TOTAL OPERATING EXPENSES AND TRANSFERS	<u>\$2,200,842</u>	<u>\$2,635,406</u>	<u>\$1,912,452</u>	<u>\$2,734,008</u>	<u>\$2,947,008</u>	11.82%
INCREASE (DECREASE) IN FUND BALANCE	<u>\$ (187,519)</u>	<u>\$ (613,206)</u>	<u>\$ 145,298</u>	<u>\$ (626,008)</u>	<u>\$ (839,008)</u>	
ENDING FUND BALANCE	<u><u>\$1,135,807</u></u>	<u><u>\$ 522,601</u></u>	<u><u>\$1,281,105</u></u>	<u><u>\$ 655,097</u></u>	<u><u>\$ 442,097</u></u>	

HOTEL/MOTEL FUND - SOURCES



HOTEL/MOTEL FUND - USES



COMMUNITY DEVELOPMENT FUND

The Community Development Fund is used to account for grants received by the City for use in revitalizing low-income areas and addressing the needs of its low and moderate income citizens. This fund pays for the direct operating costs.

This fund is prepared on the modified accrual basis of accounting. Under this basis revenues are recognized when they become measurable and available to finance expenditures of the current period. Expenditures are recognized when the related fund liability is incurred with the exception of several items. The full listing of these exceptions can be found in the Financial Policies on page F-1.

The City has received two grants for FY 02, the Community Development Block Grant (CDBG) and the Home Grant. The CDBG program is a federal entitlement program that provides the basic funding for general programs and administration. The grant allows administrators flexibility in the use of funds for a wide variety of eligible activities. The HOME grant is a yearly entitlement grant that can only be used for housing programs that assist Low/Moderate Income (LMI). The City currently uses this grant

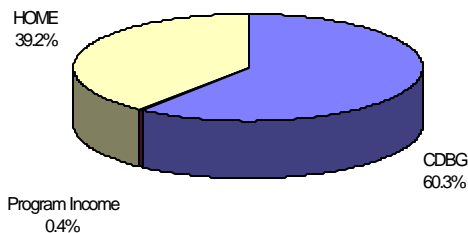
down payment assistance, and the Optional Relocation Program. Fund are also approved for Tenant Based Rental Assistance (TBRA), Community Development Housing Organizations (CHDO) activities, and new construction. Both the CDBG and HOME allocations are based on a formula that includes criteria such as the age and condition of a community's housing stock, incidents of overcrowding, and the demographic characteristics of the city.

Community Development Funds are also used for capital projects in areas that qualify for these funds. In FY 02, funds are approved for the improvement of streets in the residential Northgate area.

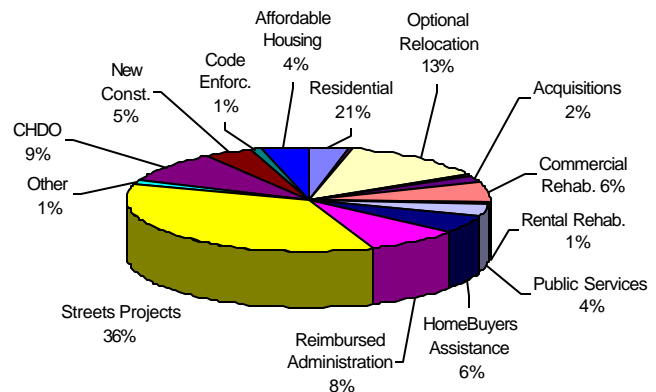
For FY 02, the City has approximately \$4.6 million in total authorization from the federal government. This number is comprised of new authorization and remaining authorization from prior fiscal years. FY 02's grants include \$2,799,889 in Community Development Block Grant funds, \$1,821,620 in HOME Investment Partnership Grant funds, and \$20,000 in program income.

for owner-occupied rehabilitation assistance,

COMMUNITY DEVELOPMENT FUND - SOURCES



COMMUNITY DEVELOPMENT FUND - USES



**CITY OF COLLEGE STATION
COMMUNITY DEVELOPMENT FUND SUMMARY**

	FY 00 ACTUAL	FY 01 REVISED BUDGET	FY 01 YEAR-END ESTIMATE	FY 02 BASE BUDGET	FY 02 APPROVED SLAS	FY 02 APPROVED BUDGET	% CHANGE IN BUDGET FROM FY01 TO FY 02
BEGINNING FUND BALANCE	\$ 192,559	\$ 442,105	\$ 442,105	\$ 462,105	\$ 0	\$ 462,105	
REVENUES							
GRANTS							
CDBG	\$ 926,754	\$ 2,694,617	\$ 1,334,922	\$ 2,799,889	\$ 0	\$ 2,799,889	4%
HOME	297,261	1,660,900	624,888	1,821,620	0	1,821,620	10%
HOPE	0	0	0	0	0	0	N/A
PROGRAM INCOME	268,826	20,000	20,000	20,000	0	20,000	0%
LOAN REPAYMENTS	10,466	0	0	0	0	0	N/A
INTEREST ON LOANS	0	0	0	0	0	0	N/A
CEDAR CREEK PROCEEDS	0	192,400	0	0	0	0	-100%
OTHER	965	0	0	0	0	0	N/A
TOTAL REVENUES	<u>\$ 1,504,272</u>	<u>\$ 4,567,917</u>	<u>\$ 1,979,810</u>	<u>\$ 4,641,509</u>	<u>\$ 0</u>	<u>\$ 4,641,509</u>	2%
TOTAL FUNDS AVAILABLE	<u>\$ 1,696,831</u>	<u>\$ 5,010,022</u>	<u>\$ 2,421,915</u>	<u>\$ 5,103,614</u>	<u>\$ 0</u>	<u>\$ 5,103,614</u>	2%
EXPENDITURES AND TRANSFERS							
CDBG							
HOUSING ASSIST/REHAB	\$ 13,489	\$ 37,200	25,000	\$ 25,531	\$ 0	\$ 25,531	-31%
OPTIONAL RELOCATION	23,776	119,300	40,000	83,625	0	83,625	-30%
CLEARANCE/DEMOLITION	178,936	10,000	7,500	22,500	0	22,500	125%
ACQUISITIONS	9,653	115,247	38,348	101,899	0	101,899	-12%
INTERIM ASSISTANCE	2,144	5,000	2,000	5,000	0	5,000	0%
HOMEBUYER'S ASSISTANCE	0	0	0	0	0	0	N/A
COMMERCIAL REHABILITATION	24,345	340,323	100,000	283,903	0	283,903	-17%
RENTAL REHAB	0	40,000	0	40,000	0	40,000	0%
PUBLIC SERVICES	184,338	186,495	177,600	184,050	0	184,050	-1%
EXTERNAL PUBLIC FACILITY	27,201	0	0	0	0	0	N/A
CODE ENFORCEMENT	16,136	40,000	0	40,000	0	40,000	0%
REIMBURSED ADMIN	365,931	236,800	399,750	280,950	0	280,950	19%
CAPITAL OUTLAY	14,315	0					
OTHER CURRENT EXPENDITURES	0	20,000	0	20,000	0	20,000	N/A
GENERAL GOVT PROJECTS	966	381,400	0	0	0	0	-100%
STREETS PROJECTS	4,854	1,182,852	544,724	1,712,431	0	1,712,431	349%
TOTAL CDBG EXP.	<u>\$ 866,084</u>	<u>\$ 2,714,617</u>	<u>\$ 1,334,922</u>	<u>\$ 2,799,889</u>	<u>\$ -</u>	<u>\$ 2,799,889</u>	N/A
HOME							
HOUSING ASSIST/REHAB	\$ 895	\$ 96,325	\$ 48,030	\$ 152,974	\$ 0	\$ 152,974	N/A
OPTIONAL RELOCATION	3,913	601,250	346,941	563,597	0	563,597	485%
CLEARANCE/DEMOLITION	0	0	0	0	0	0	-100%
HOMEBUYER'S ASSISTANCE	129,638	326,253	116,820	270,917	0	270,917	N/A
CHDO/CHDO OPER. EXP.	68,903	322,950	0	395,400	0	395,400	21%
NEW CONSTRUCTION	7,628	195,234	0	222,891	0	222,891	-31%
TENANT BASED RENTAL ASST.	0	25,000	0	50,000	0	50,000	-74%
CHDO OPERATING EXPENSES	0	0	0	56,650	0	56,650	127%
REIMBURSED ADMIN	170,692	93,888	113,097	111,191	0	111,191	N/A
CAPITAL OUTLAY	6,135	0	0	0	0	0	-100%
TOTAL HOME EXP.	<u>\$ 387,804</u>	<u>\$ 1,660,900</u>	<u>\$ 624,888</u>	<u>\$ 1,823,620</u>	<u>\$ -</u>	<u>\$ 1,823,620</u>	N/A
HOPE							
HOUSING ASSIST/REHAB	\$ 589	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	N/A
REIMBURSED ADMIN	10,149	0	0	0	0	0	N/A
TOTAL HOPE EXP.	<u>\$ 10,738</u>	<u>0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	N/A
CEDAR CREEK							
AFFORDABLE HOUSING	\$ 0	\$ 192,400	\$ 0	\$ 198,127	\$ 0	\$ 198,127	N/A
TOTAL CEDAR CREEK EXP.	<u>\$ 0</u>	<u>\$ 192,400</u>	<u>\$ 0</u>	<u>\$ 198,127</u>	<u>\$ 0</u>	<u>\$ 198,127</u>	N/A
TOTAL OPERATING EXPENSES AND TRANSFERS	<u>\$ 1,264,626</u>	<u>\$ 4,567,917</u>	<u>\$ 1,959,810</u>	<u>\$ 4,821,636</u>	<u>\$ 0</u>	<u>\$ 4,821,636</u>	N/A
EXPENDITURES UNDER (OVER) REVENUES	<u>\$ 239,646</u>	<u>\$0</u>	<u>\$ 20,000</u>	<u>\$ (180,127)</u>	<u>\$ 0</u>	<u>\$ (180,127)</u>	
GAAP	<u>\$ 9,900</u>						
ENDING FUND BALANCE	<u><u>\$ 442,105</u></u>	<u><u>\$ 442,105</u></u>	<u><u>\$ 462,105</u></u>	<u><u>\$ 281,978</u></u>	<u><u>\$ 0</u></u>	<u><u>\$ 281,978</u></u>	

WOLF PEN CREEK TAX INCREMENT FINANCING (TIF) FUND

The Wolf Pen Creek TIF Fund accounts for ad valorem tax and other revenues that are accrued to the WPC TIF District. The fund also accounts for expenditures on projects that take place in the district.

The TIF receives ad valorem taxes from the City, School District and County on the incremental increase in assessed valuation (captured value) over the base year (1989).

This fund is prepared on the modified accrual basis of accounting. Under this basis revenues are recognized when they become measurable and available to finance expenditures of the current period. Expenditures are recognized when the related fund liability is incurred with the exception of several items. The full listing of these exceptions can be found in the Financial Policies on page F-1.

The ad valorem revenue estimate of \$422,000 is based on a captured value of about \$25.3 million.

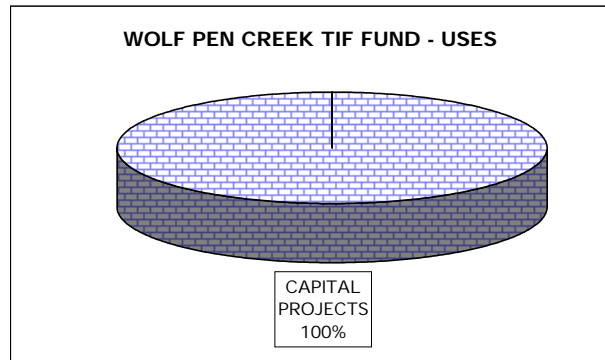
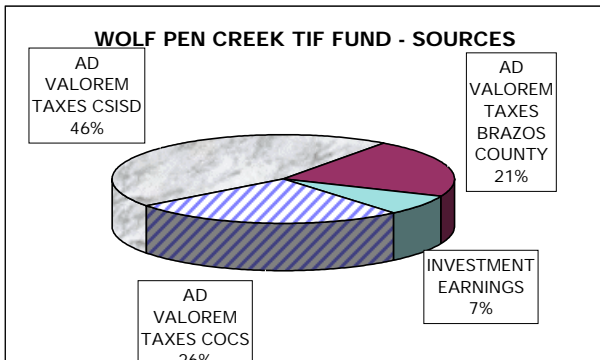
Short term debt in the amount of \$2.3 million be issued in order to provide the resources to complete more of the projects in the Wolf Pen Creek District has been approved for FY 2002. The bonds will be paid back over the remaining life of the TIF. These funds will be used for trails in the corridor.

This is a different approach to getting projects complete in the corridor. The previous approach only used current revenues for the projects. This approach should allow more Wolf Pen Creek projects to be completed in a shorter time frame.

Funds remaining at the end of the year will be retained in the fund and programmed as specific projects are identified.

**CITY OF COLLEGE STATION
WOLF PEN CREEK TIF
FUND SUMMARY**

	<u>FY 99 ACTUAL</u>	<u>FY00 REVISED BUDGET</u>	<u>FY 00 YEAR-END ESTIMATE</u>	<u>PROPOSED FY 01 BASE BUDGET</u>	<u>FY 01 PROPOSED SLAS</u>	<u>FY 01 REQUESTED BUDGET</u>	<u>% CHANGE IN BUDGET FROM FY 00 TO FY 01</u>
BEGINNING BALANCE	\$ 182,603	\$ 404,417	\$ 404,417	\$ 587,489	\$ 83,889	\$ 587,489	
REVENUES							
AD VALOREM TAXES COCS	\$ 71,194	\$ 82,900	\$ 83,000	\$ 102,000	\$ 0	\$ 102,000	23.04%
AD VALOREM TAXES CSISD	110,027	110,000	140,986	180,000	0	180,000	63.64%
AD VALOREM TAXES BRAZOS CC	75,064	45,300	80,271	85,000	0	85,000	87.64%
INVESTMENT EARNINGS	20,037	5,000	28,815	29,400	0	29,400	488.00%
TOTAL REVENUES	<u>\$ 276,322</u>	<u>\$ 243,200</u>	<u>\$ 333,072</u>	<u>\$ 396,400</u>	<u>\$ 0</u>	<u>\$ 396,400</u>	62.99%
TOTAL FUNDS AVAILABLE	<u>\$ 458,925</u>	<u>\$ 647,617</u>	<u>\$ 737,489</u>	<u>\$ 983,889</u>	<u>\$ 83,889</u>	<u>\$ 1,067,778</u>	64.88%
EXPENDITURES AND TRANSFERS							
CAPITAL PROJECTS	\$ 53,297	\$ 672,925	\$ 150,000	\$ 900,000	\$ 0	\$ 900,000	33.74%
ENGINEERING	0	0	0	0	0	0	N/A
OTHER	1,211	0	0	0	0	0	N/A
CONTINGENCY	0	0	0	0	0	0	N/A
TOTAL OPERATING EXPENSES AND TRANSFERS	<u>\$ 54,508</u>	<u>\$ 672,925</u>	<u>\$ 150,000</u>	<u>\$ 900,000</u>	<u>\$ 0</u>	<u>\$ 900,000</u>	33.74%
INCREASE (DECREASE) IN FUND BALANCE	<u>\$ 221,814</u>	<u>\$ (429,725)</u>	<u>\$ 183,072</u>	<u>\$ (503,600)</u>	<u>\$ 0</u>	<u>\$ (503,600)</u>	
ENDING FUND BALANCE	<u>\$ 404,417</u>	<u>\$ (25,308)</u>	<u>\$ 587,489</u>	<u>\$ 83,889</u>	<u>\$ 83,889</u>	<u>\$ 83,889</u>	



MELROSE APARTMENT TAX INCREMENT FINANCING (TIF) FUND

The Melrose Apartment TIF Fund accounts for ad valorem tax and other revenues that are accrued to the Melrose Apartment TIF District. The fund also accounts for expenditures on projects that take place in the district.

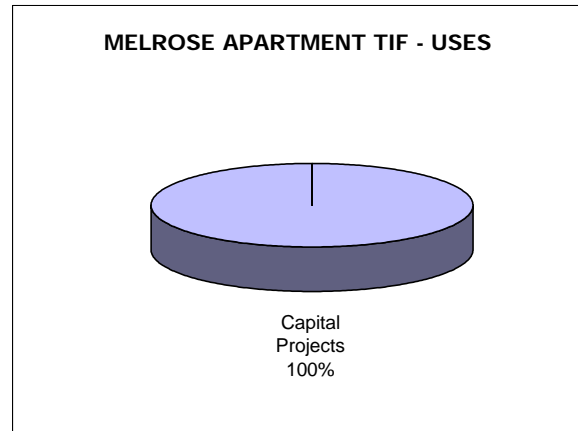
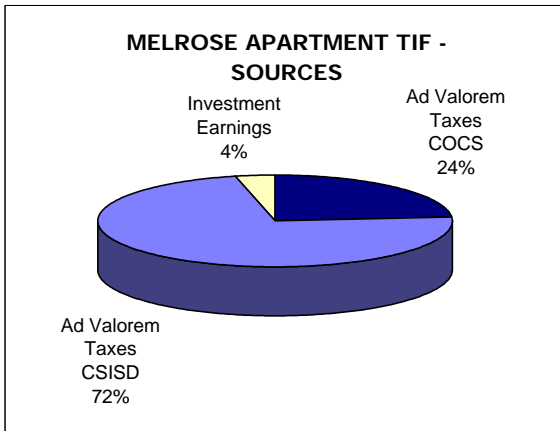
The TIF receives ad valorem taxes from the City and the College Station Independent School District. In FY 02, the City contributes \$50,000 and the school district contributes \$150,000. In addition, the City contributed \$200,000 for oversize participation for road development.

This fund is prepared on the modified accrual basis of accounting. Under this basis, revenues are recognized when they become measurable and available to finance expenditures of the current period. Expenditures are recognized when the related fund liability is incurred with the exception of several items. The full listing of these exceptions can be found in the Financial Policies on page F-1.

The City's FY02 Melrose TIF District ad valorem revenue estimate is \$212,119. These revenues will be used to fund capital projects to develop infrastructure within the district. Funds remaining at the end of the year will be retained in the fund and programmed as specific projects are identified.

**CITY OF COLLEGE STATION
MELROSE APARTMENT TIF
FUND SUMMARY**

	<u>FY00 ACTUAL</u>	<u>FY 01 REVISED BUDGET</u>	<u>FY 01 YEAR-END ESTIMATE</u>	<u>FY 02 BASE BUDGET</u>	<u>FY 02 APPROVED BUDGET</u>	<u>% CHANGE IN BUDGET FROM FY 00 TO FY 01</u>
BEGINNING BALANCE	\$ 0	\$ 50,000	\$ 50,000	\$ 61,919	\$ 61,919	
REVENUES						
AD VALOREM TAXES COCS	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	0.00%
AD VALOREM TAXES CSISD	0	154,419	154,419	154,419	154,419	0.00%
INVESTMENT EARNINGS	0	0	7,500	7,700	7,700	N/A
TOTAL REVENUES	<u>\$ 50,000</u>	<u>\$ 204,419</u>	<u>\$ 211,919</u>	<u>\$ 212,119</u>	<u>\$ 212,119</u>	3.77%
TOTAL FUNDS AVAILABLE	<u>\$ 50,000</u>	<u>\$ 254,419</u>	<u>\$ 261,919</u>	<u>\$ 274,038</u>	<u>\$ 274,038</u>	7.71%
EXPENDITURES AND TRANSFERS						
CAPITAL PROJECTS	\$ 0	\$ 200,000	\$ 200,000	\$ 225,000	\$ 225,000	12.50%
ENGINEERING	0	0	0	0	0	N/A
OTHER	0	0	0	0	0	N/A
CONTINGENCY	0	0	0	0	0	N/A
TOTAL OPERATING EXPENSES AND TRANSFERS	<u>\$ 0</u>	<u>\$ 200,000</u>	<u>\$ 200,000</u>	<u>\$ 225,000</u>	<u>\$ 225,000</u>	12.50%
INCREASE (DECREASE) IN FUND BALANCE	<u>\$ 50,000</u>	<u>\$ 4,419</u>	<u>\$ 11,919</u>	<u>\$ (12,881)</u>	<u>\$ (12,881)</u>	
ENDING FUND BALANCE	<u><u>\$ 50,000</u></u>	<u><u>\$ 54,419</u></u>	<u><u>\$ 61,919</u></u>	<u><u>\$ 49,038</u></u>	<u><u>\$ 49,038</u></u>	



INTERNAL SERVICES FUND

The Internal Services Fund is a combination of the internal services of Communications, Fleet Services and Print/Mail within the City of College Station. In an effort to better control costs, the fund receives revenues based on the expected costs associated with the aforementioned services and uses them to pay for those specific services.

The Internal Services Fund is prepared on the modified accrual basis where cash transactions are included in the budget presentation in lieu of non-cash transactions such as depreciation. The focus is on the net change in working capital.

Estimates for annual funding levels have been developed using a number of techniques that forecast printing and mail costs, communications maintenance costs and fleet maintenance costs. The policies that were approved to set up the fund is as follows:

1. Specific charges will be assigned to each printing job based on number of pages, binding, stapling, folding, etc. This revenue will be used to pay for all labor, materials and overhead costs associated with internal printing.
2. Each department will be charged an annual mail-handling fee based on the costs associated with the collection, distribution and processing of mail within the City.
3. The copiers in City Hall (Fiscal Services and Human Resources) were moved into the Print/Mail Division. There will be a copy charge for every copy made on the copiers mentioned above. All other copiers will be

expensed within the operating budgets of the departments using the copiers.

4. Annual communications maintenance charges will be prorated based on the number of phones and radios in each department. All other miscellaneous maintenance charges are forecast based on the number of work orders in the previous year. These charges will be used to pay for all expenses related to each specific function in the Communications Division.
5. Each department that has been assigned vehicles will be charged an annual maintenance fee to cover inspections and maintenance problems.

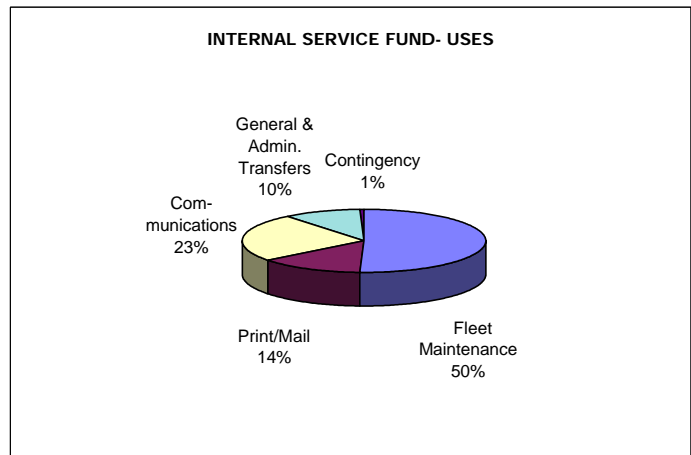
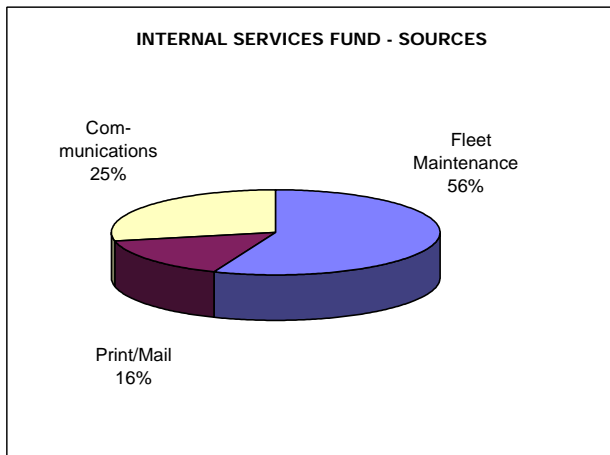
Base budget revenues for the fund reflect the above policies. The revenues are transferred from departmental budgets on a monthly basis to ensure that sufficient funds will be available to fund all expenses related to the specific functions. The total revenues for FY 02 are \$2,221,144; an increase of 7% over the FY 01 revised budget.

The FY 02 approved expenditures are \$2,504,980, an increase of 33.5% over the FY 01 revised budget. The increase includes two approved SLA's totaling \$17,100.

Approved SLA's for FY 02 include \$7,500 to purchase a heavy duty truck and equipment fire machine, and \$5,500 to replace a freon recycling station. The remaining service level adjustment is for the increased contribution to the health insurance plan.

**CITY OF COLLEGE STATION
INTERNAL SERVICES
COMBINED FUND SUMMARY**

	FY 00 ACTUAL	FY 01 REVISED BUDGET	FY 01 YEAR-END ESTIMATE	FY 02 BASE BUDGET	FY 02 APPROVED BUDGET	% CHANGE IN BUDGET FROM FY 01 TO FY 02
REVENUES						
FLEET MAINTENANCE CHARGES	\$ 1,247,815	\$ 1,193,980	\$ 1,249,059	\$ 1,245,765	\$ 1,245,765	4.34%
PRINT/MAIL CHARGES	323,864	355,121	340,421	344,489	344,489	(2.99%)
COMMUNICATIONS CHARGES	444,981	525,000	525,000	630,890	630,890	20.17%
INVESTMENT & OTHER	7,005	5,000	(4,800)	0	0	(100.00%)
MISCELLANEOUS	0	0	0	0	0	N/A
TOTAL REVENUES	<u>\$ 2,023,665</u>	<u>\$ 2,079,101</u>	<u>\$ 2,109,680</u>	<u>\$ 2,221,144</u>	<u>\$ 2,221,144</u>	6.83%
EXPENDITURES						
FLEET MAINTENANCE	\$ 1,018,268	\$ 1,062,309	\$ 1,074,611	\$ 1,104,281	\$ 1,119,881	5.42%
PRINT/MAIL	301,088	306,371	294,714	304,822	305,422	(0.31%)
COMMUNICATIONS	497,194	490,903	496,193	532,707	533,607	8.70%
GENERAL & ADMIN. TRANSFERS	247,100	255,000	255,000	256,535	256,535	0.60%
OTHER	22,615	0	0	0	0	
CONTINGENCY	0	16,500	0	16,500	16,500	0.00%
TOTAL EXPENDITURES	<u>\$ 2,086,265</u>	<u>\$ 2,131,083</u>	<u>\$ 2,120,518</u>	<u>\$ 2,214,845</u>	<u>\$ 2,231,945</u>	4.73%
GAAP ADJUSTMENTS	<u>\$ 5,481</u>					
INCREASE (DECREASE) IN WORKING CAPITAL	<u>\$ (62,600)</u>	<u>\$ (51,982)</u>	<u>\$ (10,838)</u>	<u>\$ 6,299</u>	<u>\$ (10,801)</u>	
BEGINNING WORKING CAPITAL	\$ 134,365	\$ 77,246	\$ 77,246	\$ 66,408	\$ 66,408	
ENDING WORKING CAPITAL	<u>\$ 77,246</u>	<u>\$ 25,264</u>	<u>\$ 66,408</u>	<u>\$ 72,707</u>	<u>\$ 55,607</u>	



CITY OF COLLEGE STATION FLEET SERVICES DEPARTMENT SUMMARY

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EXPENDITURE BY DIVISION						
DIVISION	ACTUAL FY 00	REVISED BUDGET FY 01	ESTIMATED YEAR END FY 01	BASE BUDGET FY 02	APPROVED BUDGET FY 02	% CHANGE IN BUDGET FROM FY 01 TO FY 02
PARTS ADMINISTRATION	\$ 948,459 69,808	\$ 73,249 989,060	\$ 73,248 990,863	\$ 74,210 988,652	\$ 74,210 1,045,671	1.29% 5.41%
DEPARTMENT TOTAL	\$ 1,018,267	\$ 1,062,309	\$ 1,064,111	\$ 1,062,862	\$ 1,119,881	5.14%

DEPARTMENT SUMMARY BY CLASSIFICATION						
CLASSIFICATION	ACTUAL FY 00	REVISED BUDGET FY 01	ESTIMATED YEAR END FY 01	BASE BUDGET FY 02	APPROVED BUDGET FY 02	% CHANGE IN BUDGET FROM FY 01 TO FY 02
SALARIES & BENEFITS	\$ 512,088	\$ 566,858	\$ 566,855	\$ 573,588	\$ 617,607	8.22%
SUPPLIES	421,346	416,550	412,913	410,476	410,476	-1.48%
MAINTENANCE	25,287	25,773	25,773	25,781	25,781	0.03%
PURCHASED SERVICES	56,031	53,128	58,570	53,017	53,017	-0.21%
CAPITAL OUTLAY	3,515	0	0	0	13,000	N/A
DEPARTMENT TOTAL	\$ 1,018,267	\$ 1,062,309	\$ 1,064,111	\$ 1,062,862	\$ 1,119,881	5.14%

PERSONNEL SUMMARY BY DIVISION						
DIVISION	ACTUAL FY 99	ACTUAL FY 00	REVISED BUDGET FY 01	BASE BUDGET FY 02	APPROVED BUDGET FY 02	% CHANGE IN BUDGET FROM FY 01 TO FY 02
PARTS	2.0	2.0	2.0	2.0	2.0	0.00%
ADMINISTRATION	13.0	13.0	13.0	13.0	13.0	0.00%
DEPARTMENT TOTAL	15.0	15.0	15.0	15.0	15.0	0.00%

SERVICE LEVEL ADJUSTMENTS

FLEET ADMINISTRATION	Heavy duty truck and equipment tire machine	\$7,500
	Replace freon recycling station	\$5,500
		<u>\$13,000</u>

CITY OF COLLEGE STATION PRINT/MAIL DIVISION SUMMARY

10/31/2001 14:17

EXPENDITURE BY ACTIVITY						
DIVISION	ACTUAL FY 00	REVISED BUDGET FY 01	ESTIMATED YEAR END FY 01	BASE BUDGET FY 02	APPROVED BUDGET FY 02	% CHANGE IN BUDGET FROM FY 01 TO FY 02
PRINT/MAIL	\$ 301,088	\$ 306,371	\$ 292,314	\$ 298,401	\$ 305,422	-0.31%
DIVISION TOTAL	\$ 301,088	\$ 306,371	\$ 292,314	\$ 298,401	\$ 305,422	-0.31%

EXPENDITURE BY CLASSIFICATION						
CLASSIFICATION	ACTUAL FY 00	REVISED BUDGET FY 01	ESTIMATED YEAR END FY 01	BASE BUDGET FY 02	APPROVED BUDGET FY 02	% CHANGE IN BUDGET FROM FY 01 TO FY 02
SALARIES & BENEFITS	\$ 157,188	\$ 159,447	\$ 162,762	\$ 158,983	\$ 166,004	4.11%
SUPPLIES	81,236	69,747	66,888	72,310	72,310	3.67%
MAINTENANCE	7356	8,965	8,959	9,089	9,089	1.38%
PURCHASED SERVICES	46,417	58,712	49,411	58,019	58,019	(1.18%)
CAPITAL OUTLAY	8,891	9,500	4,294	0	0	N/A
DIVISION TOTAL	\$ 301,088	\$ 306,371	\$ 292,314	\$ 298,401	\$ 305,422	-0.31%

PERSONNEL SUMMARY BY ACTIVITY						
DIVISION	ACTUAL FY 99	ACTUAL FY 00	REVISED BUDGET FY 01	BASE BUDGET FY 02	APPROVED BUDGET FY 02	% CHANGE IN BUDGET FROM FY 01 TO FY 02
PRINT/MAIL	5.0	5.0	5.0	5.0	5.0	0.00%
DIVISION TOTAL	5.0	5.0	5.0	5.0	5.0	0.00%

CITY OF COLLEGE STATION COMMUNICATION SERVICES DIVISION SUMMARY

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EXPENDITURE BY ACTIVITY						
DIVISION	ACTUAL FY 00	REVISED BUDGET FY 01	ESTIMATED YEAR END FY 01	BASE BUDGET FY 02	APPROVED BUDGET FY 02	% CHANGE IN BUDGET FROM FY 01 TO FY 02
COMMUNICATION SERV.	\$ 497,194	\$ 490,903	\$ 492,693	\$ 522,636	\$ 533,607	8.70%
DIVISION TOTAL	\$ 497,194	\$ 490,903	\$ 492,693	\$ 522,636	\$ 533,607	8.70%

EXPENDITURE BY CLASSIFICATION						
CLASSIFICATION	ACTUAL FY 00	REVISED BUDGET FY 01	ESTIMATED YEAR END FY 01	BASE BUDGET FY 02	APPROVED BUDGET FY 02	% CHANGE IN BUDGET FROM FY 01 TO FY 02
SALARIES & BENEFITS	\$ 279,162	\$ 264,348	\$ 285,885	\$ 265,126	\$ 276,097	4.44%
SUPPLIES	135,405	72,813	78,972	84,415	84,415	15.93%
MAINTENANCE	24875	90,204	61,654	118,740	118,740	31.63%
PURCHASED SERVICES	52,105	63,538	66,182 #	54,355	54,355	(14.45%)
CAPITAL OUTLAY	5,647	0	0	0	0	0.00%
DIVISION TOTAL	\$ 497,194	\$ 490,903	\$ 492,693	\$ 522,636	\$ 533,607	8.70%

PERSONNEL SUMMARY BY ACTIVITY						
DIVISION	ACTUAL FY 99	ACTUAL FY 00	REVISED BUDGET FY 01	BASE BUDGET FY 02	APPROVED BUDGET FY 02	% CHANGE IN BUDGET FROM FY 01 TO FY 02
COMMUNICATION SERV	5.0	5.0	5.0	5.0	5.0	0.00%
DIVISION TOTAL	5.0	5.0	5.0	5.0	5.0	0.00%

EQUIPMENT REPLACEMENT FUND

The Equipment Replacement Fund is an internal service fund that provides equipment and fleet replacements within the City of College Station. In an effort to better control costs, the fund receives rental charges from departments based on the economic life of their equipment and vehicles. The fund then purchases replacement scheduled and/or as conditions warrant.

This fund is prepared on the modified accrual basis where cash transactions are included in the budget presentation in lieu of non-cash transactions such as depreciation. The focus is on the net change in working capital.

Specific rental charges are based upon the estimated replacement price of the individual items. Specific approved replacement policies include the following:

1. All qualified existing fleet equipment will be replaced through the equipment replacement fund. Other equipment will be replaced through the budget process.
2. Each department will be charged an annual replacement fee based on the useful life and anticipated replacement cost of each vehicle assigned to that department. A team made up of representatives from user departments and Fiscal Services will review fleet replacement lists to ensure that the guidelines are being met and that funds are available to replace needed equipment.
3. Each department will be charged for the phone system based on the number of phones it is assigned. Charges for the 800 MHz radio system will be prorated in the same manner. These charges will continue after the interfund loan has been recovered in order to replace the phone and radio systems in the future.
4. The Police and Fire Department will be charged for the Mobile Data Terminal system being installed. These changes will ensure that the system can be replaced in the future.
5. Each department will be charged an annual copier replacement rental fee based upon the

number of authorized copiers. Fiscal Services and Office of Technology and Information Services representatives will evaluate each department's copier needs on a case by case basis to determine whether the purchase or continual rental of a copier is the most efficient course of action. Replacement copiers will be purchased through the Equipment Replacement Fund. New (additions to the inventory) copiers will be funded through individual department's operating budget.

6. Other equipment, not specifically detailed above, will be handled in a similar manner. Representatives of affected departments will be responsible for meeting with Fiscal Services to determine if inclusion in the Equipment Replacement Fund is warranted.

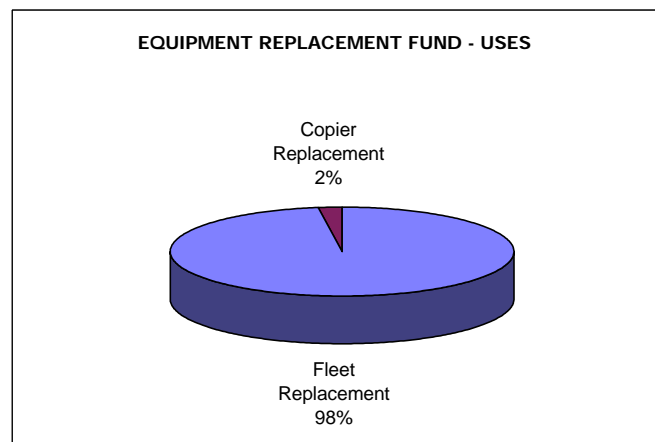
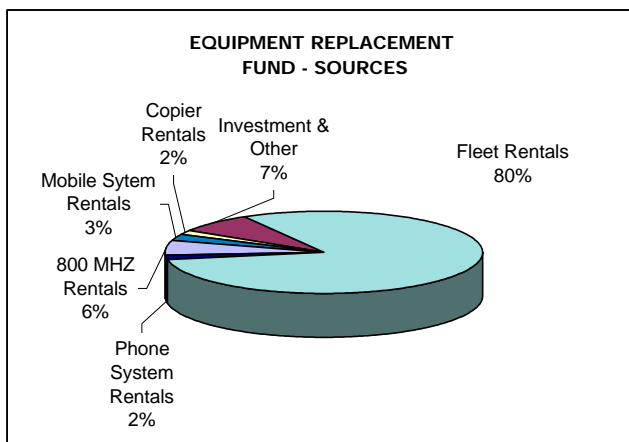
Base budget revenues for the fund reflect the above policies. The revenues are automatically transferred from departmental budgets on a monthly basis to ensure that sufficient funds will be available to fund expenses related to the specific functions. The approved FY 02 total revenues are \$3,066,552, 18% higher than the FY 01 revised budget. This increase includes 9 approved service level adjustments for new vehicles and equipment totaling \$579,775. The new items are accounted in this manner so the equipment and vehicles become assets in the Equipment Replacement Fund.

The approved FY 02 total expenditures are \$2,071,975, a 4.4% decrease from the FY 01 revised budget.

FY 02 approved SLAs, totaling \$579,775, include: \$22,125 for a truck for the proposed animal control officer; \$24,000 for a fire safety education house/trailer; \$150,000 to purchase a pothole patch truck; \$22,500 for a truck for the propose crack seal crew; \$21,000 for the minivan for the energy auditor; \$145,000 for vacuum high pressure water jet unit; \$8,500 for an equipment trailer for the Wastewater Department; and \$186,650 for the purchase of a front end load refuse truck.

**CITY OF COLLEGE STATION
EQUIPMENT REPLACEMENT
FUND SUMMARY**

	FY 00 ACTUAL	FY 01 REVISED BUDGET	FY 01 YEAR-END ESTIMATE	FY 02 BASE BUDGET	FY 02 APPROVED BUDGET	% CHANGE IN BUDGET FROM FY 01 TO FY 02
BEGINNING WORKING CAPITAL	\$ 3,098,431	\$ 3,617,517	\$ 3,617,517	\$ 4,358,199	\$ 4,358,199	
REVENUES						
FLEET RENTALS	\$ 1,848,400	\$ 1,805,720	\$ 1,805,720	\$ 1,890,099	\$ 2,469,874	36.78%
PHONE SYSTEM RENTALS	100,069	100,010	100,010	49,971	49,971	(50.03%)
800 MHZ RENTALS	198,290	199,430	199,430	180,000	180,000	(9.74%)
MOBILE DATA SYSTEM RENTALS	83,500	89,100	89,100	80,180	80,180	(10.01%)
COPIER RENTALS	19,608	19,608	19,608	46,797	46,797	138.66%
OTHER EQUIPMENT RENTALS	16,397	3,770	3,770	4,730	4,730	25.46%
RESERVE FOR FUTURE VEHICLE PURC	0	200,000	200,000	0	0	
INVESTMENT & OTHER	197,641	180,000	244,207	235,000	235,000	30.56%
OTHER NONOPERATING	0	0	0	0	0	N/A
TOTAL REVENUES	\$ 2,463,905	\$ 2,597,638	\$ 2,661,845	\$ 2,486,777	\$ 3,066,552	18.05%
EXPENDITURES						
FLEET REPLACEMENT	\$ 1,902,482	\$ 2,126,734	\$ 1,881,163	\$ 1,446,200	\$ 2,025,975	(4.74%)
PHONE SYSTEM REPLACEMENT	0	0	0	0	0	N/A
800 MHZ SYSTEM REPLACEMENT	0	0	0	0	0	N/A
MOBILE DATA SYSTEM REPLACEMENT	28,609	0	0	0	0	N/A
COPIER REPLACEMENT	33,638	40,000	40,000	46,000	46,000	15.00%
OTHER EQUIPMENT REPLACEMENT	24,035	0	0	0	0	N/A
TOTAL NET EXPENDITURES	\$ 1,988,764	\$ 2,166,734	\$ 1,921,163	\$ 1,492,200	\$ 2,071,975	(4.37%)
GAAP ADJUSTMENTS	\$ 43,945					
INCREASE (DECREASE) IN WORKING CAPITAL	\$ 475,141	\$ 430,904	\$ 740,682	\$ 994,577	\$ 994,577	
ENDING WORKING CAPITAL	\$ 3,617,517	\$ 4,048,421	\$ 4,358,199	\$ 5,352,776	\$ 5,352,776	



Fleet and Equipment Replacement

Department	Vehicle #		Fleet and Equipment Scheduled Replacements	Cost
Police	4169	1999	PD Patrol Car Equipment	\$ 4,800
Police	4170	1999	PD Patrol Car Equipment	4,800
Police	4172	1999	PD Patrol Car Equipment	4,800
Police	4173	1999	PD Patrol Car Equipment	4,800
Police	4174	1999	PD Patrol Car Equipment	4,800
Police	4203	1993	Chevrolet Lumina	18,500
Police Total				\$ 42,500
	5113	1991	Ford Ambulance	\$ 130,000
Fire	5102	1993	Dodge Dynasty	18,500
Fire Total				\$ 148,500
Streets	3106	1983	Bomag Recycler	\$ 225,000
Sanitation	7206	1994	Chevrolet 1/2 Ton Pickup	17,500
Sanitation	7210	1995	Peterbilt Front Load	185,000
Public Works Total				\$ 427,500
Parks	8302	1998	SCAG Riding Mower	\$ 8,500
Parks	8306	1998	SCAG Riding Mower	8,500
Parks	8307	1998	SCAG Riding Mower	8,500
Parks	8406	1992	Chevrolet 1/2 Ton Pickup	17,500
Parks	8410	1985	Log Splitter	700
Parks Total				\$ 43,700
Utility Billing	2709	1994	Chevrolet 1/2 Ton Pickup	\$ 17,500
OTIS Total				\$ 17,500
Electric	9901	1994	Pontiac Sedan	\$ 18,500
Electric	0004	1986	Generator Post Oak	28,000
Electric	0005	1986	Generator South	28,000
Electric	9209	1992	HD 1 Ton Utility Truck	31,000
Electric	9245	1981	Chevrolet 75' Bucket Truck	240,000
Water	9424	1991	Concrete Saw	10,000
Water	9451	1992	GMC 3/4 Ton Pickup	18,500
Water	9459	1994	GMC 1/2 Ton Pickup	17,500
Public Utilities Total				\$ 391,500
BVSWMA	7343	1996	Linkbelt 5800 Track Hoe	\$ 375,000
BVSWMA Total				\$ 375,000
Total Replacement for the FY02 Base Budget				\$ 1,446,200

Department	Fleet and Equipment Approved SLA's	Cost
Police	Pichup for new Animal Control Officer	22,125
Fire	Fire Safety Trailer	24,000
Streets	Pot-hole Patch Truck	150,000
Streets	Crack Seal Truck	22,500
Electric	Minivan for Energy Auditor	21,000
Water	Vacuum/High Pressure Water Jet Unit	145,000
Wastewater	Safety Trailer Unit	8,500
Sanitation	Front End Load Refuse Truck	186,650
Total New Fleet and Equipment for the FY02 Approved Budget		\$ 579,775

\UTILITY BILLING FUND

The Utility Billing Fund is used to account for expenditures associated with meter services, billing, and collection for the City's Electric, Water, Wastewater, Sanitation and Drainage utilities.

This fund is prepared on the modified accrual basis where cash transactions are included in the budget presentation in lieu of non-cash transactions such as depreciation. The focus is on the net change in working capital.

Revenues in the Utility Billing Fund are received as service charges from the various enterprise funds. Revenues are projected to be \$2,174,500.

FY 02 projected expenditures are \$2,175,670 a decrease of 4% from the FY 01 revised budget.

Utility Billing has one service level adjustment. \$100,000 is approved for the addition of credit card services, as suggested by the 2001-2002 Strategic Plan.

CITY OF COLLEGE STATION UTILITY BILLING SUMMARY

EXPENDITURE BY DIVISION							
DIVISION	ACTUAL FY 00	REVISED BUDGET FY 01	ESTIMATED YEAR END FY 01	BASE BUDGET FY 02	APPROVED BUDGET FY 02	% CHANGE IN BUDGET FROM FY 01 TO FY 02	
BILLING COLLECTIONS	\$ 951,021	\$ 1,010,110	\$ 1,029,375	\$ 1,001,540	\$ 1,151,919	14.04%	
METER SERVICES	355,463	399,668	400,668	384,504	398,264	(0.35%)	
UTILITY BILLING FUND TOTAL	\$ 1,306,484	\$ 1,409,778	\$ 1,430,043	\$ 1,386,044	\$ 1,550,183	9.96%	

EXPENDITURE BY CLASSIFICATION							
CLASSIFICATION	ACTUAL FY 00	REVISED BUDGET FY 01	ESTIMATED YEAR END FY 01	BASE BUDGET FY 02	APPROVED BUDGET FY 02	% CHANGE IN BUDGET FROM FY 01 TO FY 02	
SALARIES & BENEFITS	\$ 1,015,570	\$ 1,054,597	\$ 1,072,110	\$ 1,072,301	\$ 1,136,440	7.76%	
SUPPLIES	55,079	60,320	62,359	62,440	62,440	3.51%	
MAINTENANCE	22,255	39,288	33,515	39,200	39,200	(0.22%)	
PURCHASED SERVICES	205,580	204,073	234,059	212,103	312,103	52.94%	
CAPITAL OUTLAY	8,000	51,500	28,000	0	0	(100.00%)	
UTILITY BILLING FUND TOTAL	\$ 1,306,484	\$ 1,409,778	\$ 1,430,043	\$ 1,386,044	\$ 1,550,183	9.96%	

PERSONNEL SUMMARY BY DIVISION							
DIVISION	ACTUAL FY 99	ACTUAL FY 00	REVISED BUDGET FY 01	BASE BUDGET FY 02	APPROVED BUDGET FY 02	% CHANGE IN BUDGET FROM FY 01 TO FY 02	
BILLING COLLECTIONS	20.5	20.5	21	21.0	21.0	0.00%	
METER SERVICES	9.5	9.5	9.5	9.5	9.5	0.00%	
UTILITY BILLING FUND TOTAL	30.0	30.0	30.5	30.5	30.5	0.00%	

SERVICE LEVEL ADJUSTMENTS

BILLING COLLECTIONS	Utility bill credit card services	\$ 100,000
		\$ 100,000

CITY OF COLLEGE STATION UTILITY BILLING SUMMARY

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EXPENDITURE BY DIVISION							
DIVISION	ACTUAL FY 00	REVISED BUDGET FY 01	ESTIMATED YEAR END FY 01	BASE BUDGET FY 02	APPROVED BUDGET FY 02	% CHANGE IN BUDGET FROM FY 01 TO FY 02	
BILLING COLLECTIONS	\$ 951,021	\$ 1,010,110	\$ 1,029,375	\$ 1,001,540	\$ 1,151,919	14.04%	
METER SERVICES	355,463	400,668	400,668	384,504	398,264	(0.60%)	
UTILITY BILLING FUND TOTAL	\$ 1,306,484	\$ 1,410,778	\$ 1,430,043	\$ 1,386,044	\$ 1,550,183	9.88%	

EXPENDITURE BY CLASSIFICATION							
CLASSIFICATION	ACTUAL FY 00	REVISED BUDGET FY 01	ESTIMATED YEAR END FY 01	BASE BUDGET FY 02	APPROVED BUDGET FY 02	% CHANGE IN BUDGET FROM FY 01 TO FY 02	
SALARIES & BENEFITS	\$ 1,015,570	\$ 1,054,597	\$ 1,072,110	\$ 1,072,301	\$ 1,136,440	7.76%	
SUPPLIES	55,079	60,320	62,359	62,440	62,440	3.51%	
MAINTENANCE	22,255	39,288	33,515	39,200	39,200	(0.22%)	
PURCHASED SERVICES	205,580	204,073	234,059	212,103	312,103	52.94%	
CAPITAL OUTLAY	8,000	52,500	28,000	0	0	(100.00%)	
UTILITY BILLING FUND TOTAL	\$ 1,306,484	\$ 1,410,778	\$ 1,430,043	\$ 1,386,044	\$ 1,550,183	9.88%	

PERSONNEL SUMMARY BY DIVISION							
DIVISION	ACTUAL FY 99	ACTUAL FY 00	REVISED BUDGET FY 01	BASE BUDGET FY 02	APPROVED BUDGET FY 02	% CHANGE IN BUDGET FROM FY 01 TO FY 02	
BILLING COLLECTIONS	20.5	20.5	21	21.0	21.0	0.00%	
METER SERVICES	9.5	9.5	9.5	9.5	9.5	0.00%	
UTILITY BILLING FUND TOTAL	30.0	30.0	30.5	30.5	30.5	0.00%	

SERVICE LEVEL ADJUSTMENTS

BILLING COLLECTIONS	Utility bill credit card services	\$ 100,000
		\$ 100,000

SELF INSURANCE FUND

The City of College Station is partially self-insured for employee health, accident, disability and life insurance, property casualty and general liability, worker's compensation and unemployment compensation. Actuarially-based charges are made to each of the operating funds using relevant bases (i.e., health insurance is charged monthly per full-time participating employee, while unemployment and worker's compensation are charged as a percentage of gross salary). This method of funding allows the City to more accurately reflect the costs of claims against the various funds and to minimize potential risks.

This Fund is prepared on the modified accrual basis where cash transactions are included in the budget presentation in lieu of non-cash transactions such as depreciation. The focus is on the net change in working capital.

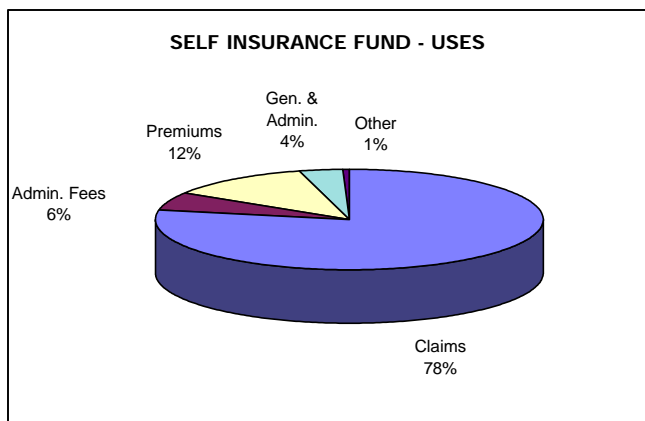
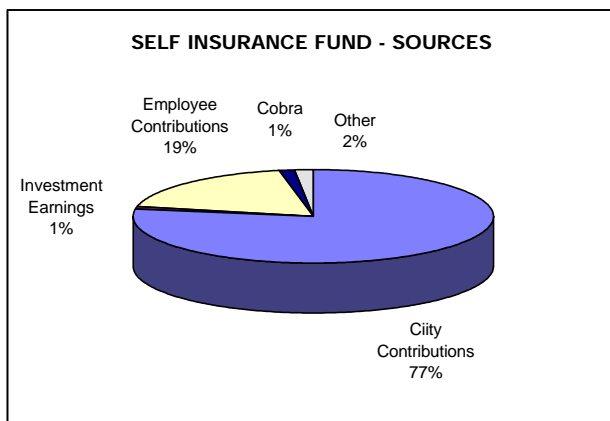
FY 02 revenues are based on the actual amounts assigned to the various operating activity centers. There is a 21% increase in expected FY 02 revenues over FY 01 year end estimates due to changes in rates, number of employees, covered

equipment, buildings and other factors. An increase in health insurance premiums is approved in FY 02 as part of the effort to address continued cost increase. The approved budget includes an increase in the City contribution to the Employee Benefits Fund of \$75 per month per employee. Full family dependant, dependent only, and spouse only coverage are also approved to increase by \$35 per month per family. These changes will move the Employee Benefits Fund to a position of being self-sufficient. Employees will also contribute \$180 of the new costs.

FY 02 expenditures are based on estimates of future claims, premiums, and other miscellaneous costs. Total approved expenditures are \$4,652,628, an increase of 28% over the FY 01 revised budget. This increase is a result of rising medical costs, changes in the health care plan and an increase in property claims. Through education and training programs, efforts are being made to reduce the claims incurred. The City will continue to monitor claims to determine what additional plan changes need to be made.

**CITY OF COLLEGE STATION
SELF INSURANCE FUND
SUMMARY**

	FY00 ACTUAL	FY 01 REVISED BUDGET	FY 01 YEAR-END ESTIMATE	FY 02 BASE BUDGET	FY 02 APPROVED BUDGET	% CHANGE IN BUDGET FROM FY01 TO FY02
BEGINNING WORKING CAPITAL	\$ 1,262,321	\$ 991,625	\$ 991,625	\$ 405,532	\$ 405,532	
REVENUES						
CITY CONTRIBUTIONS	\$ 2,639,848	\$ 2,769,450	\$ 2,889,648	\$ 3,361,637	\$ 3,478,437	25.60%
EMPLOYEE CONTRIB.	552,857	668,000	618,000	716,000	832,800	24.67%
COBRA	40,037	30,000	56,700	57,300	57,300	91.00%
INVESTMENT EARNINGS	84,006	60,700	47,024	39,272	39,272	(35.30%)
OTHER	35,548	10,000	81,840	75,000	75,000	650.00%
TOTAL REVENUES	<u>\$ 3,352,296</u>	<u>\$ 3,538,150</u>	<u>\$ 3,693,212</u>	<u>\$ 4,249,209</u>	<u>\$ 4,482,809</u>	26.70%
TOTAL FUNDS AVAILABLE	<u>\$ 4,614,617</u>	<u>\$ 4,529,775</u>	<u>\$ 4,684,837</u>	<u>\$ 4,654,741</u>	<u>\$ 4,888,341</u>	7.92%
EXPENDITURES AND TRANSFERS						
CLAIMS	\$ 2,783,934	\$ 2,721,000	\$ 3,245,879	\$ 3,649,800	\$ 3,649,800	34.13%
ADMINISTRATION FEE	186,307	177,000	172,323	271,500	271,500	53.39%
PREMIUMS	500,885	561,900	717,978	558,200	558,200	(0.66%)
GENERAL & ADMINISTRATIVE	119,540	132,615	132,615	141,128	141,128	6.42%
OTHER OPERATING	0	0	9,510	5,000	5,000	N/A
OTHER NON-OPERATING	1,191	8,000	1,000	5,000	5,000	(37.50%)
CONTINGENCY	0	22,000	0	22,000	22,000	0.00%
TOTAL DEPT OPERATING EXPEND. AND TRANSFERS	<u>\$ 3,591,857</u>	<u>\$ 3,622,515</u>	<u>\$ 4,279,305</u>	<u>\$ 4,652,628</u>	<u>\$ 4,652,628</u>	28.44%
GAAP ADJUSTMENT	\$ (31,135)					
INCREASE (DECREASE) IN WORKING CAPITAL	<u>\$ (239,561)</u>	<u>\$ (84,365)</u>	<u>\$ (586,093)</u>	<u>\$ (403,419)</u>	<u>\$ (169,819)</u>	
ENDING WORKING CAPITAL	<u><u>\$ 991,625</u></u>	<u><u>\$ 907,260</u></u>	<u><u>\$ 405,532</u></u>	<u><u>\$ 2,113</u></u>	<u><u>\$ 235,713</u></u>	



APPENDIX A

BUDGET ORDINANCES

AN ORDINANCE ADOPTING A BUDGET FOR THE 2001-02 FISCAL YEAR AND AUTHORIZING EXPENDITURES AS THEREIN PROVIDED.

WHEREAS, a proposed budget for the fiscal year October 1, 2001, to September 30, 2002, was prepared and presented to the City Council and a public hearing held thereon as prescribed by law and the Charter of the City of College Station, Texas, notice of said hearing having first been duly given; and

WHEREAS, the City Council has reviewed and amended the proposed budget and changes as approved by the City Council have been identified and their effect included in the budget; now, therefore,

BE IT ORDAINED BY THE CITY COUNCIL OF THE CITY OF COLLEGE STATION, TEXAS:

PART 1: That the proposed budget as amended by the City Council of the City of College Station, which is made a part hereof to the same extent as if set forth at length herein, is hereby adopted and approved, a copy of which is on file in the Office of the City Secretary in College Station, Texas.

PART 2: That authorization is hereby granted for the expenditure of the same under the respective items contained in said budget with the approved fiscal procedures of the City.

PART 3: That the City Manager and his authorized and designated employees, at his discretion, be, and are hereby authorized to sign or release utility easements; to negotiate and sign documents related to the settlement of disputed assessments for paving, weed mowing, demolition, and other disputes based on legal questions of whether the assessments are enforceable or other extenuating circumstances; to sign contracts and documents authorizing the payment of funds and to expend public funds for expenditures that are \$50,000 or less; to sign change orders authorizing the expenditure of funds pursuant to SECTION 252.048 of the TEXAS LOCAL GOVERNMENT CODE or as provided in the original contract document. The intent of this section is to provide the ability to conduct daily affairs of the City which involve numerous decisions of a routine nature.

PART 4: That the City Manager and his authorized and designated employees, at his discretion, be, and are hereby, authorized to provide for transfers of any unexpended or unencumbered appropriation balance within each of the various departments in the General Fund and within any other fund of the City in accordance with Section 60.4 of the Charter of the City of College Station and to authorize transfers of Contingent Appropriations within a fund up to an amount equal to expenditures that are \$15,000 or less. The intent of this section is to provide the ability to conduct daily affairs of the City which involve numerous decisions of a routine nature.

PART 5: That the City Council hereby approves the funding for the outside agencies and organizations in this budget and authorizes the City Manager and his authorized and designated employees, at his discretion, to sign contracts and documents authorizing the payment of funds, and

to expend public expenditures that have been expressly approved and appropriated in this budget, as set out in Appendix G of the 2001-02 Fiscal Year Budget.

PART 6: That the City Council hereby approves the funding and the purchases that are made pursuant to interlocal agreements as provided by CHAPTER 271, SUBCHAPTERS (D) AND (F) of the TEXAS LOCAL GOVERNMENT CODE, in this budget and authorizes the City Manager and his authorized and designated employees, at his discretion, to sign contracts and documents authorizing the payment of funds, and to expend public funds that have been expressly designated, approved, and appropriated in this budget, as set out in the 2001-02 Fiscal Year Equipment Replacement Fund, and Attachment "A" to this Ordinance.

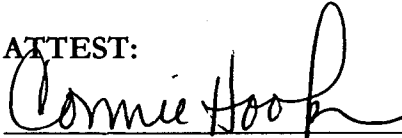
PART 7: That this ordinance shall become effective immediately after passage and approval.

PASSED, ADOPTED AND APPROVED THIS 13th DAY OF SEPTEMBER, 2001.

APPROVED:


LYNN McILHANEY, Mayor

ATTEST:


CONNIE HOOKS, City Secretary

APPROVED:



City Attorney

Attachment "A"
Potential FY 02 QISV or
Texas Department of Information Resources Purchases

Item	Quantity	Estimated Unit Cost	Projected Total
Scheduled Replacement			
Replacement PCs w/extended Warranty	60	\$ 1,050	\$ 63,000
Replacement Monitors	90	270	24,300
Replacement Printers	25	1,400	35,000
32MB memory sticks to extend use of PCs	50	80	4,000
Network Support Services (hours)	100	100	10,000
Replace 2 servers	2	14,600	29,200
Replace 2 servers (may use PCs)	2	6,000	12,000
Server replacement parts(memory, harddrives, array controllers)			10,000
AntiVirus software for PCs(2 year license expiring)	675	19	12,825
Upgrade WindowsNT server to Windows2000 server software	6	244	1,464
Additional Windows2000 server software	2	486	972
Upgrade from Word/Excel to MS Office 2000	50	240	12,000
Subtotal - Scheduled Replacement			\$ 214,761
Service Level Adjustments			
SLA laptop systems includes: network card, extended warranty, added memory	12	\$ 3,500	\$ 42,000
SLA - specific for laptops			
ArcView	11	900	9,900
MS Office, McAfee AntiVirus and other software required for EOC use	1	500	500
SLA - SCADA Server and node upgrades			29,250
Subtotal - Service Level Adjustments			\$ 81,650
Unscheduled Replacements/Additions			
Estimated Additional PC setups not identified specifically in budget includes: monitor, network card, extended warranty, added memory	10	\$ 2,100	\$ 21,000
Estimated Standard desktop software not specifically included in budget includes: Microsoft Office or Pro McAfee AntiVirus	10	310	3,100
Estimated Additional Printers not identified specifically in budget	5	1,400	7,000
Subtotal- Unscheduled Replacements/Additions			\$ 31,100
Network Software on MLA			
Netware	890	\$21	\$ 18,539
GroupWise	750	17	12,893
ZenWorks	500	10	5,210
BorderManager	350	5	1,824
Additonal license to "true up" under SLA			
BorderManager	100	21	2,083
1st years maintenance	100	5	521
GroupWise mailboxes	50	68	3,386
1st years maintenance	50	17	860
Subtotal - Network Software on MLA			\$ 45,314
IBM Hardware and Software (IBM is QISV)			
Hardware maintenance		\$	32,912
AS400 software support			2,964
OS400 subscription			6,198
Subtotal - IBM Hardware and Software			\$ 42,074

Attachment "A"
Potential FY 02 QISV or
Texas Department of Information Resources Purchases

GIS Software Maintenance

ArcInfo-primary	1	2,050	\$2,050
ArcInfo-secondary	3	1,038	3,114
ArcIMS	1	1,224	1,224
ArcView-single primary	7	510	3,570
ArcView-single secondary	54	306	16,524
ArcView-concurrent primary	1	714	714
ArcView-concurrent secondary	3	510	1,530
Network Analyst	4	593	2,372
Spatial Analyst-primary	1	510	510
Spatial Analyst-secondary	3	204	612
3D Analyst-primary	1	510	510
3D Analyst-secondary	2	204	408
Tracking Analyst	1	593	593
Image Analyst	2	600	1,200
Subtotal - GIS Software Maintenance			\$34,931
Grand Total			\$ 449,830

AN ORDINANCE LEVYING THE AD VALOREM TAXES FOR THE USE AND SUPPORT OF THE MUNICIPAL GOVERNMENT OF THE CITY OF COLLEGE STATION, TEXAS, AND PROVIDING FOR THE GENERAL DEBT SERVICE FUND FOR THE YEAR 2001-02 AND APPORTIONING EACH LEVY FOR THE SPECIFIC PURPOSES.

BE IT ORDAINED BY THE CITY COUNCIL OF THE CITY OF COLLEGE STATION, TEXAS:

SECTION 1. That there is hereby levied and there shall be collected for the use and support of the municipal government of the City of College Station, Texas, and to provide General Debt Service for the 2001-02 fiscal year upon all property, real, personal and mixed within the corporate limits of said city subject to taxation, a tax of forty-seven and seventy seven hundredths cents (\$0.4777) on each one hundred dollar (\$100.00) valuation of property, and said tax being so levied and apportioned to the specific purpose herein set forth:

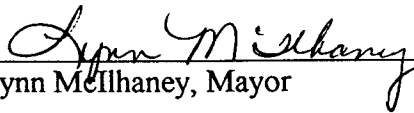
1. For the maintenance and support of the general government (General Fund), eighteen and forty - six hundredths cents (\$0.1846) on each one hundred dollar (\$100.00) valuation of property; and
2. For the general obligation debt service (Debt Service Fund), twenty-nine and thirty-one hundredths cents (\$0.2931) on each one hundred dollars (\$100.00) valuation of property to be used for principal and interest payments on bonds and other obligations of the fund.

SECTION II. All moneys collected under this ordinance for the specific items therein named, shall be and the same are hereby appropriated and set apart for the specific purpose indicated in each item and the Assessor and Collector of Taxes and the Director of Fiscal Services shall keep these accounts so as to readily and distinctly show the amount collected, the amounts expended and the amount on hand at any time, belonging to such funds. It is hereby made the duty of the Tax Assessor and Collector to deliver a statement at the time of depositing any money, showing from what source such taxes were received and to what account (General Fund or General Debt Service Fund) the funds were deposited.

SECTION III. That this ordinance shall take effect and be in force from and after its passage.

PASSED AND APPROVED THIS 26th DAY OF SEPTEMBER, 2001.

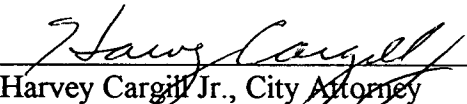
APPROVED:


Lynn McIlhaney, Mayor

ATTEST:


Connie Hooks, City Secretary

APPROVED:


Harvey Cargill Jr., City Attorney

APPENDIX B

SERVICE LEVEL ADJUSTMENTS

FY 02 APPROVED

SERVICE LEVEL ADJUSTMENTS

FY 02 Approved SLA's

Department	Description	One-Time Cost	Reoccurring Cost	Total	Savings	Net Total
FY 2002 Strategic Plan-General Fund Related SLA's						
General Government						
Economic Development	Business Park brochure and follow-up marketing	20,000	5,000	25,000	0	25,000
Development Services						
Administration	Annexation	20,000	0	20,000	0	20,000
Parks						
Forestry	Urban Forest Mgmt Plan	30,000	0	30,000	10,000	20,000
Instruction	Senior Center Feasibility Study	5,000	0	5,000	0	5,000
Operations	Parks Replacement (Parks Maintenance Standards)	0	25,000	25,000	0	25,000
Public Works						
Streets Maintenance	Street Markings Year 2 (new SLA)	0	20,000	20,000	0	20,000
Other						
Nondepartmental	TEX-21 Membership	10,000	0	10,000	0	10,000
Nondepartmental	Parks location incentive fund	200,000	0	200,000	0	200,000
Nondepartmental	Representational Public Art	150,000	500	150,500	0	150,500
FUND-001	Sub-Totals	435,000	50,500	485,500	10,000	475,500

FY 2002 General Fund Approved SLA's						
General Government						
City Manager	Full-time secretary	2,230	25,101	27,331	0	27,331
Economic Development	Part-Time Economic Development Intern position	10,085	0	10,085	0	10,085
Economic Development	Brazos Valley Tech. Expo booth	1,500	0	1,500	0	1,500
Community Development	Facsimile machine	1,750	0	1,750	1,750	0
Fire						
Administration	Laptop computer, software/hardware for Emergency Operations Center	4,125	510	4,635	0	4,635
Suppression	Partial replacement of 44 15yr old breathing apparatus	78,000	0	78,000	0	78,000
Suppression	2 breathing apparatus & 6 spare cylinders	12,000	500	12,500	0	12,500
Suppression	Replace/maintain fire station living & office equipment	5,000	0	5,000	0	5,000
Suppression	Fire Station #5 Year 1 of 3	24,000	205,583	229,583	0	229,583
EMS	1 Life Pack 12 heart monitor/defibrillator	20,000	0	20,000	0	20,000
Prevention	Replace Fire Safety Trailer	24,000	0	24,000	0	24,000
OTIS						
Administration	BTU Franchise - Legal and Consulting	50,000	0	50,000	50,000	0
Administration	Cable Franchise - Legal and Consulting	100,000	0	100,000	0	100,000
MIS	Maintain records mgmt/Imaging system software/hardware	0	20,305	20,305	6,677	13,628
Library	Library self check out unit	28,000	0	28,000	0	28,000
	1 Time Health Plan Contribution	84,000	0	84,000	0	84,000

FY 02 Approved SLA's

Department	Description	One-Time Cost	Reoccurring Cost	Total	Savings	Net Total
Parks						
Administration	Contract annual landscape maintenance	0	63,750	63,750	13,000	50,750
Administration	Convert part-time secretary position to full-time	0	19,333	19,333	19,333	0
Administration	Operation/maintenance of Veterans Park Ph1	142,950	66,454	209,404	0	209,404
Aquatics	Thomas Pool renovation	277,255	0	277,255	0	277,255
Lincoln Center	Replace gym floor scrubber	4,000	0	4,000	0	4,000
Police						
Police Comm./Jail	Replace building security camera and public address system	19,500	1,950	21,450	0	21,450
Uniform Patrol	Audio recording devices for officers on foot, motorcycles and bicycles	18,875	2,000	20,875	0	20,875
Uniform Patrol	Accelerate audio/visual recorders replacement rate for patrol cars	50,500	500	51,000	0	51,000
Uniform Patrol	3 Year grant- Intersection Traffic Control (ITC)/ Selective Traffic Enforcement Program (STEP)	26,069	0	26,069	26,069	0
Uniform Patrol	3 Year grant- (Safe & Sober) to address speed, occupant protection and DWI violations.	41,248	0	41,248	41,248	0
Special Services	Full-time animal control officer	28,925	39,408	68,333	0	68,333
Public Works						
Traffic Signals	Routine maintenance on aerial device	6,000	0	6,000	0	6,000
Streets Maintenance	Routine maintenance of Veterans Parking Lot/Bike Loop	0	10,000	10,000	10,000	0
Streets Maintenance	Street Maintenance Crew - 3 personnel and one crew truck	22,500	93,255	115,755	0	115,755
Streets Maintenance	Pot-hole truck and operator	150,000	39,306	189,306	39,306	150,000
Streets Maintenance	Expand sealcoat operations	0	75,742	75,742	0	75,742
Drainage	Fund drainage operations from	0	-341,497	-341,497	0	-341,497
Maintenance	drainage fund (912)					
FUND-001	Sub-Totals	1,232,512	322,200	1,554,712	207,383	1,347,329
FUND-001	Total General Fund	1,667,512	372,700	2,040,212	217,383	1,822,829
FY 2002 Parking Enterprise Fund						
Parking	Hire 4 Parking officers & equipment.	34,115	102,762	136,877	0	136,877
Facilities	Upkeep of Northgate Parking	0	35,175	35,175	0	35,175
Maintenance	Garage/Promenade					
Parking Lot	2nd Street Plaza clean-up program	0	12,000	12,000	0	12,000
	1 Time Health Plan Contribution	300	0	300	0	300
FUND-202	Totals	34,415	149,937	184,352	0	184,352

FY 02 Approved SLA's

Department	Description	One-Time Cost	Reoccurring Cost	Total	Savings	Net Total
Strategic Plan-Electric Fund Related SLA's						
Strategic Plan Core Team	Electric Image Building & Customer Education Program	200,000	0	200,000	0	200,000
Operations Admin.	Development of Electric/Strategic Plan	100,000	0	100,000	0	100,000
FUND-211	Sub-Totals	300,000	0	300,000	0	300,000

FY 2002 Electric Fund Approved SLA's						
Administration	Laptops for electric system maps & AS-400-live comm.	96,060	17,163	113,223	0	113,223
Administration	Safety and Training Program	0	0	31,636	0	31,636
Administration	Minivan for energy auditor	21,000	4,380	25,380	0	25,380
Administration	Replace electric substation test equip.	53,435	0	53,435	0	53,435
Administration	Phone recording system	25,000	0	25,000	0	25,000
Administration	Continue outsourcing GIS easement creation	60,000	0	60,000	0	60,000
	1 Time Health Plan Contribution	10,000	0	10,000	0	10,000
FUND-211	Sub-Totals	265,495	21,543	318,674	0	318,674
FUND-211	Totals	565,495	21,543	618,674	0	618,674

FY 2002 Water Fund Approved SLA's						
Distribution	Vacuum/High Pressure Water Jet Unit-truck mounted	145,000	24,500	169,500	0	169,500
Distribution	Purchase Safety Trailer Unit	8,500	0	8,500	0	8,500
Production	Rebuild workshop	25,000	0	25,000	0	25,000
Production	Replace chlorinators at Dowling Rd. Pump Station	75,000	1,000	76,000	0	76,000
Water	Safety and Training Program	0	0	0	5,786	-5,786
	1 Time Health Plan Contribution	5,200	0	5,200	0	5,200
FUND-212	Totals	258,700	25,500	284,200	5,786	278,414

FY 2002 WasteWater Fund Approved SLA's						
Treatment	Upgrade network server hardware	29,250	0	29,250	0	29,250
Treatment	2 additional full-time operators	0	25,300	25,300	0	25,300
Waste Water	Safety and Training Program	0	0	0	5,850	-5,850
	1 Time Health Plan Contribution	6,300	0	6,300	0	6,300
FUND-213	Totals	35,550	25,300	60,850	5,850	55,000

FY 2002 Sanitation Fund Approved SLA's						
Commercial	1 Route Manager and 1 Front End Loading Cab and Chassis	186,650	60,910	247,560	0	247,560
Residential	Recycling rewards program	0	7,100	7,100	0	7,100
	1 Time Health Plan Contribution	5,600	0	5,600	0	5,600
FUND-214	Totals	192,250	68,010	260,260	0	260,260

FY 02 Approved SLA's

Department	Description	One-Time Cost	Reoccurring Cost	Total	Savings	Net Total
FY 2002 Strategic Plan-Utility Billing Fund Related SLA's						
Strategic Plan Core Team	Credit Card Services	0	100,000	100,000	0	100,000
FUND-226	Sub-Totals	0	100,000	100,000	0	100,000
FY 2002 Utility Billing Fund Approved SLA's						
	1 Time Health Plan Contribution	5,200	0	5,200	0	5,200
FUND-226	Sub-Totals	5,200	0	5,200	0	5,200
FUND-226	Totals	5,200	100,000	105,200	0	105,200
FY 2002 Fleet Services Fund Approved SLA's						
Fleet-Administration	Heavy duty truck and equipment tire machine	7,500	0	7,500	0	7,500
Fleet-Administration	Replace freon recycling station	5,500	0	5,500	0	5,500
	1 Time Health Plan Contribution	5,200	0	5,200	0	5,200
FUND-227	Totals	18,200	0	18,200	0	18,200
FY 2002 BVSWM Fund Approved SLA's						
Landfill Operations	Southern side wall of landfill expansion to comply	463,255	0	463,255	0	463,255
	1 Time Health Plan Contribution	4,200	0	4,200	0	4,200
FUND-999	Totals	467,455	0	467,455	0	467,455
FY 2002 Print/Mail Fund Approved SLA's						
	1 Time Health Plan Contribution	600	0	600	0	600
FUND-228	Totals	600	0	600	0	600
FY 2002 Communication Services Fund Approved SLA's						
	1 Time Health Plan Contribution	900	0	900	0	900
FUND-229	Totals	900	0	900	0	900
Total All Funds		3,246,277	762,990	4,040,903	229,019	3,811,884

FY 02 NOT RECOMMENDED

SERVICE LEVEL ADJUSTMENTS

FY 02
NOT Recommended SLA's

Department	Description	One-Time Cost	Reoccurring Cost	Total	Savings	Net Total
FY 2002 General Fund Not Recommended SLA's						
Development Services						
Planning Administration	Expand Neighborhood Conference and Youth Vision Event	0	10,000	10,000	0	10,000
Fire						
Administration	1 Full-time regular secretary	4,747	25,939	30,686	0	30,686
Suppression Administration	Dedicated Ladder Company	24,000	205,583	229,583	0	229,583
	Increase OT expenditures to meet internal training requirements	0	25,000	25,000	0	25,000
Prevention	Part-time Public Education Officer	0	26,000	26,000	0	26,000
Suppression	Upgrade 3 pumper apparatus-discharging fire foam	10,500	500	11,000	0	11,000
EMS	Maintain and test specialized equipment	0	14,000	14,000	0	14,000
General Government						
Economic Development	C.S. Business Development Corp. training and community events	1,000	0	1,000	0	1,000
Community Development	Multimedia projector	4,725	0	4,725	0	4,725
Human Resources	Full-time regular Secretary position	0	25,116	25,116	8,633	16,483
Human Resources	Change part-time seasonal Secretary position to full-time	0	14,581	14,581	8,609	5,972
Human Resources	Additional employee recruiting	0	4,200	4,200	0	4,200
OTIS						
Communication Services	E-Government plan approved by Council	10,000	51,417	61,417	0	61,417
Library	Librarian, clerk	0	71,568	71,568	0	71,568
Parks						
Aquatics	Increase lifeguard starting salary from 6.30-7.00\$/hr	0	98,070	98,070	0	98,070
East District	Upgrade 2 mowers (East and South)	25,500	7,100	32,600	0	32,600
Forestry	70 annual back flow device inspections	0	6,000	6,000	0	6,000
Forestry	Parks Maintenance Standards	0	75,000	75,000	0	75,000
Lincoln Center	Recreational programming area, fitness & changing rooms	510,000	0	510,000	0	510,000
Parks Administration	Increase infrastructure replacement fund	0	35,000	35,000	0	35,000
Parks Administration	Software for secretary	2,910	0	2,910	0	2,910
Parks Administration	2 19" monitors, additional ram, copier	12,353	1,500	13,853	0	13,853
Police						
Communications/Jail Information Services	Three Communications Operators	3,765	94,109	97,874	0	97,874
	Civilian position for records and evidence sections of the Info. Srv. Div.	3,592	26,041	29,633	0	29,633
Professional Standards	Recruiting and Training	5,000	5,150	10,150	0	10,150
Uniform Patrol	4 Police Assistants	12,744	123,548	136,292	0	136,292
Uniform Patrol	Part-time fleet assistant to deliver and return vehicles, equipment and supplies	0	5,771	5,771	0	5,771
Uniform Patrol	Handheld Computer System for police officers to issue citations in the field.	207,100	20,000	227,100	0	227,100
Public Works						
Facilities Maintenance	2 Maintenance Staff	0	74,571	74,571	0	74,571
Traffic Signs/Markings	2 sign technicians	22,500	66,021	88,521	0	88,521
Traffic Signals	Overtime increase	0	4,000	4,000	0	4,000
FUND 001	General Fund Total	860,436	1,115,785	1,976,221	17,242	1,958,979

FY 02
NOT Recommended SLA's

Department	Description	One-Time Cost	Reoccurring Cost	Total	Savings	Net Total
FY 2002 Strategic Plan Related						
Strategic Plan Core Team	Marketing Program Phase II	20,000	200,000	220,000	0	220,000
Strategic Plan Core Team	Billing System Modifications	30,000	0	30,000	0	30,000
Strategic Plan Core Team	Key Accounts Program	0	105,000	105,000	0	105,000
	Totals	50,000	305,000	355,000	0	355,000
FY 2002 Not Recommended Electric Fund						
Operations Admin.	Safety and training program for PUD	54,800	0	54,800	0	54,800
Operations Admin.	Vehicle for Safety and Trng. Coordinator	20,500	3,500	24,000	0	24,000
Electrical Admin.	Replace electrical substation laptop	3,000	0	3,000	0	3,000
FUND-211	Totals	78,300	3,500	81,800	0	81,800
FY 2002 Not Recommended Utility Billing Fund						
Utility-Meter Services	Extended cab, new toolbox, bedliner	1,780	0	1,780	0	1,780
Strategic Plan Core Team	Customer Service Training & Compensation Review	0	60,000	60,000	0	60,000
FUND-226	Totals	1,780	60,000	61,780	0	61,780
FY 2002 Not Recommended Fleet Services						
Fleet-Administration	Reduce 2 Fleet Vehicles	0	-7,000	-7,000	0	-7,000
Fleet-Administration	Laptop computer/software	3,000	0	3,000	0	3,000
FUND-227	Totals	3,000	-7,000	-4,000	0	-4,000
Total All Funds		993,516	1,477,285	2,470,801	17,242	2,453,559

APPENDIX C

PERSONNEL SUMMARIES

PERSONNEL LIST

	Revised Budget FY 00-01	Approved Budget FY 01-02	Revised Budget FY 00-01	Base Salary FY 01-02	Approved Budget FY 01-02
General Fund					
Police Department					
Administration Division					
Police Chief	1.0	1.0	82,206	87,220	\$ 92,159
Assistant Chief	0.0	2.0	0	130,041	143,996
Major	2.0	1.0	\$ 126,908	\$ 67,205	76,179
Secretary	2.0	2.0	38,729	42,307	45,823
Sergeant	2.0	1.0	103,235	46,137	47,071
Staff Assistant	1.0	1.0	32,640	32,641	32,641
Tech. Coordinator	0.0	1.0	0	49,097	51,047
Total	8.0	9.0	\$ 301,512	\$ 237,387	\$ 252,761
Uniform Patrol Division					
Lieutenant	3.0	3.0	\$ 153,280	\$ 161,116	\$ 172,190
Master Officer	13.0	10.0	529,479	419,592	442,387
Police Officer	34.0	36.0	1,138,926	1,177,224	1,268,522
* School Crossing Guard	2.5	2.5	37,322	37,425	37,425
Senior Officer	8.0	9.0	270,255	329,429	346,979
Sergeant	7.0	7.0	320,897	331,834	339,234
Total	67.5	67.5	\$ 2,450,159	\$ 2,456,620	\$ 2,606,737
Criminal Investigation Division					
Lieutenant	1.0	1.0	52,194	55,896	\$ 58,918
Master Officer	8.0	6.0	345,427	254,883	263,764
Police Officer	1.0	1.0	32,569	32,571	34,492
Senior Officer	4.0	5.0	137,291	180,507	188,778
Sergeant	1.0	1.0	46,098	46,136	47,070
Total	15.0	14.0	\$ 613,579	\$ 569,993	\$ 593,022
Professional Standards Division					
Lieutenant	1.0	1.0	\$ 48,499	\$ 50,057	\$ 54,093
Sergeant	1.0	1.0	46,034	49,073	50,174
Master Officer	1.0	1.0	40,029	43,321	45,630
Police Officer	0.0	1.0	0	33,592	35,486
Total	3.0	4.0	\$ 134,562	\$ 176,043	\$ 185,383
Quartermaster Division					
Quartermaster	1.0	1.0	\$ 18,919	\$ 20,857	\$ 22,554
Total	1.0	1.0	\$ 18,919	\$ 20,857	\$ 22,554
Communication/Jail Division					
Communication Manager	1.0	1.0	\$ 40,100	\$ 40,210	\$ 44,809
Communication Supervisor	3.0	3.0	107,134	117,884	127,190
Tech. Services Coordinator	1.0	0.0	46,241	0	0
Communications Operator	16.0	16.0	389,877	428,041	463,337
Public Safety Officer	7.0	7.0	155,586	245,201	257,726
Total	28.0	27.0	\$ 738,938	\$ 831,336	\$ 893,062
Special Services Division					
Lieutenant	1.0	1.0	\$ 51,158	\$ 53,873	\$ 58,217
Master Officer	5.0	6.0	205,627	206,559	218,098
Senior Officer	1.0	1.0	33,838	35,103	37,024
Animal Control Officer	2.0	3.0	41,536	41,235	63,361
Total	9.0	11.0	\$ 332,159	\$ 336,770	\$ 376,700
Information Services Division					
Lieutenant	1.0	1.0	\$ 52,293	\$ 50,900	\$ 54,602
Records Supervisor	1.0	1.0	40,434	41,203	42,128
Evidence Technician	1.0	1.0	25,050	25,029	25,466
Records Technician	4.0	4.0	76,862	83,136	89,361
Permit Coordinator	1.0	0.0	26,034	0	0
Crime Analyst	1.0	1.0	38,037	39,149	44,555
Police Assistant	1.0	1.0	20,800	22,755	25,265
Total	10.0	9.0	\$ 279,510	\$ 262,172	\$ 281,377

* Denotes a Temporary/Seasonal position

PERSONNEL LIST

	Revised Budget FY 00-01	Approved Budget FY 01-02	Revised Budget FY 00-01	Base Salary FY 01-02	Approved Budget FY 01-02
Police					
Full Time Total	139.0	140.0			
Part-Time/Seasonal Total	2.5	2.5			
Department Totals	141.5	142.5	\$ 4,869,338	\$ 4,891,178	\$ 5,211,596

General Fund

Fire Department

Fire Administration Division:

Fire Chief	1.0	1.0	\$ 71,058	\$ 74,932	\$ 82,792
Planning and Research Coordinator	1.0	1.0	45,299	46,365	48,201
Asst. Emergency Mngt. Coord.	0.0	1.0	36,640	38,553	42,991
Staff Assistant	1.0	1.0	31,318	31,786	32,499
Secretary	1.0	1.0	19,878	22,401	24,256
Total	4.0	5.0	\$ 204,193	\$ 214,037	\$ 214,037

Fire Suppression Division:

Asst. Fire Chief	1.0	1.0	\$ 57,311	\$ 60,759	\$ 68,871
Battalion Chief	3.0	3.0	148,083	157,037	169,696
Lieutenant	11.0	11.0	490,162	510,703	523,501
Fire Training Coordinator	1.0	1.0	34,929	37,605	41,965
Apparatus Operator	9.0	9.0	350,225	363,448	379,685
Firefighter I	19.0	22.0	554,346	804,324	856,096
Firefighter II	6.0	3.0	180,613	90,249	91,784
Firefighter III	0.0	4.0	0	0	145,388
Total	50.0	54.0	\$ 1,815,669	\$ 2,024,125	\$ 2,169,513

EMS Division:

Apparatus Operator	3.0	3.0	\$ 114,110	\$ 119,232	\$ 124,172
EMS Coordinator	1.0	1.0	37,518	39,878	44,468
Firefighter I	21.0	21.0	689,184	712,941	867,084
Firefighter II	5.0	5.0	150,145	150,415	165,767
Lieutenant- Fire	1.0	1.0	45,544	48,530	49,760
Sr. Secretary	1.0	0.0	23,672	0	0
Total	32.0	31.0	\$ 1,060,173	\$ 1,070,996	\$ 1,168,139

Fire Prevention Division:

Fire Marshall	1.0	1.0	54,017	58,150	\$ 65,442
Fire Prevention Officer	3.0	3.0	135,665	136,143	183,559
Code Enforcement Officer	3.0	3.0	87,840	86,035	87,537
Parking Enforcement Officer	2.0	2.0	38,088	37,918	41,242
Public Education Officer	1.0	1.0	35,959	38,355	42,768
Total	10.0	10.0	\$ 351,569	\$ 356,601	\$ 400,607

Fire

Full Time Total	96.0	100.0			
*Part-Time/Seasonal Total	0.0	0.0			
Department Totals	96.0	100.0	\$ 3,431,604	\$ 3,665,759	\$ 3,952,296

General Fund

Public Works Department

Public Works Admin. Division

Director of Public Works	1.0	1.0	\$ 81,884	\$ 84,073	\$ 85,905
Staff Assistant	2.0	2.0	49,439	55,961	60,251
Asst. Public Works Director	1.0	1.0	53,901	58,686	64,857
Greenways Program Manager	1.0	1.0	44,611	42,115	46,964
Assistant City Engineer	0.0	1.0	0	41,804	44,802
* Customer Service Representative	1.0	1.0	19,019	22,296	24,219

* Denotes a Temporary/Seasonal position

PERSONNEL LIST

	Revised Budget FY 00-01	Approved Budget FY 01-02	Revised Budget FY 00-01	Base Salary FY 01-02	Approved Budget FY 01-02
Total	6.0	7.0	\$ 248,854	\$ 304,935	\$ 326,998
Facilities Maintenance Division					
Facility Maint. Superintendent	1.0	1.0	\$ 44,245	\$ 47,699	\$ 53,044
Sr. Facility Maint. Technician	1.0	1.0	35,311	36,958	37,603
Facility Maint. Technician	4.0	4.0	119,764	126,438	128,770
Total	6.0	6.0	\$ 199,320	\$ 211,095	\$ 219,417
Streets Maintenance Division					
Street Superintendent	1.0	1.0	\$ 47,787	\$ 51,663	\$ 56,911
Foreman	2.0	2.0	72,223	67,022	70,825
Equipment Operator	12.0	15.0	290,112	266,826	374,324
Crew Leader	0.0	1.0	0	28,408	28,408
Public Service Worker	4.0	4.0	79,446	70,937	75,568
Total	19.0	23.0	\$ 489,568	\$ 484,856	\$ 606,036
Drainage Division					
Equipment Operator	5.0	5.0	121,784	122,112	\$ 127,342
Total	5.0	5.0	\$ 121,784	\$ 122,112	\$ 127,342
Traffic Division:					
Signs Technician	2.0	2.0	\$ 48,072	\$ 48,899	\$ 50,932
Total	2.0	2.0	\$ 48,072	\$ 48,899	\$ 50,932
Public Works Engineering:					
City Engineer	1.0	1.0	\$ 62,857	\$ 67,221	\$ 71,164
Assistant City Engineer	1.0	1.0	58,866	60,069	61,417
Graduate Civil Engineer	3.0	3.0	127,242	135,602	147,928
Engineer Technician	4.0	4.0	134,629	136,899	139,453
* Transportation Planning Intern	0.5	0.5	3,842	3,853	3,853
* Engineering Aide	1.0	1.0	22,241	22,302	22,302
* Field Data Technician	0.5	0.5	10,178	10,203	10,203
Total	11.0	11.0	\$ 419,855	\$ 436,149	\$ 456,320
Traffic Signal Systems:					
Traffic Systems Superintendent	1.0	1.0	\$ 52,773	\$ 54,566	\$ 57,419
Traffic Systems Foreman	1.0	1.0	42,850	44,588	45,366
Traffic Signal Technician	3.0	3.0	103,320	112,413	114,344
Total	5.0	5.0	\$ 198,943	\$ 211,567	\$ 217,129
Public Works					
Full Time Total	52.0	57.0			
*Part-Time/Seasonal Total	2.0	2.0			
Department Totals	54.0	59.0	\$ 1,726,396	\$ 1,819,613	\$ 2,004,174

General Fund

Parks & Recreation Department

Parks & Recreation Administration Division:

Director of Parks & Rec.	1.0	1.0	\$ 77,108	\$ 80,625	\$ 86,984
Asst. Director of Parks & Rec.	1.0	1.0	60,364	63,301	69,957
Sr. Parks Planner	1.0	1.0	43,136	45,114	50,272
Parks Planner	2.0	2.0	75,166	78,965	88,055
Staff Assistant	1.0	1.0	25,483	27,782	30,058
Sr. Secretary	2.0	1.0	52,749	22,421	24,261
Part-time Secretary	0.5	0.0	14,181	0	1,288
Secretary	0.0	2.0	0	18,959	39,140
* Receptionist	0.5	0.5	3,685	3,695	3,695
Total	9	9.5	\$ 351,872	\$ 340,862	\$ 393,710

* Denotes a Temporary/Seasonal position

PERSONNEL LIST

	Revised Budget FY 00-01	Approved Budget FY 01-02	Revised Budget FY 00-01	Base Salary FY 01-02	Approved Budget FY 01-02
Emergency Management Division					
Asst. Emergency Mngt. Coord.	1.0	0.0	\$ 36,640	\$ 0	\$ 0
Total	1.0	0.0	\$ 36,640	\$ 0	\$ 0
Administration Division Total	10.0	9.5	\$ 388,512	\$ 340,862	\$ 393,710
Recreation Division					
Hotel/Motel Programs Activity Center					
* Special Events Workers	0.5	0.5	\$ 2,605	\$ 2,610	\$ 2,610
Total	0.5	0.5	\$ 2,605	\$ 2,610	\$ 2,610
Recreation Administration Activity Center					
Recreation Superintendent	1.0	1.0	\$ 49,621	\$ 51,403	\$ 56,737
Recreation Supervisor	0.0	1.0	0	38982	43,470
Total	1.0	2.0	\$ 49,621	\$ 90,385	\$ 100,207
Recreation Athletics Activity Center					
Recreation Supervisor	2.0	2.0	82,865	84,847	\$ 93,432
Asst. Recreation Supervisor	1.0	1.0	42,458	31,410	32,289
* Special Events Worker	3.0	3.0	56,656	56,811	56,811
Total	6.0	6.0	\$ 181,979	\$ 173,068	\$ 182,532
Special Events Activity Center					
Recreation Supervisor	1.0	1.0	\$ 38,674	\$ 43,820	\$ 47,445
* Recreation Assistant/ Special Events	1.5	1.5	13,200	9,865	9,865
Total	2.5	2.5	\$ 51,874	\$ 53,685	\$ 57,310
Hotel/Motel Programs Activity Center					
* Special Events Workers	1.0	1.0	\$ 23,547	\$ 23,612	\$ 23,612
Total	1.0	1.0	\$ 23,547	\$ 23,612	\$ 23,612
Senior Services Activity Center					
Senior Services Coordinator	0.0	0.5	\$ 0	\$ 0	\$ 1,326
* Temp/Seasonal Workers	0.0	0.5	0	23,547	23,547
Total	0.0	1.0	\$ 0	\$ 23,547	\$ 23,547
Recreation Youth Activity Center					
Youth Services Coordinator	0.0	0.0	\$ 0	\$ 0	\$ 0
Recreation Supervisor	2.0	0.0	78,151	0	0
* Teen Center Staff Attendant	3.0	0.0	52,752	0	0
Total	5.0	0.0	\$ 130,903	\$ 0	\$ 0
Recreation Division Totals	16.0	13.0	\$ 440,529	\$ 366,907	\$ 389,818
Special Facilities Division:					
Instruction Activity Center					
Recreation Supervisor	1.0	1.0	\$ 40,336	\$ 42,465	\$ 47,353
Asst. Recreation Supervisor	1.0	1.0	27,468	29,993	32,736
Senior Services Coordinator	0.5	0.0	16,050	0	0
* Tennis Workers	0.5	0.5	12,910	12,947	12,947
* Water Safety Aides	2.0	2.0	33,809	33,902	33,902
* Swim Coach	2.0	2.0	25,599	24,666	24,666

* Denotes a Temporary/Seasonal position

PERSONNEL LIST

	Revised Budget FY 00-01	Approved Budget FY 01-02	Revised Budget FY 00-01	Base Salary FY 01-02	Approved Budget FY 01-02
Total	7.0	6.5	\$ 156,172	\$ 143,973	\$ 151,604
Special Facilities Administration Activity Center					
Recreation Superintendent	1.0	1.0	\$ 46,968	\$ 48,764	\$ 54,227
Total	1.0	1.0	\$ 46,968	\$ 48,764	\$ 48,764
Special Facilities Aquatic Activity Center					
Pools Supervisor	1.0	1.0	\$ 42,676	\$ 43,820	\$ 47,445
Pool Technician	1.0	1.0	28,635	26,762	27,272
* Pool Manager/ Asst. Manager	6.0	6.0	103,716	104,004	104,004
* Lifeguards	10.0	10.0	160,417	160,860	160,860
* Other Pool Seasonal Employees	2.0	2.0	22,070	22,130	22,130
Total	20.0	20.0	\$ 357,514	\$ 357,576	\$ 361,711
Special Facilities Conference Center Activity Center					
Conference Center Sup.	1.0	1.0	\$ 40,476	\$ 41,819	\$ 46,633
Asst. Conf. Center Sup.	1.0	1.0	25,169	25,188	27,353
Secretary	1.0	1.0	21,955	18,959	20,620
* Part-time Receptionist	1.0	1.0	9,654	9,681	9,681
* Building Attendant	2.5	2.5	34,401	34,495	34,495
Total	6.5	6.5	\$ 131,655	\$ 130,142	\$ 138,782
Special Facilities Lincoln Center Activity Center					
Lincoln Center Supervisor	1.0	1.0	\$ 37,000	\$ 39,045	\$ 43,539
Building Attendant	1.0	1.0	17,259	17,865	19,097
Gym Attendant- Lincoln Center	0.5	0.5	11,471	11,633	12,671
Secretary	1.0	1.0	19,114	19,981	21,737
* Recreation Assistant	3.5	3.5	50,143	50,281	58,281
Total	7.0	7.0	\$ 134,987	\$ 138,805	\$ 155,325
Youth Recreation					
Recreation Supervisor	0.0	1.0	0	\$ 41,005	\$ 45,546
* Teen Center Staff Attendant	0.0	3.0	0	52,896	52,896
Total	0.0	4.0	\$ 0	\$ 93,901	\$ 93,901
Special Facilities Division Totals	41.5	45.0	\$ 827,296	\$ 913,161	\$ 950,087
Parks Operations Division:					
Operations Administration Activity Center					
Parks Superintendent	1.0	1.0	\$ 46,013	\$ 47,784	\$ 53,138
Total	1.0	1.0	\$ 46,013	\$ 47,784	\$ 47,784
East District Operations Activity Center					
Parks Operations Supervisor	1.0	1.0	\$ 32,422	\$ 34,298	\$ 36,982
Parks Crew Leader	2.0	3.0	57,444	52,702	85,608
Light Equipment Operator	2.0	3.0	46,009	42,190	70,395
Grounds Worker	3.0	4.0	61,759	56,548	82,477
* Part-time Groundsworker	1.0	2.0	14,339	14,378	30,148
Total	9.0	13.0	\$ 211,973	\$ 200,116	\$ 305,610
South District Operations Activity Center					
Parks Operations Supervisor	1.0	1.0	\$ 36,149	\$ 36,679	\$ 38,714
Parks Crew Leader	2.0	2.0	51,411	53,918	57,241
Light Equipment Operator	2.0	2.0	40,381	43,791	45,383
Grounds Worker	4.0	4.0	74,596	77,261	79,081
* Part-time Groundsworker	1.0	1.0	14,339	14,378	14,378
Total	10.0	10.0	\$ 216,876	\$ 226,027	\$ 234,797
* Denotes a Temporary/Seasonal position					

PERSONNEL LIST

	Revised Budget FY 00-01	Approved Budget FY 01-02	Revised Budget FY 00-01	Base Salary FY 01-02	Approved Budget FY 01-02
West District Parks Operations Activity Center					
Parks Operations Supervisor	1.0	1.0	\$ 34,918	\$ 35,312	\$ 38,085
Parks Crew Leader	2.0	2.0	48,891	50,017	54,585
Light Equipment Operator	2.0	2.0	43,173	43,884	45,817
Grounds Worker	5.0	5.0	98,698	96,579	98,985
* Part-time Groundswoker	1.0	1.0	14,339	14,378	14,378
Total	11.0	11.0	\$ 240,019	\$ 240,170	\$ 251,850
Parks Operations Division Totals					
	31	0 35.0	\$ 714,881	\$ 714,097	\$ 840,041
Forestry Division: Wolf Pen Creek Activity Center					
* Maintenance Worker	0.5	0.5	\$ 3,911	\$ 3,922	\$ 3,922
Total	0.5	0.5	\$ 3,911	\$ 3,922	\$ 3,922
Cemetery Activity Center					
Cemetery Sexton	1.0	1.0	\$ 40,985	\$ 40,963	\$ 41,678
Groundswoker	2.0	2.0	39,651	39,628	40,320
Total	3.0	3.0	\$ 80,636	\$ 80,591	\$ 81,998
Forestry Activity Center					
Forestry Superintendent	1.0	1.0	\$ 45,934	\$ 47,349	\$ 52,656
Forestry Supervisor	1.0	1.0	31,363	32,745	35,329
Forestry/Horticulture Crew Leader	2.0	2.0	46,813	51,058	55,790
Forestry/Horticulture Worker	4.0	6.0	91,803	85,868	128,584
Irrigation Specialist	1.0	1.0	23,538	22,776	24,024
Total	9.0	11.0	\$ 239,451	\$ 239,796	\$ 296,383
Forestry Division Totals					
	12.5	14.5	\$ 323,998	\$ 324,309	\$ 382,303
Parks & Recreation					
Full Time Total	68.5	73.5			
*Part-Time/Seasonal Total	42.5	43.5			
Department Totals	111.0	117.0	\$2,695,216	\$ 2,659,336	\$2,955,959
General Fund					
Development Services Department					
Development Services Administration Division					
Dir. of Development Services	1.0	1.0	\$ 68,985	\$ 72,612	\$ 79,895
Staff Planner	3.0	3.0	105,885	113,416	126,474
Staff Assistant	2.0	2.0	55,030	54,814	57,784
Customer Service Representative	3.0	3.0	56,785	66,888	72,600
Asst Dev. Review Manager	1.0	1.0	35,295	38,923	43,405
Development Review Manager	1.0	1.0	42,413	48,313	53,728
Secretary	1.0	1.0	18,693	19,355	21,054
Total	12.0	12.0	\$ 383,086	\$ 414,321	\$ 454,940
Development Services Engineering Activity Center					
Assistant City Engineer- Dev.	1.0	1.0	\$ 54,664	\$ 55,435	\$ 57,662
Graduate Civil Engineer	2.0	2.0	96,181	90,219	100,393
Total	3.0	3.0	\$ 150,845	\$ 145,654	\$ 145,654

* Denotes a Temporary/Seasonal position

PERSONNEL LIST

	Revised Budget FY 00-01	Approved Budget FY 01-02	Revised Budget FY 00-01	Base Salary FY 01-02	Approved Budget FY 01-02
Planning Administration Activity Center					
City Planner	1.0	1.0	\$ 66,664	\$ 66,427	\$ 70,945
Sr. Planner	3.0	2.0	137,504	97,829	106,561
Staff Planner	2.0	1.0	71,400	39,378	43,499
Transportation Planner	1.0	1.0	54,549	47,320	50,584
Transportation Analyst	1.0	0.0	39,457	0	0
Land Database Technician	1.0	1.0	28,562	28,886	29,390
Mapping Technician	0.5	0.5	10,059	10,321	11,184
* Planning Intern	1.0	1.0	17,619	17,668	17,668
Total Salaries & Benefits	10.5	7.5	\$ 425,814	\$ 307,829	\$ 329,831
Neighborhood Services					
Sr. Planner	0.0	1.0	\$ 0	\$ 43,329	48,285
Staff Planner	0.0	1.0	0	35,798	39,919
Total	0.0	2.0	\$ 0	\$ 79,127	\$ 88,204
Building Inspection Activity Center					
Building Official	1.0	1.0	\$ 50,075	\$ 52,947	\$ 56,969
Plans Examiner	1.0	1.0	40,481	40,484	40,484
Combination Building Inspector	4.0	4.0	129,461	134,885	138,417
Staff Assistant	1.0	1.0	22,761	28,095	30,163
Total	7.0	7.0	\$ 242,778	\$ 256,411	\$ 266,033
Development Services					
Full Time Total	31.5	30.5			
*Part-Time/Seasonal Total	1.0	1.0			
Department Totals	32.5	31.5	\$ 1,202,523	\$ 1,203,342	\$ 1,284,662

General Fund

Office of Technology and Information Services

OTIS Administration Division

Director of OTIS	1.0	1.0	\$ 80,997	\$ 83,939	\$ 85,769
Comm/Info Mgr.	1.0	1.0	60,179	62,365	65,484
Action Center Coordinator	1.0	1.0	36,139	35,270	35,270
Action Center Representative	3.0	3.0	66,115	70,206	73,075
Total	6.0	6.0	\$ 243,430	\$ 251,780	\$ 259,598

Geographic Information Services

GIS Coordinator	1.0	1.0	\$ 43,884	\$ 45,464	\$ 50,432
GIS Technician	1.0	1.0	32,294	31,849	32,405
* Part-time GIS Technician	0.5	0.5	11,129	11,160	11,160
Total	2.5	2.5	\$ 87,307	\$ 88,473	\$ 93,997

Management Information Systems Division

MIS Director/ Asst Dir of OTIS	1.0	1.0	\$ 75,183	\$ 77,531	\$ 79,273
Sr. Systems Analyst	1.0	0.0	61,413	0	0
Systems Analyst	5.0	6.0	204,887	269,516	287,477
System Operator	1.0	1.0	25,409	29,700	30,218
Micro Computer Coordinator	1.0	1.0	36,615	39,003	41,898
MicroComputer Specialist	4.0	4.0	120,256	139,992	151,120
Network Systems Analyst	2.0	2.0	79,800	93,274	100,456
Total	15.0	15.0	\$ 603,563	\$ 649,016	\$ 690,442

Office of Tech. and Information Systems

Full Time Total	23.0	23.0			
*Part-Time/Seasonal Total	0.5	0.5			
Department Totals	23.5	23.5	\$ 934,300	\$ 989,269	\$ 1,044,037

* Denotes a Temporary/Seasonal position

PERSONNEL LIST

	Revised Budget FY 00-01	Approved Budget FY 01-02	Revised Budget FY 00-01	Base Salary FY 01-02	Approved Budget FY 01-02
General Fund					
Fiscal Services Department					
Fiscal Administration Division:					
Fiscal Services Director	1.0	1.0	\$ 68,230	\$ 77,102	\$ 84,856
Staff Assistant	1.0	1.0	22,395	28,095	30,163
Secretary	1.0	1.0	19,474	18,959	20,692
Total	3.0	3.0	\$ 110,099	\$ 124,156	\$ 135,711
Risk Management Division:					
Risk Manager/Safety Coord.	1.0	1.0	\$ 56,801	\$ 50,474	\$ 55,690
Risk Analyst	1.0	1.0	29,530	39,545	44,128
Staff Assistant	0.5	0.5	361	0	1,305
Total	2.5	2.5	\$ 86,692	\$ 90,019	\$ 101,123
Accounting Division:					
Asst Fiscal Svs Dir/Accounting Mgr	1.0	1.0	\$ 55,670	\$ 60,714	\$ 67,099
Acct. Customer Service Supervisor	1.0	1.0	41,130	43,133	47,443
Staff Accountant	1.0	1.0	36,220	38,377	42,796
Staff Assistant	1.5	1.5	40,649	38,863	42,237
Investment Officer	1.0	1.0	38,453	39,941	44,569
Acct. Customer Service Rep.	4.0	5.0	86,312	108,159	115,957
Accounting Assistant	1.0	1.0	37,015	28,095	30,240
Total	10.5	11.5	\$ 335,449	\$ 357,282	\$ 390,341
Purchasing Division:					
Purchasing Services Manager	1.0	1.0	\$ 49,488	\$ 54,333	\$ 57,357
Sr. Buyer	1.0	1.0	43,508	45,948	50,434
Buyer	1.0	1.0	29,822	39,087	43,588
Purchasing Assistant	1.0	1.0	21,366	28,095	30,163
* Purchasing Intern	0.5	0.5	7,320	0	0
Total	4.5	4.5	\$ 151,504	\$ 167,463	\$ 181,542
Municipal Court Division:					
Municipal Court Administrator	1.0	1.0	\$ 39,298	\$ 46,929	\$ 52,190
Lead Customer Service Reps.	0.0	2.0	\$ 0	\$ 47,701	52,266
Court Customer Service Reps.	6.0	6.0	107,891	119,116	131,836
Sr Court Customer Service Reps.	3.0	0.0	41,301	0	0
Staff Assistant	1.0	2.0	19,475	50,795	52,863
Bailiff	1.0	1.0	19,381	19,522	21,143
Total	12.0	12.0	\$ 227,346	\$ 284,063	\$ 310,298
Municipal Court Judges Division:					
Municipal Court Judge	1.0	1.0	\$ 61,649	\$ 56,260	\$ 56,260
* Part-time Municipal Court Judge	0.5	0.5	10,035	10,008	10,008
Total Salaries & Benefits	1.5	1.5	\$ 71,684	\$ 66,268	\$ 66,268
Fiscal Services					
Full Time Total	33.0	34.0			
*Part-Time/Seasonal Total	1.0	1.0			
Department Totals	34.0	35.0	\$ 982,774	\$ 1,089,251	\$ 1,185,283
General Fund					
General Government					
City Secretary Division:					
City Secretary	1.0	1.0	\$ 48,500	\$ 53,146	\$ 53,146
Assistant City Secretary	1.0	1.0	29,641	30,597	31,284
Staff Assistant	1.0	1.0	22,714	23,443	25,680
Records Technician	1.0	1.0	18,919	21,754	23,665
Temp/Seasonal	0.0	0.0	309	310	310
Total	4.0	4.0	\$ 120,083	\$ 129,250	\$ 134,085
* City Manager Division:					
<i>Denotes a Temporary/Seasonal position</i>					

PERSONNEL LIST

	Revised Budget FY 00-01	Approved Budget FY 01-02	Revised Budget FY 00-01	Base Salary FY 01-02	Approved Budget FY 01-02
City Manager	1.0	1.0	\$ 115,640	\$ 125,344	\$ 125,344
Assistant City Manager	1.0	1.0	95,441	105,288	105,288
Assistant to CM	1.0	1.0	37,496	40,129	44,780
Staff Assistant	0.0	1.0	0	23,902	26,178
Secretary	1.0	1.0	21,639	0	18,907
Land Agent	1.0	1.0	35,700	41,130	81,564
Community Program Coord	1.0	0.0	51,117	0	0
Volunteer Coordinator	0.5	0.0	12,495	0	0
Total	6.5	6.0	\$ 369,528	\$ 335,793	\$ 402,061
Community Programs					
Community Program Coord	0.0	1.0	\$ 0	\$ 51,851	\$ 51,851
Volunteer Coordinator	0.0	0.5	0	15,705	16,072
Total Salaries & Benefits	0.0	1.5	\$ 0	\$ 67,556	\$ 67,923
Legal Division:					
City Attorney	1.0	1.0	\$ 87,300	\$ 97,267	\$ 97,267
First Asst. City Attorney	1.0	1.0	78,327	84,200	86,573
Senior Asst City Attorney	0.0	1.0	0	46,991	52,021
Asst. City Attorney	3.0	2.0	130,418	88,642	98,576
Legal Asst./Office Manager	1.0	1.0	39,901	40,692	41,605
Legal Assistant	1.0	1.0	26,665	27,281	29,690
Legal Clerk	0.75	0.75	11,639	12,686	13,715
Total	7.75	7.75	\$ 374,250	\$ 397,759	\$ 419,447
Public Comm & Marketing Division:					
Public Comm. and Marketing Mgr	1.0	1.0	\$ 55,460	\$ 58,025	\$ 64,260
Public Comm. And Marketing Asst.	1.0	1.0	30,904	32,016	35,922
Total	2.0	2.0	\$ 86,364	\$ 90,041	\$ 100,182
Human Resources Division:					
Human Resources Director	1.0	1.0	\$ 66,590	\$ 69,378	\$ 76,451
Asst. Human Resources Dir.	1.0	1.0	42,890	45,135	50,296
Human Resources Analyst	1.0	1.0	38,703	40,922	45,664
Benefits Coordinator	1.0	1.0	36,456	38,523	42,957
Staff Assistant	1.0	1.0	24,345	23,893	26,230
* Receptionist	1.0	1.0	8,609	8,633	8,633
Total	6.0	6.0	\$ 217,593	\$ 226,484	\$ 250,231
Economic Development Division:					
Director of Economic Dev.	1.0	1.0	\$ 65,255	\$ 70,872	\$ 78,100
Sr. Econ. Develop. Analyst	1.0	1.0	41,247	43,299	48,249
* Economic Development Intern	0.5	0.5	9,360	0	9,360
Total	2.5	2.5	\$ 115,862	\$ 43,299	\$ 135,709
Community Development Division:					
CD Budget Analyst	1.0	1.0	\$ 38,306	\$ 40,323	\$ 44,996
CD Project Specialist	2.0	1.0	68,955	36,917	38,088
Comm. Dev. Administrator	1.0	1.0	48,852	52,297	57,917
Staff Assistant	1.0	1.0	22,315	24,111	26,420
Housing Development Coordinator	1.0	1.0	41,783	44,234	48,999
CD Housing Analyst	1.0	1.0	38,306	40,338	45,012
Housing Programs Coordinator	1.0	1.0	42,403	44,234	48,999
CD Projects Coordinator	1.0	1.0	41,794	44,009	49,032
* Part-time Receptionist	0.5	0.5	0	0	0
Total	9.5	8.5	\$ 342,714	\$ 326,463	\$ 359,463
Office of Budget & Strategic Planning					
Budget & Strategic Planning Dir.	1.0	1.0	\$ 52,065	\$ 57,607	\$ 63,664
Budget Assistant	1.0	1.0	22,986	23,893	26,216
Budget/Management Analyst	2.0	2.0	76,754	78,717	87,566
* Part Time - Intern	0.5	0.5	8,048	14,088	14,088
* Denotes a Temporary/Seasonal position					

PERSONNEL LIST

	Revised Budget FY 00-01	Approved Budget FY 01-02	Revised Budget FY 00-01	Base Salary FY 01-02	Approved Budget FY 01-02
Total	4.5	4.5	\$ 159,853	\$ 174,305	\$ 191,534
General Government					
Full Time Total	40.3	39.75			
*Part-Time/Seasonal Total	2.50	3.00			
Department Totals	42.75	42.75	\$1,786,247	\$ 1,790,950	\$2,060,635
General Fund Position Totals					
Full Time Total	483.25	497.75			
Part-Time/Seasonal Total	52.00	53.50			
GENERAL FUND TOTALS	535.25	551.25	#####	#####	#####
Parking Enterprise Fund					
Fire Department					
Parking Lot Activity Center					
Parking Enforcement Officer	1.0	3.0	\$ 18,957	\$ 18,390	\$ 57,880
Parking Supervisor	1.0	1.0	35,700	35,700	38,969
Parking Attendants/P I	2.0	4.0	30,835	30,835	68,649
Total	4.0	8.0	\$ 85,492	\$ 84,925	\$ 165,498
Parking Fund Position Totals					
Full Time Total	2.0	4.0			
Part-Time/Seasonal Total	2.0	4.0			
PARKING FUND TOTALS	4.0	8.0	\$ 85,492	\$ 84,925	\$ 165,498
Electric Fund					
Public Utilities Department					
Operations Administration Division					
Warehouse Operations Activity Center					
Warehouse Supervisor	1.0	1.0	\$ 31,162	\$ 35,457	\$ 36,253
Warehouse Assistant	2.0	2.0	45,635	48,200	58,178
* Warehouse Clerk	0.5	0.5	7,725	7,746	7,746
* Facility Attendant	0.5	0.5	5,284	5,298	5,298
Total	4.0	4.0	\$ 89,806	\$ 96,701	\$ 107,475
Administration Activity Center					
Director of Public Utilities	1.0	1.0	\$ 100,034	\$ 105,309	\$ 110,731
Utilities Admin. Mgr.	1.0	1.0	43,771	46,908	52,786
Customer Service Rep	1.0	1.0	19,098	22,401	26,176
Senior Secretary	2.0	1.0	52,121	22,442	26,148
Secretary	1.0	2.0	21,951	42,349	49,787
Staff Assistant	1.0	1.0	23,626	29,429	31,342
* PUD Intern	0.5	0.5	6,954	6,973	6,973
Total	7.5	7.5	\$ 267,555	\$ 275,811	\$ 303,943
Safety Training					
Safety and Training Coordinator	0.0	1.0	\$0	\$37,284	\$37,284
	0.0	1.0	\$ 0	\$ 37,284	\$ 37,284
Operations Adm. Div. Totals	11.5	12.5	\$ 357,361	\$ 409,796	\$ 448,702
Electrical Transmission & Distribution Division:					
Division Manager	1.0	1.0	\$ 72,582	\$ 77,463	\$ 79,201
Electrical Trans/Dist Superintendent	1.0	1.0	65,137	65,512	65,512
Elec Trans/Dist Supervisor	1.0	1.0	45,366	46,157	47,193
Elec Trans/Dist Foreman	2.0	2.0	80,463	87,892	89,864
Line Technician	19.0	19.0	597,569	616,052	667,028
Elec. Planning/Projects Coord.	1.0	1.0	32,164	37,374	37,967
Work Order/Prop. Rec. Coord.	1.0	1.0	30,630	33,926	34,518
* Part-time Utility Technician	1.0	1.0	8,347	8,340	8,340
Metering Supervisor	1.0	0.0	40,232	0	0
* Denotes a Temporary/Seasonal position					

PERSONNEL LIST

	Revised Budget FY 00-01	Approved Budget FY 01-02	Revised Budget FY 00-01	Base Salary FY 01-02	Approved Budget FY 01-02
Substation Supervisor	1.0	0.0	38,303	0	0
Metering/Substation Supervisor	0.0	2.0	0	86,578	88,521
Elec. Sub/ Metering Superintendent	1.0	1.0	61,508	65,512	65,512
Substation/Metering Electrical Tech.	6.0	6.0	211,978	178,441	187,006
Utility Dispatch Ops Superint.	1.0	1.0	50,289	53,415	57,684
Public Utility Dispatcher	5.0	5.0	175,342	153,194	156,033
Utility Dispatch Ops Assistant	1.0	1.0	38,303	40,463	41,169
Mapping Coordinator	1.0	1.0	32,164	34,018	34,612
Energy Auditor	2.0	1.0	57,564	30,305	30,834
Energy Coordinator	0.0	1.0	0	37,981	44,338
Line Locator/ Inspector	1.0	1.0	32,857	35,603	36,402
Safety and Training Coordinator	1.0	0.0	30,971	0	0
Total	48.0	47.0	\$1,701,769	\$1,688,226	\$1,771,734
Full Time Total	57.0	57.0			
Part-Time/Seasonal Total	2.5	2.5			
ELECTRIC FUND TOTALS	59.5	59.5	\$2,059,130	\$2,098,022	\$2,220,436
Water Fund					
Public Utilities Department					
Water Division:					
Water Production Activity Center					
Chief Water Production Operator	1.0	1.0	\$ 33,337	\$ 34,936	\$ 36,908
SCADA Technician	1.0	0.0	30,243	0	0
Pump Station Operator	4.0	4.0	107,032	109,261	115,821
Graduate Civil Engineer	0.0	1.0	0	47,798	49,810
Total	6.0	6.0	\$ 170,612	\$ 191,995	\$ 202,539
Water Distribution Activity Center					
Field Operations Superintendent	1.0	1.0	\$ 52,309	\$ 46,126	\$ 50,944
Crew Leader	5.0	5.0	155,264	167,839	171,606
Maint. Foreman	2.0	2.0	66,975	74,606	77,253
W/WW Systems Operator	7.0	7.0	169,141	170,402	178,087
Total	15.0	15.0	\$ 443,689	\$ 458,973	\$ 477,890
Environmental Services Activity Center					
Division Manager - Water/WW	1.0	1.0	\$ 66,439	\$ 65,880	\$ 70,263
Environ. Compliance/Training Coord.	1.0	1.0	41,818	45,364	50,193
GIS Technician	2.0	2.0	58,298	63,341	64,453
Environmental Technician	2.0	2.0	63,045	62,731	63,803
Crew Leader	1.0	1.0	31,029	33,080	33,657
GPS Technician	1.0	1.0	28,152	31,494	32,044
Water Resource Coordinator	1.0	1.0	35,269	38,523	42,650
* Part-time GIS Technician	1.0	1.0	10,486	10,515	10,515
Total	10.0	10.0	\$ 334,536	\$ 350,928	\$ 367,578
Water Fund Position Totals					
Full Time Total	30.0	30.0			
Part-Time/Seasonal Total	1.0	1.0			
WATER FUND TOTALS	31.0	31.0	\$ 948,837	\$ 1,001,896	\$ 1,048,007

Wastewater Fund
Public Utilities Department
Wastewater Division:
Wastewater Treatment Activity Center
 * Denotes a Temporary/Seasonal position

PERSONNEL LIST

	Revised Budget FY 00-01	Approved Budget FY 01-02	Revised Budget FY 00-01	Base Salary FY 01-02	Approved Budget FY 01-02
Plant Operations Superintendent	1.0	1.0	\$ 60,698	\$ 47,308	\$ 51,097
Chief WWTP Operator	1.0	1.0	42,461	42,820	43,567
System Analyst	0.0	1.0	0	43,195	46,157
SCADA Technician	2.0	1.0	58,198	32,350	32,969
WW Plant Operator	10.0	12.0	284,126	276,937	340,397
Electrical Technician	1.0	1.0	33,671	37,418	38,071
Elec. Technician I	1.0	1.0	29,617	32,074	32,634
Sr. Lab Technician	1.0	1.0	31,582	31,849	33,482
Lab Technician	2.0	2.0	48,645	50,579	51,462
Total	19.0	21.0	\$ 588,998	\$ 594,530	\$ 669,836
Wastewater Collection Activity Center					
Maintenance Foreman	1.0	1.0	\$ 30,654	\$ 34,936	\$ 36,489
Crew Leader	4.0	4.0	115,372	121,911	126,151
W/WW Systems Operator	12.0	12.0	272,434	240,598	257,748
Total	17.0	17.0	\$ 418,460	\$ 397,445	\$ 420,388
Wastewater Fund Position Totals					
Full Time Total	36.0	38.0			
Part-Time/Seasonal Total	0.0	0.0			
WASTEWATER FUND TOTALS	36.0	38.0	\$ 1,007,458	\$ 991,975	\$ 1,090,224
Public Utilities Full-time Position Totals					
	123.0	125.0			
PUBLIC UTILITIES DEPT. TOTALS	126.5	128.5	\$ 4,015,425	\$ 4,091,893	\$ 4,141,893
Sanitation Fund					
Public Services Department					
Residential Collection Activity Center					
Sanitation Superintendent	1.0	1.0	\$ 43,116	\$ 46,637	\$ 51,878
Sanitation Foreman	1.0	1.0	30,250	31,682	34,662
Route Manager	16.0	16.0	325,428	379,931	413,715
Equipment Operator	2.0	2.0	43,666	46,366	48,986
Recycling Coordinator	1.0	1.0	35,880	36,875	41,131
Customer Service Representative	1.0	1.0	19,003	22,296	24,645
* Part-time Graduate Intern	1.0	1.0	14,317	14,356	14,356
* Part-time Route Manager	1.5	1.5	19,613	19,666	19,666
Total	24.5	24.5	\$ 531,273	\$ 597,809	\$ 649,039
Commercial Collection Activity Center					
Container Coordinator	2.0	2.0	\$ 48,626	\$ 50,036	\$ 55,558
Sanitation Foreman	1.0	1.0	32,999	34,685	37,979
Route Manager	7.0	8.0	187,240	197,686	234,862
Total	10.0	11.0	\$ 268,865	\$ 282,407	\$ 328,399
Sanitation Fund Position Totals					
Full Time Total	32.0	33.0			
Part-Time/Seasonal Total	2.5	2.5			
SANITATION FUND TOTALS	34.5	35.5	\$ 800,138	\$ 880,216	\$ 908,026
Utility Billing Fund					
Office of Technology and Information Services					
Utility Billing Activity Center					
Utilities Office Manager	1.0	1.0	\$ 56,949	\$ 58,798	\$ 60,117
Customer Service Supervisor	1.0	1.0	39,160	41,634	46,441
Utilities Analyst	1.0	1.0	37,913	39,149	43,697
Senior Customer Serv. Rep.	3.0	3.0	83,123	87,747	92,299
Customer Service Rep.	13.0	13.0	306,885	314,067	329,852
Part-time Cust. Serv. Rep.	1.5	2.0	32,337	32,954	33,520
* Temp. Customer Service Rep.	0.5	0.0	12,095	0	0
<i>* Denotes a Temporary/Seasonal position</i>					

PERSONNEL LIST

	Revised Budget FY 00-01	Approved Budget FY 01-02	Revised Budget FY 00-01	Base Salary FY 01-02	Approved Budget FY 01-02
Total	21.0	21.0	\$ 568,462	\$ 574,349	\$ 605,926
Meter Services Activity Center					
Meter Services Supervisor	1.0	1.0	\$ 39,748	\$ 39,451	\$ 41,968
Meter Services Technician	2.0	2.0	56,855	58,692	59,871
Meter Reading Coordinator	1.0	1.0	31,184	31,973	32,690
Meter Reader	5.0	5.0	98,792	87,285	89,211
Meter Reader- PT	0.5	0.5	9,773	9,699	9,868
Total	9.5	9.5	\$ 236,352	\$ 227,100	\$ 233,608
Utility Billing Position Totals					
Full Time Total	30.0	30.5			
Part-Time/Seasonal Total	0.5	0.0			
UTILITY BILLING FUND TOTALS	30.5	30.5	\$ 804,814	\$ 801,449	\$ 839,534
Fleet Maintenance Fund					
Public Services Department					
Fleet Services Parts Activity Center					
Assistant Buyer	1.0	1.0	\$ 32,738	\$ 33,580	\$ 34,333
Warehouse Assistant	1.0	1.0	20,888	22,547	24,157
Total	2.0	2.0	\$ 53,626	\$ 56,127	\$ 58,490
Fleet Services Admin. Activity Center					
Fleet Services Superintendent	1.0	1.0	\$ 47,819	\$ 51,930	\$ 56,924
Fleet Services Assistant	1.0	1.0	19,328	22,192	23,970
Shop Foreman	1.0	1.0	41,544	42,215	43,162
Mechanic	10.0	10.0	268,208	278,574	297,658
Total	13.0	13.0	\$ 376,899	\$ 394,911	\$ 421,714
Fleet Fund Full-time Position Totals					
Full Time Total	15.0	15.0			
Part-Time/Seasonal Total	0.0	0.0			
FLEET MAINTENANCE FUND TOTALS	15.0	15.0	\$ 430,525	\$ 451,038	\$ 480,204
Print Mail Fund					
Office of Technology and Information Services					
Print Mail Activity Center					
Printing Coordinator	1.0	1.0	\$ 37,958	\$ 38,711	\$ 40,175
Printing Assistant	1.0	1.0	32,321	32,412	32,978
Printing/Graphics Tech.	1.0	1.0	27,784	28,532	30,408
Part-time Mail Clerk	0.5	0.5	10,302	10,303	10,483
* Print/Mail Aide	1.5	1.5	12,254	12,288	12,288
Total	5.0	5.0	\$ 120,619	\$ 12,288	\$ 126,332
Print Mail Fund Full-time Position Totals					
Full Time Total	3.5	3.5			
Part-Time/Seasonal Total	1.5	1.5			
PRINT MAIL FUND TOTALS	5.0	5.0	\$ 120,619	\$ 12,288	\$ 126,332
Communications Fund					
Office of Technology and Information Services					
Communication Services Division					
Wireless Coordinator	1.0	1.0	\$ 42,064	\$ 43,570	\$ 44,330
Network Systems Analyst	1.0	1.0	44,172	46,637	50,451
Communications Technician	3.0	3.0	113,727	115,216	117,227
Total	5.0	5.0	\$ 199,963	\$ 205,423	\$ 212,008
Communications Full-time Position Totals					
Full Time Total	5.0	5.0			

* Denotes a Temporary/Seasonal position

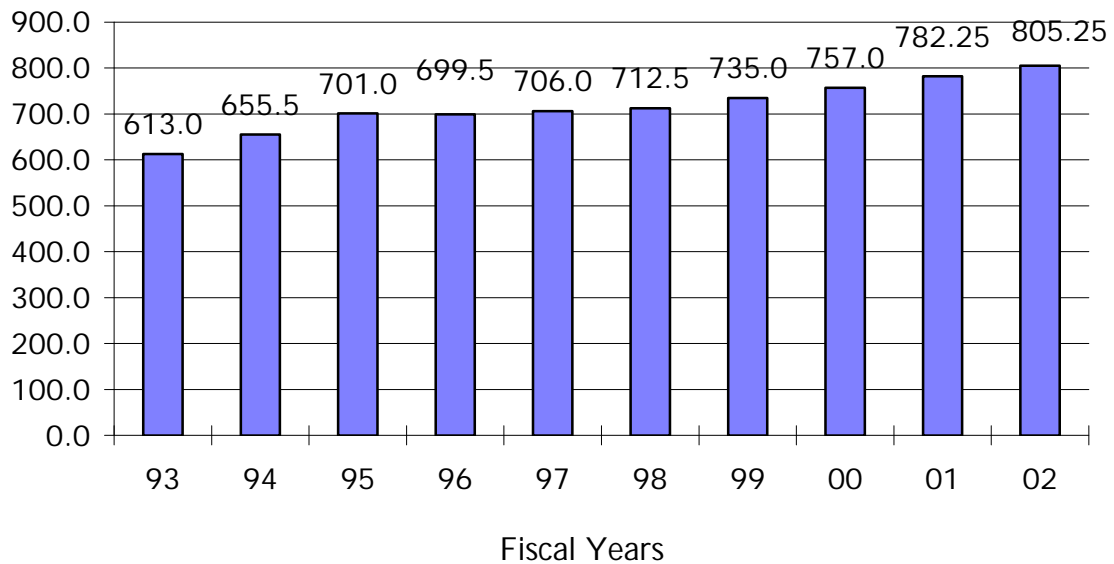
PERSONNEL LIST

	Revised Budget FY 00-01	Approved Budget FY 01-02	Revised Budget FY 00-01	Base Salary FY 01-02	Approved Budget FY 01-02
Part-Time/Seasonal Total	0.0	0.0			
COMMUNICATIONS FUND TOTALS	5.0	5.0	\$ 199,963	\$ 205,423	\$ 212,008
Brazos Valley Solid Waste Management Agency Fund					
Operations Activity Center					
Sanitary Landfill Manager	1.0	1.0	\$ 47,728	\$ 51,928	\$ 56,926
Landfill Operations Supervisor	1.0	1.0	33,080	36,208	40,058
Landfill Crew Leader	2.0	2.0	52,903	55,189	59,779
Equipment Operator	11.0	11.0	262,625	245,029	257,010
Environmental Compliance Officer	1.0	1.0	35,678	38,932	43,425
Spotter	1.0	1.0	18,896	18,959	21,042
Secretary/Scale Operator	2.0	2.0	45,752	19,752	24,223
Mechanic	2.0	2.0	53,784	55,084	58,409
* Landfill Groundskeeper	0.5	0.5	7,631	7,652	7,652
* Part-time Equip. Operator III	0.5	0.5	7,653	7,674	7,674
* Field Service Person	0.5	0.5	7,653	7,674	7,674
Total	22.5	22.5	\$ 573,383	\$ 544,081	\$ 583,872
Administration Activity Center					
Asst Dir Public Works/BVSWMA	1.0	1.0	\$ 66,137	\$ 67,869	\$ 71,364
Staff Assistant	1.0	1.0	22,749	27,823	30,748
Secretary	1.0	1.0	18,948	19,907	21,662
* BVSWMA Intern	1.0	1.0	14,657	14,697	14,697
Total	4.0	4.0	\$ 122,491	\$ 130,296	\$ 138,471
BVSWMA Fund Full-time Position Totals					
Full Time Total	24.0	24.0			
Part-Time/Seasonal Total	2.5	2.5			
BRAZOS VALLEY SOLID WASTE MANAGEMENT AGENCY FUND TOTALS	26.5	26.5	\$ 695,874	\$ 674,377	\$ 722,343
All Funds Full-time Total	717.75	737.75			
ALL FUNDS TOTAL	782.25	805.25	#####	#####	#####

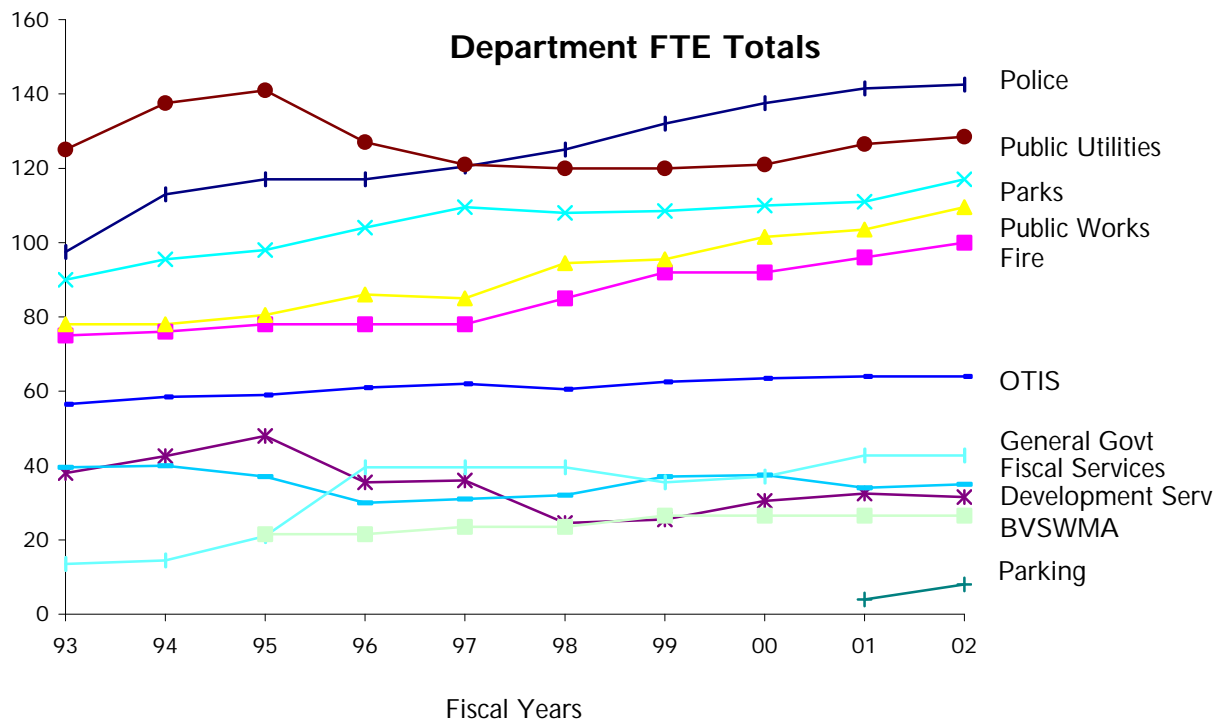
* Denotes a Temporary/Seasonal position

Personnel History

Personnel FTE Total



Department FTE Totals



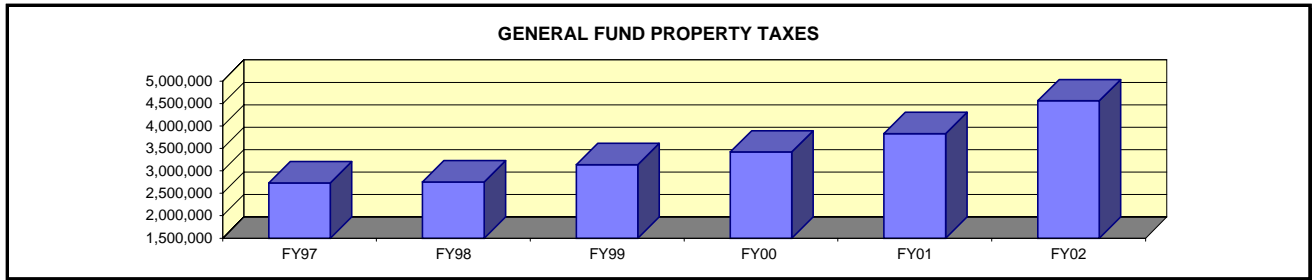
The above graphs are based on Full-Time Equivalents (FTEs) which includes both temporary/seasonal and full-time regular positions.

APPENDIX D

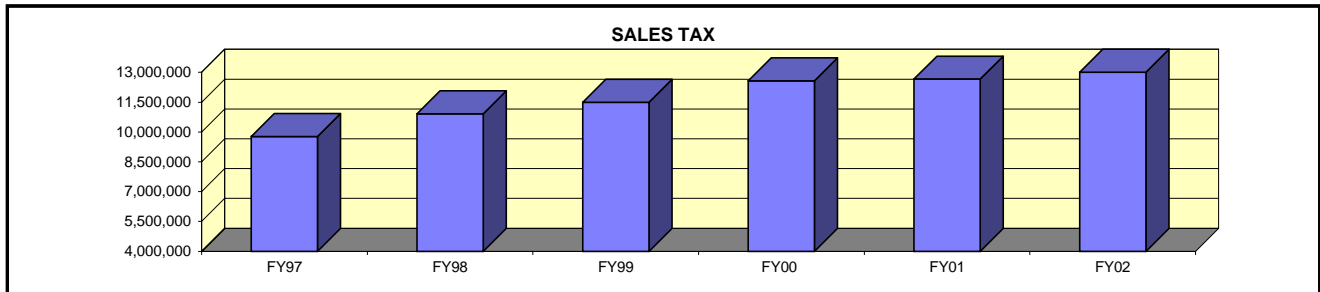
REVENUE HISTORY AND FY 02 BUDGET ESTIMATES

REVENUE HISTORY AND FY 02 ESTIMATES

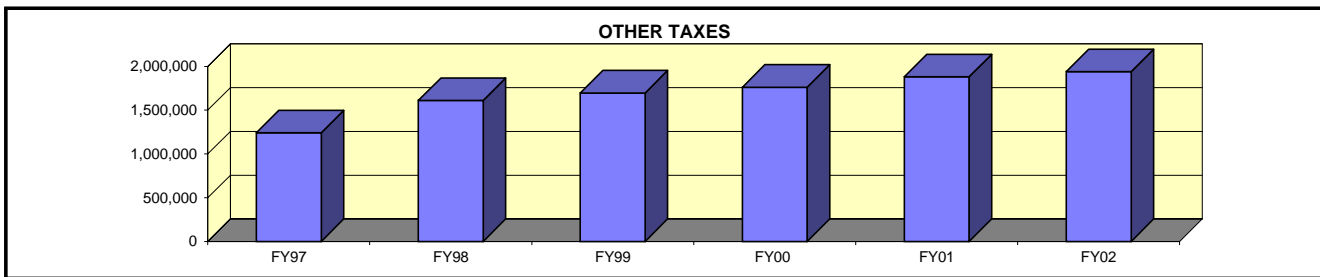
DESCRIPTION	FY97	FY98	FY99	FY00	Estimate FY01	Approved FY02
GENERAL FUND						
CURRENT TAXES	2,695,524	2,719,211	3,095,772	3,381,936	3,789,317	4,525,172
DELINQ. TAX	21,786	18,694	22,957	18,528	25,000	25,000
PENALTY & INT.	15,706	15,958	20,630	20,256	17,600	13,000
GENERAL Appr. TAX	2,733,016	2,753,863	3,139,359	3,420,720	3,831,917	4,563,172



LOCAL SALES TAX	9,775,888	10,912,466	11,489,702	12,573,564	12,661,900	13,168,000
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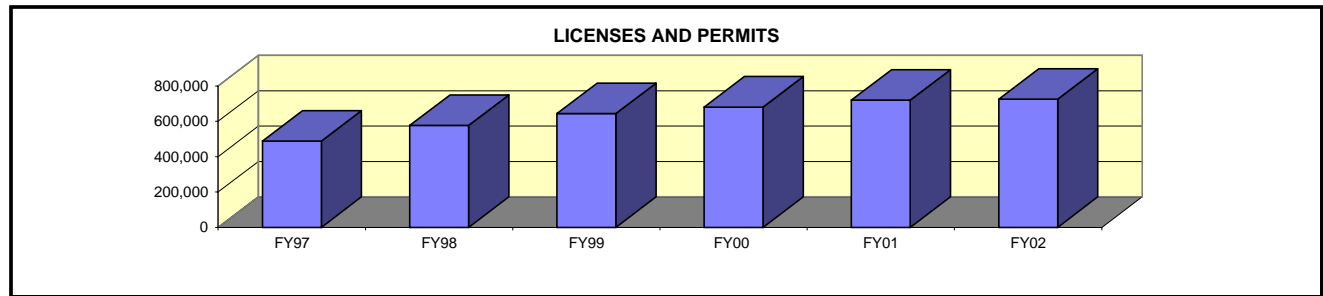


MIXED DRINK TAX	153,269	194,980	172,842	186,027	200,000	206,000
NAT. GAS FRANCHISE	89,652	129,113	105,359	96,260	130,207	134,000
CABLE FRANCHISE	244,209	280,306	332,051	370,967	430,000	443,000
PHONE FRANCHISE	455,175	967,092	1,055,029	1,067,061	1,090,000	1,123,000
OIL/GAS FRANCHISE	292,909	30,900	26,921	27,160	19,585	20,000
USE OF STREETS	6,402	8,053	4,376	15,566	13,000	13,000
OTHER TAXES	1,241,616	1,610,444	1,696,578	1,763,041	1,882,792	1,939,000



REVENUE HISTORY AND FY 02 ESTIMATES

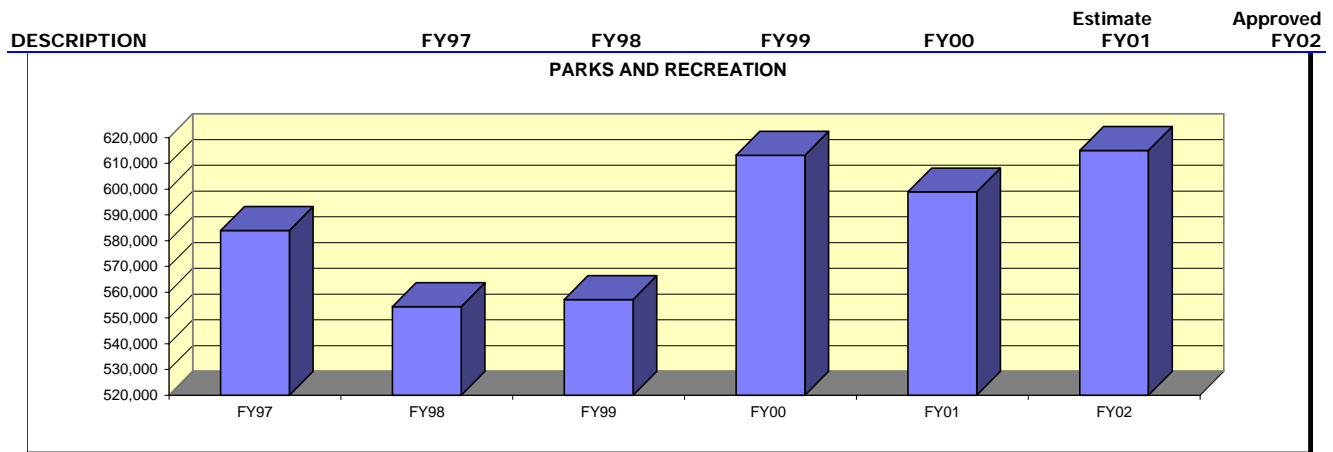
DESCRIPTION	FY97	FY98	FY99	FY00	Estimate FY01	Approved FY02
MIX DRINK LICENSE	15,868	11,270	16,895	14,710	15,200	16,000
GAME MACHINES	3,120	0	2,310	863	765	1,000
BLDG. CONTRACTORS	21,998	20,855	17,904	14,974	13,860	14,000
ELEC. LICENSE	1,350	2,365	3,359	2,899	6,300	6,500
TAXI	300	25	0	0	130	0
ITIN. VENDOR	630	576	705	404	400	0
LAWN SPRINKLER	2,605	2,325	504	569	0	0
MECHANICAL	18,530	22,061	11,634	3,560	2,800	3,000
PLUMBING	191	192	1,415	3,966	3,000	3,000
GRAVE CLOSERS	0	0	75	25	0	0
AMBULANCE	0	1,400	600	600	867	1,000
WRECKER	2,735	3,300	4,120	3,778	3,100	3,000
MINERAL DRILLING	8,553	2,600	0	0	0	0
BUILDERS PERMITS	293,466	353,263	422,299	441,587	480,000	480,000
ELECTRICAL PERMITS	27,157	34,926	31,500	38,451	37,000	38,000
PLUMBING PERMITS	30,990	59,204	51,159	53,902	60,000	62,000
MECHANICAL PERMITS			13,874	28,307	25,000	26,000
STREET CUT PERMITS	1,325	3,200	3,300	5,375	3,000	3,000
IRRIGATION PERMITS			2,288	4,674	5,000	5,000
CHILD SAFETY PROGRAMS	58,484	59,471	60,004	62,134	62,600	64,000
BICYCLE PERMITS	0	0	25	0	0	0
LIVESTOCK	0	0	0	0	30	0
LICENSES & PERMITS	487,302	577,033	643,970	680,778	719,052	725,500



ADAMSON CONCES.	2,326	2,668	2,339	2,790	3,000	3,000
BEE CREEK CONCES.	7,364	1,737	1,165	1,701	2,000	2,000
CENTRAL CONCES.	48,229	7,674	6,921	6,382	7,000	7,000
LINCOLN CONCES.	1,792	319	0	201	0	0
SW LITTLE LEAGUE	28,222	6,536	2,007	1,860	2,000	2,000
SW SR LITTLE LEAGUE	9,703	555	428	479	500	1,000
WAYNE SMITH CONCES.	0	0	329	348	300	0
WPC CONCESSIONS	2,771	0	0	0	0	0
MISC CONCESSIONS	0	0	1,087	500	500	1,000
MISC CONCESSIONS	0	1,808	0	0	0	0
ADAMSON POOL	122,338	128,518	133,067	143,365	143,000	147,000
NATATORIUM	930	3,768	1,548	4,478	2,500	3,000
HALLARAN POOL	47,688	53,031	54,682	74,739	63,000	65,000
THOMAS POOL	14,065	15,683	14,824	16,432	17,000	18,000
SPORTS INST.: SWIM	62,185	69,041	66,110	74,762	75,000	77,000
SPORTS INST.: SWIM TM	4,871	7,377	11,215	17,441	16,500	17,000
TENNIS PROGRAM	14,548	11,563	14,972	12,057	14,000	14,000
MISC SPORTS INST.	2,304	2,900	2,857	3,442	3,000	3,000
ADULT BASKETBALL	1,785	4,969	4,449	3,445	(1,110)	(1,000)
ADULT FLAG FOOTBALL	3,905	3,438	4,580	3,150	4,000	4,000
ADULT SOCCER	1,000	2,425	1,000	2,730	1,300	1,000
ADULT SOFTBALL	131,367	141,515	142,734	131,315	132,400	136,000
ADULT VOLLEYBALL	3,330	5,200	6,495	8,803	8,000	8,000
FITNESS RUN	623	787	100	491	300	0
TOURNAMENT	71	678	0	0	0	0
YOUTH BASKETBALL	21,741	22,360	21,720	20,761	18,415	19,000
YOUTH FLAG FOOTBALL	9,510	9,970	11,124	9,333	10,000	10,000
YOUTH GIRLS SOFTBALL	15,595	12,916	9,668	9,939	11,000	11,000
MISC SPECIAL EVENTS	0	0	178	364	0	0
TEEN CENTER	934	1,111	3,795	6,989	7,000	7,000
TEEN CENTER MEMBERS	15	0	275	3,435	1,200	1,000
TEEN CENTER MISC	0	0	0	0	1,066	1,000
LINCOLN CENTER PASSES	806	1,588	2,783	2,830	3,800	4,000
OTHER PARKS REVENUE (NT)	0	0	7,961	21,593	20,000	21,000
MISC PARKS	638	11,712	4	50	50	0
BALLFIELD RENTALS	3,270	4,048	2,802	2,235	4,000	4,000
LINCOLN RENTALS	240	1,775	4,786	7,581	10,000	10,000
PARK PAVILION RENTALS	19,750	16,784	18,855	17,043	18,000	19,000
TEEN CENTER RENTALS	30	0	294	75	215	0
PARKS AND RECREATION	583,946	554,454	557,154	613,139	598,936	615,000

PARKS AND RECREATION

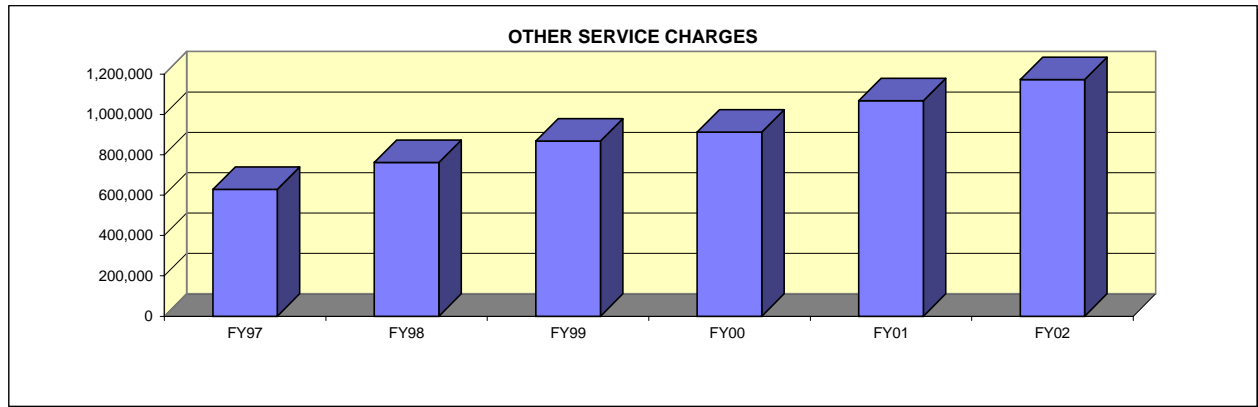
REVENUE HISTORY AND FY 02 ESTIMATES



HAZARD MATERIALS RESP.	0	0	0	0		
HAZARD MATERIALS RESP.	0	0	0	0	67	0
FINGERPRINTING	4,718	3,328	4,396	3,000	4,000	4,000
POLICE REPORTS	15,672	13,898	8,750	12,443	15,000	15,000
RECORDS CHECKS	1,596	1,466	1,294	1,335	1,250	1,000
ARREST FEES	67,040	61,100	87,391	106,186	130,000	134,000
WARRANT SERVICE FEES	79,982	65,064	10,642	40,175	72,000	74,000
ESCORT SERVICES	11,250	9,400	15,972	20,869	28,500	29,000
FALSE ALARMS	23,900	23,370	25,950	22,650	22,200	23,000
ALARM FEES	0	0	0	0	0	50,000
RESTITUTION	100	0	12,197	190	221	0
OTHER	4,412	76,184	75,576	81,754	167,000	172,000
POLICE DEPARTMENT	208,670	253,810	242,168	288,602	440,238	502,000
EMS TRANSPORT	264,131	257,776	312,583	345,435	347,000	382,000
EMS BASIC TREATMENT	5,557	10,359	8,068	7,235	7,000	7,000
EMS ATHLETIC STANDBY	0	168	0	1,292	0	0
EMS REPORTS	326	75	81	42	138	0
HAZARD MATERIALS RESP.	2,207	3,131	2,883	2,251	4,600	5,000
AUTO HOOD TEST	450	510	750	480	650	1,000
AUTO FIRE ALARM	450	1,680	2,095	1,220	1,200	1,000
DAY CARE CENTERS	480	630	600	540	500	1,000
HEALTH CARE FACILITIES	100	250	200	100	100	0
NURSING HOMES	100	0	50	150	100	0
SPRINKLER/STANDPIPE	1,625	4,355	3,695	4,570	4,000	4,000
FUEL LINE LEAK	120	180	50	300	50	0
FUEL TANK LEAK	90	90	0	350	0	0
CODE ENFORCEMENT ADMIN FEE	0	0	1,200	10,830	850	1,000
MOWING FEE CHARGES	0	0	819	8,756	1,500	2,000
RESTITUTION	0	0	60	0	0	0
FIRE REPORTS	459	489	547	169	250	0
OTHER	(125)	14,367	7,997	279	3,325	3,000
FIRE DEPARTMENT	275,970	294,060	341,678	383,999	371,263	407,000
STREET CUT REPAIRS	5,354	800	850	1,250	1,000	1,000
MISCELLANEOUS	0	0	150	0	0	0
PUBLIC WORKS	5,354	800	1,000	1,250	1,000	1,000
TIME PMT FEE/EFFICIENCY		1,030	2,737	79	2,000	2,000
TIME PMT/UNRESERVED		4,031	11,161	14,720	20,000	21,000
WARRANT SERVICE FEES	0	3,063	50,590	813	0	0
GENERAL ADMIN. FEES	41,343	37,277	52,213	55,594	70,000	72,000
TEEN COURT	0	297	459	590	700	1,000
COURT DISMISSAL FEES	12,513	18,719	18,605	14,308	15,000	15,000
MUNICIPAL COURT	53,856	64,417	135,765	86,104	107,700	111,000
LOT MOWING	3,265	4,430	(160)	155	0	0
GENERAL ADMIN. FEES	5,164	0	0	0	0	0
MAPS/PLANS/ORDINANCE	391	0	20	20	0	0
MISC. CHARGES	3,989	5,289	3,576	12,600	12,000	12,000
FILING FEES	25,045	28,790	49,955	47,535	55,000	57,000
XEROX/REPRO CHARGES	0	560	0	0	0	0
MISC PLANNING CHARGES	1,475	5,554	4,097	6,169	3,000	3,000
O&G PIPELINE ADMIN. FEES	0	75,330	62,453	60,313	60,313	62,000
MAPS/PLANS/ORDINANCES	2,380	910	1,386	849	1,000	1,000
MISC ENGINEERING	28,400	15,853	8,102	9,628	3,000	3,000
MISCELANEOIUS	0	0	5,000	20	0	0
DEVELOPMENT SERVICES	70,109	136,716	134,429	137,289	134,313	138,000
CERTIFICATE SEARCHES	12,194	11,649	10,978	13,179	13,000	13,000
FILING FEES	138	44	0	0	0	0
XEROX/REPRO CHARGES	402	581	1,308	1,632	500	1,000
GENERAL GOVT.	12,734	12,274	12,286	14,811	13,500	14,000

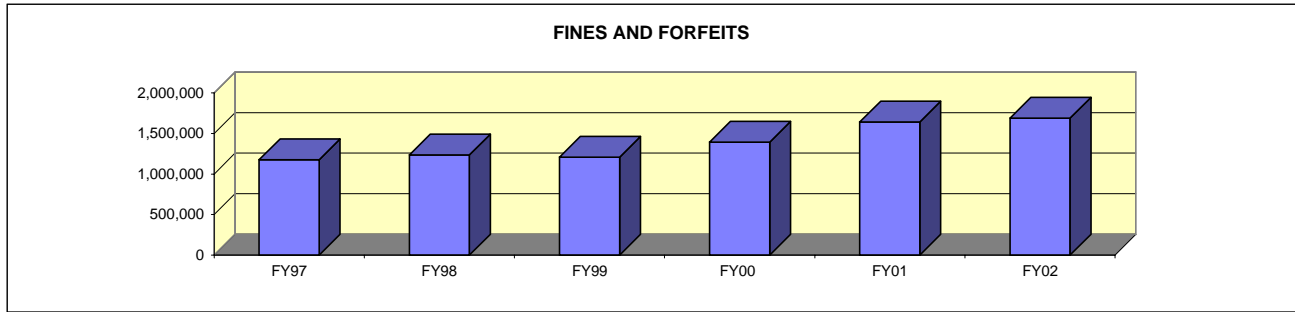
REVENUE HISTORY AND FY 02 ESTIMATES

DESCRIPTION	FY97	FY98	FY99	FY00	Estimate FY01	Approved FY02
MAPS/PLANS/ORDINANCES	866	(10)	0	0	0	0
XEROX/REPRO CHARGES	0	20	0	0	0	0
OTHER MISC CHARGES	120	15	0	0	0	0
FRANCHISE APP. FEES	550	0	0	0	0	0
OTHER SERVICE CHARGES	628,229	762,102	867,326	912,055	1,068,014	1,173,000

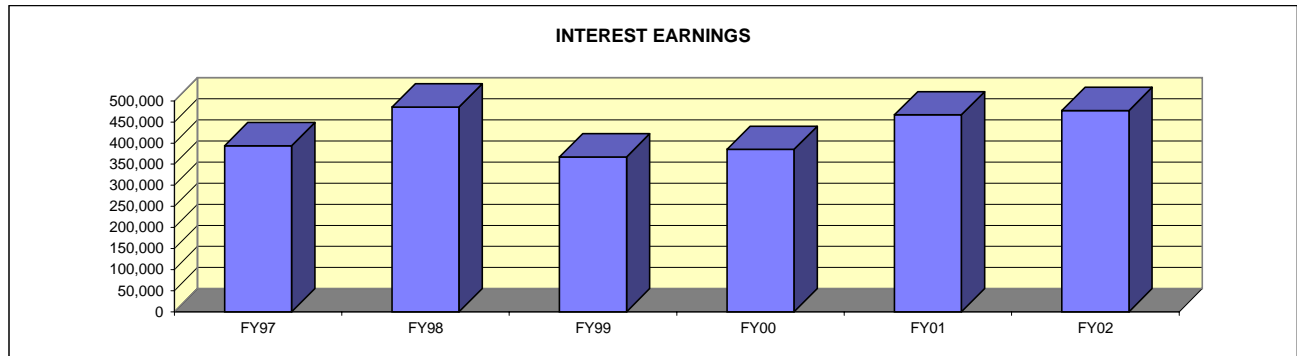


REVENUE HISTORY AND FY 02 ESTIMATES

DESCRIPTION	FY97	FY98	FY99	FY00	Estimate FY01	Approved FY02
CHILD SAFETY	7,983	1,300	104	48	1,700	2,000
CITY PARKING FINES	102,084	66,329	21,701	31,671	14,000	14,000
CITY PEDESTRIAN FINES	123	0	0	0	0	0
TRAFFIC FINES	28,235	24,002	49,868	52,789	65,000	67,000
OTHER MUN. COURT FINES	1,037,366	1,140,298	1,135,150	1,307,914	1,560,000	1,607,000
MISC. FINES AND PENALTIES	1,265	1,675	1,675	1,083	0	0
FINES/FORFEITS	1,177,056	1,233,604	1,208,498	1,393,505	1,640,700	1,690,000

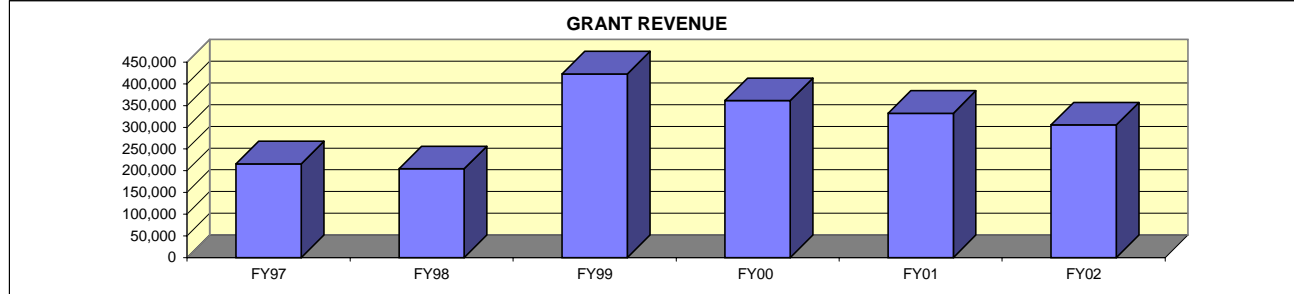


BANK ACCOUNT INTEREST	11,126	1,935	3,745	7,576	4,000	4,000
INTEREST ON INVESTMENTS	380,360	383,520	362,504	379,182	460,000	470,000
BVSWMA/ROLLER	896	0	0	0	0	0
OTHER	1,079	49,314	244	956	0	0
REALIZED GAIN/LOSS		50,640	553	(2,664)	3,000	3,000
TOTAL INTEREST	393,461	485,409	367,046	385,050	467,000	477,000

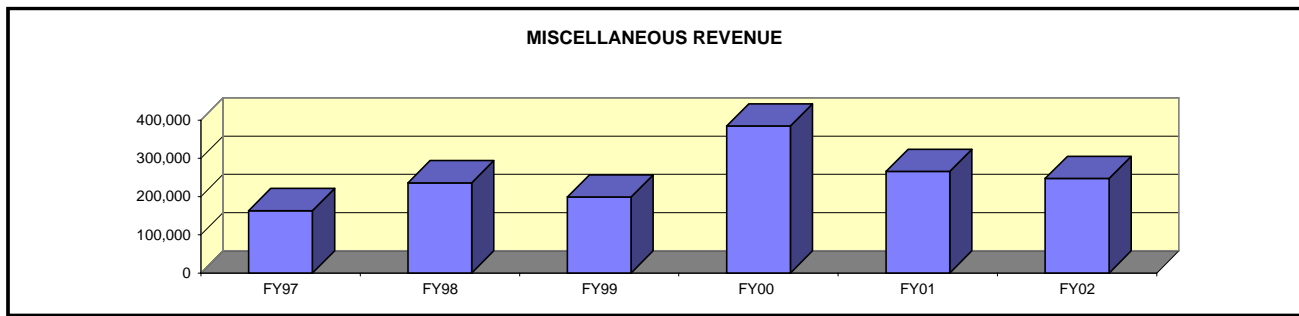


REVENUE HISTORY AND FY 02 ESTIMATES

DESCRIPTION	FY97	FY98	FY99	FY00	Estimate FY01	Approved FY02
PARKS GRANT	0	0	6,410	0	0	10,000
POLICE GRANTS	198,662	182,398	395,546	331,389	324,000	137,317
FED GRANT: PLANNING	6,991	4,667	0	0	0	0
STATE GRANT: PARKS	10,144	2,605	0	16,410	0	0
STATE GRANT: POLICE	0	0	3,814	1,000	0	0
OTHER INTERGOVERN. REV	0	14,786	16,794	12,373	8,100	158,000
INTER. GOV'T. REVENUE *	215,797	204,456	422,564	361,172	332,100	305,317

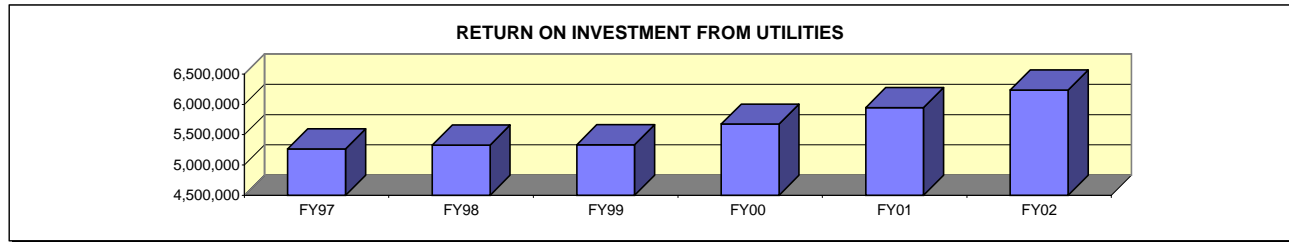


CAPITAL IMPRV. ASSESSMENT	2,152	36,566	503	1,296	500	1,000
MINERAL ROYALTY INTERESTS	4,147	1,850	2,340	2,274	5,000	5,000
MISC. RENTS AND ROYALTIES	28,260	19,119	26,516	28,288	35,000	36,000
ROLLER (PRINCIPAL)	14,832	0	0	0	0	0
CRIME PREVENTION	300	135	0	0	365	0
CO-SPONSORED EVENTS	0	3,736	50	760	2,300	2,000
MISC. DONATIONS	250	0	421	70,000	50,000	25,000
DAMAGE REIMBURSEMENT	1,341	2,251	15,555	3,832	3,000	3,000
OTHER REIMBURSED EXP.	0	1,530	4,602	3,078	3,000	3,000
CASH OVER/SHORT	(496)	36	422	(2,994)	0	0
COLLECTION SERVICE FEES	46,767	33,928	63,548	99,618	4,000	4,000
MUNICIPAL COURT COLLECTION	0	0	0	0	90,000	93,000
CRIMINAL INVEST. REVENUES	25	0	0	0	0	0
SALE OF ABANDONED Appr.	4,147	1,917	2,765	3,658	3,500	4,000
SALE OF CEMETERY LOTS	700	0	(23)	0	0	0
SALE OF SCRAP	4,026	3,224	612	3,091	860	1,000
OTHER	32,766	99,322	30,161	90,048	28,000	29,000
OTHER MISC REV NT	1,606	0	0	26,546	0	0
SALE OF FIXED ASSETS	22,365	32,375	51,082	55,403	40,000	41,000
MISCELLANEOUS	163,188	235,989	198,554	384,898	265,525	247,000

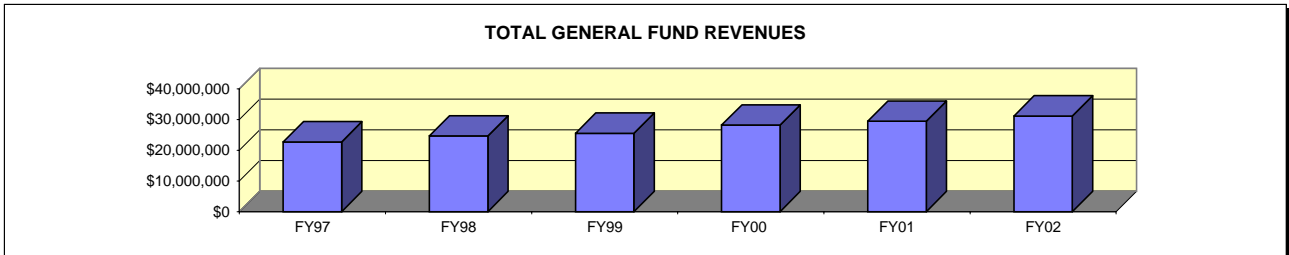


REVENUE HISTORY AND FY 02 ESTIMATES

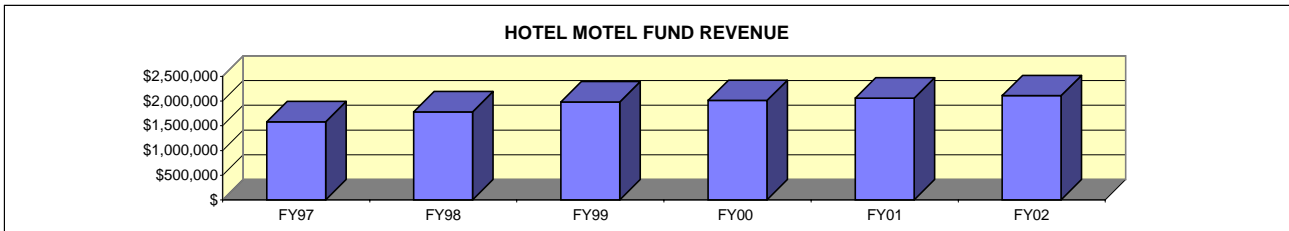
DESCRIPTION	FY97	FY98	FY99	FY00	Estimate FY01	Approved FY02
ROI: ELECTRIC	3,773,500	3,773,500	3,773,500	3,952,785	3,998,000	4,360,000
ROI: WATER	661,500	708,000	726,000	766,200	925,000	861,300
ROI: SEWER	645,900	661,000	658,000	692,600	751,500	719,500
ROI: SOLID WST	183,000	188,000	176,475	262,300	273,000	294,200
RETURN ON INVESTMENT	5,263,900	5,330,500	5,333,975	5,673,885	5,947,500	6,235,000



TOTAL GENERAL FUND:	\$22,700,470	\$24,660,328	\$25,523,275	\$28,161,807	\$29,415,436	\$31,137,989
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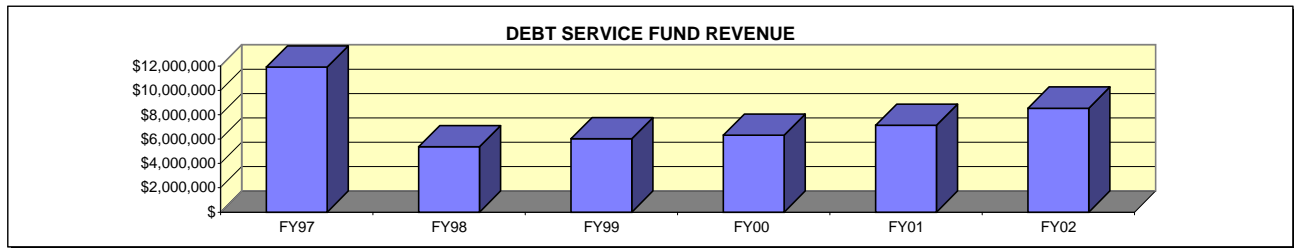


HOTEL/MOTEL FUND						
HOTEL/MOTEL TAX REV.	1,401,121	1,555,051	1,749,521	1,796,813	1,830,000	1,876,000
PENALTY AND INTEREST	0	2	673	0	0	0
WPC CONCESSION (TAX)	2,031	0	7,026	0	0	0
WPC CONCESSION (NT)	13,967	3,199	4,930	13,038	7,000	7,000
WPC TICKETS (TAX)	0	(2,183)	(16,212)	0	0	0
WPTICKETS (NT)	20,432	30,613	18,526	4,179	1,700	2,000
REIMBURSED EXPENSES	0	7,487	10,907	2,145	4,200	4,000
FINES AND FORFEITS	2,200	316	0	61	0	0
INTEREST	48,251	64,842	72,380	66,013	80,000	82,000
CONFERENCE CENTER	70,886	83,552	94,222	92,637	98,500	100,000
WPC AMPHITHEATER	0	0	0	0	1,750	2,000
BUILDINGS	4,764	0	0	0	0	0
EQUIPMENT ROYALTIES (TAX)	4,020	5,234	3,101	142	200	0
EQUIPMENT ROYALTIES (NT)	6,711	10,668	13,807	17,652	14,000	14,000
CASH OVER/SHORT	46	9	0	(31)	0	0
CO-SPONSORED EVENTS	0	10,000	0	0	0	0
HIST PRES PROJ.	836	1,003	870	88	200	0
OTHER	7,214	12,656	5,130	0	900	1,000
OTHER MISC REV TAXABLE	0	0	3,163	891	1,000	1,000
OTHER MISC REV NON TAXABLE	0	0	12,426	17,235	18,300	19,000
TOTAL HOTEL/MOTEL FUND	\$1,582,479	\$1,782,449	\$1,980,470	\$2,010,863	\$2,057,750	\$2,108,000

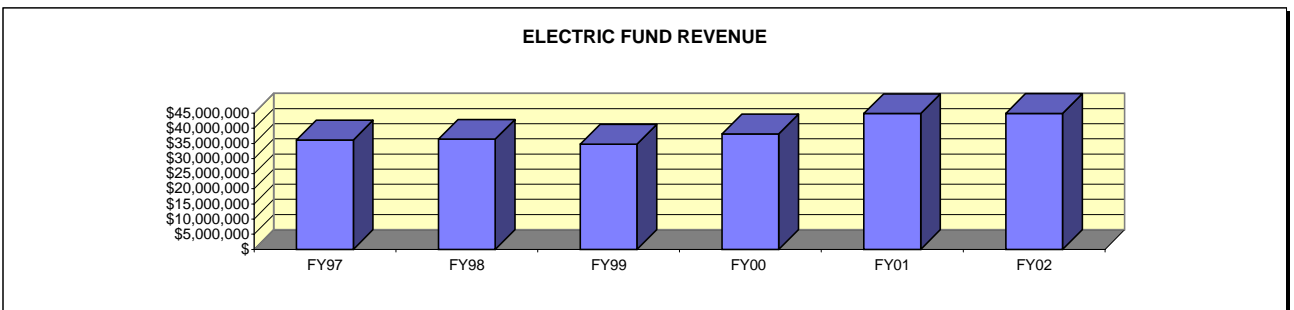


REVENUE HISTORY AND FY 02 ESTIMATES

DESCRIPTION	FY97	FY98	FY99	FY00	Estimate FY01	Approved FY02
DEBT SERVICE FUND						
CURRENT TAXES	4,737,522	4,968,916	5,068,391	5,485,030	6,050,000	7,199,601
DELINQUENT TAXES	38,347	31,611	36,137	29,412	40,000	40,000
PENALTY AND INTEREST	26,025	23,500	28,590	32,420	26,000	26,000
INTEREST ON INVESTMENTS	157,854	186,581	268,313	262,954	325,000	350,000
REALIZED GAIN/LOSS	0	21,713	0	(2,286)	1,500	0
INTEREST ON BONDS	46,676	45,484	0	136,495	0	0
BVSWM/EQUIPMENT	14,922	9,771	0	0	0	0
LOAN/NOTE PAYMENTS	84,592	89,743	95,208	0	0	0
OTHER	0	283	264,569	0	0	0
HOTEL/MOTEL TRANSFERS	0	0	11,101	380,000	148,052	148,052
WPC TRANSFERS	0	0	253,468	0	330,000	230,000
NGATE GARAGE TRANSFERS	0	0	0	0	219,000	540,000
PROCEEDS - GO BONDS	6,545,000	0	0	0	0	0
PREMIUM ON BONDS	260,755	0	0	0	0	0
TOTAL DEBT SERVICE FUND	\$11,911,693	\$5,377,602	\$6,025,777	\$6,324,025	\$7,139,552	\$8,533,653

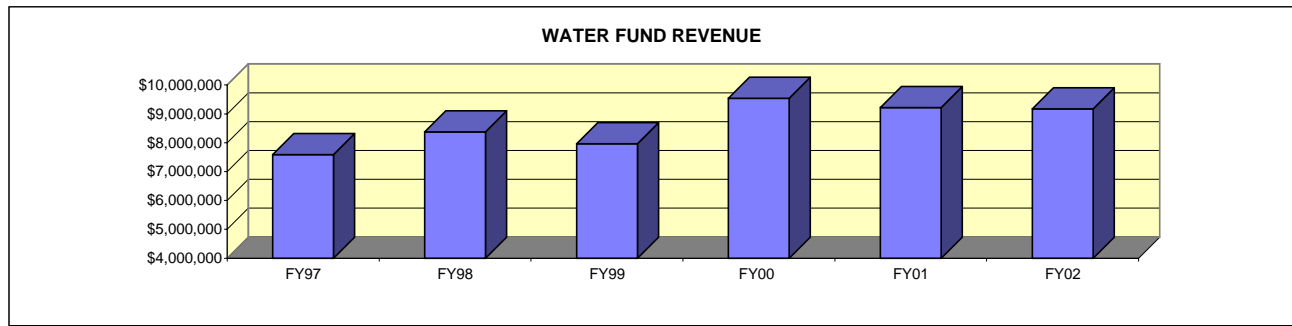


ELECTRIC FUND						
RESIDENTIAL SALES	18,495,384	18,855,794	17,961,821	20,387,962	24,000,000	24,000,000
RESIDENTIAL SALES (NT)	0	0	0	2,029	2,000	2,000
COMMERCIAL/INDUSTRIAL	14,717,254	14,265,247	13,632,910	14,831,104	18,500,000	18,500,000
SECURITY LIGHTS	58,865	56,598	54,374	54,730	58,000	59,700
OTHER ELECTRIC SALES	15,513	19,688	16,955	19,892	20,000	20,600
ELECTRIC ApprERTY RENTAL	51,345	51,869	50,724	51,532	52,000	53,600
FORF DISCOUNTS/PENALTIES	393,233	422,032	552,649	760,367	740,000	762,200
CONNECT FEES	212,136	205,241	173,152	198,105	195,000	200,900
MISC OPERATING REVENUES	973,689	1,150,873	846,973	384,267	10,000	10,300
INTEREST ON INVESTMENTS	809,689	1,084,003	1,357,740	1,254,348	1,160,000	1,194,800
REALIZED GAIN/LOSS		138,044	5,889	(9,475)	5,000	5,200
RSVD INT: REV BOND I&S	27,421	0	0	0	0	0
GARAGE TRUCKS/CONTAINERS	39,982	26,251	7,225	3,940	0	0
NORTHGATE REVITAL.	26,400	20,328	13,320	5,891	0	0
STREET LIGHTING	250	150	0	8,864	1,000	1,000
DAMAGE REIMBURSEMENT	48,357	21,001	3,935	16,124	21,400	22,000
OTHER REIMBURSED EXPENSE	0	7,425	48,692	19,900	45	0
CUSTOMER DONATIONS	100,464	0	0	0	5,960	6,100
CASH OVER/SHORT	(43)	10	6,917	140	30	0
COLLECTION SERVICE FEES	31,391	31,976	23,316	6,047	7,000	7,200
MINERAL ROYALTY INTERESTS	701	427	378	353	500	500
LAND RENTALS/LEASES	0	0	500	0	0	0
SALE OF SCRAP	12,678	13,485	5,896	9,289	10,000	10,300
SALE OF SURPLUS Appr	5,133	10,370	236	40,645	5,700	5,900
MISC NONOPERATING REVENUE	138,209	50,243	32,791	112,203	60,000	61,800
TOTAL ELECTRIC FUND	\$36,158,051	\$36,431,055	\$34,796,393	\$38,158,257	\$44,853,635	\$44,924,100

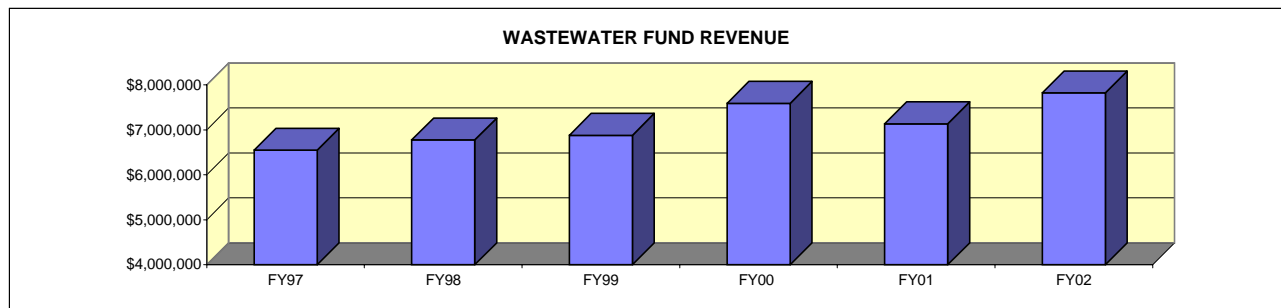


REVENUE HISTORY AND FY 02 ESTIMATES

DESCRIPTION	FY97	FY98	FY99	FY00	Estimate FY01	Approved FY02
WATER FUND						
RESIDENTIAL	3,600,654	3,717,170	4,630,827	6,560,699	5,787,000	6,250,000
COMMERCIAL	3,267,862	4,045,370	2,599,931	2,143,224	1,800,000	1,944,000
FORF DISCOUNTS/PENALTIES	80,387	97,738	44,765	0	0	0
CONNECT FEES	37,562	33,680	42,349	46,865	25,000	25,800
WATER TAPS	210,400	275,500	328,150	31,850	380,000	391,400
MISC OPERATING REVENUES	1,001	0	0	2,810	1,500	1,500
INTEREST ON INVESTMENTS	380,301	187,095	309,905	703,675	530,000	545,900
REALIZED GAIN / (LOSS)	0	0	722	(4,100)	0	0
DAMAGE REIMB.	232	3,970	1,269	24,706	17,000	17,500
SUBROGATION RECOVERED	0	0	6,994	(5,520)	0	0
OTHER REIMB.	1,435	6,537	817	2,139	0	0
LAND RENTALS/LEASES	0	300	0	0	0	0
SALE OF SCRAP	700	436	331	0	0	0
SALE OF SURPLUS ApprERTY	2,000	8,950	39	13,714	673,894	0
MISC NONOPERATING REVENUE	614	560	262	17,369	200	200
TOTAL WATER FUND	\$7,583,148	\$8,377,306	\$7,966,361	\$9,537,431	\$9,214,594	9,176,300

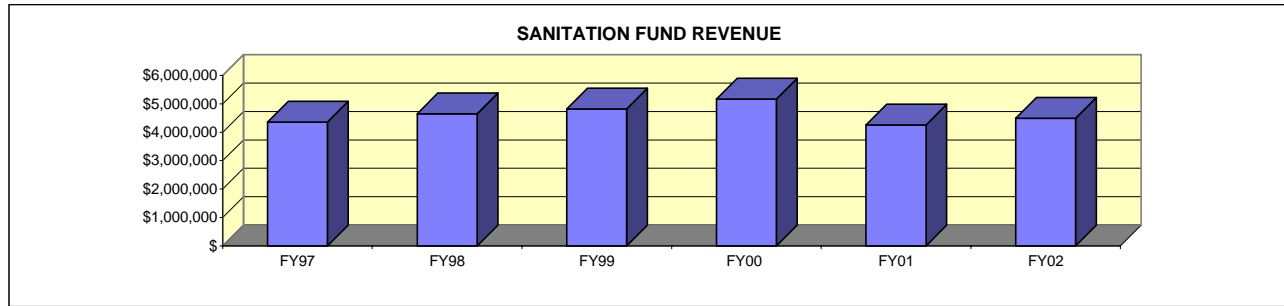


WASTEWATER FUND						
RESIDENTIAL	5,253,848	5,432,402	5,502,738	5,753,059	5,700,000	6,270,000
COMMERCIAL	904,101	1,016,717	1,047,272	1,239,113	1,070,000	1,177,000
FORF DISCOUNTS/PENALTIES	73,287	82,355	46,826	0	0	0
SEWER TAPS	108,700	144,950	177,750	179,700	215,000	221,500
MISC OPERATING REVENUES	0	0	0	6,275	0	0
INTEREST ON INVESTMENTS	196,236	79,182	99,574	368,331	150,000	154,500
REALIZED GAIN/LOSS		11,830	193	(1,669)	0	0
RESRVD INT: REV BOND I&S	10,623	0	0	0	0	0
DAMAGE REIMBURSEMENT	172	0	0	4,223	0	0
SUBROGATION RECOVERED	0	0	4,223	(4,223)	0	0
SALE OF SCRAP	0	0	0	881	0	0
SALE OF SURPLUS ApprERTY	1,500	7,725	0	36,140	40	0
MISC. NONOPERATING REVENUE	727	257	0	10,250	0	0
TOTAL WASTEWATER FUND	\$6,549,194	\$6,775,418	\$6,878,576	\$7,592,080	\$7,135,040	\$7,823,000



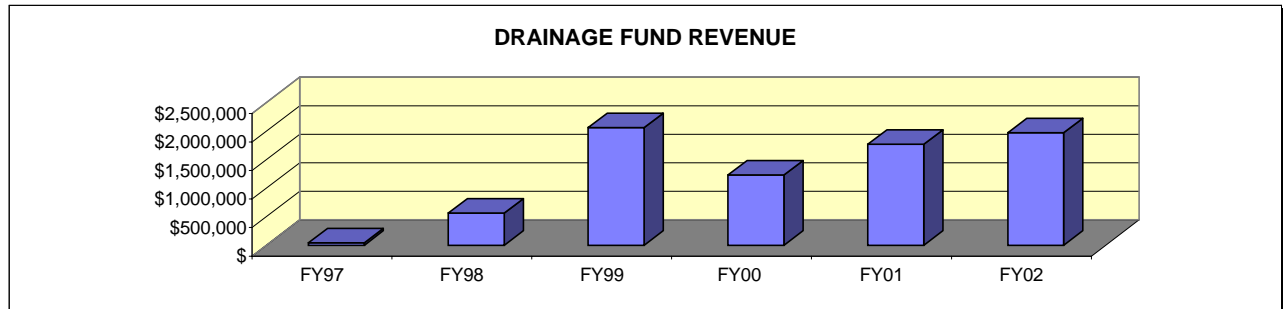
REVENUE HISTORY AND FY 02 ESTIMATES

DESCRIPTION	FY97	FY98	FY99	FY00	Estimate FY01	Approved FY02
SANITATION FUND						
RESIDENTIAL	2,205,009	2,259,357	2,198,481	2,348,569	2,580,000	2,657,400
COMMERCIAL	1,374,722	1,431,377	1,271,183	1,379,726	1,475,000	1,638,500
COMMERCIAL/NONTAXABLE	2,705	9,633	14,792	15,256	15,500	16,000
INFECTIOUS WASTE	663	(55)	595	(50)	0	0
STATE SURCHARGE	1,286	1,882	1,986	1,951	1,900	2,000
DEAD ANIMAL PICKUP	806	908	182	35	0	0
ROLLOFF RENTAL - TAXABLE	0	0	0	8,297	11,000	11,300
ROLLOFF RENTAL - NON-TAXABLE	0	0	0	1,332	2,700	2,800
MISC. FEES	20,085	22,786	5,507	3,052	4,200	4,300
MISC FEES (NT)	0	0	0	6,046	1,000	1,000
FORF DISCOUNTS/PENALTIES	42,171	46,272	25,109	0	0	0
OTHER OPRTNG: RECYCLING	20,078	16,477	15,336	27,854	30,000	30,900
MISC OPERATING REVENUES	1,523	2,368	2,438	18,071	2,100	2,200
INTEREST ON INVESTMENTS	84,088	98,974	159,347	101,435	114,600	118,000
REALIZED GAIN/LOSS		12,837	368	(735)	400	400
BVSWMA/ASSET TRANSFER	20,500	27,847	18,399	8,180	0	0
EARNINGS IN JOINT VENTURE	547,711	723,578	1,071,370	1,231,045	0	0
CASH OVER/SHORT	0	0	(29)	0	0	0
COLLECTION SERVICE FEES	0	0	575	1,470	1,500	1,500
SALE OF SCRAP	32	0	0	0	0	0
SALE OF SURPLUS ApprERTY	29,065	0	33,977	16,260	2,050	2,100
MISC. NONOPERATING REVENUE	907	97	392	(226)	0	0
GRANTS	10,000	0	0	0	14,800	0
TOTAL SANITATION FUND	\$4,361,351	\$4,654,338	\$4,820,008	\$5,167,568	\$4,256,750	\$4,488,400



DRAINAGE FUND

RESIDENTIAL	0	0	350,232	738,627	763,500	786,300
COMMERCIAL	0	0	99,785	203,425	195,000	201,000
INTEREST ON INVESTMENTS	43,133	90,823	178,357	285,251	310,000	200,000
REALIZED GAIN/(LOSS)	0	10,968	56	(1,515)	1,000	0
OTHER MISC REVENUE	(108)	(3)	0	2,884	0	0
PROCEEDS - GO BONDS	0	462,000	1,432,900	0	500,000	785,000
TOTAL DRAINAGE FUND	\$43,025	\$563,788	\$2,061,330	\$1,228,672	\$1,769,500	\$1,972,300



APPENDIX E

CITY OF COLLEGE STATION CHARTER

ARTICLE V - THE BUDGET

ARTICLE V

THE BUDGET

Fiscal Year;

Section 45. The fiscal year of the City of College Station shall be determined by ordinance of the Council. Such fiscal year shall also constitute the budget and accounting year.

Preparation and Submission of Budget;

Section 46. The City Manager, between thirty (30) and ninety (90) days prior to the beginning of each fiscal year, shall submit to the City Council a proposed budget which shall provide a complete financial plan for the fiscal year, and shall contain the following:

- (1) A budget message, explanatory of the budget, which shall contain an outline of the proposed financial policies of the city for the fiscal year, shall set forth the reasons for salient changes from the previous fiscal year in expenditure and revenue items and shall explain any major changes in financial policy.
- (2) A consolidated statement of receipts and expenditures for all funds.
- (3) An analysis of property valuations and the tax rate, which may be based on an estimated tax roll prepared by the Central Appraisal District, if the final roll has not been certified.
- (4) All operating funds and resources in detail.
- (5) Detailed estimates of expenditures shown separately for each activity. Such estimates of expenditures are to include an itemization of position showing the number of persons having each title and the total regular pay for each position.
- (6) A revenue and expense statement for all types of bonds and other obligations of the city.
- (7) A description of all outstanding bonds and other obligations of the city, showing as to each issue, the rate or rates of interest, the date of the issue, the maturity date or dates, the amount authorized, the amount issued, and the amount outstanding.

(8) A schedule of requirements for the principal and interest on each issue of bonds and other obligations of the city.

(9) A special funds section.

(10) The appropriation ordinance.

(11) The tax levying ordinance.

Anticipated Revenues Compared With Other Years in Budget;

Section 47. In preparing the budget the City Manager shall, in the form which he presents to the City Council, place in parallel columns opposite the several items of revenue the actual amount of each item for the last completed fiscal year, the estimated amount for the current fiscal year, and the proposed amount for the ensuing fiscal year.

Proposed Expenditures Compared With Other Years;

Section 48. The City Manager shall, in the preparation of the budget, place in parallel columns opposite the various items of expenditures the actual amount of such items of expenditures for the last completed fiscal year, the estimated for the current fiscal year, and the proposed amount for the ensuing fiscal year.

Budget a Public Record;

Section 49. The budget and all supporting schedules shall be filed with the City Secretary when submitted to the City Council and shall be a public record for inspection by anyone. The City Manager shall cause copies to be made for distribution to all interested persons.

Notice of Public Hearing on Budget;

Section 50. At the meeting at which the budget is submitted, the city council shall fix the time and place of a public hearing on the budget and shall cause to be published a notice of the hearing setting forth the time and place thereof at least five (5) days before the date of the hearing.

Public Hearing on Budget;

Section 51. At the time and place set for a public hearing on the budget, or at any time and place to which such public hearing shall from time to time be adjourned, the City Council shall hold a public hearing on the budget submitted, and all interested persons shall be given an opportunity to be heard for or

against any item or the amount of any item therein contained.

Proceedings on Budget After Public Hearing Amending Or Supplementing Budget;

Section 52. After the conclusion of such public hearing, the City Council may insert new items or may increase or decrease the items of the budget, except items in proposed expenditures fixed by law. Before inserting any additional item or increasing any item of appropriation which will increase the total budget by ten percent or more, it must cause to be published a notice setting forth the nature of the proposed increases and fixing a place and time, not less than five (5) days after publication, at which the city council will hold a public hearing thereon.

Proceedings on Adoption of Budget;

Section 53. After such further hearing, the City Council may insert the additional item or items, and make the increase or increases, to the amount in each case indicated by the published notice, or to a lesser amount; but where it shall increase the total proposed expenditures, it shall also provide for an increase in the total anticipated revenue to at least equal such total proposed expenditures.

Vote Required for Adoption;

Section 54. The budget shall be adopted by the favorable vote of a majority of the members of the entire city council.

Date of Final Adoption; Failure to Adopt;

Section 55. The budget shall be finally adopted not later than the twenty-seventh day of the last month of the fiscal year. Should the City Council take no final action on or prior to such day, the budget as submitted by the City Manager shall be deemed to have been finally adopted.

Effective Date of Budget; Certification; Copies Made Available;

Section 56. Upon final adoption, the budget shall be in effect for the fiscal year. A copy of the budget, as finally adopted, shall be filed with the City Secretary, the County Clerk of Brazos County and the State Comptroller of Public Accounts at Austin. The final budget shall be printed, mimeographed or otherwise reproduced, and a reasonable number of copies shall be made available for the use of all officers, departments and agencies, and for the use of interested persons and civic organizations.

Budget Establishes Appropriations;

Section 57. From the effective date of the budget, the several amounts stated therein as proposed expenditures shall be and become

appropriated to the several objects and purposes therein named.

Budget Establishes Amount to be Raised by Property Tax;

Section 58. From the effective date of the budget, the amount stated therein as the amount to be raised by property tax shall constitute a determination of the amount of the levy for the purposes of the city in the corresponding tax year.

Contingent Appropriation;

Section 59. Provision shall be made in the annual budget and in the appropriation ordinance for a contingent appropriation in an amount not more than three (3) percent of the total budget expenditure, to be used in case of unforeseen items of expenditures. Such contingent appropriation shall be under the control of the City Manager and distributed by him, after approval by the City Council. Expenditures from this appropriation shall be made only in case of established emergencies and a detailed account of such expenditures shall be recorded and reported. The proceeds of the contingent appropriation shall be disbursed only by transfer to other departmental appropriation, the spending of which shall be charged to the departments or activities for which the appropriations are made.

Estimated Expenditures Shall Not Exceed Estimated Resources;

Section 60. The total estimated expenditures of the general fund and debt fund shall not exceed the total estimated resources of each fund. The classification of revenue and expenditure accounts shall conform as nearly as local conditions will permit to the uniform classification as promulgated by the Governmental Accounting Standards Board, or some other nationally accepted classification.

1. If during the fiscal year the City Manager certifies that there are available for appropriation revenues in excess of those estimated in the budget, the City Council, by ordinance, may make supplemental appropriations for the year up to the amount of such excess. Before approval, the council shall fix the time and place of a public hearing on the supplemental appropriation and shall cause to be published a notice in the official newspaper of the City of College Station of the hearing setting the time and place at least five (5) working days before the date of the hearing.
2. To meet a public emergency affecting life, health and property of the public peace, the

city council may make emergency appropriations. Such appropriations may be made by emergency ordinance. To the extent that there are no available unappropriated revenues or a sufficient fund balance to meet such appropriations, the council may by such emergency ordinance authorize the issuance of emergency notes, which may be renewed from time to time, but the emergency notes and renewals of any such notes made during a fiscal year shall be paid not later than the last day of the fiscal year next succeeding that in which the emergency appropriation was made.

3. If at any time during the fiscal year it appears probable to the City Manager that the revenues or fund balances available will be insufficient to meet the amounts appropriated, he shall report to the city council without delay, indicating the estimated amount of the deficit, any remedial action taken by him and his recommendations as to any other steps to be taken. The council shall then take such further action as it deems necessary to prevent or reduce any deficit and for that purpose it may by ordinance reduce one or more appropriations.
4. The City Manager may at any time transfer any unencumbered appropriation balance or portion thereof between general classifications of expenditures within an office, department or agency. At the request of the City Manager, the City Council may by resolution transfer any unencumbered appropriation balance or portion thereof from one office, department or agency to another.
5. No appropriation for debt service may be reduced or transferred, and no appropriation may be reduced below any amount required by law to be appropriated or by more than the amount of the unencumbered balance thereof. The supplemental and emergency appropriations and reduction of transfer of appropriations authorized by this section may be made effective immediately upon adoption.

Emergency Appropriations;

Section 61. All appropriations shall lapse at the end of the fiscal year to the extent that they shall not have been expended or lawfully encumbered.

APPENDIX F

FISCAL AND BUDGETARY POLICY STATEMENTS

FISCAL AND BUDGETARY POLICY STATEMENTS

I. STATEMENT OF PURPOSE

The broader intent of the following Fiscal and Budgetary Policy Statements is to enable the City to achieve a long-term stable and positive financial condition. The watchwords of the City's financial management include integrity, prudent stewardship, planning, accountability, and full disclosure.

The more specific purpose is to provide guidelines to the Director of Fiscal Services in planning and directing the City's day-to-day financial affairs and in developing recommendations to the City Manager and City Council.

The scope of these policies generally spans, among other issues, accounting, purchasing, auditing, financial reporting, internal controls, operating and capital budgeting, revenue management, cash and investment management, expenditure control, asset management, debt management, and planning concepts, in order to:

- A. Present fairly and with full disclosure the financial position and results of the financial operations of the City in conformity with generally accepted accounting principles (GAAP), and
- B. Determine and demonstrate compliance with finance related legal and contractual issues in accordance with provisions of the Texas Local Government Code and other pertinent legal documents and mandates.

The City Council will annually review and approve the Fiscal and Budgetary Policy Statements as part of the budget process.

II. OPERATING BUDGET

A. PREPARATION. Budgeting is an essential element of the financial planning, control, and evaluation process of municipal government. The "operating budget" is the City's annual financial operating plan. The budget includes all of the operating departments of the City, the debt service fund, all capital projects funds, and the internal service funds of the City. The budgets for the General Funds and Special Revenue Funds are prepared in the Office of Budget and Strategic Planning on a modified accrual basis. Under this basis revenues are recognized when they become measurable and

available to finance expenditures of the current period. Expenditures are recognized when the related fund liability is incurred with the exception of: unmatured interest on long term debt which is recognized when due, and certain compensated absences and claims and judgements such as accrued vacation leave which are recognized when the obligations are expected to be liquidated with expendable resources.

The budgets for the Enterprise and Internal Service Funds are similarly prepared on the modified accrual basis where cash transactions are included in the budget presentation in lieu of non cash transactions such as depreciation. The focus is on the net change in working capital.

The budget is prepared with the cooperation of all City Departments, and is submitted to the City Manager who makes any necessary changes and transmits the document to the City Council. The budget shall be presented to the City Council no later than six weeks prior to fiscal year end, and shall be enacted by the City Council on or before the twenty-seventh day of the last month of the preceding fiscal year.

1. PROPOSED BUDGET. A proposed budget shall be prepared by the Manager with the participation of all of the City's Department Directors within the provisions of the City Charter.

- a. The budget shall include four basic segments for review and evaluation: (1) personnel costs, (2) base budget for operations and maintenance costs, (3) service level adjustments for increases or decreases to existing service levels, and (4) revenues.
- b. The budget review process shall include Council participation in the development of each of the four segments of the proposed budget and a public hearing to allow for citizen participation in the budget preparation.
- c. The budget process shall span sufficient time to address policy and fiscal issues by the Council.

- d. A copy of the proposed budget shall be filed with the City Secretary when it is submitted to the City Council in accordance with the provisions of the City Charter.

2. ADOPTION. Upon the presentation of a proposed budget document to the Council, the Council shall call and publicize a public hearing. The Council will subsequently adopt by ordinance such budget as it may have been amended as the City's Annual Budget, effective for the fiscal year beginning October 1.

3. The operating budget will be submitted annually to the Government Finance Officers Association (GFOA) for evaluation and consideration for the Award for Distinguished Budget Presentation.

B. BALANCED BUDGET. The operating budget will be balanced with current revenues, exclusive of beginning resources, greater than or equal to current expenditures/expenses. Excess balances shall be used as capital funds or other non-recurring expenditures.

C. PLANNING. The budget process will be coordinated so as to identify major policy issues for City Council. The budget process will be a part of an overall strategic planning process for the City.

D. REPORTING. Periodic financial reports will be prepared to enable the Department Directors to assess their budgetary and operational performance and to enable the Office of Management and Budget to monitor and control the budget as authorized by the City Manager. Summary financial reports will be presented to the City Council quarterly within fifteen working days after the end of each reporting period. Such reports will be in a format appropriate to enable the City Council to understand the big picture budget status.

E. CONTROL. Operating expense control is addressed in Section IV.C. of these Policies.

F. CONTINGENT APPROPRIATION. Pursuant to Section 59 of the Charter of the City of College Station, the City will establish an adequate contingent appropriation in each of the operating funds. The expenditure for this appropriation shall be made only in cases of emergency, and a

detailed account shall be recorded and reported. The proceeds shall be disbursed only by transfer to departmental appropriation. The transfer of this budget appropriation shall be under the control of the City Manager and may be distributed by him in amounts not exceeding \$15,000 or such amount as shall be provided by Article 2368a V.T.C.S. as amended from time to time. Any transfer involving more than such amounts must be expressly approved in advance by the City Council.

All transfers from the contingent appropriation will be evaluated using the following criteria:

1. Is the request of such an emergency nature that it must be made immediately?
2. Why was the item not budgeted in the normal budget process?
3. Why can't the transfer be made within the division or department?

III. REVENUE MANAGEMENT.

A. OPTIMUM CHARACTERISTICS. The City will strive for the following optimum characteristics in its revenue system:

1. SIMPLICITY. The City, where possible and without sacrificing accuracy, will strive to keep the revenue system simple in order to reduce compliance costs for the taxpayer or service recipient. A corresponding decrease in the City's cost of collection and a reduction in avoidance to pay will thus result. The City will avoid nuisance taxes or charges as revenue sources.

2. CERTAINTY. A knowledge and understanding of revenue sources increases the reliability of the revenue system. The City will understand its revenue sources and enact consistent collection policies to provide assurances that the revenue base will materialize according to budgets and plans.

3. EQUITY. The City shall make every effort to maintain equity in its revenue system; i.e., the City shall seek to minimize or eliminate all forms of subsidization between entities, funds, services, utilities, and customer classes.

4. REVENUE ADEQUACY. The City shall require that there be a balance in the revenue

system; i.e., the revenue base will have the characteristic of fairness and neutrality as it applies to cost of service, willingness to pay, and ability to pay.

5. ADMINISTRATION. The benefits of a revenue source will exceed the cost of levying and collecting that revenue. The cost of collection will be reviewed annually for cost effectiveness as a part of the indirect cost and cost of service analysis. Where appropriate, the City will use the administrative processes of State or Federal collection agencies in order to reduce administrative costs.

6. DIVERSIFICATION AND STABILITY. A diversified revenue system with a stable source of income shall be maintained. This will help avoid instabilities in particular revenue sources due to factors such as fluctuations in the economy and variations in the weather. Stability is achieved by a balance between elastic and inelastic revenue sources.

B. OTHER CONSIDERATIONS. The following considerations and issues will guide the City in its revenue policies concerning specific sources of funds:

1. COST/BENEFIT OF INCENTIVES FOR ECONOMIC DEVELOPMENT. The City will use due caution in the analysis of any tax or fee incentives that are used to encourage development. Ideally, a cost/benefit (fiscal impact) analysis will be performed as part of such evaluation.

2. NON-RECURRING REVENUES. One-time or non-recurring revenues will not be used to finance ongoing operations. Non-recurring revenues should be used only for one-time expenditures such as long-lived capital needs. They will not be used for budget balancing purposes.

3. PROPERTY TAX REVENUES. All real and business personal property located within the City shall be valued at 100% of the fair market value for any given year based on the current appraisal supplied to the City by the Brazos County Appraisal District. Reappraisal and reassessment shall be done at a minimum of once every three years.

A ninety-six and one half percent (96.5%) collection rate shall serve each year as a

minimum goal for tax collections. The City Manager may, for budget and forecasting purposes, use up to the tax rate in effect for the current year's budget. This policy will require that the City Manager justify a tax rate that is different from the current tax rate. The justification will be based on City Council directions, needs arising from voter authorized bonds, or other extraordinary conditions as may arise.

4. INVESTMENT INCOME. Earnings from investment (both interest and capital gains) of available monies, whether pooled or not, will be distributed to the funds in accordance with the equity balance of the fund from which monies were provided to be invested.

5. USER-BASED FEES AND SERVICE CHARGES. For services associated with a user fee or charge, the direct and indirect costs of that service will be offset by a fee where possible. There will be a review of fees and charges no less than once every three years to ensure that fees provide adequate coverage of costs of services. User charges may be classified as "full cost recovery," "partial cost recovery," and "minimal cost recovery," based upon City Council policy.

- a. Full fee support (80-100%) will be obtained from enterprise operations such as utilities, sanitation service, landfill, cemetery and licenses and permits.
- b. Partial fee support (50-80%) will be generated by charges for emergency medical services, miscellaneous licenses and fines, and all adults sports programs.
- c. Minimum fee support (0-50%) will be obtained from other parks, recreational, cultural, and youth programs and activities.

6. ENTERPRISE FUND RATES. The City will review and adopt utility rates as needed to generate revenues required to fully cover operating expenses, meet the legal restrictions of all applicable bond covenants, and provide for an adequate level of working capital.

Additionally, enterprise activity rates will include transfers to and receive credits from other funds as follows:

- a. General and Administrative (G&A) Charges. G&A costs will be charged to all

funds for services of general overhead, such as administration, finance, customer billing, personnel, data processing, engineering, legal counsel, and other costs as appropriate. The charges will be determined through an indirect cost allocation study following accepted practices and procedures.

- b. **Payment for Return on Investment.** The intent of this transfer is to provide a benefit to the citizens for the ownership of the various utility operations they own. This transfer will be made in accordance with the following two methods, not to exceed 10% of the total estimated operating revenues for the Water and Waste Water funds, 10.5% for the Electric fund, and 7.0% for the Sanitation Fund:

- (1) *In-Lieu-of-Franchise-Fee.* In-lieu-of-franchise fee will be included as a part of the rate computation at 4% of gross sales consistent with the franchise rates charged to investor owned utilities franchised to operate within the City.

- (2) *Return on Investment.* The Return on Investment will be calculated at 8% of total Fund Equity.

7. INTERGOVERNMENTAL REVENUES.

Reliance on intergovernmental revenues (grants) will be eliminated or reduced. Any potential grants will be examined for matching and continuation of program requirements. These revenue sources should be used only for projects and programs where operating and maintenance costs that have been included in the financial forecast and their ultimate effect on operations and revenue requirements are anticipated.

- 8. REVENUE MONITORING.** Revenues as they are received will be regularly compared to budgeted revenues and variances will be investigated. This process will be summarized in the appropriate budget report.

IV. EXPENDITURE CONTROL

- A. APPROPRIATIONS.** The point of budgetary control is at the department level in the General Fund and at the fund level in all other funds. When budget adjustments among Departments

and/or funds are necessary, they must be approved by the City Council and must meet other requirements as outlined in the City Charter. Budget appropriation amendments at lower levels of control shall be made in accordance with the applicable administrative procedures.

- B. AMENDMENTS TO THE BUDGET.** In accordance with the City Charter, the budget may be amended after the following conditions are met:

- 1. The City Manager certifies that there are available revenues in excess of those estimated in the Budget.
- 2. The City Council holds a public hearing on the supplemental appropriation.
- 3. The City Council approves the supplemental appropriation.

- C. CENTRAL CONTROL.** Modifications within the operating categories (salaries, supplies, maintenance, services, capital etc.) can be made with approval of the City Manager. Modifications to reserve categories and interdepartmental budget totals will be done only by City Council consent with formal briefing and council action.

- D. PURCHASING.** All City purchases and contracts shall conform to a competitive bidding process as set forth in Chapter 252 as amended from time to time in the Local Government Code of Texas. If the sealed competitive bidding requirement applies to the contract, the contract shall be submitted to the Council for approval. The purchase of goods or services by the City totaling \$3,000 to \$15,000 shall be awarded to the successful bidder through an informal bidding process culminating in the issuance of a purchase order when deemed appropriate.

Any payment for the purchase of goods or services by the City at a total cost of less than \$3,000 may be approved by the applicable department in accordance with the department's internal control procedures.

- E. PROMPT PAYMENT.** All invoices approved for payment by the proper City authorities shall be paid within thirty (30) calendar days of receipt of goods or services or invoice date, whichever is later, in accordance with the provisions of Article 601f, Section 2 of the State of Texas Civil Statutes.

The Director of Fiscal Services shall establish and maintain proper procedures which will enable the City to take advantage of all purchase discounts, when possible, except in the instance where payments can be reasonably and legally delayed in order to maximize the City's investable cash.

F. RISK MANAGEMENT. The City will aggressively pursue every opportunity to provide for the Public's and City employees' safety and to manage its risks. The goal shall be to minimize the risk of loss of resources through liability claims with an emphasis on safety programs. All reasonable options will be investigated to finance risks. Such options may include risk transfer, insurance, and risk retention. Where risk is retained, reserves will be established based upon actuarial determinations and not be used for purposes other than for financing losses.

G. REPORTING. Quarterly reports will be prepared showing actual expenditures compared to the original budget.

V. CAPITAL BUDGET AND PROGRAM

A. PREPARATION. The City's capital budget will include all capital projects funds and all capital resources. The budget will be prepared annually on a project basis. The capital budget will be prepared by the Office of Management and Budget with the involvement of responsible departments.

B. CONTROL. All capital project expenditures must be appropriated in the capital budget. The Director of Fiscal Services must certify the availability of resources before any capital project contract is presented to the City Council for approval.

C. PROGRAM PLANNING. The capital budget will be taken from the capital improvements project plan for future years. The planning time frame for the capital improvements project plan should normally be five years, with a minimum of at least three years. The replacement and maintenance for capital items should also be projected for the next five years. Future maintenance and operational costs will be considered so that these costs can be included as appropriate in the annual budget.

D. FINANCING PROGRAMS. Where applicable, assessments, impact fees, pro-rata charges, or other fees should be used to fund capital projects

which have a primary benefit to specific, identifiable property owners.

Recognizing that long-term debt is usually a more expensive financing method, alternative financing sources will be explored before debt is issued. When debt is issued, it will be used to acquire major assets with expected lives which equal or exceed the average life of the debt issue.

E. REPORTING. Periodic financial reports will be prepared to enable the Department Managers to manage their capital budgets and to enable the Office of Management and Budget to monitor and control the capital budget as authorized by the City Manager. Summary capital project status reports will be presented to the City Council monthly.

VI. CAPITAL MAINTENANCE & REPLACEMENT

The City recognizes that deferred maintenance and not anticipating capital replacements increases future capital costs. In order to address these issues, the City Council has approved a number of policies to address these issues.

A. STREETS CAPITAL MAINTENANCE AND REPLACEMENT. It is the policy of the City to fund \$400,000 annually for the Streets Division within the Public Works Department to use for a residential street maintenance program.

B. BUILDING CAPITAL MAINTENANCE AND REPLACEMENT. It is the policy of the City to fund \$250,000 annually for major maintenance on its buildings such as roof air conditioning, flooring and other replacements.

C. PARKING LOTS AND INTERNAL ROADWAYS. It is the policy of the City to fund \$145,000 annually to pay for major maintenance of parking lots and internal roadways.

D. TECHNOLOGY. It is the policy to plan and fund the maintenance and replacement of its computer network. The funding for the computer network is 15% (change from last year, 10%) of the original cost of the equipment. Additionally funding for additions and upgrades to the mid range systems is \$90,000 annually.

Major replacements for the computer systems including hardware and software will be anticipated for a five-year period and included with the capital projects lists presented in the annual budget.

E. FLEET REPLACEMENT. The City has a major investment in its fleet of cars, trucks, tractors, backhoes, and other equipment. The City will anticipate replacing existing equipment, as necessary and will establish charges that are assigned to departments to account for the cost of that replacement.

F. RADIOS, COPIERS, OTHER EQUIPMENT, AND TELEPHONES. The City has a major investment in its radios, copiers, and telephone equipment. As a part of the on going infrastructure maintenance and replacement, the City has anticipated the useful life of such equipment and established a means of charging the cost of replacement of that equipment to the various departments in order to recognize the city's continuing need.

VII. ACCOUNTING, AUDITING, AND FINANCIAL REPORTING

A. ACCOUNTING. The City is solely responsible for the recording and reporting of its financial affairs, both internally and externally. The Director of Fiscal Services is the City's Chief Fiscal Officer and is responsible for establishing the structure for the City's Chart of Accounts and for assuring that procedures are in place to properly record financial transactions and report the City's financial position.

B. AUDITING.

1. QUALIFICATIONS OF THE AUDITOR. In conformance with the City's Charter and according to the provisions of Texas Local Government Code, Title 4, Chapter 103, the City will be audited annually by outside independent accountants ("auditor"). The auditor must be a CPA firm of regional reputation and must demonstrate that it has the breadth and depth of staff to conduct the City's audit in accordance with generally accepted auditing standards (GAAS) and contractual requirements. The auditor must be registered as a partnership or corporation of certified public accountants, holding a license under Article 41 a-1, Section 9, of the Civil Statutes of Texas, capable of demonstrating

that it has sufficient staff which will enable it to conduct the City's audit in accordance with generally accepted auditing standards as required by the City Charter and applicable state and federal laws. The auditor's report on the City's financial statements will be completed and filed with the City Secretary within 120 days of the City's fiscal year end, and the auditor will jointly review the management letter with the City Council within 30 days of its receipt by the staff.

In conjunction with their review, the Director of Fiscal Services shall respond in writing to the City Manager and City Council regarding the auditor's Management Letter, addressing the issues contained therein. The Council shall schedule its formal acceptance of the auditor's report upon the resolution of any issues resulting from the joint review.

2. RESPONSIBILITY OF AUDITOR TO CITY COUNCIL. The auditor is retained by and is accountable directly to the City Council and will have access to direct communication with the City Council if the City Staff is unresponsive to auditor recommendations or if the auditor considers such communication necessary to fulfill its legal and professional responsibilities.

3. ROTATION OF AUDITOR. The City will not require an auditor rotation, but will circulate requests for proposal for audit services at least every three to five years. Year to year authorization to continue shall be done by May 31 of each year.

C. FINANCIAL REPORTING.

1. EXTERNAL REPORTING. Upon the completion and acceptance of the annual audit by the City's auditors, the City shall prepare a written Comprehensive Annual Financial Report (CAFR) which shall be presented to the Council within 180 calendar days of the City's fiscal year end. Accuracy and timeliness of the CAFR are the responsibility of City staff. The CAFR shall be prepared in accordance with GAAP and shall be presented annually to the Government Finance Officer's Association (GFOA) for evaluation and consideration for the Certificate of Achievement for Excellence in Financial Reporting. If City staffing limitations preclude such timely reporting, the Director of

Fiscal Services will inform the City Council of the delay and the reasons therefor.

2. INTERNAL REPORTING. The Fiscal Services Department will prepare internal financial reports, sufficient to plan, monitor, and control the City's financial affairs. Internal financial reporting objectives are addressed throughout these policies.

VIII. ASSET MANAGEMENT

A. INVESTMENTS. The Director of Fiscal Services shall promptly invest all City funds with the depository bank in accordance with the provisions of the current Bank Depository Agreement or in any negotiable instrument authorized by the City Council under the provisions of the Public Funds Investment Act of 1987 as amended, and in accordance with the City Council's approved Investment Policies.

An investment report will be provided to the City Council quarterly. This report shall provide both summary and detailed information on the City's investment portfolio.

B. CASH MANAGEMENT. The City's cash flow will be managed to maximize the cash available to invest. Such cash management will entail the centralization of cash collections, where feasible, including utility bills, building and related permits and licenses, fines, fees, and other collection offices as appropriate.

Periodic review of cash flow position will be performed to determine performance of cash management and conformance to investment policies. A detailed policy structure will be followed with respect to Cash/Treasury Management. The underlying theme will be that idle cash will be invested with the intent to 1) safeguard assets, 2) maintain liquidity, and 3) maximize return. Where legally permitted, pooling of investments will be done.

C. FIXED ASSETS AND INVENTORY. These assets will be reasonably safeguarded and properly accounted for, and prudently insured.

A fixed asset of the City shall be defined as a purchased or otherwise acquired piece of equipment, vehicle, furniture, fixture, capital improvement, addition to existing capital investments, land, buildings or accessioned

Library materials which has an original cost or value of at least \$3,000 and a useful life of more than three years.

The City's fixed assets shall be reasonably safeguarded and properly accounted for and sufficiently insured. Responsibility for the safeguarding of the City's fixed assets lies with the department director in whose department the fixed asset is assigned. The Fiscal Services Department shall maintain the permanent records of the City's fixed assets including description, cost, department of responsibility, date of acquisition, depreciation and expected useful life. The Fiscal Services Department shall also perform, periodically, an inventory of assets using random sampling at the department level. Such inventory shall be performed by the Director of Fiscal Services or his or her designated agent in the presence of designated department personnel from the responsible department.

D. COMPUTER SYSTEM/DATA SECURITY.

The City shall provide security of its computer system and data files through physical security. The computer system shall be in a location inaccessible to unauthorized personnel.

IX. DEBT MANAGEMENT

A. DEBT ISSUANCE. The City will issue debt only for the purpose of acquiring or constructing capital assets for the general benefit of its citizens and to allow it to fulfill its various missions as a city. Debt may be issued for the purposes of purchasing land or rights-of-way and/or improvements to land, for construction projects to provide for the general good, or for capital equipment.

1. GENERAL OBLIGATION BONDS (GO's).

GO's will be used only to fund capital assets of the general government and are not to be used to fund operating needs of the City. GO's are backed by the full faith and credit of the City as well as the ad valorem tax authority of the City, to the extent allowed by law. The term of a bond issue will not exceed the useful life of the asset(s) funded by the bond issue and will generally be limited to no more than twenty (20) years. General obligation bonds must be authorized by a vote of the citizens of the City of College Station.

2. REVENUE BONDS (RB's). RB'S will be issued to provide for the capital needs of any

activities where the capital requirements are necessary for continuation or expansion of a service which produces a revenue and for which the asset may reasonably be expected to provide for a revenue stream to fund the debt service requirements. The term of the obligation should not exceed the useful life of the asset(s) to be funded by the bond issue and will generally be limited to no more than twenty (20) years.

3. CERTIFICATES OF OBLIGATION, Contract Obligations, etc. (CO's). CO's will be used in order to fund capital requirements that are not otherwise covered under either revenue bonds or general obligation bonds. Debt service for CO's may be either from general revenues or backed by a specific revenue stream or streams or by a combination of both. Generally CO's will be used to fund capital assets when GO's and RB's are not appropriate and when authorized under law. The term of the obligation may not exceed the useful life of the asset(s) to be funded by the proceeds of the debt issue and will generally be limited to no more than ten (10) years, but may extend to twenty (20) years when the asset is of a nature that its anticipated useful life exceeds 20 years.

4. METHOD OF SALE. The City will use a competitive bidding process in the sale of bonds unless the nature of the issue warrants a negotiated bid. In situations where a competitive bidding process is not elected, the City will publicly present the reasons why, and the City will participate with the financial advisor in the selection of the underwriter or direct purchaser.

5. BIDDING PARAMETERS. The notice of sale will be carefully constructed so as to ensure the best possible bid for the City, in light of the existing market conditions and other prevailing factors.

C. ANALYSIS OF FINANCING ALTERNATIVES. Staff will explore alternatives to the issuance of debt for capital acquisitions and construction projects. These alternatives will include, but not be limited to, 1) grants in aid, 2) use of reserves, 3) use of current revenues, 4) contributions from developers and others, 5) leases, and 6) impact fees.

D. DISCLOSURE. Full disclosure of operating costs along with capital costs will be made to the bond rating agencies and other users of financial information. The City staff, with the assistance of financial advisors and bond counsel, will prepare the necessary materials for presentation to the rating agencies, will aid in the production of Preliminary Official Statements, and will take responsibility for the accuracy of all financial information released.

E. FEDERAL REQUIREMENTS. The City will maintain procedures to comply with arbitrage rebate and other Federal requirements.

F. DEBT STRUCTURING. The City will issue bonds for 20 years or less, not to exceed the life of the asset acquired.

The structure should approximate level annual debt service unless operational matters dictate otherwise or if market conditions indicate potential savings could result from modifying the level payment stream.

Consideration of market factors, such as the tax-exempt qualification, minimum tax alternative, and so forth will be given during the structuring of long-term debt instruments.

X. FINANCIAL CONDITIONS, RESERVES, AND STABILITY RATIOS

A. OPERATIONAL COVERAGE. (NO OPERATING DEFICITS). The City will maintain an operational coverage of 1.00, such that current operating revenues will at least equal or exceed current operating expenditures.

Deferrals, short-term loans, or one-time sources will be avoided as budget balancing techniques. Reserves will be used only for emergencies or non-recurring expenditures, except when balances can be reduced because their levels exceed guideline minimums as stated in Paragraph B, following.

B. OPERATING RESERVES/FUND BALANCES

1. The unobligated fund balance in the General Fund should be at least 15% of the annual budgeted General Fund expenses. This percentage is the equivalent of 55 days expenditures. An additional amount of up to 3.0% should be maintained for extraordinary items or contingencies. Cash and investments

alone should be equivalent to 30 days of operating expenditures.

2. The Enterprise Fund working capital should be maintained at 15% of total operating expenses or the equivalent of 55 days. Cash and Investments alone should be equivalent to 30 days of operations.
3. The Hotel/Motel Fund fund balance should be at least 15% of the annual budgeted expenditures. -Adequate reserves are essential due to the nature of this revenue source and the reliance organizations have on this revenue source to maintain ongoing operations.
4. The Internal Service Funds will attain and retain fund balance/working capital balances appropriate for the fund. Some funds may need only minimal fund balance/working capital in order to meet the needs of the fund, while others such as replacement and insurance funds must have resources sufficient to meet major annual fluctuations in expenditures or long term liabilities.

C. LIABILITIES AND RECEIVABLES.

Procedures will be followed to maximize discounts and reduce penalties offered by creditors. Current liabilities will be paid within 30 days of the invoice date or on receipt of the goods or services, whichever is later. Accounts Receivable procedures will target collection for a maximum of 30 days from service, with any receivables aging past 120 days to go to a collection agency. The Director of Fiscal Services is authorized to write-off uncollectible accounts that are delinquent for more than 365 days, if the proper delinquency procedures have been followed.

D. CAPITAL AND DEBT SERVICE FUNDS.

1. Monies in the Capital Projects Funds will be used within 36 months of receipt. Balances will be used to generate interest income to offset increases in construction costs or other associated costs. Capital project funds are intended to be expended totally.
2. Revenues in the Debt Service Fund are stable, based on property tax revenues and transfers from other funds. Remaining balances are maintained to meet contingencies and to make certain that the next year's debt service payments may be met in a timely manner.

The fund balance should not fall below $8\frac{1}{3}\%$ (one month) of average budgeted expenditures (in line with IRS guidelines).

E. INSURANCE RESERVES. Where risk is retained by the City in a self-insurance mode, a reserve will be established based upon actuarial determination. Such reserve will be used for no other purposes than for financing losses under the insurance program.

XI. INTERNAL CONTROLS

A. WRITTEN PROCEDURES. Wherever possible, written procedures will be established and maintained by the Director of Fiscal Services for all functions involving cash handling and/or accounting throughout the City. These procedures will embrace the general concepts of fiscal responsibility set forth in this policy statement.

B. DEPARTMENT DIRECTORS' RESPONSIBILITIES. Each department Director is responsible for ensuring that good internal controls are followed throughout his or her Department, that all Fiscal Services Department directives or internal controls are implemented, and that all independent auditor internal control recommendations are addressed. Departments will develop and periodically update written internal control procedures.

APPENDIX G

OUTSIDE AGENCY FUNDING

OUTSIDE AGENCY FUNDING

The City funds a number of outside agencies and organizations each fiscal year to provide services for the citizens of College Station. The amount of funding provided depends on the funds available. This year organizations and agencies are receiving funds from the General Fund, Community Development Fund, Hotel/Motel Fund, Electric Fund and Sanitation Fund.

Organizations submit requests for funding to the City during the budget process. They are asked to provide financial information including a budget showing revenues and expenditures, goals and objectives of the organization, and the projected uses of the funds being requested. Also submitted are service levels and performance measures.

Community Development eligible agencies go through a selection process through the Joint Relief Funding Committee. This committee is made up of members from College Station and Bryan and reviews all requests for Community Development Funds available for public agencies and makes recommendations to both cities on which agencies should receive funding.

As part of the strategic planning process this year the City Council identified taking steps to ensure representational funding for multi-jurisdictional funding requests as a strategy. Development of this strategy continues and will result in the development of a policy regarding outside agency funding.

The following is a summary of the agencies recommended for funding in FY 02. The General Fund approved agencies include the following: the Retired Senior Volunteer Program, \$5,000; the Brazos Valley Council on Alcohol and Substance Abuse, \$10,000; the Brazos Animal Shelter, \$53,392; and the Brazos County Appraisal District, \$114,530. The Brazos County Health District funding level increases this year to \$113,498.

Other agencies included in the General Fund for FY02 include the following: the Dispute

Resolution Center, \$10,000; Veteran's Park Memorial, \$25,000; Valley, \$30,000, the Noon Lion's Club – 4th of July Fireworks, \$10,000; and the SCA Student Ambassador Program, \$4,500.

The Community Development funded agencies were approved by the Joint Relief Funding Committee. A total of \$184,050 is approved to be distributed to 8 agencies. These agencies include: Brazos Maternal & Child Health Center, \$21,600; the BVCAA Dental Clinic, \$10,000; the College Station Department Agencies, \$66,540; Health for All, \$19,575; Literacy Volunteers of America, \$5,102; and Scotty's House, \$23,000. Also included is the Twin City Mission's Phoebe's Home funded at \$19,033 and Sheltering Arms at \$19,200.

Hotel/Motel funds are approved for 3 organizations. The Arts Council approved budget for FY 02 is \$260,400. Another agency is the Convention & Visitors Bureau approved budget is \$668,000. The Convention & Visitors Bureau receives most of its funding from the City of College Station.

The approved budget for the Brazos Valley Sports Foundation is \$192,000. The Sports Foundation was created to market sporting events in the Bryan/College Station area. The Sports Foundation receives most of its funding from the City of College Station.

The Economic Development Corporation, funded from the Electric Fund, is approved at \$246,951. This is an increase from the FY 01 level of \$246,167. The EDC is an organization to promote economic development in the area and is funded by the Cities of College Station and Bryan, and Brazos County.

Funding for Brazos Beautiful is approved to be \$40,000. This is an increase of \$2,200 from FY 01. This funding is approved to come from the Sanitation Fund. Brazos Beautiful promotes litter abatement and beautification programs.

**CITY OF COLLEGE STATION
OUTSIDE AGENCY FUNDING**

	FY 96 ACTUAL	FY 97 ACTUAL	FY98 ACTUAL	FY 99 ACTUAL	FY00 ACTUAL	FY01 YEAR END ESTIMATE	FY01-02 TOTAL APPROVED
GENERAL FUND							
RSVP	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$5,000	\$ 5,000
BVCASA	25,000	25,000	25,000	25,000	25,000	25,000	10,000
BRAZOS ANIMAL SHELTER	21,583	31,460	27,014	45,623	45,700	52,346	53,392
MYRTLES	0	0	0	0	50,000	0	0
BRAZOS COUNTY APPRAISAL DISTRICT	99,802	104,376	108,821	90,564	96,484	108,700	114,530
BRAZOS CO. HEALTH DISTRICT	77,485	80,584	83,002	85,500	89,775	113,498	113,498
BRAZOS COUNTY SR CITIZENS ASSOC.	0	0	10,000	0	3,300	0	0
DISPUTE RESOLUTION CENTER	0	0	0	0	2,500	5,000	10,000
EDC INCENTIVE FUNDING	50,000	50,000	0	0	0	0	0
VETERAN'S PARK MEMORIAL	0	0	0	0	0	25,000	25,000
VALLEY	0	0	0	0	0	0	30,000
NOON LIONS CLUB - 4TH OF JULY	0	6,850	7,175	8,000	8,000	8,000	10,000
SCA STUDENT AMBASSADOR PROGRAM	0	9,000	9,000	9,000	9,000	9,000	4,500
	<u>\$ 278,870</u>	<u>\$ 312,270</u>	<u>\$ 275,012</u>	<u>\$ 268,687</u>	<u>\$ 334,759</u>	<u>\$ 351,544</u>	<u>\$ 375,920</u>
COMMUNITY DEVELOPMENT							
BLUEBONNET GIRL SCOUT COUNCIL	\$ 0	\$ 0	\$ 0	\$ 0	\$ 8,000	\$ 0	\$ 0
BRAZOS COUNTY COMMUNITY COUNCIL	0	0	6,400	0	0	0	0
BRAZOS COUNTY RAPE CRISIS CENTER	42,000	0	0	0	0	0	0
BRAZOS FOOD BANK	22,000	24,926	0	30,000	0	20,734	0
CTR	0	20,000	0	0	0	0	21,600
BVCAA DENTAL CLINIC	0	0	0	0	0	15,000	10,000
AGENCIES	0	0	68,050	42,688	43,000	55,008	66,540
ELDER AID	0	24,320	0	21,840	25,079	16,550	0
FAMILY MEDICINE CENTER	0	0	0	0	25,000	0	0
GIRLS CLUB OF BRAZOS VALLEY	24,666	0	24,900	0	0	0	0
HEALTH FOR ALL	0	45,010	40,000	30,000	0	0	19,575
HOSPICE OF BRAZOS VALLEY	0	0	0	20,122	0	30,000	0
INFANT PROGRAM	25,000	0	0	0	0	0	0
INTERFAITH OUTREACH	0	32,800	24,600	30,000	0	0	0
LITERACY VOLUNTEERS OF AMERICA	0	0	0	0	0	0	5,102
SALVATION ARMY	0	0	0	0	15,000	0	0
SCOTTY'S HOUSE	0	0	18,300	0	24,680	0	23,000
TCM - THE BRIDGE	0	0	0	2,200	37,141	6,654	0
TCM - COMMUNITY SUPPORT	0	0	0	0	0	33,654	0
TCM - PHOEBE'S HOME	46,000	0	0	0	0	0	19,033
TCM - SHELTERING ARMS	0	0	0	0	0	0	19,200
	<u>\$ 159,666</u>	<u>\$ 147,056</u>	<u>\$ 182,250</u>	<u>\$ 176,850</u>	<u>\$ 169,900</u>	<u>\$ 177,600</u>	<u>\$ 184,050</u>
HOTEL/MOTEL FUND							
ARTS COUNCIL	\$155,000	\$ 170,000	\$ 184,000	\$ 209,029	\$ 245,400	\$255,400	\$ 260,400
ATHLETIC FEDERATION	14,000	7,900	7,900	0	0	0	0
CONVENTION AND VISITORS BUREAU	450,000	602,450	534,523	621,260	665,000	645,000	668,000
BRAZOS VALLEY SPORTS FOUNDATION	0	0	99,500	122,000	125,660	150,000	192,000
AGGIE SWIM CLUB	15,400	6,850	2,602	0	0	0	0
BUSH LIBRARY COMMITTEE	4,240	95,760	50,000	50,000	50,000	0	0
NOON LIONS CLUB - 4TH OF JULY	6,500	0	0	0	0	0	0
HOLIDAY ON THE BRAZOS	6,644	0	0	0	0	0	0
	<u>\$ 651,784</u>	<u>\$ 882,960</u>	<u>\$ 878,525</u>	<u>\$ 1,002,289</u>	<u>\$ 1,086,060</u>	<u>\$ 1,050,400</u>	<u>\$ 1,120,400</u>
ELECTRIC FUND							
CORPORATION	\$ 157,000	\$ 157,000	\$ 160,000	\$ 170,000	\$ 209,494	\$ 246,167	\$ 246,951
	<u>\$ 157,000</u>	<u>\$ 157,000</u>	<u>\$ 160,000</u>	<u>\$ 170,000</u>	<u>\$ 209,494</u>	<u>\$ 246,167</u>	<u>\$ 246,951</u>
SANITATION FUND							
BRAZOS BEAUTIFUL	\$ 8,500	\$ 17,000	\$ 17,000	\$ 37,000	\$ 37,000	\$ 37,800	\$ 40,000
	<u>\$ 8,500</u>	<u>\$ 17,000</u>	<u>\$ 17,000</u>	<u>\$ 37,000</u>	<u>\$ 37,000</u>	<u>\$ 37,800</u>	<u>\$ 40,000</u>
TOTAL AGENCY FUNDING	<u>#####</u>	<u>#####</u>	<u>#####</u>	<u>#####</u>	<u>#####</u>	<u>#####</u>	<u>#####</u>

APPENDIX H

MISCELLANEOUS STATISTICAL DATA

**CITY OF COLLEGE STATION
CONSTRUCTION PERMITS
LAST TEN CALENDAR YEARS**

Year	Residential Construction		Commercial Construction		Total	
	Number of Permits	Value	Number of Permits	Value	Number of Permits	Value
1991	370	18,933,748	164	17,319,566	534	36,253,314
1992	475	31,503,185	153	11,648,580	628	43,151,765
1993	598	44,396,336	316	35,378,164	914	79,774,500
1994	614	74,312,947	346	21,336,839	960	95,649,786
1995	634	58,192,760	102	22,577,442	736	80,770,202
1996	656	58,501,690	131	20,856,558	787	79,358,248
1997	584	50,488,222	114	46,243,177	698	96,731,399
1998	691	83,593,022	320	59,342,043	1011	142,935,065
1999	1057	87,917,466	296	27,723,105	1353	115,640,571
2000	793	87,144,173	328	52,569,645	1121	139,713,818
2001*	782	79,340,756	191	40,194,722	973	119,535,478

*** NOTE:** 2001 data is for Jan. - September 2001
Residential Construction includes: Single family dwellings, Duplexes and Apartments as well as residential remodels, slabs, roofs, and swimming pools.
Commercial Construction includes: Commercial new construction, slab, and remodel as well as Hotel/Motel/Inn, demolition and sign permits.

Source: The City of College Station, Development Services

CITY OF COLLEGE STATION
PRINCIPAL TAXPAYERS
October 2001

<u>College Station- Top 10 Taxpayers</u>	<u>Type of Business</u>	<u>2001 Assessed Valuation</u>	<u>Percent of Total Assessed Valuation</u>
C.B.L. & Associates	Retail Mall	\$48,617,375	1.95%
W9/JP-M Real Estate Ltd.	Housing	40,630,000	1.63%
Verizon Communications, Inc.	Utility	35,241,110	1.42%
Universal Computer Services, Inc.	Retail	31,696,491	1.27%
Alkosser/Weinberg	Housing	30,674,775	1.23%
College Station Hospital LP	Medical	25,132,560	1.01%
Wal-Mart/Sam's	Retail	19,667,890	0.79%
University Commons	Housing	18,408,250	0.74%
SHP-The Callaway House LP	Housing	16,200,000	0.65%
Melrose Apartments	Housing	16,000,000	0.64%
Total		\$282,268,451	11.34%

<u>Top 5 Commercial Taxpayers</u>	<u>Type of Business</u>	<u>Assessed Valuation</u>	<u>Valuation</u>
C.B.L. & Associates	Retail Mall	48,617,375	1.95%
College Station Hospital LP	Medical	25,132,560	1.01%
Wal-Mart/Sam's	Retail	19,667,890	0.79%
Lane College Station Limited	Retail	14,000,000	0.56%
R&S Leasing	Retail	10,495,946	0.42%
Total		\$117,913,771	4.74%

<u>Top 5 Industrial Taxpayers</u>	<u>Type of Business</u>	<u>Assessed Valuation</u>	<u>Valuation</u>
Universal Computer Services, Inc.	Retail	31,696,491	1.27%
O I Corporation	Retail	5,556,480	0.22%
Red Oak Sportswear/GCS-CCC Realty	Retail	4,762,975	0.19%
ARC/AMS	Retail	5,657,865	0.23%
Aggieland Ready Mix Co.	Retail	750,000	0.03%
Total		\$48,423,811	1.95%

Source: Brazos County Appraisal District

CITY OF COLLEGE STATION
PRINCIPAL UTILITY CUSTOMERS
October 2001

Utility Customer	Type of Business	Oct. 99 to Sept. 00 KWH Consumption	Total Percent of KWH Consumed
CSISD	Schools	17,442,736	2.98
CBL & Associates	Retail Mall	15,429,699	2.64
City of College Station	Municipality	15,077,658	2.58
Wal-Mart	Retail	7,987,360	1.37
Albertsons	Retail Grocery	7,931,857	1.36
State Headquarters/TAMU	University	7,919,092	1.35
College Station Medical	Hospital	6,643,841	1.14
Lane C/S Ltd	Hotel	5,081,700	0.87
US Dept of Agr	Government	4,689,760	0.80
Briarwood	Apartments	4,605,600	0.79
TOTAL		92,809,303	15.87

Source: City of College Station Utility Billing Department

CITY OF COLLEGE STATION
MISCELLANEOUS STATISTICAL AND DEMOGRAPHIC DATA
October 2001

Date incorporated	October, 1938
Date first charter adopted	October, 1938
Date present charter adopted	May, 1992
Date of last charter amendment	May, 1998
Form of government	Council-Manager

Area in square miles	
Year	Square Miles
1938	1.50
1948	4.20
1958	7.30
1968	17.3
1978	22.6
1988	27.7
1989	27.7
1990	27.7
1992	28.1
1994	30.0
1995	38.2
1996	38.2
1998	40.8

Miles of streets: Paved	711 Lane Miles
Unpaved	1.3 Lane Miles
Miles of sanitary sewer	235 Miles

Fire Protection:	
Number of stations	4*
Number of full-time employees	100
Police Protection:	
Number of employees	143
Number of patrol units	26
One jail facility with a capacity of 20	

*Another Fire Station is scheduled for design and construction for FY02.

CITY OF COLLEGE STATION
MISCELLANEOUS STATISTICAL AND DEMOGRAPHIC DATA
June 2001

Recreation:	Number of playgrounds	35
	Number of basketball courts	21
	Number of swimming pools	3
	Number of soccer fields	13
	Number of softball/baseball fields	19
	Number of tennis courts	14
	Number of picnic shelters	17
	Number of gyms	3
	Number of volleyball courts	8
	Number of nature trails	9
	Number of open play areas	25
	Number of Picnic Pavilions	10
	Number of Jogging/Walking Trails	20

Parks:

Facility	Acres	Facility	Acres
Anderson Park	8.94	Longmire Park	4.16
Arboretum	17.00	Merry Oaks	4.60
Bee Creek Park	26.50	Oaks Park	7.50
Billie Madeley Park	5.13	Parkway	1.90
Brison Park	9.20	Pebble Creek	10.20
Brother's Pond	16.12	Raintree	12.98
College Station Central Park	47.22	Richard Carter Park	7.14
Conference Center	2.30	Sandstone	15.21
Cy Miller Park	2.50	Southwest Park Site	4.78
Eastgate	1.80	Southwood Complex	44.70
Edelweiss	12.30	Steeplechase	8.90
Emerald Forest Park	4.59	Thomas Park	16.10
Gabbard Park	10.67	W. A. Tarrow Park	21.26
Georgia K. Fitch	11.30	Westfield	4.29
Hensel Park -TAMU	29.70	Windwood	1.37
Jack and Dorothy Miller Park	10.00	Wolfpen Creek Park	19.49
Lemon Tree Park	15.43	Woodcreek Park	6.60
Lick Creek Park	515.50	Woodland Hills	3.21
Veterans Athletic Park	150.00	Woodway Park Site	9.26
Luther Jones	1.80	University Park Site	10.20
Lion's Park	1.50	Shenandoah Park	8.06
		TOTAL ACREAGE	1121.4

CITY OF COLLEGE STATION
MISCELLANEOUS STATISTICAL AND DEMOGRAPHIC DATA
October 2001

Utility Fund:

Electric Users (Connections)	26,622
Water Users (Connections)	15,826
Average Electrical Consumption:	49,988,081 Kwh/mo.
Average Water Consumption:	294,230 MGW/Mo.

Number of Employees:

Electric	53
Water	31
Sewer	38

Water Capacity:

Number of Wells	6
Combined Capacity of Wells	24,000,000 GAL/day
Number of Ground Storage Tanks	2
Total capacity 8,000,000 GALS	
Number of Elevated Storage Tanks	2
Total capacity 3,000,000 GALS	
Miles of Water Lines	250

Electric System:

Maximum Demand	162 megawatts
Number of Switching Stations	2
Number of Substations	4
Miles of Distribution Lines	310

Sanitation Fund:

Number of users (units served)	28,894
Landfill size	188
Methodology	Curbside pickup using automated containers.

CITY OF COLLEGE STATION
MISCELLANEOUS STATISTICAL AND DEMOGRAPHIC DATA
October 2001

Education:

Attendance centers	11
Number of classrooms	550
Number of teachers	516
Number of students	7,327

Elections:

Number of registered voters:	
Last municipal election.	41,151
Number of votes cast in:	
Last municipal election	1,768
Percentage of registered voters voting in:	
Last municipal election	4.30%

Population:

Actual		
Census Count	2000	67,890
	1990	52,456
	1980	37,296
	1970	17,676
	1960	11,396
	1950	7,925

SOURCE: Education: College Station Independent School District
 Elections: City Secretary's Office
 Population: Development Services

CITY OF COLLEGE STATION

MISCELLANEOUS STATISTICAL AND DEMOGRAPHIC DATA

October 2001

<u>YEAR</u>	<u>UNIVERSITY ENROLLEMENT</u>
1988	39,163
1989	40,492
1990	41,131
1991	40,997
1992	41,092
1993	42,524
1994	42,018
1995	41,790
1996	41,892
1997	41,461
1998	42,635
1999	43,442
2000	44,026
2001	44,618

PRIMARY LABOR FORCE FOR COLLEGE STATION 1990 - 2001

<u>YEAR</u>	<u>TOTAL LABOR FORCE</u>	<u>NUMBER EMPLOYED</u>	<u>NUMBER UNEMPLOYED</u>	<u>PERCENT UNEMPLOYED</u>
1990	24,567	23,190	1,377	5.6
1991	24,824	23,944	880	3.5
1992	25,561	24,777	784	3.1
1993	26,490	25,745	745	2.8
1994	27,378	26,611	767	2.8
1995	27,492	26,622	870	3.2
1996	27,467	26,751	714	2.6
1997	28,051	27,421	630	2.2
1998	29,333	28,808	525	1.8
1999	30,043	29,490	553	1.8
2000	31,321	30,585	488	1.6
2001	30,572	30,020	552	1.8

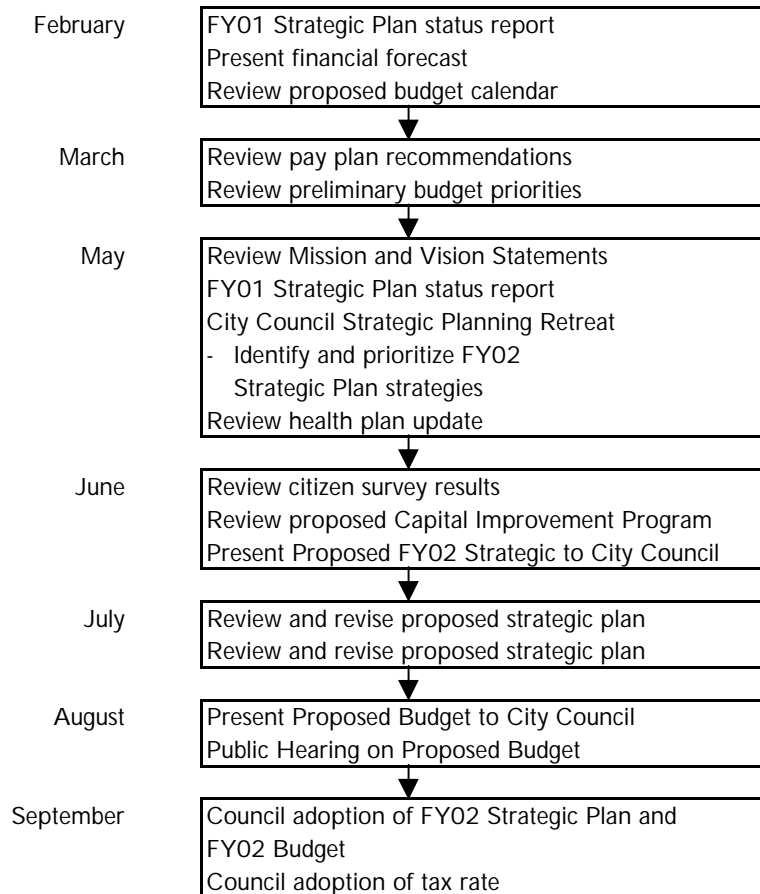
* NOTE: 2001 represents average labor force and employment through September.

SOURCE: TAMU, Office of Institutional Studies and Planning
Texas Workforce Commission

APPENDIX I

THE 2001-2002 STRATEGIC PLANNING AND BUDGET PROCESS

Strategic Planning and Budget Process Flowchart



APPENDIX J

SCHEDULE OF REQUIREMENTS FOR:

**GENERAL OBLIGATION BONDS
CERTIFICATES OF OBLIGATION
UTILITY REVENUE BONDS**

**GENERAL
OBLIGATION BONDS**

**Street Construction and Improvement - \$2,750,000; Parks Construction and Improvements - \$750,000;
Refund 1991 Series Public Property Finance Contractual Obligations - \$1,125,000**

Note: Bonds maturing 2004-2009 were defeased by the 1996 GO and refunding series.

Moody's:	Aaa (INSURED)
S & P's:	AAA (INSURED)

Call Provisions: All Bonds maturing on or after February 15, 2002 are optional for redemption in whole or in part on February 15, 2001 or any date thereafter at par and accrued interest to the date fixed for redemption. If less than all of the Bonds are redeemed at any time, the particular Bonds to be redeemed shall be selected by the City in integral multiples of \$5,000 within any one maturity.

DEBT SERVICE
SCHEDULE OF REQUIREMENTS
General Obligation And Refunding Bond Series 1994
August 15, 1994 -- \$6,250,000

Street Construction - \$1,750,000; Parks (1990 Authorization) - \$250,000
Oversize Bridge (1984 Authorization) - \$500,000; Drainage Improvements - \$350,000
Refund C.O. Series 1994 - \$3,400,000

<u>PAYMENT DATE</u>	<u>PRINCIPAL AMOUNT</u>	<u>INTEREST RATE</u>	<u>INTEREST AMOUNT</u>	<u>TOTAL DUE ON PAYMENT DATE</u>	<u>TOTAL DUE EACH FISCAL YEAR</u>	<u>PRINCIPAL AMOUNT OUTSTANDING</u>
2-15-02	300,000	7.50%	106,075	406,075		
8-15-02			94,825	94,825	500,900	3,350,000
2-15-03	300,000	7.30%	94,825	394,825		
8-15-03			83,875	83,875	478,700	3,050,000
2-15-04	300,000	5.50%	83,875	383,875		
8-15-04			75,625	75,625	459,500	2,750,000
2-15-05	275,000	5.50%	75,625	350,625		
8-15-05			68,063	68,063	418,688	2,475,000
2-15-06	275,000	5.50%	68,063	343,063		
8-16-06			60,500	60,500	403,563	2,200,000
2-15-07	275,000	5.50%	60,500	335,500		
8-15-07			52,938	52,938	388,438	1,925,000
2-15-08	275,000	5.50%	52,938	327,938		
8-15-08			45,375	45,375	373,313	1,650,000
2-15-09	275,000	5.50%	45,375	320,375		
8-15-09			37,813	37,813	358,188	1,375,000
2-15-10	275,000	5.50%	37,813	312,813		
8-15-10			30,250	30,250	343,063	1,100,000
2-15-11	275,000	5.50%	30,250	305,250		
8-15-11			22,688	22,688	327,938	825,000
2-15-12	275,000	5.50%	22,688	297,688		
8-15-12			15,125	15,125	312,813	550,000
2-15-13	275,000	5.50%	15,125	290,125		
8-15-13			7,563	7,563	297,688	275,000
2-15-14	275,000	5.50%	7,563	282,563		
8-15-14			0	0	282,563	0

Effective Interest Rate: 5.95% Moody's: A-1
Net Interest Cost: \$3,421,100 S & P's: A+

Paying Agent: Texas Commerce Bank, N.A.

Underwriting Group: Stephens, Inc.
First Southwest Company
Nations Bank
Eugene C. Palma
FSW Co.

Call Provisions: All Bonds maturing on or after February 15, 2005 are optional for redemption in whole or in part on February 15, 2004 or any date thereafter at par and accrued interest to the date fixed for redemption. If less than all of the Bonds are redeemed at anytime, the particular Bonds to be redeemed shall be selected by the City in integral multiples of \$5,000 within any one maturity.

**DEBT SERVICE
SCHEDULE OF REQUIREMENTS
G.O.B 1995 SERIES
August 1, 1995 -- \$4,700,000**

Street Projects - \$1,140,000; Northgate - \$400,000; Traffic Signals - \$420,000;
Misc. Drainage - \$395,000; Library - \$700,000; Fire Station Relocation - \$935,000;
Park Development and Improvements - \$280,000; Land Purchase - \$430,000

PAYMENT DATE	PRINCIPAL AMOUNT	INTEREST RATE	INTEREST AMOUNT	TOTAL DUE ON PAYMENT DATE	TOTAL DUE EACH FISCAL YEAR	PRINCIPAL AMOUNT OUTSTANDING
2-15-02	250,000	7.00%	103,713	353,713		
8-15-02			94,963	94,963	448,675	3,500,000
2-15-03	250,000	7.00%	94,963	344,963		
8-15-03			86,213	86,213	431,175	3,250,000
2-15-04	300,000	6.00%	86,213	386,213		
8-15-04			77,213	77,213	463,425	2,950,000
2-15-05	300,000	5.10%	77,213	377,213		
8-15-05			69,563	69,563	446,775	2,650,000
2-15-06	300,000	5.25%	69,563	369,563		
8-16-06			61,688	61,688	431,250	2,350,000
2-15-07	300,000	5.25%	61,688	361,688		
8-15-07			53,813	53,813	415,500	2,050,000
2-15-08	300,000	5.25%	53,813	353,813		
8-15-08			45,938	45,938	399,750	1,750,000
2-15-09	350,000	5.25%	45,938	395,938		
8-15-09			36,750	36,750	432,688	1,400,000
2-15-10	350,000	5.25%	36,750	386,750		
8-15-10			27,563	27,563	414,313	1,050,000
2-15-11	350,000	5.25%	27,563	377,563		
8-15-11			18,375	18,375	395,938	700,000
2-15-12	350,000	5.25%	18,375	368,375		
8-15-12			9,188	9,188	377,563	350,000
2-15-13	350,000	5.25%	9,188	359,188		
8-15-13			0	0	359,188	0
Effective Interest Rate:		5.5334%		Moody's:	Aaa	
Net Interest Cost:		\$2,795,038		S & P's:	AAA	

Paying Agent: Texas Commerce Bank National Association

Underwriting Group: Merrill Lynch, Pierce, Ferris & Smith, Inc.
Robert W. Baird & Co., Inc.
Raymond James & Associates, Inc.
DLS Securities
Service Asset Management

Call Provisions: All Bonds maturing on or after February 15, 2006 are optional for redemption in whole or in part on February 15, 2005 or any date thereafter at par and accrued interest to the date fixed for redemption. If less than all of the Bonds are redeemed at any time, the particular Bonds to be redeemed shall be selected by the City in integral multiples of \$5,000 within any one maturity.

**DEBT SERVICE
SCHEDULE OF REQUIREMENTS
G.O.B and Refunding 1996 Series
Dec. 1, 1996 - \$11,845,000**

Streets, Sidewalks, and Traffic - \$2,580,000; Drainage - \$370,000; Library - \$1,200,000;
Park - \$1,150,000; Refund Series 1987 - \$3,795,000; Refund Series 1989 G.O. - \$1,350,000;
Refund Series 1991 G.O. - \$1,425,000

PAYMENT DATE	PRINCIPAL AMOUNT	INTEREST RATE	INTEREST AMOUNT	TOTAL DUE ON PAYMENT DATE	TOTAL DUE EACH FISCAL YEAR	PRINCIPAL AMOUNT OUTSTANDING
2-15-02	875,000	6.50%	216,964	1,091,964		
8-15-02			188,526	188,526	1,280,490	7,050,000
2-15-03	880,000	6.50%	188,526	1,068,526		
8-16-03			159,926	159,926	1,228,453	6,170,000
2-16-04	1,100,000	4.70%	159,926	1,259,926		
8-15-04			134,076	134,076	1,394,003	5,070,000
2-15-05	640,000	4.80%	134,076	774,076		
8-15-05			118,716	118,716	892,793	4,430,000
2-15-06	420,000	4.90%	118,716	538,716		
8-15-06			108,426	108,426	647,143	4,010,000
2-15-07	450,000	5.05%	108,426	558,426		
8-15-07			97,064	97,064	655,490	3,560,000
2-15-08	460,000	5.05%	97,064	557,064		
8-15-08			85,449	85,449	642,513	3,100,000
2-15-09	465,000	5.15%	85,449	550,449		
8-15-09			73,475	73,475	623,924	2,635,000
2-15-10	270,000	5.25%	73,475	343,475		
8-15-10			66,388	66,388	409,863	2,365,000
2-15-11	285,000	5.35%	66,388	351,388		
8-15-11			58,764	58,764	410,151	2,080,000
2-15-12	300,000	5.45%	58,764	358,764		
8-15-12			50,589	50,589	409,353	1,780,000
2-15-13	315,000	5.50%	50,589	365,589		
8-15-13			41,926	41,926	407,515	1,465,000
2-15-14	335,000	5.50%	41,926	376,926		
8-15-14			32,714	32,714	409,640	1,130,000
2-15-15	355,000	5.55%	32,714	387,714		
8-15-15			22,863	22,863	410,576	775,000
2-15-16	375,000	5.90%	22,863	397,863		
8-15-16			11,800	11,800	409,663	400,000
2-15-17	400,000	5.90%	11,800	411,800	411,800	0

Net Interest: \$ 5,458,206 Moody's: Aaa
 S & P's: AAA

Paying Agent: Texas Commerce Bank National Association

Call Provisions: The City reserves the right, at its option, to redeem Bonds having stated maturities on and after February 15, 2008 through and including february 15, 2015, in whole or in part in principal amounts of \$5,000 or any integral multiple thereof, on February 15, 2007, or any date thereafter, at the par value thereof plus accrued interest to the date of redemption . The City reserves the right, at its option, to redeem the Term Bonds having a stated maturity date of February 15,2017 and subject to mandatory redemption as described herein, in whole or in part in principal amounts of \$5,000 or any integral multiple thereof, on February 15, 1999, or any date thereafter, at the par value thereof plus accrued interest to the date of redemption.

**DEBT SERVICE
SCHEDULE OF REQUIREMENTS
G.O.B. 1998 SERIES
April 1, 1998 - \$6,200,000**

Streets, Sidewalks, and Traffic - \$3,303,000; Drainage Improvements - \$462,000;
Library - \$735,000; Land and Fire Station - \$430,000; Parks - \$1,270,000

<u>PAYMENT DATE</u>	<u>PRINCIPAL AMOUNT</u>	<u>INTEREST RATE</u>	<u>INTEREST AMOUNT</u>	<u>TOTAL DUE ON PAYMENT DATE</u>	<u>TOTAL DUE EACH FISCAL YEAR</u>	<u>PRINCIPAL AMOUNT OUTSTANDING</u>
2-15-02	240,000	6.50%	149,278	389,278		
8-15-02			141,478	141,478	530,756	5,515,000
2-15-03	255,000	6.50%	141,478	396,478		
8-15-03			133,191	133,191	529,669	5,260,000
2-15-04	265,000	6.50%	133,191	398,191		
8-15-04			124,578	124,578	522,769	4,995,000
2-15-05	280,000	6.50%	124,578	404,578		
8-15-05			115,478	115,478	520,056	4,715,000
2-15-06	295,000	4.50%	115,478	410,478		
8-15-06			108,841	108,841	519,319	4,420,000
2-15-07	310,000	4.55%	108,841	418,841		
8-15-07			101,788	101,788	520,629	4,110,000
2-15-08	325,000	4.65%	101,788	426,788		
8-15-08			94,232	94,232	521,020	3,785,000
2-15-09	340,000	4.70%	94,232	434,232		
8-15-09			86,242	86,242	520,474	3,445,000
2-15-10	360,000	4.75%	86,242	446,242		
8-15-10			77,692	77,692	523,934	3,085,000
2-15-11	380,000	4.85%	77,692	457,692		
8-15-11			68,477	68,477	526,169	2,705,000
2-15-12	395,000	5.00%	68,477	463,477		
8-15-12			58,602	58,602	522,079	2,310,000
2-15-13	415,000	5.00%	58,602	473,602		
8-15-13			48,227	48,227	521,829	1,895,000
2-15-14	440,000	5.00%	48,227	488,227		
8-15-14			37,227	37,227	525,454	1,455,000
2-15-15	460,000	5.10%	37,227	497,227		
8-15-15			25,497	25,497	522,724	995,000
2-15-16	485,000	5.13%	25,497	510,497		
8-15-16			13,069	13,069	523,566	510,000
2-15-17	510,000	5.13%	13,069	523,069	523,069	0

Net Interest Cost: \$ 3,694,415 Moody's: Aaa
S & P's: AAA

Paying Agent: Chase Bank of Texas

Call Provisions: The City reserves the right, at its option, to redeem Bonds having stated maturities on and after February 15, 2009, in whole or in part in principal amounts of \$5,000 or any integral multiple thereof, on February 15, 2008, or any date thereafter, at the par value thereof plus accrued interest to the date of redemption.

**DEBT SERVICE
SCHEDULE OF REQUIREMENTS
G.O.B. SERIES 1999
APRIL 15, 1999 - PRINCIPAL - \$6,230,000**

Streets - \$2,707,000; Thoroughfare and Sidewalk Improvements - \$220,000;
Traffic Management - \$540,000; Drainage - \$1,458,000; City Facilities - \$275,000;
Park Improvements - \$930,000; Fire Station Improvements - \$100,000

DATE	PRINCIPAL AMOUNT	INTEREST RATE	INTEREST AMOUNT	TOTAL DUE ON PAYMENT DATE	TOTAL DUE EACH YEAR	PRINCIPAL AMOUNT OUTSTANDING
						6,230,000
2-15-02	250,000	3.7000%	129,721	379,721		
8-15-02			125,096	125,096	504,818	5,595,000
2-15-03	260,000	3.8000%	125,096	385,096		
8-15-03			120,156	120,156	505,253	5,335,000
2-15-04	275,000	3.9000%	120,156	395,156		
8-15-04			114,794	114,794	509,950	5,060,000
2-15-05	290,000	4.0000%	114,794	404,794		
8-15-05			108,994	108,994	513,788	4,770,000
2-15-06	300,000	4.0000%	108,994	408,994		
8-15-06			102,994	102,994	511,988	4,470,000
2-15-07	320,000	4.1000%	102,994	422,994		
8-15-07			96,434	96,434	519,428	4,150,000
2-15-08	335,000	5.0000%	96,434	431,434		
8-15-08			88,059	88,059	519,493	3,815,000
2-15-09	350,000	5.4000%	88,059	438,059		
8-15-09			78,609	78,609	516,668	3,465,000
2-15-10	365,000	4.2500%	78,609	443,609		
8-15-10			70,853	70,853	514,461	3,100,000
2-15-11	385,000	4.3000%	70,853	455,853		
8-15-11			62,575	62,575	518,428	2,715,000
2-15-12	400,000	4.4000%	62,575	462,575		
8-15-12			53,775	53,775	516,350	2,315,000
2-15-13	420,000	4.5000%	53,775	473,775		
8-15-13			44,325	44,325	518,100	1,895,000
2-15-14	440,000	4.6000%	44,325	484,325		
8-15-14			34,205	34,205	518,530	1,455,000
2-15-15	460,000	4.6500%	34,205	494,205		
8-15-15			23,510	23,510	517,715	995,000
2-15-16	485,000	4.7000%	23,510	508,510		
8-15-16			12,113	12,113	520,623	510,000
2-15-17	510,000	4.7500%	12,113	522,113	522,113	0

Interest Cost: \$ 3,027,827

Moody's: Aaa
S & P's: AAA

Paying Agent: Chase Bank of Texas

Call Provisions: The City reserves the right, at its option, to redeem Bonds having stated maturities on and after February 15, 2010, in whole or in part in principal amounts of \$5,000 or any integral multiple thereof, on February 15, 2009, or any date thereafter, at the par value thereof plus accrued interest to the date of redemption.

**DEBT SERVICE
SCHEDULE OF REQUIREMENTS
G.O.B. SERIES 2000
April 13, 2000 - \$8,460,000**

Streets - \$4,690,000; Traffic Management - \$1,100,000
Parks - \$1,570,000; Sidewalks and Bike Trails - \$290,000; Fire Station 2 - \$810,000

DATE	ESTIMATED PRINCIPAL AMOUNT	ESTIMATED INTEREST RATE	ESTIMATED INTEREST AMOUNT	TOTAL DUE ON PAYMENT DATE	TOTAL DUE EACH YEAR	ESTIMATED PRINCIPAL AMOUNT OUTSTANDING
						8,460,000
2-15-02	675,000	7.00%	223,290	898,290		
8-15-02			199,665	199,665	1,097,955	7,210,000
2-15-03	295,000	7.00%	199,665	494,665		
8-15-03			189,340	189,340	684,005	6,915,000
2-15-04	310,000	7.00%	189,340	499,340		
8-15-04			178,490	178,490	677,830	6,605,000
2-15-05	325,000	7.00%	178,490	503,490		
8-15-05			167,115	167,115	670,605	6,280,000
2-15-06	340,000	5.25%	167,115	507,115		
8-15-06			158,190	158,190	665,305	5,940,000
2-15-07	360,000	5.00%	158,190	518,190		
8-15-07			149,190	149,190	667,380	5,580,000
2-15-08	380,000	5.00%	149,190	529,190		
8-15-08			139,690	139,690	668,880	5,200,000
2-15-09	400,000	5.10%	139,690	539,690		
8-15-09			129,490	129,490	669,180	4,800,000
2-15-10	420,000	5.15%	129,490	549,490		
8-15-10			118,675	118,675	668,165	4,380,000
2-15-11	445,000	5.20%	118,675	563,675		
8-15-11			107,105	107,105	670,780	3,935,000
2-15-12	470,000	5.30%	107,105	577,105		
8-15-12			94,650	94,650	671,755	3,465,000
2-15-13	500,000	5.35%	94,650	594,650		
8-15-13			81,275	81,275	675,925	2,965,000
2-15-14	525,000	5.40%	81,275	606,275		
8-15-14			67,100	67,100	673,375	2,440,000
2-15-15	560,000	5.50%	67,100	627,100		
8-15-15			51,700	51,700	678,800	1,880,000
2-15-16	590,000	5.50%	51,700	641,700		
8-15-16			35,475	35,475	677,175	1,290,000
2-15-17	625,000	5.50%	35,475	660,475		
8-15-17			18,288	18,288	678,763	665,000
2-15-18	665,000	5.50%	18,288	683,288	683,288	0

Interest Cost: \$ 4,642,079

Moody's: Aaa
S & P's: AAA

Paying Agent: Chase Bank of Texas

Call Provisions: The City reserves the right, at its option, to redeem Bonds having stated maturities on and after February 15, 2011, in whole or in part in principal amounts of \$5,000 or any integral multiple thereof, on February 15, 2010, or any date thereafter, at the par value thereof plus accrued interest to the date of redemption.

DEBT SERVICE
ESTIMATED SCHEDULE OF REQUIREMENTS
G.O.B. SERIES 2001 ESTIMATE
PRINCIPAL - \$7,675,000 AT 6.0% INTEREST

DATE	ESTIMATED PRINCIPAL AMOUNT	ESTIMATED INTEREST RATE	ESTIMATED INTEREST AMOUNT	TOTAL DUE ON PAYMENT DATE	TOTAL DUE EACH YEAR	ESTIMATED PRINCIPAL AMOUNT OUTSTANDING
						7,675,000
2-15-02	250,000	6.00%	230,250	480,250		
8-15-02			222,750	222,750	703,000	7,425,000
2-15-03	265,000	6.00%	222,750	487,750		
8-15-03			214,800	214,800	702,550	7,160,000
2-15-04	280,000	6.00%	214,800	494,800		
8-15-04			206,400	206,400	701,200	6,880,000
2-15-05	295,000	6.00%	206,400	501,400		
8-15-05			197,550	197,550	698,950	6,585,000
2-15-06	315,000	6.00%	197,550	512,550		
8-15-06			188,100	188,100	700,650	6,270,000
2-15-07	330,000	6.00%	188,100	518,100		
8-15-07			178,200	178,200	696,300	5,940,000
2-15-08	350,000	6.00%	178,200	528,200		
8-15-08			167,700	167,700	695,900	5,590,000
2-15-09	375,000	6.00%	167,700	542,700		
8-15-09			156,450	156,450	699,150	5,215,000
2-15-10	395,000	6.00%	156,450	551,450		
8-15-10			144,600	144,600	696,050	4,820,000
2-15-11	420,000	6.00%	144,600	564,600		
8-15-11			132,000	132,000	696,600	4,400,000
2-15-12	445,000	6.00%	132,000	577,000		
8-15-12			118,650	118,650	695,650	3,955,000
2-15-13	470,000	6.00%	118,650	588,650		
8-15-13			104,550	104,550	693,200	3,485,000
2-15-14	500,000	6.00%	104,550	604,550		
8-15-14			89,550	89,550	694,100	2,985,000
2-15-15	530,000	6.00%	89,550	619,550		
8-15-15			73,650	73,650	693,200	2,455,000
2-15-16	560,000	6.00%	73,650	633,650		
8-15-16			56,850	56,850	690,500	1,895,000
2-15-17	595,000	6.00%	56,850	651,850		
8-15-17			39,000	39,000	690,850	1,300,000
2-15-18	630,000	6.00%	39,000	669,000		
8-15-18			20,100	20,100	689,100	670,000
2-15-19	670,000	6.00%	20,100	690,100		

DEBT SERVICE
ESTIMATED SCHEDULE OF REQUIREMENTS
G.O.B. SERIES 2002 ESTIMATE
PRINCIPAL - \$3,828,000 AT 6.0% INTEREST

DATE	ESTIMATED PRINCIPAL AMOUNT	ESTIMATED INTEREST RATE	ESTIMATED INTEREST AMOUNT	TOTAL DUE ON PAYMENT DATE	TOTAL DUE EACH YEAR	ESTIMATED PRINCIPAL AMOUNT OUTSTANDING
						3,828,000
2-15-03	123,900	6.00%	114,840	238,740		
8-15-03			111,123	111,123	349,863	3,704,100
2-15-04	131,300	6.00%	111,123	242,423		
8-15-04			107,184	107,184	349,607	3,572,800
2-15-05	139,200	6.00%	107,184	246,384		
8-15-05			103,008	103,008	349,392	3,433,600
2-15-06	147,500	6.00%	103,008	250,508		
8-15-06			98,583	98,583	349,091	3,286,100
2-15-07	156,400	6.00%	98,583	254,983		
8-15-07			93,891	93,891	348,874	3,129,700
2-15-08	165,800	6.00%	93,891	259,691		
8-15-08			88,917	88,917	348,608	2,963,900
2-15-09	175,700	6.00%	88,917	264,617		
8-15-09			83,646	83,646	348,263	2,788,200
2-15-10	186,200	6.00%	83,646	269,846		
8-15-10			78,060	78,060	347,906	2,602,000
2-15-11	197,400	6.00%	78,060	275,460		
8-15-11			72,138	72,138	347,598	2,404,600
2-15-12	209,300	6.00%	72,138	281,438		
8-15-12			65,859	65,859	347,297	2,195,300
2-15-13	221,800	6.00%	65,859	287,659		
8-15-13			59,205	59,205	346,864	1,973,500
2-15-14	235,100	6.00%	59,205	294,305		
8-15-14			52,152	52,152	346,457	1,738,400
2-15-15	249,200	6.00%	52,152	301,352		
8-15-15			44,676	44,676	346,028	1,489,200
2-15-16	264,200	6.00%	44,676	308,876		
8-15-16			36,750	36,750	345,626	1,225,000
2-15-17	280,000	6.00%	36,750	316,750		
8-15-17			28,350	28,350	345,100	945,000
2-15-18	296,800	6.00%	28,350	325,150		
8-15-18			19,446	19,446	344,596	648,200
2-15-19	314,700	6.00%	19,446	334,146		
8-15-19			10,005	10,005	344,151	333,500
2-15-20	333,500	6.00%	10,005	343,505	343,505	0

**CERTIFICATES
OF
OBLIGATION**

DEBT SERVICE
SCHEDULE OF REQUIREMENTS
Certificates Of Obligation, SERIES 1998
April 1, 1998, \$5,500,000
Convention Center

PAYMENT DATE	PRINCIPAL AMOUNT	INTEREST RATE	INTEREST AMOUNT	TOTAL DUE ON PAYMENT DATE	TOTAL DUE EACH YEAR	PRINCIPAL AMOUNT OUTSTANDING
02/15/2002	215,000	7.30%	135,376	350,376		
08/15/2002			127,529	127,529	477,905	4,890,000
02/15/2003	225,000	7.30%	127,529	352,529		
08/15/2003			119,316	119,316	471,845	4,665,000
02/15/2004	235,000	7.30%	119,316	354,316		
08/15/2004			110,739	110,739	465,055	4,430,000
02/15/2005	250,000	4.55%	110,739	360,739		
08/15/2005			105,051	105,051	465,790	4,180,000
02/15/2006	260,000	4.60%	105,051	365,051		
08/15/2006			99,071	99,071	464,123	3,920,000
02/15/2007	275,000	4.70%	99,071	374,071		
08/15/2007			92,609	92,609	466,680	3,645,000
02/15/2008	290,000	4.80%	92,609	382,609		
08/15/2008			85,649	85,649	468,258	3,355,000
02/15/2009	300,000	4.90%	85,649	385,649		
08/15/2009			78,299	78,299	463,948	3,055,000
02/15/2010	320,000	5.00%	78,299	398,299		
08/15/2010			70,299	70,299	468,598	2,735,000
02/15/2011	335,000	5.05%	70,299	405,299		
08/15/2011			61,840	61,840	467,139	2,400,000
02/15/2012	350,000	5.10%	61,840	411,840		
08/15/2012			52,915	52,915	464,755	2,050,000
02/15/2013	370,000	5.10%	52,915	422,915		
08/15/2013			43,480	43,480	466,395	1,680,000
02/15/2014	390,000	5.15%	43,480	433,480		
08/15/2014			33,438	33,438	466,918	1,290,000
02/15/2015	410,000	5.15%	33,438	443,438		
08/15/2015			22,880	22,880	466,318	880,000
02/15/2016	430,000	5.20%	22,880	452,880		
08/15/2016			11,700	11,700	464,580	450,000
02/15/2017	450,000	5.20%	11,700	461,700	461,700	0

T.I.C.: 5.2202% Moody's: Aaa
Net Interest: \$ 3,346,627 S.&P.'s: AAA

Paying Agent: First Interstate Bank of Texas, N.A., Houston

Call Provisions: The City reserves the right, at its option, to redeem Certificates having stated maturates on and after February 15, 2004, in whole or in part in principal amounts of \$5,000 or any integral multiple thereof, on February 15, 2003, or any date thereafter, at the par value thereof plus accrued interest to the date of redemption.

DEBT SERVICE
SCHEDULE OF REQUIREMENTS
Certificates of Obligation, Series 1999
April 15, 1999 - \$850,000

Street Projects

<u>DATE</u>	<u>PRINCIPAL AMOUNT</u>	<u>INTEREST RATE</u>	<u>INTEREST AMOUNT</u>	<u>TOTAL DUE ON PAYMENT DATE</u>	<u>TOTAL DUE EACH YEAR</u>	<u>PRINCIPAL AMOUNT OUTSTANDING</u>
02/15/2002	250,000	3.75%	4,688	254,688	254,688	0

Net Interest: \$ 55,708 Moody's: A1
 S & P's: A+

Paying Agent: Chase Bank of Texas
 Call Provisions: None

**DEBT SERVICE
SCHEDULE OF REQUIREMENTS
Certificates of Obligation, Series 2000
April 13, 2000 - \$4,050,000**

Street Projects - \$2,390,000; Park Projects - \$726,000
Technology and Fiber Optic Projects - \$348,000; Business Park - \$250,000; Fire Station #2 - \$210,000
Neighborhood CIP - \$50,000; Debt Issuance - \$76,000

PAYMENT DATE	PRINCIPAL AMOUNT	INTEREST RATE	INTEREST AMOUNT	TOTAL DUE ON PAYMENT DATE	TOTAL DUE EACH FISCAL YEAR	AMOUNT OUTSTANDING
2-15-02	335,000	7.00%	106,663	441,663		
8-15-02			94,938	94,938	536,601	3,445,000
2-15-03	340,000	7.00%	94,938	434,938		
8-15-03			83,038	83,038	517,976	3,105,000
2-15-04	340,000	6.00%	83,038	423,038		
8-15-04			72,838	72,838	495,876	2,765,000
2-15-05	345,000	5.00%	72,838	417,838		
8-15-05			64,213	64,213	482,051	2,420,000
2-15-06	130,000	5.00%	64,213	194,213		
8-15-06			60,963	60,963	255,176	2,290,000
2-15-07	140,000	5.00%	60,963	200,963		
8-15-07			57,463	57,463	258,426	2,150,000
2-15-08	145,000	5.00%	57,463	202,463		
8-15-08			53,838	53,838	256,301	2,005,000
2-15-09	155,000	5.10%	53,838	208,838		
8-15-09			49,886	49,886	258,724	1,850,000
2-15-10	165,000	5.13%	49,886	214,886		
8-15-10			45,658	45,658	260,543	1,685,000
2-15-11	170,000	5.20%	45,658	215,658		
8-15-11			41,238	41,238	256,895	1,515,000
2-15-12	180,000	5.30%	41,238	221,238		
8-15-12			36,468	36,468	257,705	1,335,000
2-15-13	190,000	5.35%	36,468	226,468		
8-15-13			31,385	31,385	257,853	1,145,000
2-15-14	205,000	5.40%	31,385	236,385		
8-15-14			25,850	25,850	262,235	940,000
2-15-15	215,000	5.50%	25,850	240,850		
8-15-15			19,938	19,938	260,788	725,000
2-15-16	230,000	5.50%	19,938	249,938		
8-15-16			13,613	13,613	263,550	495,000
2-15-17	240,000	5.50%	13,613	253,613		
8-15-17			7,013	7,013	260,625	255,000
2-15-18	255,000	5.50%	7,013	262,013	262,013	0

Net Interest: \$ 1,932,554

Moody's: Aaa
S & P's: AAA

Paying Agent: Chase Bank of Texas

Call Provisions: The City reserves the right, at its option, to redeem Obligations having stated maturates on and after February 15, 2011, in whole or in part in principal amounts of \$5,000 or any integral multiple thereof, on February 15, 2010, or any date thereafter, at the par value thereof plus accrued interest to the date of redemption.

DEBT SERVICE
SCHEDULE OF REQUIREMENTS
Certificates of Obligation, Series 2000 A
Principal - \$8,100,000

Northgate Parking Garage - \$6,385,000; Land Acquisition - \$1,600,000
Debt Issuance - \$115,000

PAYMENT DATE	PRINCIPAL AMOUNT	INTEREST RATE	INTEREST AMOUNT	TOTAL DUE ON PAYMENT DATE	TOTAL DUE EACH FISCAL YEAR	PRINCIPAL AMOUNT OUTSTANDING
						8,100,000
2-15-02	510,000	4.75%	208,326	718,326		
8-15-02			196,214	196,214	914,540	7,300,000
2-15-03	535,000	4.75%	196,214	731,214		
8-15-03			183,508	183,508	914,721	6,765,000
2-15-04	560,000	5.70%	183,508	743,508		
8-15-04			167,548	167,548	911,055	6,205,000
2-15-05	590,000	6.75%	167,548	757,548		
8-15-05			147,635	147,635	905,183	5,615,000
2-15-06	250,000	6.75%	147,635	397,635		
8-15-06			139,198	139,198	536,833	5,365,000
2-15-07	265,000	4.75%	139,198	404,198		
8-15-07			132,904	132,904	537,101	5,100,000
2-15-08	280,000	4.75%	132,904	412,904		
8-15-08			126,254	126,254	539,158	4,820,000
2-15-09	290,000	4.80%	126,254	416,254		
8-15-09			119,294	119,294	535,548	4,530,000
2-15-10	310,000	4.85%	119,294	429,294		
8-15-10			111,776	111,776	541,070	4,220,000
2-15-11	325,000	4.90%	111,776	436,776		
8-15-11			103,814	103,814	540,590	3,895,000
2-15-12	340,000	5.00%	103,814	443,814		
8-15-12			95,314	95,314	539,128	3,555,000
2-15-13	360,000	5.10%	95,314	455,314		
8-15-13			86,134	86,134	541,448	3,195,000
2-15-14	380,000	5.20%	86,134	466,134		
8-15-14			76,254	76,254	542,388	2,815,000
2-15-15	405,000	5.25%	76,254	481,254		
8-15-15			65,623	65,623	546,876	2,410,000
2-15-16	425,000	5.30%	65,623	490,623		
8-15-16			54,360	54,360	544,983	1,985,000
2-15-17	455,000	5.40%	54,360	509,360		
8-15-17			42,075	42,075	551,435	1,530,000
2-15-18	480,000	5.50%	42,075	522,075		
8-15-18			28,875	28,875	550,950	1,050,000
2-15-19	510,000	5.50%	28,875	538,875		
8-15-19			14,850	14,850	553,725	540,000
2-15-20	540,000	5.50%	14,850	554,850	554,850	0

Interest: \$ 4,141,330

DEBT SERVICE
ESTIMATED SCHEDULE OF REQUIREMENTS
Certificates of Obligation, Series 2001
Principal - \$2,540,000 Interest Rate - 5.00%

Technology and Fiber Optic Projects - \$1,843,000; Business Park - \$200,000
Neighborhood CIP - \$75,000; 2nd Street - \$390,000; Debt Issuance - \$32,000

PAYMENT DATE	PRINCIPAL AMOUNT	INTEREST RATE	INTEREST AMOUNT	TOTAL DUE ON PAYMENT DATE	TOTAL DUE EACH FISCAL YEAR	PRINCIPAL AMOUNT OUTSTANDING
2-15-02	320,000	5.00%	115,354	435,354		
8-15-02			69,213	69,213	504,567	2,220,000
2-15-03	380,000	5.25%	61,213	441,213		
8-15-03			51,238	51,238	492,450	1,840,000
2-15-04	400,000	5.50%	51,238	451,238		
8-15-04			40,238	40,238	491,475	1,440,000
2-15-05	420,000	5.75%	40,238	460,238		
8-15-05			28,163	28,163	488,400	1,020,000
2-15-06	450,000	5.75%	28,163	478,163		
8-15-06			15,225	15,225	493,388	570,000
2-15-07	25,000	5.00%	15,225	40,225		
8-15-07			14,600	14,600	54,825	545,000
2-15-08	25,000	5.00%	14,600	39,600		
8-15-08			13,975	13,975	53,575	520,000
2-15-09	30,000	5.00%	13,975	43,975		
8-15-09			13,225	13,225	57,200	490,000
2-15-10	30,000	5.10%	13,225	43,225		
8-15-10			12,460	12,460	55,685	460,000
2-15-11	30,000	5.13%	12,460	42,460		
8-15-11			11,691	11,691	54,151	430,000
2-15-12	35,000	5.20%	11,691	46,691		
8-15-12			10,781	10,781	57,473	395,000
2-15-13	35,000	5.30%	10,781	45,781		
8-15-13			9,854	9,854	55,635	360,000
2-15-14	35,000	5.35%	9,854	44,854		
8-15-14			8,918	8,918	53,771	325,000
2-15-15	40,000	5.40%	8,918	48,918		
8-15-15			7,838	7,838	56,755	285,000
2-15-16	40,000	5.50%	7,838	47,838		
8-15-16			6,738	6,738	54,575	245,000
2-15-17	45,000	5.50%	6,738	51,738		
8-15-17			5,500	5,500	57,238	200,000
2-15-18	45,000	5.50%	5,500	50,500		
8-15-18			4,263	4,263	54,763	155,000
2-15-19	50,000	5.50%	4,263	54,263		
8-15-19			2,888	2,888	57,150	105,000
2-15-20	50,000	5.50%	2,888	52,888		
8-15-20			1,513	1,513	54,400	55,000
2-15-21	55,000	5.50%	1,513	56,513	56,513	0
Net Interest:	\$ 755,187					

DEBT SERVICE
SCHEDULE OF REQUIREMENTS
Certificates of Obligation, Series 2002 Estimate
Principal- \$9,367,000 at 6% Interest

Technology and Fiber Optic Projects - \$67,000;
Neighborhood CIP - \$75,000; 2nd Street - \$225,000
Interim CIP - \$9,000,000

PAYMENT DATE	ESTIMATE PRINCIPAL AMOUNT	ESTIMATE INTEREST RATE	INTEREST AMOUNT	TOTAL DUE ON PAYMENT DATE	TOTAL DUE EACH FISCAL YEAR	ESTIMATE PRINCIPAL AMOUNT OUTSTANDING
						9,367,000
2-15-03	450,000	5.50%	257,593	707,593		
2-15-03			245,218	245,218	952,810	8,917,000
2-15-04	450,000	5.50%	245,218	695,218		
8-15-04			232,843	232,843	928,060	8,467,000
2-15-05	450,000	5.50%	232,843	682,843		
8-15-05			220,468	220,468	903,310	8,017,000
2-15-06	450,000	5.50%	220,468	670,468		
8-15-06			208,093	208,093	878,560	7,567,000
2-15-07	450,000	5.50%	208,093	658,093		
8-15-07			195,718	195,718	853,810	7,117,000
2-15-08	450,000	5.50%	195,718	645,718		
8-15-08			183,343	183,343	829,060	6,667,000
2-15-09	450,000	5.50%	183,343	633,343		
8-15-09			170,968	170,968	804,310	6,217,000
2-15-10	450,000	5.50%	170,968	620,968		
8-15-10			158,593	158,593	779,560	5,767,000
2-15-11	450,000	5.50%	158,593	608,593		
8-15-11			146,218	146,218	754,810	5,317,000
2-15-12	450,000	5.50%	146,218	596,218		
8-15-12			133,843	133,843	730,060	4,867,000
2-15-13	450,000	5.50%	133,843	583,843		
8-15-13			121,468	121,468	705,310	4,417,000
2-15-14	450,000	5.50%	121,468	571,468		
8-15-14			109,093	109,093	680,560	3,967,000
2-15-15	450,000	5.50%	109,093	559,093		
8-15-15			96,718	96,718	655,810	3,517,000
2-15-16	450,000	5.50%	96,718	546,718		
8-15-16			84,343	84,343	631,060	3,067,000
2-15-17	450,000	5.50%	84,343	534,343		
8-15-17			71,968	71,968	606,310	2,617,000
2-15-18	450,000	5.50%	71,968	521,968		
8-15-18			59,593	59,593	581,560	2,167,000
2-15-19	450,000	5.50%	59,593	509,593		
8-15-19			47,218	47,218	556,810	1,717,000
2-15-20	450,000	5.50%	47,218	497,218		
8-15-20			34,843	34,843	532,060	1,267,000
2-15-21	450,000	5.50%	34,843	484,843		
8-15-21			22,468	22,468	507,310	817,000
2-15-22	450,000	5.50%	22,468	472,468		
8-15-22			10,093	10,093	482,560	367,000
2-15-23	367,000	5.50%	10,093	377,093		0

Net Interest: \$ 5,499,918

DEBT SERVICE
SCHEDULE OF REQUIREMENTS
Certificates of Obligation, Series 2002 Estimate
Principal- \$2,300,000 at 6% Interest

Wolf Pen Creek Projects - \$2,300,000

PAYMENT DATE	ESTIMATE PRINCIPAL AMOUNT	ESTIMATE INTEREST RATE	INTEREST AMOUNT	TOTAL DUE ON PAYMENT DATE	TOTAL DUE EACH FISCAL YEAR	ESTIMATE PRINCIPAL AMOUNT OUTSTANDING
						2,300,000
2-15-03	385,000	5.50%	75,850	460,850		
2-15-03			65,263	65,263	526,113	1,915,000
2-15-04	385,000	5.50%	65,263	450,263		
8-15-04			54,675	54,675	504,938	1,530,000
2-15-05	355,000	5.50%	54,675	409,675		
8-15-05			44,913	44,913	454,588	1,175,000
2-15-06	355,000	5.50%	44,913	399,913		
8-15-06			35,150	35,150	435,063	820,000
2-15-07	335,000	5.50%	35,150	370,150		
8-15-07			25,938	25,938	396,088	485,000
2-15-08	250,000	5.50%	25,938	275,938		
8-15-08			19,063	19,063	295,000	235,000
2-15-09	235,000	5.50%	19,063	254,063		0

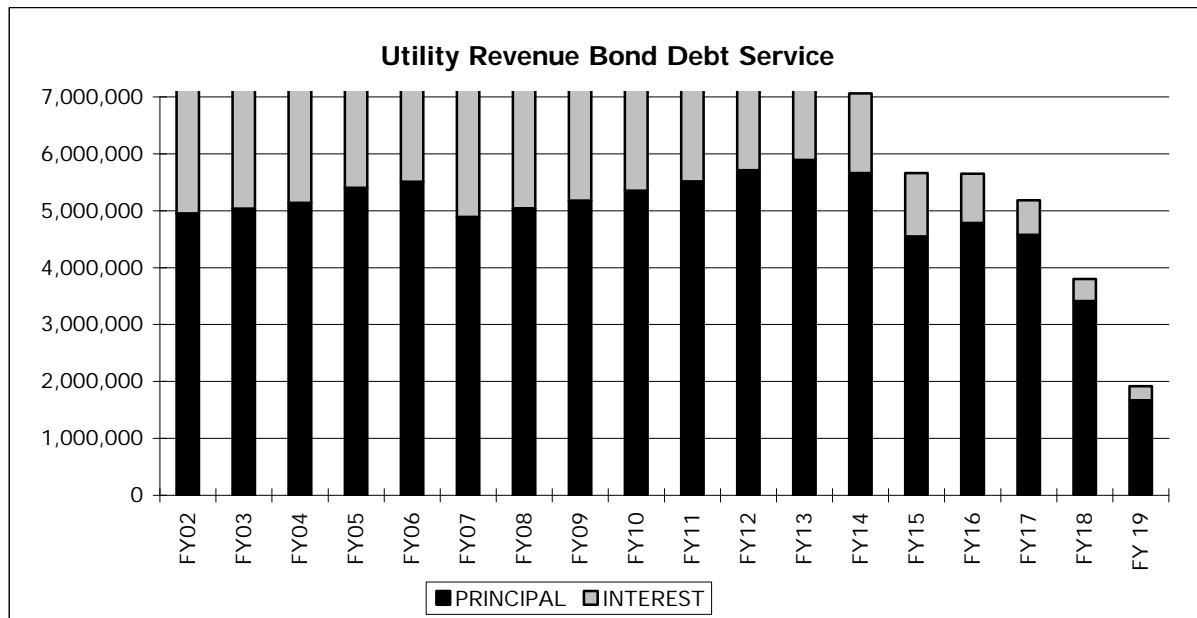
Net Interest: \$ 641,700

**UTILITY
REVENUE BONDS**

DEBT SERVICE

SCHEDULE OF REQUIREMENTS UTILITY REVENUE BONDS ALL SERIES THROUGH 2001

FISCAL YEAR	PRINCIPAL	INTEREST	TOTAL DUE EACH FISCAL YEAR	PRINCIPAL OUTSTANDING OCT. 1
FY02	4,952,500	4,957,359	9,909,859	88,284,750
FY03	5,035,250	4,672,765	9,708,015	83,332,250
FY04	5,140,750	4,386,680	9,527,430	78,297,000
FY05	5,403,500	4,086,721	9,490,221	73,156,250
FY06	5,511,250	3,776,231	9,287,481	67,752,750
FY07	4,892,750	3,489,094	8,381,844	62,241,500
FY08	5,043,750	3,221,771	8,265,521	57,348,750
FY09	5,177,000	2,944,324	8,121,324	52,305,000
FY10	5,350,750	2,655,990	8,006,740	47,128,000
FY11	5,516,750	2,356,082	7,872,832	41,777,250
FY12	5,710,500	2,043,859	7,754,359	36,260,500
FY13	5,894,250	1,720,566	7,614,816	30,550,000
FY14	5,660,500	1,399,130	7,059,630	24,655,750
FY15	4,546,000	1,117,310	5,663,310	18,995,250
FY16	4,787,500	861,597	5,649,097	14,449,250
FY17	4,576,750	604,814	5,181,564	9,661,750
FY18	3,415,000	385,413	3,800,413	5,085,000
FY 19	1,670,000	245,575	1,915,575	1,670,000



**Electric Projects - \$1,000,000; Sewer Projects \$3,700,000;
Refunding Bonds (Series 1985) - \$1,150,000**

Net Interest Cost:	\$2,982,148	Moody's:	Aaa
		S & P's:	AAA
Paying Agent:	Texas Commerce Bank National Association, Houston, TX		
Underwriting Group:	Rauscher Pierce Refsnes, Inc. Masterson Moreland Sauer Whisman, Inc. Alex. Brown & Sons, Inc.		

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DEBT SERVICE
SCHEDULE OF REQUIREMENTS
Utility Revenue Bonds - SERIES 1994
October 1, 1994, \$16,500,000

Electric Projects \$6,500,000; Wastewater Project \$10,000,000

<u>PAYMENT DATE</u>	<u>PRINCIPAL AMOUNT</u>	<u>INTEREST RATE</u>	<u>INTEREST AMOUNT</u>	<u>TOTAL DUE ON PAYMENT DATE</u>	<u>TOTAL DUE EACH YEAR</u>	<u>PRINCIPAL AMOUNT OUTSTANDING</u>
2-1-02	825,000	6.40%	317,831	1,142,831		
8-1-02			291,431	291,431	1,434,263	9,900,000
2-1-03	825,000	5.40%	291,431	1,116,431		
8-1-03			269,156	269,156	1,385,588	9,075,000
2-1-04	825,000	5.50%	269,156	1,094,156		
8-1-04			246,469	246,469	1,340,625	8,250,000
2-1-05	825,000	5.70%	246,469	1,071,469		
8-1-05			222,956	222,956	1,294,425	7,425,000
2-1-06	825,000	5.75%	222,956	1,047,956		
8-1-06			199,238	199,238	1,247,194	6,600,000
2-1-07	825,000	5.85%	199,238	1,024,238		
8-1-07			175,106	175,106	1,199,344	5,775,000
2-1-08	825,000	5.90%	175,106	1,000,106		
8-1-08			150,769	150,769	1,150,875	4,950,000
2-1-09	825,000	6.00%	150,769	975,769		
8-1-09			126,019	126,019	1,101,788	4,125,000
2-1-10	825,000	6.10%	126,019	951,019		
8-1-10			100,856	100,856	1,051,875	3,300,000
2-1-11	825,000	6.15%	100,856	925,856		
8-1-11			75,488	75,488	1,001,344	2,475,000
2-1-12	825,000	6.20%	75,488	900,488		
8-1-12			49,913	49,913	950,400	1,650,000
2-1-13	825,000	6.10%	49,913	874,913		
8-1-14			24,750	24,750	899,663	825,000
2-1-14	825,000	6.00%	24,750	849,750	849,750	0

Net Interest Cost: \$9,757,825 Moody's: Aaa
Effective Interest Rate: 6.0140% S & P's: AAA

Paying Agent: Texas Commerce Bank, N.A.

Underwriting Group: Prudential Securities, Inc.

Call Provisions: All Bonds maturing on or after February 1, 2005 are optional for redemption in whole or in part on February 1, 2004 or any date thereafter at par and accrued interest to the date fixed for redemption. If less than all of the Bonds are redeemed at any time, the particular Bonds to be redeemed shall be selected by the City in integral multiples of \$5,000 within any one maturity.

DEBT SERVICE
SCHEDULE OF REQUIREMENTS
Utility Revenue Bonds - SERIES 1995
August 1, 1995, \$6,000,000

Electric Projects - \$3,000,000; Water Projects - \$1,800,000;
Wastewater Projects - \$1,200,000

PAYMENT DATE	PRINCIPAL AMOUNT	INTEREST RATE	INTEREST AMOUNT	TOTAL DUE ON PAYMENT DATE	TOTAL DUE EACH YEAR	PRINCIPAL AMOUNT OUTSTANDING
2-1-02	300,000	6.25%	127,425	427,425		
8-1-02			118,050	118,050	545,475	4,200,000
2-1-03	300,000	6.25%	118,050	418,050		
8-1-03			108,675	108,675	526,725	3,900,000
2-1-04	300,000	6.25%	108,675	408,675		
8-1-04			99,300	99,300	507,975	3,600,000
2-1-05	300,000	6.25%	99,300	399,300		
8-1-05			89,925	89,925	489,225	3,300,000
2-1-06	300,000	5.25%	89,925	389,925		
8-1-06			82,050	82,050	471,975	3,000,000
2-1-07	300,000	5.30%	82,050	382,050		
8-1-07			74,100	74,100	456,150	2,700,000
2-1-08	300,000	5.40%	74,100	374,100		
8-1-08			66,000	66,000	440,100	2,400,000
2-1-09	300,000	5.50%	66,000	366,000		
8-1-09			57,750	57,750	423,750	2,100,000
2-1-10	300,000	5.50%	57,750	357,750		
8-1-10			49,500	49,500	407,250	1,800,000
2-1-11	300,000	5.50%	49,500	349,500		
8-1-11			41,250	41,250	390,750	1,500,000
2-1-12	300,000	5.50%	41,250	341,250		
8-1-12			33,000	33,000	374,250	1,200,000
2-1-13	300,000	5.50%	33,000	333,000		
8-1-13			24,750	24,750	357,750	900,000
2-1-14	300,000	5.50%	24,750	324,750		
8-1-14			16,500	16,500	341,250	600,000
2-1-15	300,000	5.50%	16,500	316,500		
8-1-15			8,250	8,250	324,750	300,000
2-1-16	300,000	5.50%	8,250	308,250	308,250	0

Net Interest Cost: \$3,722,850 Moody's: Aaa
Effective Interest Rate: 5.64% S & P's: AAA

Paying Agent & Registrar: Texas Commerce National Bank National Association

Underwriting Group: Merrill Lynch, Pierce, Ferris & Smith, Inc.
Robert W. Baird & Co., Inc.
Raymond James & Associates, Inc.
DLS Securities
Service Asset Management

Call Provisions: All Bonds maturing on or after February 1, 2006 are optional for redemption in whole or in part on February 1, 2005 or any date thereafter at par and accrued interest to the date fixed for redemption. If less than all of the Bonds are redeemed at any time, the particular Bonds to be redeemed shall be selected by the City in integral multiples of \$5,000 within any one maturity.

**Electric Projects - \$3,700,000; Water Projects - \$3,200,000;
Wastewater Projects - \$500,000; Refunding (URB SERIES 1990, Years 2001 - 2006) - \$2,710,000**

Net Interest Cost:	\$ 5,702,533	Moody's: Aaa
		S & P's: AAA
Paying Agent:	Texas Commerce Bank National Association	
Underwriters:	Southwest Securities	
	Rauscher Pierce Refsnes, Inc.	
	Coastal Securities	

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WasteWater Projects

PAYMENT DATE	PRINCIPAL AMOUNT	INTEREST RATE	INTEREST AMOUNT	TOTAL DUE ON PAYMENT DATE	TOTAL DUE EACH YEAR	PRINCIPAL AMOUNT OUTSTANDING
2-1-01	105,000	6.500%	69,095	174,095		
8-1-01			65,683	65,683	239,778	2,495,000
2-1-02	110,000	6.500%	65,683	175,683		
8-1-02			62,108	62,108	237,790	2,385,000
2-1-03	110,000	6.500%	62,108	172,108		
8-1-03			58,533	58,533	230,640	2,275,000
2-1-04	115,000	6.500%	58,533	173,533		
8-1-04			54,795	54,795	228,328	2,160,000
2-1-05	125,000	6.500%	54,795	179,795		
8-1-05			50,733	50,733	230,528	2,035,000
2-1-06	130,000	5.625%	50,733	180,733		
8-1-06			47,076	47,076	227,809	1,905,000
2-1-07	135,000	4.550%	47,076	182,076		
8-1-07			44,005	44,005	226,081	1,770,000
2-1-08	140,000	4.650%	44,005	184,005		
8-1-08			40,750	40,750	224,755	1,630,000
2-1-09	145,000	4.750%	40,750	185,750		
8-1-09			37,306	37,306	223,056	1,485,000
2-1-10	155,000	4.800%	37,306	192,306		
8-1-10			33,586	33,586	225,893	1,330,000
2-1-11	160,000	4.900%	33,586	193,586		
8-1-11			29,666	29,666	223,253	1,170,000
2-1-12	170,000	5.000%	29,666	199,666		
8-1-12			25,416	25,416	225,083	1,000,000
2-1-13	180,000	5.000%	25,416	205,416		
8-1-13			20,916	20,916	226,333	820,000
2-1-14	190,000	5.050%	20,916	210,916		
8-1-14			16,119	16,119	227,035	630,000
2-1-15	200,000	5.100%	16,119	216,119		
8-1-15			11,019	11,019	227,138	430,000
2-1-16	210,000	5.125%	11,019	221,019		
8-1-16			5,638	5,638	226,656	220,000
2-1-17	220,000	5.125%	5,638	225,638	225,638	0

Net Interest Cost:	\$ 1,610,150	Moody's:	Aaa
		S & P's:	AAA

Paying Agent: Chase Bank of Texas National Association

Underwriting Group: First Southwest

Paying Agent: The City reserves the right, at its option, to redeem Bonds having stated maturities on and after February 1, 2009, in whole or in part in principal amounts of \$5,000 or any integral multiple thereof, on February 1, 2008, or any date thereafter, at the par value thereof plus accrued interest to the date of redemption. If less than all the Bonds are to be redeemed, the City may select the maturities of Bonds to be redeemed. If less than all the Bonds of any maturity are to be redeemed, the Paying Agent/Registrar will determine by lot the Bonds, or portions thereof, within such maturity to be redeemed.

Water Projects - \$4,500,000; Wastewater Projects - \$6,000,000

Net Interest Cost:	\$	6,099,459	Moody's:	Aaa
			S & P's:	AAA

Underwriting Group: First Southwest

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DEBT SERVICE
ESTIMATED SCHEDULE OF REQUIREMENTS
U.R.B. SERIES 2001 ESTIMATE
PRINCIPAL - \$23,500,000 AT 5.5% INTEREST

Water Projects \$12,400,000, Wastewater Projects \$11,100,000

DATE	ESTIMATED PRINCIPAL AMOUNT	ESTIMATED INTEREST RATE	ESTIMATED INTEREST AMOUNT	TOTAL DUE ON PAYMENT DATE	TOTAL DUE EACH YEAR	ESTIMATED PRINCIPAL AMOUNT OUTSTANDING
						23,500,000
2-15-02	675,000	5.50%	646,250	1,321,250		
8-15-02			627,688	627,688	1,948,938	22,825,000
2-15-03	710,000	5.50%	627,688	1,337,688		
2-15-03			608,163	608,163	1,945,850	22,115,000
2-15-04	750,000	5.50%	608,163	1,358,163		
8-15-04			587,538	587,538	1,945,700	21,365,000
2-15-05	790,000	5.50%	587,538	1,377,538		
8-15-05			565,813	565,813	1,943,350	20,575,000
2-15-06	830,000	5.50%	565,813	1,395,813		
8-15-06			542,988	542,988	1,938,800	19,745,000
2-15-07	880,000	5.50%	542,988	1,422,988		
8-15-07			518,788	518,788	1,941,775	18,865,000
2-15-08	930,000	5.50%	518,788	1,448,788		
8-15-08			493,213	493,213	1,942,000	17,935,000
2-15-09	980,000	5.50%	493,213	1,473,213		
8-15-09			466,263	466,263	1,939,475	16,955,000
2-15-10	1,035,000	5.50%	466,263	1,501,263		
8-15-10			437,800	437,800	1,939,063	15,920,000
2-15-11	1,090,000	5.50%	437,800	1,527,800		
8-15-11			407,825	407,825	1,935,625	14,830,000
2-15-12	1,155,000	5.50%	407,825	1,562,825		
8-15-12			376,063	376,063	1,938,888	13,675,000
2-15-13	1,210,000	5.50%	376,063	1,586,063		
8-15-13			342,788	342,788	1,928,850	12,465,000
2-15-14	1,285,000	5.50%	342,788	1,627,788		
8-15-14			307,450	307,450	1,935,238	11,180,000
2-15-15	1,350,000	5.50%	307,450	1,657,450		
8-15-15			270,325	270,325	1,927,775	9,830,000
2-15-16	1,435,000	5.50%	270,325	1,705,325		
8-15-16			230,863	230,863	1,936,188	8,395,000
2-15-17	1,500,000	5.50%	230,863	1,730,863		
8-15-17			189,613	189,613	1,920,475	6,895,000
2-15-18	1,595,000	5.50%	189,613	1,784,613		
8-15-18			145,750	145,750	1,930,363	5,300,000
2-15-19	1,670,000	5.50%	145,750	1,815,750		
8-15-19			99,825	99,825	1,915,575	3,630,000
2-15-20	1,770,000	5.50%	99,825	1,869,825		

DEBT SERVICE
ESTIMATED SCHEDULE OF REQUIREMENTS
U.R.B. SERIES 2002 ESTIMATE
PRINCIPAL - \$18,950,000 AT 5.5% INTEREST

Electric Projects \$3,650,000; Water Projects \$6,300,000, Wastewater Projects \$9,000,000

DATE	ESTIMATED PRINCIPAL AMOUNT	ESTIMATED INTEREST RATE	ESTIMATED INTEREST AMOUNT	TOTAL DUE ON PAYMENT DATE	TOTAL DUE EACH YEAR	ESTIMATED PRINCIPAL AMOUNT OUTSTANDING
						18,950,000
2-15-03	540,000	5.50%	521,125	1,061,125		
8-15-03			506,275	506,275	1,567,400	18,410,000
2-15-04	575,000	5.50%	506,275	1,081,275		
8-15-04			490,463	490,463	1,571,738	17,835,000
2-15-05	600,000	5.50%	490,463	1,090,463		
8-15-05			473,963	473,963	1,564,425	17,235,000
2-15-06	640,000	5.50%	473,963	1,113,963		
8-15-06			456,363	456,363	1,570,325	16,595,000
2-15-07	670,000	5.50%	456,363	1,126,363		
8-15-07			437,938	437,938	1,564,300	15,925,000
2-15-08	710,000	5.50%	437,938	1,147,938		
8-15-08			418,413	418,413	1,566,350	15,215,000
2-15-09	750,000	5.50%	418,413	1,168,413		
8-15-09			397,788	397,788	1,566,200	14,465,000
2-15-10	790,000	5.50%	397,788	1,187,788		
8-15-10			376,063	376,063	1,563,850	13,675,000
2-15-11	835,000	5.50%	376,063	1,211,063		
8-15-11			353,100	353,100	1,564,163	12,840,000
2-15-12	880,000	5.50%	353,100	1,233,100		
8-15-12			328,900	328,900	1,562,000	11,960,000
2-15-13	930,000	5.50%	328,900	1,258,900		
8-15-13			303,325	303,325	1,562,225	11,030,000
2-15-14	980,000	5.50%	303,325	1,283,325		
8-15-14			276,375	276,375	1,559,700	10,050,000
2-15-15	1,035,000	5.50%	276,375	1,311,375		
8-15-15			247,913	247,913	1,559,288	9,015,000
2-15-16	1,090,000	5.50%	247,913	1,337,913		
8-15-16			217,938	217,938	1,555,850	7,925,000
2-15-17	1,155,000	5.50%	217,938	1,372,938		
8-15-17			186,175	186,175	1,559,113	6,770,000
2-15-18	1,210,000	5.50%	186,175	1,396,175		
8-15-18			152,900	152,900	1,549,075	5,560,000
2-15-19	1,285,000	5.50%	152,900	1,437,900		
8-15-19			117,563	117,563	1,555,463	4,275,000
2-15-20	1,350,000	5.50%	117,563	1,467,563		
8-15-20			80,438	80,438	1,548,000	2,925,000
2-15-21	1,420,000	5.50%	80,438	1,500,438		

DEBT SERVICE
SCHEDULE OF REQUIREMENTS
Estimated Parking Garage Revenue Bond, Series 2000
August 1, 2000 - \$8,610,000

Nothgate Parking Garage-\$7,010,000; Land Acquisition-\$1,600,000

DATE	ESTIMATED PRINCIPAL AMOUNT	ESTIMATED INTEREST RATE	ESTIMATED INTEREST AMOUNT	TOTAL DUE ON PAYMENT DATE	TOTAL DUE EACH YEAR	ESTIMATED PRINCIPAL AMOUNT OUTSTANDING
02/15/2003	550,000	5.05%	215,846	765,846		
08/15/2003			201,959	201,959	967,805	7,250,000
02/15/2004	575,000	5.10%	201,959	776,959		
08/15/2004			187,296	187,296	964,255	6,675,000
02/15/2005	610,000	5.15%	187,296	797,296		
08/15/2005			171,589	171,589	968,885	6,065,000
02/15/2006	270,000	5.20%	171,589	441,589		
08/15/2006			164,569	164,569	606,158	5,795,000
02/15/2007	280,000	5.25%	164,569	444,569		
08/15/2007			157,219	157,219	601,788	5,515,000
02/15/2008	300,000	5.30%	157,219	457,219		
08/15/2008			149,269	149,269	606,488	5,215,000
02/15/2009	315,000	5.35%	149,269	464,269		
08/15/2009			140,843	140,843	605,111	4,900,000
02/15/2010	330,000	5.40%	140,843	470,843		
08/15/2010			131,933	131,933	602,775	4,570,000
02/15/2011	350,000	5.45%	131,933	481,933		
08/15/2011			122,395	122,395	604,328	4,220,000
02/15/2012	370,000	5.50%	122,395	492,395		
08/15/2012			112,220	112,220	604,615	3,850,000
02/15/2013	390,000	5.60%	112,220	502,220		
08/15/2013			101,300	101,300	603,520	3,460,000
02/15/2014	415,000	5.65%	101,300	516,300		
08/15/2014			89,576	89,576	605,876	3,045,000
02/15/2015	435,000	5.75%	89,576	524,576		
08/15/2015			77,070	77,070	601,646	2,610,000
02/15/2016	465,000	5.80%	77,070	542,070		
08/15/2016			63,585	63,585	605,655	2,145,000
02/15/2017	490,000	5.85%	63,585	553,585		
08/15/2017			49,253	49,253	602,838	1,655,000
02/15/2018	520,000	5.90%	49,253	569,253		
08/15/2018			33,913	33,913	603,165	1,135,000
02/15/2019	550,000	5.95%	33,913	583,913		
08/15/2019			17,550	17,550	601,463	585,000
02/15/2020	585,000	6.00%	17,550	602,550	602,550	0

APPENDIX K

GENERAL & ADMINISTRATIVE TRANSFERS

GENERAL AND ADMINISTRATIVE TRANSFERS

The General and Administrative Transfers are used to reflect the cost of 2 types of activities.

The first is to recover the costs of administrative services to the areas which are using those services. For example, transfers are used to reflect the cost of services received from administrative activities in the General Fund, such as accounting, purchasing, technology, and human resources services.

Costs are allocated based on the results of an annual cost allocation plan done in the early part of the budget process.

The transfers are also used as a mechanism to recover the cost of projects that may be budgeted in an operating fund, but are being funded from a different source. For example,

the Parks Department budgets for a number of activities that are funded from the Hotel/Motel Fund through the General and Administrative Transfer.

The following page includes the schedule for the General and Administrative Transfers for FY 02. Most of the transfers come into the General Fund from other operating funds receiving the services.

Over \$5.5 million is approved for allocation to the General Fund from various other funds. \$1.89 million is approved for allocation to the Utility Billing Fund from the five utility funds. Funds are also transferred from the Water and Wastewater Funds to the Electric Fund for administrative services provided by the Electric Fund; and from the Wastewater Fund to the Water Fund.

FY 02 Approved General and Administrative Transfer Worksheet

	FY 01 Approved Budget	FY 02 Base Budget	FY 02 Approved SLA's	FY 02 Approved Budget
To General Fund:				
Community Development	\$ 572,427	\$ 572,567	\$ 1,750	\$ 574,317
Parks Xtra Education	24,353	26,735	0	26,735
Hotel Motel	266,180	265,936	0	265,936
Wolf Pen Creek	90,715	87,760	0	87,760
Conf Center	260,520	254,560	0	254,560
Electric	663,348	653,130	50,000	703,130
Water	311,373	278,343	0	278,343
Wastewater	247,890	252,225	0	252,225
Sanitation	341,298	314,631	0	314,631
BVSWMA	177,126	334,893	0	334,893
Parking Enterprise	0	36,300	13,000	49,300
Utility Billing	739,580	595,487	0	595,487
Court Security Fund	20,000	25,483	0	25,483
Insurance Funds				0
Empl. Benefits	0	16,000	0	16,000
Prop. Casualty	66,307	70,564	0	70,564
Worker's Comp	66,308	70,564	0	70,564
Fleet	140,000	130,397	0	130,397
Print/Mail	40,000	41,138	0	41,138
Communications	75,000	85,000	0	85,000
General Capital Projects				0
Street Projects	245,000	260,000	0	260,000
Parks Projects	43,000	55,000	0	55,000
General Government	50,000	55,000	0	55,000
Parks Escrow Projects	14,600	15,000	0	15,000
New Conference Center	51,700	50,000	0	50,000
Northgate Parking Garage	78,000	0	0	0
Business Park	55,000	70,000	0	70,000
Utility Capital Projects				0
Electric Projects	80,000	90,000	0	90,000
Water Projects	258,000	275,000	0	275,000
Wastewater Projects	325,000	325,000	0	325,000
Drainage	180,201	185,000	0	185,000
General Fund Total	\$ 5,482,926	\$ 5,491,713	\$ 64,750	\$ 5,556,463
To Utility Billing				
Electric	\$ 1,152,909	\$ 1,111,800	\$ 0	\$ 1,111,800
Water	634,059	611,100	0	611,100
Wastewater	73,859	71,100	0	71,100
Drainage	25,000	25,000	0	25,000
Sanitation	73,859	71,100	0	71,100
Utility Billing Total	\$ 1,959,686	\$ 1,890,100	\$ 0	\$ 1,890,100
To Electric Fund				
Water	\$ 218,400	\$ 221,100	\$ 0	\$ 221,100
Wastewater	145,600	147,400	0	147,400
Electric Fund Total	\$ 364,000	\$ 368,500	\$ 0	\$ 368,500
To Water Fund				
Wastewater	\$ 248,300	\$ 271,300	\$ 0	\$ 271,300
Water Fund Total	\$ 248,300	\$ 271,300	\$ 0	\$ 271,300
Total All Funds	\$ 8,054,912	\$ 8,021,613	\$ 64,750	\$ 8,086,363

APPENDIX L

FY 2001-2002 STRATEGIC PLAN STRATEGIES AND IMPLEMENTATION PLANS

FY 2001-02 STRATEGIC PLAN STRATEGIES & IMPLEMENTATION PLANS

Vision Statement #1

As a result of our efforts citizens will benefit from and have access to the highest quality of customer focused city services at reasonable cost.

Strategy #1 To ensure the stability of our primary revenue sources, we will focus on protecting and optimizing our revenue streams

Implementation Plans

- a. Development of a Legislative Plan prior to the 2003 session.
 - b. Review of Fiscal and Budgetary policies and franchise agreements
 - c. Sell City property with no current or potential value for municipal purposes.
-

Strategy #2 To make the best use of our resources, we will continually participate in intergovernmental cooperation

Implementation Plans

- a. Develop a process for creating an annual work plan for establishing Intergovernmental priorities and then utilize this process to develop said plan for FY02.
-

Strategy #3 To provide excellent customer service to the development community, we will facilitate communication and be consistent in the application of development policies

Implementation Plans

- a. Identify customer service problems related to development applicants and customers.
 - b. Develop communication programs with development community.
 - c. Review current system and formats for predevelopment contacts for inconsistencies.
-

Strategy #4 To attract and retain professional and competent employees, we will create a motivating work environment.

Implementation Plans

- a. Monitor compensation plan to ensure competitive pay
 - b. Pursue competitive, cost effective, high quality health insurance benefits
 - c. Promote personal and professional employee development
 - d. Monitor and identify trends in employee retention rate
 - e. Promote employee recognition through identifying and developing meaningful recognition programs.
-

Strategy #5 To provide sufficient and reasonably priced electrical power to our customers, we will seek to remain viable in a competitive environment.

Implementation Plans

- a. Implement electric deregulation strategic plan
-

FY 2001-02 STRATEGIC PLAN STRATEGIES & IMPLEMENTATION PLANS

Strategy #6 To ensure excellent customer service, we will provide appropriate facilities, training, and technology

Implementation Plans

- a. Public Facilities Master Plan.
- b. Develop a multi-year e-government/telecommunication plan that balances personal customer service with technology.
- c. Complete City Center Plan (Phase I).
- d. New 5 year CIP.

FY 2001-02 STRATEGIC PLAN STRATEGIES & IMPLEMENTATION PLANS

Vision Statement #2

As a result of our efforts citizens will benefit from living in a safe, secure and healthy environment.

Strategy #1 To protect life and property, we will provide adequate fire protection and emergency medical services to all College Station citizens

Implementation Plans

- a. Countywide Fire Station Planning
 - b. Proactive Fire Station planning and site acquisition for Fire Station 5.
 - c. Enhance traffic pre-emption program
-

Strategy #2 To plan for College Station's infrastructure needs, we will review annexation policy and options

Implementation Plans

- a. Staff prepare annexation service plan, fiscal impact analysis and resolution; and implementation of service plan.
-

Strategy #3 To increase the safety and security of our streets, we will take action to promote public safety

Implementation Plans

- a. Street markings
 - b. Red-light running.
 - c. Overall public safety/education plan.
 - d. Thoroughfare lighting.
 - e. Police accreditation.
 - f. Police reserve program.
-

Strategy #4 To contribute to breaking the cycle of poverty and providing intervention for families in crisis, we will encourage holistic, multi-agency social services

Implementation Plans

- a. Improve information and Referral system.
-

Strategy #5 To protect the environment and our residents, we will enhance recycling, composting, and other disposal capabilities

Implementation Plans

- a. Initiate multi-family recycling and increase recycling promotion/education.

FY 2001-02 STRATEGIC PLAN STRATEGIES & IMPLEMENTATION PLANS

Vision Statement #3

As a result of our efforts citizens will benefit from living in a clean environment that enhances and protects the quality of life.

Strategy #1 To maintain the quality of our neighborhoods, we will strengthen code enforcement in residential areas

Implementation Plans

- a. Enhance noise abatement enforcement program
 - b. Examine and enhance a proactive code enforcement program
-

Strategy #2 To protect urban open space that provides recreation and mobility opportunities, we will implement a greenways system

Implementation Plans

- a. Complete Wolf Pen Creek trails phase I and begin design of phase II trails
 - b. Greensway education plan
-

Strategy #3 To protect the environment, we will endeavor to maintain storm water quality

Implementation Plans

- a. Develop strategy for implementing federal storm water quality regulations
-

Strategy #4 To protect the environment, we will endeavor to maintain air quality

Implementation Plans

- a. Develop an urban forestry plan
- b. Examine alternative fuel options for the fleet

FY 2001-02 STRATEGIC PLAN STRATEGIES & IMPLEMENTATION PLANS

Vision Statement #4

As a result of our efforts citizens will benefit from being enriched by a range of cultural arts and recreational opportunities provided through citywide initiatives and collaborative efforts.

Strategy #1 To enhance cultural opportunities, we will work to develop a performing and visual arts center in College Station

Implementation Plans

- a. Performing Arts Center in College Station.
-

Strategy #2 To improve the quality of our parks system, we will implement parks maintenance standards

Implementation Plans

- a. Implement park maintenance standards
-

Strategy #3 To provide recreational opportunities to all residents, we will provide intergenerational park facilities

Implementation Plans

- a. Implement intergenerational park design standards
-

Strategy #4 To plan for community growth, we will maintain comprehensive parks planning processes and documentation

Implementation Plans

- a. Create incentives for developers to provide adequate neighborhood parks
 - b. Complete development of Veteran's Park and Athletic Complex
 - c. Improve subdivision ordinance as it relates to Parkland location and Parkland Dedication approval process.
 - d. Develop Master Plan for new community park site and current landfill site.
-

Strategy #5 To meet the needs of College Station citizens, we will develop comprehensive leisure programs

Implementation Plans

- a. Develop plans for future senior programs and facilities
 - b. Prepare feasibility report on skateboard park
-

Strategy #6 To enhance cultural opportunities, we will expand our existing public art program

Implementation Plans

- a. Present analysis of current public art program to Council.
- b. Determine the resources needed to continue program at City facilities.

FY 2001-02 STRATEGIC PLAN STRATEGIES & IMPLEMENTATION PLANS

Strategy #7 To provide multi-use pedestrian recreation, we will connect parks facilities through greenways and other opportunities

Implementation Plans

- a. Wolf Pen Creek masterplan implementation
- b. Implement demonstration project to establish a future policy regarding greenway-park connectivity.

Strategy #8 To improve parks planning, we will increase communication between the City Council, Parks Advisory Board, and the Planning and Zoning Commission

Implementation Plans

- a. Facilitate better communications between the City Council, Parks & Recreation Advisory Board and the Planning & Zoning Commission.

FY 2001-02 STRATEGIC PLAN STRATEGIES & IMPLEMENTATION PLANS

Vision Statement #5

As a result of our efforts citizens will benefit from participating and contributing to the well being of our community.

Strategy #1 To facilitate citizen participation, we will pursue methods of civic involvement

Implementation Plans

- a. Utilize citizen survey to enhance civic involvement
 - b. Neighborhood Involvement
 - c. Increase voter turnout
 - d. Citizen involvement programs
-

Strategy #2 To increase communication and citizen involvement, we will facilitate neighborhood association development

Implementation Plans

- a. Assist in the formation of neighborhood associations
-

FY 2001-02 STRATEGIC PLAN STRATEGIES & IMPLEMENTATION PLANS

Vision Statement #6

As a result of our efforts citizens will benefit from easily traveling to, within and from the community.

Strategy #1 To facilitate travel to, from, and within the community, we will maintain a current thoroughfare plan

Implementation Plans

- a. Complete currently approved street capital projects
 - b. Develop short term new street capital program
 - c. Update thoroughfare plan through small area planning process
-

Strategy #2 To provide for future transportation needs, we will participate in regional and intermodal transportation planning

Implementation Plans

- a. Participate in multi-agency regional transportation planning
-

Strategy #3 To improve our bike/pedestrian friendliness, we will construct and maintain bike/pedestrian infrastructure

Implementation Plans

- a. Sidewalk retrofit program
 - b. Bikeway plan update
 - c. Bike loop expansion project
 - d. Existing bike loop project phase III
-

Strategy #4 To improve rider convenience, reliability, and accessibility for citizens, we will improve the public transit system

Implementation Plans

- a. Take action on Dean International recommendations to improve the mass transit system.

FY 2001-02 STRATEGIC PLAN STRATEGIES & IMPLEMENTATION PLANS

Vision Statement #7

As a result of our efforts citizens will contribute to and benefit from living in a strong and diverse economic environment.

Strategy #1 To increase the diversity of our economy, we will be proactively involved in a regional approach to airport/air transportation

Implementation Plans

- a. Take action on Dean International regional airport/air transportation recommendations
-

Strategy #2 To maintain and grow our sales tax base, we will proactively recruit retail businesses

Implementation Plans

- a. Conduct marketing activities to targeted retail and commercial businesses
 - b. Evaluate availability of retail sites and infrastructure
-

Strategy #3 To Provide Adequate Economic Opportunity for Our Citizens, we will Promote Economic Development

Implementation Plans

- a. Develop new class "A" park
 - b. Develop new class "B" park
 - c. Develop economic development plan for 4B Board
 - d. List business center land with commercial real estate
-

Strategy #4 To enhance College Station's tourism economy, we will evaluate policies directing the growth of this industry

Implementation Plans

- a. Implement consultant study of CVB project
- b. Develop Hotel Conference Center project
- c. Work with CVB to develop targeted marketing plan for Hotel Conference Center

FY 2001-02 STRATEGIC PLAN STRATEGIES & IMPLEMENTATION PLANS

Vision Statement #8

As a result of our efforts citizens will live in well-planned neighborhoods suited to community interests and lifestyles.

Strategy #1 To prevent residential decline and improve neighborhoods, we will create effective development policies

Implementation Plans

- a. Develop policies and code requirements to require landscape maintenance in multi-family developments, require the transition from developer to HOA responsibility, and impact neighborhood layouts.
 - b. Develop solutions that address decline in single family areas.
 - c. Designate areas for historic lighting through the Eastgate neighborhood planning process.
 - d. Investing in infrastructure rehab in older neighborhoods.
-

Strategy #2 To ensure durable infrastructure that meets the community's needs, we will examine and improve our infrastructure construction standards

Implementation Plans

- a. Implement new design and construction standards
-

Strategy #3 To ensure well-planned neighborhoods, we will maintain and improve our Comprehensive Plan and development policies

Implementation Plans

- a. Re-examine Northgate redevelopment plan
- b. Update comprehensive plan through small area planning

APPENDIX M

FIVE YEAR TECHNOLOGY PLAN

Five Year Technology Plan
Fiscal Year 2001-2002 Through Fiscal Year 2006-2007

Statement of Purpose

A five-year technology plan is developed and reviewed annually and used to provide a comprehensive approach to the implementation of technology for College Station. The projects listed in this five-year plan will be reviewed annually to determine if each project is still needed or feasible. The City of College Station's goal in the deployment of technology is to improve the delivery of services to citizens and customers. The following provides a brief summary of each element of the plan.

Public Safety System \$1,391,000

Ongoing estimated at \$150,000

This project will replace the current information systems that automate the Police and Fire Departments operations and dispatch. The system will also include software to support the operation of the holding jail. The system currently in place is approximately 10 years old.

Records Storage \$326,000

Ongoing estimated at \$40,340

This project will provide records imaging throughout the city and will enable departments to move from a paper form of record storage and retrieval to electronic. The project will be implemented in three phases with the first phase starting in FY01.

AS400 Enhancement FY00-01

\$175,000

This project was completed in FY01. It provided the additional speed, disk storage, and computing power required by the many users of applications running on this hardware.

AS400 Enhancement FY03-04

\$200,000

Ongoing estimated at \$20,000

The AS400 is the computer system that runs several of the city's key operational databases and software. Some of these include, Utility Billing and Collection, Finance, Budget and Accounting, Fleet Management and Development Services. Approximately every third year it is anticipated some type of upgrade to the hardware will be necessary to insure that the system is performing at the level of efficiency that is required for its daily use. The project will provide for the funding to make such changes, which will be determined during that particular year of implementation.

Fiber Loop \$1,500,000

This project is a multi- year project that provides the City of College Station with a looped fiber network that supports all telecommunications; i.e. phone and computer networks through out the city. Some of the networks capacity is shared jointly with Texas A& M University, College Station Independent School District, Texas Transportation Institute, and the Brazos Valley Community Network Organization.

PBX Phone System Replacement

\$917,000

This project provides for the scheduled replacement of the city's PBX phone system, which is the system that handles all phone service in all departments of the city. It is anticipated that in FY03-04 this system will be approximately 10 years old and will not be meeting the needs of the departments at that time.

Automated Utility Bill and Citation Payment \$207,000

Ongoing estimated at \$38,000

The funding in this project will provide for the purchase of software, hardware and the integration of exiting databases to allow for payment of utility bills and traffic citations via the Internet and the phone. It is anticipated that this will be a multi-year project. In FY01 the City of College Station contracted with GKG Consulting to conduct a needs assessment regarding potential E-Government applications through out the city organization. A final report of these needs and a 3-year plan for implementation was presented to City Council in April 2001. When this technology plan was developed, based upon the current financial conditions and forecast for the same five-year period, the proposed plan was not included in this five-year technology plan. A more modified approach to implementation was determined to be necessary to fit with the current financial conditions of the city. This project will enable the first basic steps to providing citizens with 2 services online, and will be implemented with in the constraints and use of the currently funded technology staff.

CIS Modifications - Electric Deregulation \$30,000

College Station Utilities has prepare a strategic plan that will prepare it to meet the changing needs that electric deregulation will bring to daily operations of this business. As a part of this planning the current Customer Information System (CIS) was reviewed to determine if there would need to be

software changes to meet these changes. This project will fund possible necessary changes in the software to enable College Station Utilities to unbundled or provide more detail breakout of the billing components for electric on the customers electric bill. This detail will be required if College Station decides to compete in the deregulated market.

Credit Card Deployment - Utilities

\$100,000

This project provides funding for the hardware, software and annual ongoing credit card services costs to allow utility customers in College Station to pay bills with a credit or debit card. It will also facilitate the implementation of putting these services online for remote payment.

SCADA Server Upgrade - Utilities

\$29,250

This project will upgrade a five-year-old server, which runs the remote access and acts as a backup to a crucial component of the SCADA network administration. It also includes an upgrade to the Laptop computer used by the SCADA Systems Analyst.

GIS Easement Layer III Year

\$60,000

This project provides for the development of a layer of information on the city's Geographic Information System (GIS) that will include all easements owned by the City of College Station, and is a three year project.

Laptops - Electric Workorders

\$96,060

Ongoing estimated at \$17,162

This project will provide laptop computers for use in the field by the

electric utility operations divisions. These laptops will provide the ability to have electronic maps in the field as well as allowing for the performance of electronic workorders via radio communications. Thus live information can be sent remotely to the people in the field. Data entry will be done for these workorders in the field and thus will reduce the need to have this re-entered upon completion. This will make the information available quicker to all divisions attempting to service the customer.

Laptop - EOC \$4,125

Ongoing estimated at \$510

The funding provided in this project would purchase a laptop computer for the Emergency Management Coordinator that will be used in the city's Emergency Operation Center (EOC) and other locations in a time of emergency. It will also be used in the facilitation of training throughout the city.

Hand Held Computers - Police Citations \$207,100

Ongoing estimated at \$20,000

This project will automate ticket writing in the patrol divisions of the Police Department. It will provide for the entry of the ticket information at the time that the citation is written, and will eliminate the need for the records division to re-enter the information from a paper ticket. It will also facilitate the entry of additional data that will be required under the new laws governing racial profiling.

5 YEAR TECHNOLOGY PLAN
FISCAL YEAR 2001-2002 THROUGH FISCAL YEAR 2006-2007

	PROJECT NUMBER	PROJECT BUDGET AMOUNT	ACTUAL FY99-00	REVISED BUDGET FY 00-01	ESTIMATE FY 00-01	PROPOSED FY 01-02 BUDGET APPROPRIATIONS	PROJECTED FY 01-02	PROJECTED FY 02-03	PROJECTED FY 03-04	PROJECTED FY 04-05	PROJECTED FY 05-06	PROJECTED FY 06-07
TECHNOLOGY PROJECTS												
PUBLIC SAFETY SYSTEM	CO0022	1,391,000	0	1,341,000	51,945	0	1,339,000	0	0	0	0	0
RECORDS STORAGE	CO0024	326,000	18,822	152,000	151,700	67,000	67,000	57,000	0	0	0	0
AS400 ENHANCEMENT FY00-01	CO0100	175,000	0	175,000	174,350	0	0	0	0	0	0	0
AS400 ENHANCEMENT FY03-04	TBD	200,000	0	0	0	0	0	0	200,000	0	0	0
FIBER OPTIC LOOP	ME9701	1,500,000	0	300,000	300,000	0	100,000	0	0	0	0	0
PBX (PHONE SYSTEM) REPLACEMENT	TBD	917,000	0	0	0	0	0	0	917,000	0	0	0
AUTOMATED UTL BILL/CITATION PAY	TBD	207,000	0	207,000	100,000	0	107,000	0	0	0	0	0
CIS MODS ELECTRIC DEREG	TBD	30,000	0	0	0	0	0	30,000	0	0	0	0
CREDIT CRD- UTILITIES	TBD	100,000	0	0	0	0	100,000	0	0	0	0	0
SCADA SERVER UPGRADE	TBD	29,250	0	0	0	0	29,250	0	0	0	0	0
GIS EASEMENT LAYER III YEAR	TBD	60,000	0	0	0	0	60,000	0	0	0	0	0
LAPTOPS-ELCTRIC- WORKORDERS	TBD	96,060	0	0	0	0	96,060	0	0	0	0	0
LAPTOP-EOC	TBD	4,125	0	0	0	0	4,125	0	0	0	0	0
HAND HELD COMP -POLICE-CITATIONS	TBD	207,100	0	0	0	0	0	0	207,100	0	0	0
SUB-TOTAL ONE TIME COSTS		5,242,535	18,822	2,175,000	777,995	67,000	1,902,435	87,000	1,324,100	0	0	0
ANNUAL OPERATIONAL COSTS												
PUBLIC SAFETY SYSTEM	O/M	131,600	0	0	0	0	0	150,000	0	0	0	0
RECORDS STORAGE	O/M	40,340	0	0	0	0	21,740	10,050	8,550	0	0	0
AS400 ENHANCEMENT FY 03-04	O/M	20,000	0	0	0	0	0	0	0	20,000	0	0
AUTOMATED UTL BILL/CITATION PAY	O/M	38,000	0	0	0	0	38,000	0	0	0	0	0
SCADA SERVER UPGRADE	O/M	5,850	0	0	0	0	5,850	0	0	0	0	0
LAPTOPS-ELECT-WORKORDERS	O/M	17,162	0	0	0	0	17,162	0	0	0	0	0
LAPTOP-EOC	O/M	510	0	0	0	0	510	0	0	0	0	0
HANDHELD COMP -POLICE -CITATIONS	O/M	20,000	0	0	0	0	0	0	20,000	0	0	0
SUB-TOTAL OPERATIONAL COSTS		273,462	0	0	0	0	83,262	160,050	28,550	20,000	0	0
TOTAL COST			\$ 18,822	\$ 2,175,000	\$ 777,995	\$ 67,000	\$ 1,985,697	\$ 247,050	\$ 1,352,650	\$ 20,000	\$ 0	\$ 0

APPENDIX N

GLOSSARY

GLOSSARY

Activity Center: The lowest level at which costs for operations are maintained.

Ad Valorem Tax: A tax based on the value of property.

Appropriation: A legal authorization granted by the Council to make or incur expenditures/expenses for specific purposes.

Budget: A plan, approved by the Council, of financial operation embodying an estimate of proposed expenditures/expenses for the fiscal year and the proposed means of funding these expenditure estimates.

BVSWMA: Brazos Valley Solid Waste Management Agency. BVSWMA was formed under a joint solid-waste management agreement between the cities of College Station and Bryan to cooperatively operate a joint landfill facility for the proper disposal of solid waste for the two cities and outside customers.

Capital/Major Project Expenditure/Expense:
An expenditure/expense that results in the acquisition or addition of a fixed asset or the improvement to an existing fixed asset.

Cash Basis: Method of accounting and budgeting that recognizes revenues when received and expenditures when paid.

Certificate of Obligation (C.O.): Long-term debt that is authorized by the City Council and does not require prior voter approval.

Certified Annual Financial Report (CAFR):
The published results of the City's annual audit.

Charter of Accounts: A chart detailing the system of general ledger accounts.

City Council: The current elected officials of the City as set forth in the City's Charter.

City Manager: The individual appointed by the City Council who is responsible for the administration of City affairs.

Capital Improvement Program (CIP): A multi-year program of projects that address both repair and replacement of existing infrastructure as well as the development of new facilities to accommodate future growth.

Competitive bidding process: The process following State law requiring that for purchases of \$15,000 or more, a city must advertise, solicit, and publicly open sealed bids from prospective vendors. After a review period, the Council then awards the bid to the successful bidder.

Contract Obligation Bonds: Long-term debt that places the assets purchased or constructed as a part of the security for the issue.

Current Expense: An obligation as a result of an incurred expenditure/expense due for payment within a twelve (12) month period.

Current Revenue: The revenues or resources of a City convertible to cash within a twelve (12) month period.

Debt Service: The annual amount of money necessary to pay the interest and principal (or sinking fund contribution) on outstanding debt.

Department: Separate branch of operation in the organization structure.

Division: Unit of a department.

Effectiveness Measure: Measure that demonstrates whether a program is accomplishing its intended results. These should show the impact of the program.

Efficiency Measure: This is a ratio of inputs to outputs. For example: cost per inspection, calls for service per officer.

Emergency: An unexpected occurrence, i.e., damaging weather conditions, that require the unplanned use of City funds.

Encumbrance: Obligation to expend appropriated monies as a result of a processed purchase order or a contract for purchases legally entered on behalf of the City.

Enterprise Funds: Funds that are used to represent the economic results of activities that are maintained similar to those of private business, where revenues are recorded when earned and expenses are recorded as resources are used.

Equity: See Fund Balance.

Expenditure/Expense: Decrease in net financial resources for the purpose of acquiring goods or services. The General Fund recognizes expenditures and the Proprietary Funds recognize expenses.

Fiscal year: 12 month budget period, generally extending from October 1st through the following September 30th.

Fixed Assets: Asset of a long-term nature which are intended to continue to be held or used, such as land, building, improvements other than buildings, machinery, and equipment.

FTE: Full Time Equivalent. A position that is equivalent to a full-time 40 hour work week. This is the method by which temporary/seasonal and part-time workers are accounted for.

Fund: An independent fiscal and accounting entity with a self-balancing set of accounts recording cash and/or other resources together with all related liabilities, obligations, reserves, and equities which are segregated for the purpose of carrying on specific activities or attaining certain objectives.

Fund Balance (Equity): The excess of fund assets over liabilities. Accumulated balances are the result of continual excess of revenues over expenditures/expenses. A negative fund balance is a deficit balance.

GAAP: See Generally Accepted Accounting Principles.

General and Administrative Costs: Costs associated with the administration of City services.

General Fund: The City fund used to account for all financial resource and expenditures of the City except those required to be accounted for in another fund.

General Ledger: The collection of accounts reflecting the financial position and results of operations for the City.

Generally Accepted Accounting Principles (GAAP): Uniform minimum standards of and guidelines to financial accounting and reporting as set forth by the Governmental Accounting Standards Board (GASB).

General Obligation Bonds: Bonds for whose payment the full faith and credit of the City has been pledged.

GFOA: Government Finance Officers Association of the United States and Canada.

Governmental Accounting Standards Board (GASB): The authoritative accounting and financial reporting standard-setting body of government agencies.

Governmental Funds: Funds that are maintained on a modified accrual basis with an emphasis on when cash is expended or obligated and revenues are recorded when measurable and available.

Internal Service Funds: Generally accounted for similar to enterprise funds. These funds are used to account for enterprise types of activities for the benefit of city departments such as fleet maintenance, self insurance, and print/mail.

Implementation Plan: The specific actions that will be taken to implement a strategy within the City's strategic plan.

Investments: Securities held for the production of income, generally in the form of interest.

Line Item Budget: The presentation of the City's adopted budget in a format presenting each Department's approved expenditure/expense by specific account.

Long-Term Debt: Obligation of the City with a remaining maturity term of more than one (1) year.

Mission Statement: Purpose of the organization; why the organization exists and whom it benefits.

Net Working Capital: Current Assets less Current Liabilities in an enterprise or internal service fund.

Non-Recurring Revenues: Resources recognized by the City that are unique and occur only one time or without pattern.

Official Budget: The budget as adopted by the Council.

One-Time Revenues: See Non-Recurring Revenues.

Operating Budget: A plan, approved by the Council, of financial operations embodying an estimate of proposed expenditures/expenses for the fiscal year and the proposed means of financing them.

Output Measure: This is the quantity of work produced or generated.

Performance Measure: Tool to determine the levels of service are being provided by the organization.

Proprietary Funds: See Utility Funds.

Reserves: An account used to designate a portion of the fund balance (equity) as legally segregated for a specific future use.

Retained Earnings: The equity account reflecting the accumulated earnings of the Utility Funds.

Revenues (Resources): An increase in assets due to the performance of a service or the sale of goods. In the General Fund, revenues are recognized when earned, measurable, and reasonably assured to be received within 60 days.

Risk: The liability, either realized or potential, related to the City's daily operations.

Service Level: The current outcomes and services provided to citizens and customers by the City as approved in the annual budget.

Service Level Adjustment (SLA): Request for additional resources requiring a decision by management and council and justified on the basis of adding to or reducing services and/or performance improvements.

Sinking Fund: A fund which is accumulated through periodic contributions which must be placed in the sinking fund so that the total contributions plus their compounded earnings will be sufficient to redeem the sinking fund bonds when they mature.

Strategy: A policy choice that identifies purposes, policies, programs, actions, decisions, or resource allocations that define what path the City will take to move toward the visions and why that path has been chosen.

Tax Levy: The total amount of taxes imposed by the City on taxable property, as determined by the Brazos County Appraisal District, within the City's corporate limits.

User-Based Fee/Charge: A monetary fee or charge placed upon the user of services of the City.

Utility Funds: The funds used to account for the operations of the City's electric, water, sanitary sewer, and solid waste disposal activities.

Undesignated Fund Balance: The portion of the fund balance that is unencumbered from any obligation of the City.

Utility Revenue Bond: Debt issued by the City and approved by the Council for which payment is secured by pledged utility revenue.

Vision Statements: Description of what the community should look like in the future. Based on the Council's values, they provide direction about the intended impact the organization should have on the community. Provide answers to the preamble, "As a result of our efforts, citizens will..."